

1 The effects of judgment and choices
2 during decision-making for nature
3 conservation

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8 Philosophy

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18

19

20

21

There is nothing either good or bad – but thinking makes it so

22

- Hamlet

23

24

25

~*~

26

To my dad, whose love for nature lives on in me

27

~*~

28

Declaration

29

30 This is to certify that this thesis contains my original work that I conducted
31 towards the degree of Doctor of Philosophy, unless stated explicitly otherwise.

32 Due acknowledgement has been made in the text to all other materials and
33 references used.

34 I confirm that this thesis consists of less than 100.000 words in length, exclusive
35 of tables, maps, captions, bibliography and appendices.

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46

Abstract

47

48 Despite increasing efforts in research, implementation, and investment into
49 conservation, many ecosystems and species continue to show a worsening trend.
50 At the same time, a reproducibility crisis has been detected in many scientific
51 disciplines, including ecology and conservation, highlighting difficulties in
52 reproducing the same results when studies or experiments are repeated. Most
53 conservation problems are rooted in complex interactions of socio-ecological
54 systems, for which many cause-and-effect relationships are not fully understood.
55 The uncertainties in available models and data, as well as often competing
56 multiple objectives, introduce human values and judgments into the planning
57 process. Most ecologists and conservation scientists or practitioners are not
58 trained in psychology or decision-making and might not be aware of the impacts
59 that cognitive biases and unstructured thinking can have on decision-making
60 when left unmitigated.

61 Together, these realizations raise the question of how robust processes are that
62 identify solutions to conservation problems. This thesis explores different ways in
63 which judgment-based choices can influence decision-making for nature
64 conservation. Each of the four chapters investigates a different type of
65 implication that choices within different decision-making steps can have on the
66 final decision made and what possibilities exist to identify and understand these
67 implications and include them in a transparent way in the decision process.

68 This thesis examines four different aspects:

- 69
- The choice of context included in the analysis of data and the impact on
70 identified patterns,
 - The choice of decision-making framework and the impact on the frequency
71 with which decision-theoretic criteria get documented in publications,
72

- 73 • The impact of personal judgment during the interpretation of text on
74 collated qualitative data produced typically for systematic literature
75 reviews and assessment of reliability, and
- 76 • The possible improvements that a robust decision-making framework
77 application can have for the more recent conservation problem of marine
78 debris, for which many applications lack nuanced and meaningful
79 objectives.

80 The chapters provide input to an urgently needed recalibration of the ongoing
81 discussion on the most beneficial current and future conservation efforts and
82 how decision-making processes can be improved. Critical reflection of current
83 conservation practice and improvement of decision-making processes might give
84 decision-makers better chances to find the best way forward to bend the curve
85 from the ongoing loss of biodiversity towards a regenerative path.

86

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87

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132 I won the prize for best student talk and best research impact at the 2021 virtual
133 BioSciences PostGrad Symposium for my talk on marine debris (chapter 4), and
134 the second prize in a student art competition with a painting on mental health
135 (2019).

136

Conferences and presentations

137

138

139 Deliberation, Belief Aggregation, and Epistemic Democracy (DBAED II), Tuesday,
140 11 June to Thursday, 13 June 2019 at the Maison Internationale de la Recherche of
141 the Université de Cergy-Pontoise (participating only)

142 University of Melbourne Student Conference 2019 (presenting & organizing
143 committee, presenting chapter 2)

144 Worldbiodiversityforum, February 2020. Presenting and session organizer,
145 presenting chapter 2.

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147 chapter 3.

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149 presenting chapter 4.

150 University of Melbourne 3 Minute Thesis Competition, May 2021. Video presenting
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Publications

152

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180 [better-arguments-about-the-environment-or-anything-else-98554](https://theconversation.com/comic-how-to-have-better-arguments-about-the-environment-or-anything-else-98554)

181

Preface

182

183 This thesis contains six chapters, a general discussion, four research chapters, and
184 a general conclusion section. In most parts I use the collective pronoun “we” to
185 acknowledge the contributions of my supervisors.

186 **Published chapters**

187 Research chapter three has been published in the journal Conservation Science
188 and Practice. The paper is available as open access publication via the journal’s
189 website (<https://doi.org/10.1111/csp2.13170>). It had been previously submitted to
190 Conservation Letters and Conservation Biology, where it was sent out to peer
191 review, and I received helpful comments from several anonymous reviewers that
192 helped to improve the framing of the paper. The text in this document is the same
193 as in the published paper. As the primary author, I developed the coding scheme,
194 database and code for all figures and tables, as well as the outline of the initial
195 manuscript (total contribution: 90%). The manuscript was further edited and
196 developed with the help of Professor Brendan Wintle and Dr. Eric Treml. Early
197 results were presented in 2020 at the Worldbiodiversityforum in Davos,
198 Switzerland, where I organised and chaired a session on decision-making for
199 conservation actions. As for chapter two and three, the initial overall work on the
200 systematic review, including design of clear variable and categories, benefited
201 from discussions with Professor Mark Burgman, Dr. Bonnie Wintle and Professor
202 Fiona Fidler. All reviewers’ comments and responses are made available in
203 Appendix V.

204 Research chapter four has been published in the journal PlosOne. The idea for the
205 chapter came from discussions with Bonnie Wintle and Fiona Fidler on the coding
206 scheme, and good process for conducting a structured review. I was able to
207 secure funding through the *John Hodgsons Scholarship* to conduct the described

208 experiment. Early results were presented during a School of Bioscience meeting
209 where it was met with great interest for its implications for learning and teaching
210 students. As the main author, I developed the experimental set up, hired
211 students, conducted the experiments, developed all code to produce figures and
212 tables and wrote the outline of the manuscript (total contribution: 85%). I
213 benefited greatly from discussions with fellow PhD candidate Steven Kambouris
214 who helped me to navigate the mathematical nuances of interrater-reliability
215 metrics. Fiona Fidler and Brendan Wintle helped to shape the manuscript. I also
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219 [<https://doi.org/10.6084/m9.figshare.26889553.v1>].

220 Research chapter five has been published in the journal Pacific Conservation
221 Biology. A brief article summarising the study to a general audience has been
222 published via the globalwaterforum
223 ([https://www.globalwaterforum.org/2025/02/27/picking-up-plastic-decision-](https://www.globalwaterforum.org/2025/02/27/picking-up-plastic-decision-science-navigates-the-trade-offs/)
224 [science-navigates-the-trade-offs/](https://www.globalwaterforum.org/2025/02/27/picking-up-plastic-decision-science-navigates-the-trade-offs/)). As the primary author, I prepared all code for
225 any figures and tables. The modelling of ocean currents drew on Dr. Eric Trembl's
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227 contribution: 90%). Repeated rounds of review with the help of Dr. Eric Trembl,
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233 presented at the Student Conference of the School of Biosciences in 2021, where I
234 won the prize for the best talk. Data and code used to produce results are
235 available on figshare (<https://doi.org/10.6084/m9.figshare.26491714.v1>). All
236 reviewers' comments and responses are made available in Appendix VI.

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598

599

Chapter 1

600

General introduction

601 **The implications of choices made in decision-making processes for nature**
602 **conservation.**

603 *Urgent decisions on wicked problems*

604 “Wicked” problems are characterized by having no clear solutions, being linked to
605 many other problems, including numerous interacting elements, and being
606 embedded in socio-ecological systems with no clear boundaries (Game et al. 2014;
607 Rittel and Webber 1973). Scientists from varied disciplines including psychology,
608 economy, mathematics, medicine, and ecology have worked for decades on the
609 subject of making good decisions under uncertainty (Árvai et al. 2001; Bekker et
610 al. 2003; Herek et al. 1987; Lipshitz and Strauss 1997; Regan et al. 2005; Schafer
611 and Crichlow 2002; Tversky and Kahneman 1974; 1992; Volz and Gigerenzer 2012;
612 Árvai et al. 2024; Luan et al. 2019; Gigerenzer 2025a). Despite these
613 interdisciplinary efforts and the advances in technology and software, adequately
614 addressing of real-world complexity in decision problems remains a challenge in
615 all sectors (Keefer et al. 2004; Corner and Kirkwood 1991). It is no surprise that
616 many of the environmental problems of today fall under the category of “wicked”
617 problems, and the complexity of problem contexts is still considered one of the
618 top ten barriers for science to inform conservation policy (Rose et al. 2018). While
619 some conservation management plans lead to the intended outcomes, others end
620 in failure (Catalano et al. 2019; Langhammer et al. 2024; Knight et al. 2008;
621 Sutherland et al. 2020). Current efforts in implementing conservation actions to
622 curb the decline in many species and ecosystems around the world have not been

623 able to halt and reverse the negative trends. Measuring effectiveness is often not
624 attempted when conservation actions are implemented, and even when it is,
625 insights can be inconclusive (Karlsdóttir et al. 2021; Catalano et al. 2019; Knight et
626 al. 2008). Therefore, apart from individual case studies that can explain success or
627 failure, the specific reasons for the lack of success of implemented conservation
628 actions at a large scale are not known.

629 Regardless of these challenges, conservation management decisions must be
630 made to halt and reverse the accelerating biodiversity crisis through effective
631 management actions across the world (UN Environment 2019; Leclère et al. 2020;
632 WWF 2020). Decisions on which conservation actions should be taken, at what
633 time, and at which location are made under severe constraints of time and
634 budgets, and facing uncertainty around many aspects of problem context
635 (Ferraro and Pattanayak 2006; Waldron et al. 2013; Carwardine et al. 2008;
636 Hemming et al. 2022; Ben-Haim 2023; Margules and Usher 1981; Buckley and
637 Forbes 1979). Unfortunately, it is not always clear which actions are most likely to
638 stop or mitigate drivers of biodiversity loss, such as deforestation, pollution or
639 overexploitation in different locations around the world (Maxwell et al. 2016). The
640 reason for that is that the underlying drivers in human societies, as well as the
641 responses of the ecosystems, tend to be context-dependent, which makes the
642 prediction of general outcomes difficult. Consequently, management strategies
643 need to be matched to the individual local problem contexts. Uncertainties in the
644 problem context of most environmental problems are not only rooted in the
645 complexity of the natural world and the scientific mechanistic understanding of
646 social-ecological systems, but are also linked to complexities within the decision
647 process itself, including different management options, competing values of
648 stakeholders, and different analysis methods that can produce a range of possible
649 alternative scenarios for the future (Conroy et al. 2008). However, neither the
650 urgency of the situation nor the complexity of the task should be taken as an
651 excuse for hasty decisions without rigorous planning and identification of those
652 management alternatives that promise feasible positive outcomes for biodiversity
653 by halting or reversing ongoing declines. On the contrary, because the planning

654 process can already plan and mitigate many risks when rigorous processes are
655 applied, it seems like a timely endeavor to assess how details in common decision
656 processes are described, and which impact different aspects of judgments and
657 values can have on planning and prioritization of actions.

658 This thesis aims to provide novel insights and methods to aid in the difficult task
659 of finding good solutions to urgent and complex environmental problems.

660 *Judgment and values influence choices under uncertainty*

661 Despite the challenges of wicked problem contexts, public and political societal
662 debates frequently raise the expectation that science should be able to provide
663 specific and unambiguous guidance for handling pressing problems in health, the
664 economy or the environment. However, one of the most critical insights of
665 decision science is that all decisions are based on the inherent values of the
666 decision-maker (Keeney 1992). Therefore, objectively “right” or “wrong”
667 decisions are hard to find in complex problem contexts with competing objectives
668 and values, and high uncertainty (Keeney 1992; Bond et al. 2008). In the absence
669 of clear and certain solutions and contested criteria by which to determine what is
670 best, judgments and values become inevitable elements of decision-making.

671 While values are an encapsulation of beliefs about the relative worth or
672 importance of something, judgments are the internal guide when faced with
673 choices based on all available conscious or unconscious information, which
674 includes information on all values that are part of the decision context (Keeney
675 1992). When judgments are made, there tend to be both random variance and
676 bias (Kahneman et al. 2021), adding uncertainty to inherently difficult problem
677 contexts. One of the reasons might lie in the challenge to identify, understand
678 and articulate even one’s own values, which might facilitate decision-makers
679 reliance on heuristics and other shortcuts (Kahneman 2012; Marewski et al. 2010;
680 Bond et al. 2008). Judgment and values in decision making are not only relevant in
681 the final choice among options but can be found at all stages of the decision-
682 making process. Decision theory is a vast field of science that encompasses many

683 different concepts and models, including much work on decisions under
684 uncertainty (Gigerenzer and Gaissmaier 2011; Tversky and Kahneman 1974). While
685 this thesis won't commit to one specific method or concept, such as bounded
686 rationality, expected utility theory, or rational choice theory, to name just a few,
687 the focus was set on the two specific aspects of values and judgments as they
688 play a role across most concepts, and are particularly important in complex
689 environmental problem contexts (Gigerenzer and Goldstein 1996; Kahneman
690 2003; Rabin 2000; Linkov et al. 2006; Baron 1997).

691 Unaided judgments depend considerably on the intuitive and rational reaction of
692 the human mind to different types of uncertainty (Regan et al. 2005; Robin
693 Gregory et al. 2006; Huang et al. 2011; Polasky et al. 2011; Cinner 2018; Tversky and
694 Kahneman 1974). How humans process information and make judgments is
695 influenced by context on content (Slovic et al. 1990). The interaction of the
696 human mind with available information is influenced by the way the information is
697 presented and how communication is structured and facilitated. This affects both
698 the rational processing and the emotional response when being exposed to any
699 kind of information. Emotive reaction and rational thinking are in constant
700 interaction when the human mind is active (Finucane et al. 2003). Among the
701 many identified psychological biases (Cinner 2018; Glynn et al. 2017; Tversky and
702 Kahneman 1974), the importance of emotional response to information has
703 become known as the “affect heuristic” (Finucane et al. 2000). Intuitive personal
704 preferences for available choices are most often constructed or influenced
705 through the deliberations and interactions during the decision process (Slovic
706 2006; Kellon and Arvai 2011).

707 In the context of wicked environmental problems with their many uncertainties
708 and lack of complete understanding of causes and effects, decision-makers are
709 faced with multiple and interlinked complex choices with often unknown
710 implications. Judgments are an inevitable part of decision processes. Judgements
711 are intrinsically linked to values and information, which are not necessarily easy to
712 directly access cognitively and often filtered through biases (Cinner 2018;

713 Hammond et al. 1998; Keeney 2002). The choices within scientific analysis, such as
714 a set of indicator species to define objectives, thresholds to define targets, a set
715 of specific methods of management to compare to each other, the type of
716 analysis to conduct, the choice of which stakeholders to engage with and in which
717 way, all involve judgement in some form, which have to rely on the connection of
718 available information and internal values. In the best case, the judgments that
719 inform these choices are accompanied by a transparent rationale and are based
720 on deliberation and critical thinking, conveying the underlying links between
721 values and information. In the worst case, these judgments are made intuitively
722 without critical reflection on possible alternatives and implications, and the values
723 and information that led to the judgment remain unclear.

724 Together, these realizations raise the question of how robust processes are that
725 identify solutions to conservation problems. Several aspects in the current
726 applications of conservation science are prone to leading to potentially unreliable
727 or wrong results and general concepts. To prevent choices of suboptimal
728 methods from persisting in science, and wrong conclusions about the state of the
729 world or robust decision making getting perpetuated, several core aspects of a
730 general decision-making process (Figure 1. 1) were examined for potential issues
731 and possible improvements (Smaldino and McElreath 2016). In particular, this
732 thesis explores different ways in which judgment-based choices and underlying
733 values can influence decision-making for nature conservation. Each of the four
734 chapters investigates a different type of implication that choices within different
735 decision-making steps can have on the final decision made, and what possibilities
736 exist to identify and understand these implications and include them in a
737 transparent way in the decision process.

738

739 *Aspects of decision making for complex problems and the role of judgement*

740 *Models of the natural world, including response to management*

741 Choices about which analytical methods and data to use in describing the
742 processes or systems at the heart of a decision problem can profoundly influence
743 decisions. Methodological choices made when modelling trends in a population
744 of a threatened species, the condition of an ecosystem under management
745 scenarios, or the level of genetic inbreeding under a species reintroduction plan
746 have an immense influence on decisions that depend on those analyses (Halpern
747 et al. 2006; Silberzahn et al. 2018; Gelman and Loken 2019). For example, the
748 decision to structure data in a particular way has been shown to have implications
749 for interpreting trajectories of species declines within the IUCN Red List
750 repository, indicating the need for more nuanced measures that are able to
751 capture complexities and interactions between multiple factors when analysing
752 global data (Leung et al. 2020).

753 Similar effects are reported when trying to understand the effectiveness of
754 alternative management interventions (Hajkovicz 2007; Hajkovicz et al. 2000;
755 Bayraktarov et al. 2019). Efforts to collect information about effectiveness of past
756 actions in order to support evidence-based decisions in similar contexts are
757 widespread but have had limited success (Ferraro and Pattanayak 2006; Law et al.
758 2017; McIntosh et al. 2018; Rose et al. 2019; Sutherland et al. 2004; 2020). High
759 variability between local ecosystem characteristics in different locations
760 complicates the identification of the most effective interventions (Sutherland et
761 al. 2020).

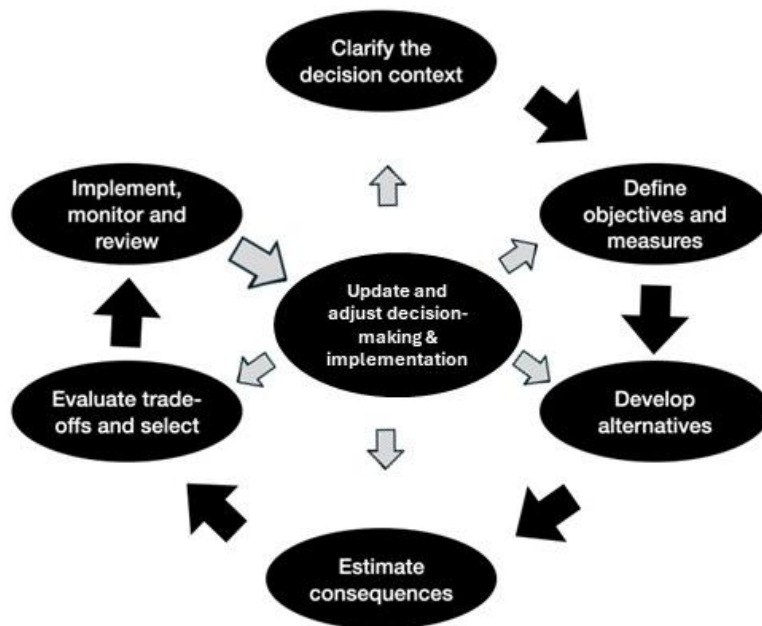
762 The insight that choices during data analysis have implications for identifying
763 meaningful patterns and generalizations in conservation science should warrant
764 tests for robustness of results. For example, there is known to be a significant
765 reported bias towards vertebrates in ecology and conservation studies that may
766 limit the generality of ecological findings and their applicability for underpinning

767 management decisions aimed at conserving biodiversity more generally (Di Marco
768 et al. 2017; Wilson et al. 2016). Based on the unfortunate situation that the
769 definition of assumptions that underpin generalizations is still frequently
770 neglected (Spake et al. 2022), I investigated how including different important
771 parameters during analysis impacts the identification of frequency distributions of
772 conservation-relevant parameters in my second chapter. In particular, I compared
773 prevalence patterns within different subgroups of data, including species,
774 geographic location, threats, and management type in a database derived from a
775 structured literature review on conservation decisions around the world.

776 *Strategies to support decision-making*

777 A range of different decision-support tools and frameworks have evolved to help
778 decision-makers navigate a range of different problem contexts (Acosta et al.
779 2016; Pullin et al. 2016; Stoeckl et al. 2016; Gregory et al. 2012; Schwartz et al. 2018;
780 Bower et al. 2018). Well-known examples include so-called Systematic
781 Conservation Planning (Ball et al. 2009; Margules and Pressey 2000; Moilanen,
782 Wilson, et al. 2009), Structured Decision Making (Gregory et al. 2012), Adaptive
783 Management (Westgate et al. 2013; Walters 1986; Holling 1978), Multi-Criteria
784 Decision Analysis (Adem Esmail and Geneletti 2018; Huang et al. 2011) and Cost-
785 Effectiveness Analysis (Carwardine et al. 2008). The relative value or merit of a
786 given tool or approach depends on the decision context, and there is no single
787 best approach (Game et al. 2014). However, decision science provides basic
788 standards that should be considered as a foundation of any decision-making
789 process involving values, judgements and uncertainty (Gregory et al. 2012;
790 Hammond et al. 1998; Tversky and Kahneman 1974; Kahneman 2012). Most
791 common frameworks recommend dividing the process into distinct steps to
792 facilitate critical thinking on individual aspects and by structuring the complex
793 process into more manageable thematic phases (Figure 1. 1).

794



795

796 *Figure 1. 1: Schematic diagram of individual steps within decision-making processes, starting with the clarification*
 797 *of the decision context, adapted from Gregory et al., 2012. The steps can be revisited multiple times during the*
 798 *planning to refine the decisions and content in each step. The circle can also be re-entered for iterative decisions*
 799 *with new insights gathered from monitoring after implementation, for example in Adaptive Management*
 800 *contexts.*

801 The choice of an adequate decision-support framework or tool can itself be a
 802 difficult decision. Because not all approaches can be explored simultaneously, the
 803 decision-maker or involved stakeholders or experts have to use their subjective
 804 judgment to make a choice about which one should be used. This choice of
 805 decision-support is often predicated by the background and training of the user or
 806 lead decision analyst (Gibson et al. 2017) and has been shown to have a bearing on
 807 decision outcomes. For example, the techniques used to analyse and rank
 808 consequences of different actions have an impact on the ranking of options
 809 (Keeney 2002; Hanea et al. 2018; Visconti and Joppa 2015; Margules and Usher
 810 1981; Smith and Theberge 1987).

811 Many publications present evidence on the impact of modelling choices on
 812 priorities and identified best actions (Table 1. 1). However, the potential impact of
 813 the choice of decision support approach, including which elements of decision-
 814 making (Figure 1. 1) are utilised, has not yet been evaluated in a quantitative way
 815 for the field of conservation science and practice. I explore this critical aspect in

816 more depth in chapter 3, where I use a structured literature review to assess how
 817 often different decision support frameworks and tools include different decision-
 818 making elements. In particular, I assessed the frequency of inclusion of clear,
 819 quantifiable objectives, a concept of cause and effect, an assessment of
 820 uncertainty, acknowledgement of socio-economic context and deliberation on
 821 trade-offs.

822 *Table 1. 1: Examples of studies documenting how the choice of different aspects of decision-making change the*
 823 *outcome or highlight other critical issues. Multiple examples presented here were authored by researchers*
 824 *associated with the Centre of Excellence for Environmental Decisions, a globally well-known hub for conservation*
 825 *planning focused science.*

| | Documentation of impact on plans or priorities | References |
|---|--|--------------------------|
| Sensitivity to objective setting | Single species presence/absence from a set influences priorities substantially. Authors explored how excluding or including a given species changes spatial priorities in a multi-species prioritization. They develop three metrics to quantify changes in priorities, and explore how these changes depend on the total number of species used in the prioritization, the spatial characteristics of the given species distribution, and how species share their space with other species used in the prioritization. The authors recommend using at least 50 species for regional planning. | (Kujala et al. 2018) |
| | Robustness of prioritization can tolerate some missing data, but patterns of clustering differed according to whether biotic or abiotic data alone was used or both combined. Author applied a decision support tool for marine protected area design in two regions of British Columbia, Canada, and sequentially excluded the datasets with the most limited geographic distribution. The reserve selection method was robust to some missing datasets. The removal of up to 15 of the most geographically limited datasets did not significantly change the geographic patterns of the importance of areas for conservation. Including abiotic datasets plus at least 12 biotic datasets resulted in a spatial pattern similar to including all available biotic datasets. It was best to combine abiotic and biotic datasets in order to ensure habitats and species were represented. | (Ban 2009) |
| | Effect of setting/choosing target and objective on systematic conservation planning. The authors examined three types of targets; percentage of landscape, percentage of umbrella species range, and minimum number of sites, to see how the final set (in terms of numbers of sites and percent of land) is affected and how well the final set represents the full suite of mammal species. We found a large discrepancy (164,000 km ²) in the land required to achieve minimal representation targets depending on the target used. | (Wiersma and Sleep 2018) |
| | Effects of social values on plans. The authors determined the effect of the different types of social data on spatial prioritization compared with | (Karimi et al. 2017) |

| | | |
|--|---|-------------------------|
| | biological data alone, using a case study in Australia. The type of social data (i.e., conservation opportunities or constraints) significantly affected spatial prioritization outcomes. | |
| | Review of Ban and Klein 2009 on different types of cost in MPA planning shows how large differences in cost data can be. | (Ban and Klein 2009) |
| | Effect of integrating other objectives (here: REDD) into prioritisation changes plans | (Venter et al. 2013) |
| | Suggest increasing relevance of type of objective setting: qualitative objectives, quantitative objectives with no rational (rules of thumbs, general targets), subjective rational (based on ecological insights) or ecological justification (modeled thresholds) | (Magris et al. 2014) |
| | Spatial plans that meet targets for biodiversity might get changed through further consulting with stakeholder groups. This happens often without re-assessing how this might compromise the targets | (Mangubhai et al. 2015) |
| | Thresholds for decisions: 1) biological thresholds that lead to system changes, 2) utility threshold where small changes lead to large changes in outcome, 3) decision thresholds that should prompt specific actions | (Martin et al. 2009) |
| | On the ground conservation activities from communities are often overlooked in SCP studies and might therefore not depict realistic projections or justifications of proposed planning zones | (Van Vleet et al. 2016) |
| | Planning of multiple stakeholders in the landscape is likely to play out in different ways. Authors investigated how organizational behavior and conservation outcomes are affected by the presence of autonomous implementing organizations with different objectives, in particular how alternative behaviors (e.g., organizations acting independently or explicitly cooperating) affected an organization's ability to protect their feature of interest. Features with highly correlated spatial distributions, although typically considered an opportunity for mutually beneficial conservation planning, can lead to organizational interactions that result in lower levels of protection. These detrimental outcomes can be avoided by organizations that cooperate when acquiring land. For cooperative purchases to benefit both organizations' objectives, each must forgo the protection of land parcels that they would consider to be of high conservation value. | (Bode et al. 2010) |
| | Discussion of potential negative consequences of considering economic objectives possibly leading to planning outcomes similar to the opportunistic conservation planning that was conducted before systematic conservation methods. | (Arponen et al. 2010) |

| | | |
|--|--|---|
| Sensitivity to threats / theory of change | Effects of leakage can be avoided when included in planning, but without inclusion, net effect of protected areas can be negative | (Bode et al. 2015; Devillers et al. 2015; Hervé et al. 2016; Renwick et al. 2015) |
| | Evidence of multiple restoration projects failure due to missing assessment of existing threats | (Bayraktarov et al. 2016) |
| Sensitivity to quantitative objectives and meaningful metrics | Authors recommend that species specific targets should be based on IUCN red list status to link conservation goals to species' persistence and avoid further declines that are likely to happen when thresholds are not linked to ecologically meaningful quantities. | (Pfab et al. 2011) |
| Sensitivity to socio-economic context | Effect of protected areas on conservation and development within surrounding land parcels: Using spatiotemporal data sets on land cover and land protection for three sites (western North Carolina, central Massachusetts, and central Arizona), we examined whether the existence of a protected area correlates with an increased rate of nearby land conservation or a decreased rate of nearby land development. At all sites, newly protected conservation areas tended to cluster close to preexisting protected areas. This may imply that the geography of contemporary conservation actions is influenced by past decisions on land protection, often made for reasons far removed from concerns about biodiversity. | (McDonald et al. 2007) |
| | Establishment of a protected area is increasing land prices in adjacent parcels | (Bode et al. 2010) |
| | Authors found that average human population growth rates on the borders of 306 PAs in 45 countries in Africa and Latin America were nearly double average rural growth, suggesting that PAs attract, rather than repel, human settlement. Higher population growth on PA edges is evident across ecoregions, countries, and continents and is correlated positively with international donor investment in national conservation programs and an index of park-related funding. These findings provide insight on the value of PAs for local people, but also highlight a looming threat to PA effectiveness and biodiversity conservation. | (Wittemyer et al. 2008) |
| Sensitivity of results to data | Impact of species mobility for spatial priorities. Incorporating the temporal dynamics of species into spatial prioritization substantially changes the spatial pattern of conservation investment, increasing the overall area needed to be placed under conservation measures to achieve a specific target level of species protection. Targeting bottlenecks, locations critical to each species when its distribution is at a minimum, prioritizes a very different suite of sites to those chosen using the traditional approach of static distribution maps based on occurrences pooled across time. | (Runge et al. 2016) |

| | | |
|---|---|-----------------------------|
| | Impact of cost proxies on prioritisation and conservation action Authors tested how sensitive prioritizations could be to differences in the spatial grain of cost data by demonstrating how the conclusion of a classic debate in conservation planning between cost and benefit targeting was altered based on the available information. Authors recommend to look for proper cost estimates on the resolution of the decision, unless working on very large scales where more detailed cost estimates are not feasible. | (Sutton et al. 2016) |
| | Availability of philanthropic funds influence conservation spending on PA establishment more than biodiversity data. | (Larson et al. 2016) |
| | Authors demonstrate impact of spatial grain of cost and biodiversity data in example of TNC investment in Virginia. They found the apparent effectiveness of cost and benefit targeting depended on the spatial grain of the data used when prioritizing parcels based on local species richness. However, when accounting for complementarity, benefit targeting consistently was more efficient than a cost targeting strategy regardless of the spatial grain of the data involved. More pertinently for other studies, we found that combining data collected over different spatial grains inflated the apparent effectiveness of a cost targeting strategy and led to overestimation of the efficiency gain offered by adopting a more integrative return-on-investment approach. | (Sutton and Armsworth 2014) |
| | The authors compared nine scenarios of opportunity cost by calculating the area and cost required to meet our targets. They further compared spatial priorities with those that are considered consensus areas by several proposed prioritization schemes in the Mediterranean Sea, none of which explicitly considers cost. Results show that area is a poor cost surrogate and that the most effective surrogates are those that account for multiple sectors or stakeholders. | (Mazor et al. 2014) |
| Sensitivity to models and technical settings | Authors examine the effect of spatial scale on conservation planning and found that the probability of adequately representing an unmapped species in a protected area system will be low unless the total fraction of the region being protected is larger than the species representation target. | (Kendall et al. 2015) |
| | Authors measure the extent to which changing planning unit shape, size and baseline affects the results of conservation planning assessments. They show that using hexagonal planning units instead of squares produces more efficient and less fragmented portfolios and that using larger sizes produce portfolios that are less efficient but more likely to identify the same priority areas. Using real-world constraints in the analysis, based on reducing socio-economic costs and minimising fragmentation levels, reduces the influence of planning unit characteristics on the results. | (Nhancale and Smith 2011) |
| | The choice of planning mode has relevant implicit consequences. Results show big differences between minimum set, maximum coverage and max utility planning. Some biodiversity features can end up with targets that are very expensive to satisfy thus reducing resources available for other, possibly more worthy conservation causes. | (Moilanen and Arponen 2011) |

| | | |
|-------------------------------|---|------------------------------|
| Sensitivity to targets | Authors test sensitivity of results to quantity and quality of data when using species-area-relationships (SAR) to define targets. Habitat targets based on the SAR can be strongly influenced by sample size, choice of richness estimator and the level of habitat classification. | (Metcalfe et al. 2013) |
| | The way targets are organized (e.g., individual targets for many species, or other metrics of biodiversity) influences the calculated ROI. | (Laitila and Moilanen 2012) |
| | Authors compare different target setting methods: target based, core area, and additive benefit. compared target-based planning to alternative approaches, such as maximum-utility planning, which can operate without the specification of strict targets. We found that target-based planning retained on average a significantly lower fraction of the distributions of all biodiversity features than did alternative methods. This sub-optimality fundamentally follows from the nestedness of species distributions being ignored in target setting, leading to investment in features that occur in relatively species-poor and expensive areas. Consequently, benefit-based alternatives to target-based planning will achieve higher overall conservation performance. | (Di Minin and Moilanen 2012) |
| | Treating all species equally puts strong emphasis on the conservation of widespread features. Given that these are often species or habitats of low conservation priority, use of this type of target may cause the misplacement of conservation investment. Authors recommend assessing and using priorities associated with different biodiversity features to define differential targets, based on the type of biodiversity goal and the data availability. Ideally, representation targets should be used to ensure long-term persistence of features, such as the minimum viable area or population size. | (Vimal et al. 2011) |

826

827 *The psychology of decision-making*

828 Decision making, and the way humans think when they are faced with choices,
829 has been at the focus of psychological studies for decades, and has produced a
830 range of sometimes contradictory theories, with several schools of thought
831 engaged in ongoing discussions (Gigerenzer 2025b). The key differences in the
832 assumptions about human thought processes lie in the characteristics of the
833 assumed decision contexts. Earlier theories assumed the people act rationally,
834 and diversion from rational decision making are an exception, for example, in
835 maximum utility theory. However, this assumption roots in the belief that the
836 decision maker can calculate all expected outcomes of the decision with low or no
837 uncertainty, and that emotions do not play an important role. Despite clear

838 statements in the developed theory that these conditions cannot be expected in
839 general, the theory has led to the development of the many economic models
840 applied in the world to this day. The study of biases and irrationality has
841 confirmed and broadened the insight that most people do not act according to
842 rational logic in many circumstances (Tversky and Kahneman 1974). A range of
843 well-studied psychological effects take place during information processing and
844 decision-making, leading to cognitive biases that can influence decisions in
845 potentially negative ways (Kynn 2007; Glynn et al. 2017; Cinner 2018; Tversky and
846 Kahneman 1974; Kahneman and Klein 2009). These biases include, for example,
847 confirmation bias (giving preference to information that confirms ones views),
848 anchoring (being influenced by information that comes up early), loss aversion
849 (feeling that losses weigh more than gains), affect heuristic (being influenced by
850 current emotions), availability bias (giving recent memories more weight), choice
851 overload (difficulties deciding between too many options), commitment bias
852 (sticking to past beliefs even when it turns out they were not good), or the sunk-
853 cost-trap (keep investing into something that would be rational to give up).
854 Therefore, a range of interventions during human interactions and individual
855 thinking have been developed to counteract unwanted psychological effects in
856 different settings. A third school of thought focused on the importance of the
857 problem context and circumstances that determine the level of uncertainty in the
858 decision, and options to come to good decisions by reducing the problem to a
859 more manageable complexity, the so-called bounded rationality, or small world
860 problems, in which many of the discovered biases can play a functional role
861 (Gigerenzer and Goldstein 1996; Kahneman 2003). In summary, it is important to
862 consider the context of the decision making and the expected level of
863 uncertainty, before applying assumptions on cognitive processes to create a
864 rigorous planning process with meaningful methods.

865 Impact of all three types of models can be found in conservation planning and
866 environmental sciences. For example, utility maximization is at the core of many
867 optimization models, which are frequently used in parallel to heuristic approaches
868 in systematic conservation planning software (Gurobi Optimization 2024; Ball and

869 Possingham 2000; Moilanen et al. 2014; Hanson et al. 2019). Especially in the
870 context of wicked problems, nuances in the problem context should determine
871 the choice of most suitable analysis methods, and determine expectation of
872 rational or irrational behavior of involved stakeholders or scientists. For example,
873 it is likely more appropriate to apply heuristics instead of utility maximization
874 under the high uncertainty or lack of available data, while in contexts with good
875 data availability and options to apply scenario analysis, the use of heuristics might
876 deliver suboptimal results compared to optimization approaches (Gigerenzer
877 2025b).

878 Most common applications from the research on cognitive biases can be found in
879 expert elicitation procedures, where groups of experts estimate quantities or
880 probabilities in the absence of available data in support of decision-making, or
881 different views and priorities are elicited from different stakeholders in society
882 (Turoff 1970; Novakowski and Wellar 2008; Canessa et al. 2022; Hanea et al. 2017;
883 Speirs-Bridge et al. 2010; Hemming et al. 2018; Martin et al. 2012). While a range of
884 publications exist that focus on group-effects and mitigation options that improve
885 the accuracy or reliability of estimated quantitative data the conservation science,
886 other standard tasks that produce qualitative types of information in this field
887 have been rarely explored for the effect of bias, error and reliability. This is
888 despite the use of similar practices in qualitative elicitation procedures, such as
889 for example policy Delphi processes, that do not aim at consensus, but on
890 identifying, exploring and understanding the breadth of valid and relevant
891 possible opinions and interpretations across a group of individuals and their
892 underlying assumptions (Canessa et al. 2022; de Loë and Wojtanowski 2001;
893 Novakowski and Wellar 2008; Turoff 1970).

894 Classification of information from free-flowing text into categorical data provides
895 the basis for many scientific analyses, especially in structured or quantitative
896 literature reviews. The citation report from Reuters Web of Science for systematic
897 or literature reviews in the field of ecology and conservation shows a steady
898 increase of reviews with an average citation rate of 76 and an h-index of 326 as of

899 June 2021, restricted to reviews and journals with focus on biology and ecology
900 and based on the search terms “systematic review” OR “literature review” AND
901 “ecology” OR “conservation”. Citation rates are used as a measure of impact of
902 science, and as reviews are rarely replicated but are on average more than twice
903 as often cited as other publications, unreliable information might arrive at the
904 forefront of available information that can become influential in science and
905 policy. To provide safeguards for quality, best-practice guidance documents exist
906 to navigate researchers through data collection regarding the selection of
907 publications from larger collections (Moher et al. 2009; Pullin and Stewart 2006).
908 While these standards account for the importance of repeatability and inter-rater-
909 reliability, there is no information on how to best combine information from
910 multiple experts or raters, despite multiple options, including mathematical and
911 behavioural aggregation (Clemen and Winkler 1999). Both have advantages and
912 disadvantages, and different contexts can benefit from a combination, While
913 individual rating followed by mathematical aggregation have become an accepted
914 standard procedure to assess reliability of ratings (Marry L. McHugh 2012; Marcoci
915 et al. 2019), the impact of group versus individual rating of selected texts has not
916 been acknowledged sufficiently in the inter-rater reliability literature, despite
917 evidence of a profound influence on the results within expert elicitation and other
918 scientific fields (Levine et al. 1998). In addition, existing protocols to investigate
919 differences between individual and group-based decision-making highlight the
920 importance of parallel rating, and exposure of individual choices to critical review
921 through others (de Loë and Wojtanowski 2001; Mukherjee et al. 2016; Turoff
922 1970). To contribute to the knowledge about of the effect that group discussions
923 can have on the understanding and classification of free-flowing text, I dedicated
924 the fourth chapter to an experiment in which I measured the frequency of errors,
925 agreements and disagreements between individual rating before and after group
926 discussions.

927 *Integrating understanding of the natural world and socio-economic context into*
928 *decision processes*

929 Decision-making requires the integration of facts and human values. Facts include
930 insights of high certainty from science about how the world works, and
931 predictions on how alternative actions would impact the socio-ecological system
932 encompassing the natural world and human societies, that are considered of high
933 certainty. Values include goals and motivation of decision-makers and
934 stakeholders that determine subjective preferences. Good decision-making
935 requires a framework that facilitates the combination of best knowledge on both
936 components to inform deliberation on the priorities and preferences for different
937 outcomes, which can also encompass competing objectives (Robin Gregory et al.
938 2006; Keeney 1992). The higher the uncertainty in information around facts and
939 predictions, the more assumptions have to be made, which introduce judgments
940 and beliefs, which can be influenced by psychological bias as well as personal
941 values (Tversky and Kahneman 1974).

942 The most important values to include in a decision process can be hard to identify,
943 because they often only emerge when the problem context and consequences of
944 different solution options, and views of different stakeholders, are well
945 understood (Bond et al. 2008). This results in a complex feedback loop between
946 knowledge systems, problem context, and stakeholder priorities based on their
947 values.

948 In both system components (facts and values), decision-makers must make
949 choices and judgments. For example, the complexity of cause-effect dynamics is
950 uncertain, and their importance depends on the socio-ecological context.
951 Consequently, decision-makers have to make judgment-based choices about
952 natural and social components of their socio-ecological systems (Rounsevell et al.
953 2021).

954 A helpful decision support framework should assist decision-makers to
955 disentangle the two components (facts and values) as much as possible and
956 facilitate a rational deliberation on the most important choices during the
957 decision-making in each. Many studies document the effect of different choices
958 during decision-making (Table 1. 1). However, exploring the consequences of
959 different choices during the decision-making on important trade-offs has yet to
960 become a standard in applied conservation decision-making. While multi-criteria
961 decision analysis is a well-established and widely used method to plan under
962 multiple objectives, it not only can require sophisticated mathematical
963 calculations, but the method can also easily suffer from the unfortunately
964 common approach to score, sum, and rank quantitative results for different
965 objectives, which loses important levels of detail necessary to make informed
966 choices (Game et al. 2013; Adem Esmail and Geneletti 2018; Okolie et al. 2023; Liu
967 and Du 2020). Among the available decision-support frameworks that have been
968 widely applied in conservation, Structured Decision Making (Gregory et al. 2012)
969 pays the most attention to trade-offs and clear articulation of values. I explored
970 how this particular framework can improve the prioritization of candidate
971 management actions given different values.

972 ***Thesis structure***

973 The purpose of this thesis is to explore how different choices made during
974 decision-making processes influence conservation management. I seek to
975 contribute to the understanding and improvement of current decision-making
976 practices through the investigation of:

- 977 I) The impact of judgment-based choices during analysis
- 978 II) The impact of judgments in planning
- 979 III) The impact of judgments about data collection, and

980 IV) A case study demonstrating how the use of a decision support framework
981 can illuminate the impact of different choices during decision-making.

982 In the second chapter, I expand the understanding of problem context for
983 conservation decisions. I investigate how choices in defining the problem context
984 can influence the identification of relative prevalence of taxonomic groups and
985 the problems which are believed to arise for applied and theoretical conservation.
986 I investigated if general frequency distributions and specific biases described in
987 the general conservation literature exist in the more specific context of
988 conservation decision-making.

989 In the third chapter, I expand the understanding of the use of decision-support
990 frameworks for different conservation contexts. I used a structured literature
991 review to evaluate how frequently important elements of decision-making were
992 documented in decision processes about conservation management actions
993 across five of the most common decision-support frameworks and tools in
994 conservation planning.

995 In the fourth chapter, I explore bias in the common task of classifying written
996 content from qualitative text for the purpose of analysis. I used the data I
997 produced in my literature review (Chapters 2 & 3) to evaluate uncertainty in data
998 from literature reviews. Reviews are often used to produce data through coding,
999 and the task of classifying qualitative text most often includes aspects of
1000 subjective judgment. I developed a novel way to assess the reliability and validity
1001 of qualitative data sourced from a literature review that has the potential to make
1002 inter-rater-reliability testing more feasible and informative.

1003 In the fifth chapter, I explore the influence of multiple judgments during decision-
1004 making and how they can be assessed and integrated in a transparent and
1005 informative way. I used a case study of the dispersal trajectories of plastic debris
1006 from different source points along the coast of South Asia to highlight how

1007 Structured Decision Making can clarify and integrate values behind multiple
1008 objectives.

1009 In the sixth chapter, I discuss and synthesize how this thesis contributes to
1010 improved application of decision-support approaches in conservation science. I
1011 revisit insights into the impact of judgment-based choices during phases of the
1012 decision process and how my findings fit into the broader literature on
1013 uncertainty, judgment, and decision-making.

1014 As all chapters were developed as manuscripts for submission and publication in
1015 peer-reviewed journals with my supervisors as co-authors, I have used “we” as a
1016 pronoun when describing the work. The preface outlines in more detail which
1017 tasks my supervisors and others contributed to.

1018

Chapter 2

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Taxonomy and geographic location in ten years of literature on decision-making for conservation



1026 **Abstract**

1027 Systematic decision processes guide the prioritization of investment into
1028 management efforts and implementation. Peer-reviewed publications on
1029 management decisions act as a knowledge base for past and current efforts as
1030 well as guidance for future decisions. As many species and habitats face growing
1031 pressures, it is worth documenting where conservation science focuses its efforts.
1032 Here, we analyzed patterns in the prevalence of taxonomic groups and
1033 geographic locations in publications describing decision-making processes in
1034 conservation across a range of study contexts. We only found similar numbers
1035 across the management strategies threat abatement, restoration, protected area
1036 planning, and population management in North America. For Asia, Latin America
1037 and Africa, more than 75% of examples were about protected area planning,
1038 providing limited insight into the full range of strategies. Focus on ten different
1039 threats varied across geographic zones, with 20% of examples lacking a clear
1040 description, and take, problematic species and loss of habitat most frequently
1041 addressed. Despite higher numbers of vertebrates in 35% of all publications,
1042 compared to plants (24%), other fauna (16%), systems (12%), and insufficiently
1043 described biodiversity (13%), consistent patterns in the types of taxa were weak
1044 apart an overall focus on vertebrates across all contexts in North America, and a
1045 stronger focus on flora in Latin America. Across all geographic zones, there was
1046 no general dominance of vertebrates across any threat category, and only
1047 population management mainly focused on vertebrates. Our results highlight a
1048 strong prevalence of terrestrial biodiversity (60% of examples) with gaps in
1049 freshwater conservation in Latin America and Africa, and marine conservation in
1050 Latin America and Asia. Almost 50% of the examples were from Australia and the
1051 United States of America, with no examples found for many Eastern European
1052 and African countries, and only 26% of applied studies in Asia, Africa, Europe and
1053 Latin America.

1054 **Introduction**

1055 Past and current conservation strategies to slow, halt or reverse the decline of
1056 biodiversity during the current extinction crisis have shown mixed results
1057 (Ceballos et al. 2020; Leclère et al. 2020; Tittensor et al. 2014). To improve
1058 management effectiveness, a small set of studies seek to understand what type
1059 of management is applied to specific problems and which circumstances and
1060 strategies lead to the desired positive outcomes or failure for species and
1061 ecosystems (Pullin and Knight 2001; Sutherland et al. 2004). While repositories that
1062 document implemented management actions exist (Sutherland et al. 2020;
1063 Sutherland and Wordley 2018), a structured review of the type of decision
1064 problems that exist and the way they are tackled does not.

1065 Decision support frameworks and methods use structured, strategic thinking to
1066 identify promising solutions to complex problems (Gregory et al. 2012). Such
1067 approaches usually include defining the problem and objectives for acceptable
1068 solutions, identifying alternative actions or options for solving a problem, and
1069 selecting the best option based on the evaluation of collected information against
1070 some measure of the stated objectives (sometimes called an objective function).
1071 Some decision support processes may make more sense or be more effective in a
1072 particular context. For example, some conservation decisions must be made
1073 opportunistically, indicating a lack of time for detailed multi-stakeholder
1074 consultations or the comprehensive testing or evaluation of alternative actions
1075 (Game et al. 2011; Pressey and Bottrill 2008). Hence, it is useful to understand in
1076 which contexts decision support and structuring processes are used and how
1077 often they support implementation in applied settings.

1078 Reported biases in the focus of ecological research and conservation literature
1079 and available data (Clark and May 2002; Di Marco et al. 2017; Meyer et al. 2016;
1080 Wilson et al. 2016) prompt the question of how widely different decision support
1081 approaches are utilized across a suite of decision contexts, and whether similar
1082 distribution patterns of taxonomy and geography exist. A targeted review of

1083 systematic decision processes and problem contexts can improve knowledge
1084 about current trends in conservation. However, conservation problems are often
1085 specific to local conditions, social context, and the desired outcomes or
1086 aspirations that people have for a region (Leung et al. 2020; Soule 1985). For a
1087 review of the conservation approaches applied within different contexts to have
1088 generality, it is essential to document the stated objectives of management and
1089 the types of management occurring, and other dimensions of decision context
1090 (Acosta et al. 2016).

1091 Here we investigate whether distribution patterns observed in conservation
1092 literature persist in the subset of that literature that deals specifically with
1093 conservation decision-making. The most commonly observed publication biases in
1094 ecology and conservation literature (Clark and May 2002; Di Marco et al. 2017;
1095 Meyer et al. 2016; Wilson et al. 2016) were described based on found distribution
1096 patterns of taxonomy and geography. Therefore, we focused in our classification
1097 on taxonomy and geography but included important covariates such as realm,
1098 type of threat and management type. Our structured literature review included
1099 466 examples of conservation decision processes drawn from the Web of Science
1100 (Beher et al. 2024).

1101 **Methods**

1102 We systematically searched published literature to produce a sample of published
1103 studies that documented decision processes regarding conservation management
1104 actions to address an existing problem. Our goal was to identify publications that
1105 described details of decision-making processes that selected a particular
1106 management strategy out of a range of options. To be considered, publications
1107 needed to contain enough detail to make judgments on the problem context and
1108 the frameworks used to support decisions. We adapted a systematic review
1109 protocol (Moher et al. 2009; Page et al. 2021) to identify literature published in the
1110 decade between 2009 and 2018 from the Reuters Web of Science core collection
1111 and produced summary statistics on extracted categorical data (Table 2. 2). In

1112 contrast to a systematic literature review, we did not aim to produce a fully
1113 comprehensive set of all existing relevant examples to assess measures of
1114 effectiveness. However, we still aimed to apply a structured and repeatable
1115 process to produce a large sample of examples across relevant variables,
1116 including taxonomic, geographic, and conservation planning-related parameters,
1117 to provide a first overview of general trends across different characteristics. While
1118 our method falls short of the standards of a full systematic review, the
1119 terminology and related standards of different types of literature review are
1120 complex, and different types can be mixed (Pullin and Stewart 2006; Grant and
1121 Booth 2009). Our methods might be most similar to the type of a “systemised
1122 review” in Grant et al. (2009), but due to the structured search term and coding
1123 with a focus on repeatability and transparency, we refer to our method as
1124 “structured” review to indicate that structured methods were used. Accordingly,
1125 we developed keywords for the literature search to achieve a feasible balance of
1126 sensitivity (getting all information of relevance) and specificity (the proportion of
1127 relevant hits).

1128 We conducted our search in December 2018, using the term “decision-making”
1129 combined with five common decision-aiding and prioritization methods, under the
1130 assumption that the combination of the most commonly applied prioritization
1131 methods, in combination with the keywords of “decision-making”, would return a
1132 large sample of relevant but diverse examples of planning processes (Bower et al.
1133 2018; Schwartz et al. 2018) (Table 2. 1).

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1139 Table 2. 1: Key words of the scoping literature search in Web of Science. A post-hoc search was conducted for
 1140 several keywords that were suggested to be of importance during the review process, however, not enough
 1141 relevant publications were found to add more examples.

| Search stage | Key words |
|--------------|--|
| First stage | [["decision-making" OR "decision making"] AND ["conserv*" OR "enviro*" OR "biodiv*" OR "ecolog*"]] |
| Second stage | 1 ["Structured Decision Making"] 2 ["Systematic Conservation Planning"] 3 ["Multi-criteria Decision Analysis" OR "Multi Criteria Decision Analysis" OR "MCDA"] 4 ["Adaptive Management"] 5 ["Cost-effective* prioritization" OR "cost effective* prioritization" OR "cost-effective* prioritisation" OR "cost effective* prioritisation" OR "cost-effective* analysis"] (6 ["Strategic Foresight"] - disregarded) (7 ["Horizon Scanning"] - disregarded) |
| Third stage | (8 [Open standards for conservation] 1 example) (9 [ProAct] 0 examples) (10 [logically correct reasoning] 0 examples) (11 [commitment to action] 0 examples) |

1142

1143 **2.1 Data collection**

1144 The search returned 7106 publications, which we screened for the presence of
 1145 conservation-related decision context in the abstract and title (Beher et al. 2024).
 1146 For the 1218 (17% of search results) publications for which this was the case, we
 1147 read the full publication. We found adequate details about a decision process that
 1148 prioritized management strategies for 466 examples (6.5% of search results) and
 1149 extracted information on several categories (Table 2. 2, Supplementary Table
 1150 S2.2). If a single publication gave examples of multiple decisions, each individual
 1151 decision was recorded as one example. If case studies were referenced with
 1152 citation, they were excluded to avoid redundancy. All code and data for producing
 1153 shown figures are available on figshare
 1154 [<https://doi.org/10.6084/m9.figshare.26355901.v1>]. Measures were taken to
 1155 improve the clarity of categories and measure noise in the data classification

1156 including parallel rating of a subset of publications and group discussions
 1157 (Supplementary Material S2.1). As a result, some categories were regrouped or
 1158 collapsed (Table 2. 2). Examples that were not possible to assign to a geographic
 1159 zone were excluded from the analysis.

1160 *Table 2. 2: Collected information for each decision example and collapsing of categories after evaluation of inter-*
 1161 *rater reliability.*

| Category | Classification | Collapsed classification (if applicable) | count | |
|---|--|--|--|-----------|
| Level of implementation | impl = Implemented (explicitly stated that this was implemented or is about to get implemented) | } Collapsed to application | 311 | |
| | sugg = Suggested (tested/experiment at small scale or calculated in collaboration with people who have power to make decision about implementation (but more than just a co-author in the department!)) | | | |
| | scia = scientific applied (experiment at small scale without collaboration with people who have power to make decision) | } Collapsed to academic | 128 | |
| | scit= scientific theoretical (theoretical science / calculated without collaboration with people who have power to make decision) | | | |
| Country | free entry | | | |
| Continent | 0 = not described/theoretical, Tristan da Cunha archipelago | } excluded | 23 | |
| | 1 = Europe | | 87 | |
| | 2 = Americas United States and Canada | | } collapsed to North America } collapsed to Latin America | 136 45 |
| | All other | | | |
| | 3 = Africa and middle East | | } collapsed to Africa | 37 |
| | 4 = Asia and Russia and India | | } collapsed to Asia | 48 |
| 5 = Australia/NZ | | 86 | | |
| 6 = other (Azores, Mascarene archipelago, Mediterranean Sea, Seychelles, Western Indian Ocean). | Assigned to zones 1-5 based on closest distance on maps. | 7 | | |
| Type management | 0 = not mentioned | | 2 238 | |
| | 1 = spatial prioritization (mostly for protected areas) | | 65 | |
| | 2 = population management | | | |
| | 3 = threat abatement | | 115 102 | |
| | 4 = restoration | | | |
| 5 = other | | 30 | | |

| | | | |
|--|--|---|---|
| Type threat (following (Salafsky et al. 2008) | 0 = not mentioned 1 = residential/commercial development 2 = agriculture/aquaculture 3 = energy production/mining 4 = transportation/service corridors 5 = biological and resource use 6 = human intrusion disturbance 7 = natural system modification 8 = invasive/other problematic species 9 = pollution 10 = other 11 = climate change | 1-4 collapsed to LU change and fragmentation | 112 73 87 16 57 87 45 72 34 |
| Species / system | 0 = not mentioned explicitly (not sure if species, habitat, or other) 1 = birds 2 = mammals 3 = other fauna taxa 4 = fish 5 = unspecific fauna species 6 = one or more individual tree species 7 = one or more non-tree individual plant species 8 = forest 9 = grass/shrub-land 10 = coral 11 = other (for example geomorphic features, rock/sand, processes) 12 = unspecific flora species 13 = broad ecotypes or habitat 14 = unspecified species (unclear if flora or fauna) | 0,11,14 collapsed to not described 1,2,4 collapsed to vertebrates 3,5 collapsed to other fauna 5,6,7,8,9,12 collapsed to plant 10,13 collapsed to system | 103 319 114 223 92 |
| Realm | 0 = not mentioned t = terrestrial m = marine f = freshwater | | 2 304 76 120 |
| Decision support used | Adaptive Management Multi-Criteria Decision Making Cost-Effectiveness Prioritisation Structured Decision Making Systematic Conservation Planning Mix of 2 or more of the above | | 106 40 34 27 212 47 |

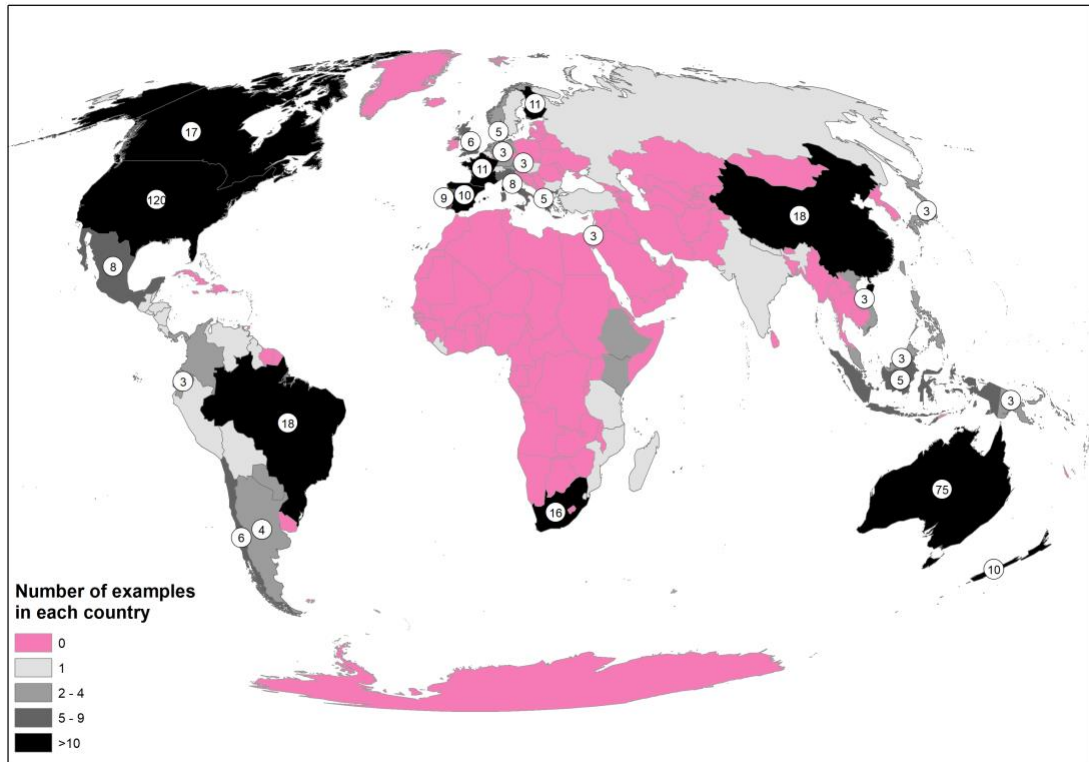
1163 **2.2 Summary statistics**

1164 We cross-tabulated entries for all categories to create unique individual
1165 combinations pairs of attributes for *taxa* and *geographical zone*, *taxa* and *threat*,
1166 *taxa* and *type of management*, *taxa* and *realm* and *taxa* and *level of*
1167 *implementation* (Table 2.2), for example, a hypothetical study of population
1168 management to regulate harvest rates in Australia that concerns fish and oysters
1169 would create two entries for *geographical zone* (“Australia“), *threat* (“take“), *type*
1170 *of management* (“population management“), *realm* (“marine“) and *level of*
1171 *implementation* (“academic“), for each of “vertebrates“ and “other fauna“.
1172 Results on the type of decision frameworks used are described in Beher et al
1173 (2024, equivalent to chapter 3 in this thesis).

1174 **Results**

1175 ***Geographic distribution of studies***

1176 We found a similar global distribution of publications on conservation decision
1177 processes as was observed in reviews of geographic bias in broader conservation-
1178 related science (Wilson et al. 2016) (Figure 2. 1). The spatial (geographic)
1179 distribution in published scientific studies maps closely onto the availability of
1180 spatial data on species occurrence (Meyer et al. 2016) (Figure 2. 1). A small number
1181 of countries were represented in significantly more studies than all others.
1182 Locations in the United States of America represented 27% of all case studies,
1183 locations in Australia 17%, and locations in China and Brazil represented each 4% of
1184 all examples. Complete publication gaps in our review aligned with the countries
1185 with the lowest numbers of examples in other reviews (Wilson et al. 2016; Meyer
1186 et al. 2016), mainly consisting of locations in Africa, Asia, the Middle East and East
1187 Europe. One exception was the higher number of examples in Brazil and China in
1188 our review, despite the reported low coverage of available spatial data (Meyer et
1189 al. 2016), which may reflect a recent increase in published case studies in those
1190 regions.



1191

1192 *Figure 2. 1: Global distribution of the number of reviewed publications on conservation decision processes and*
 1193 *context from each country. Countries with more than three examples are labeled with the exact number.*

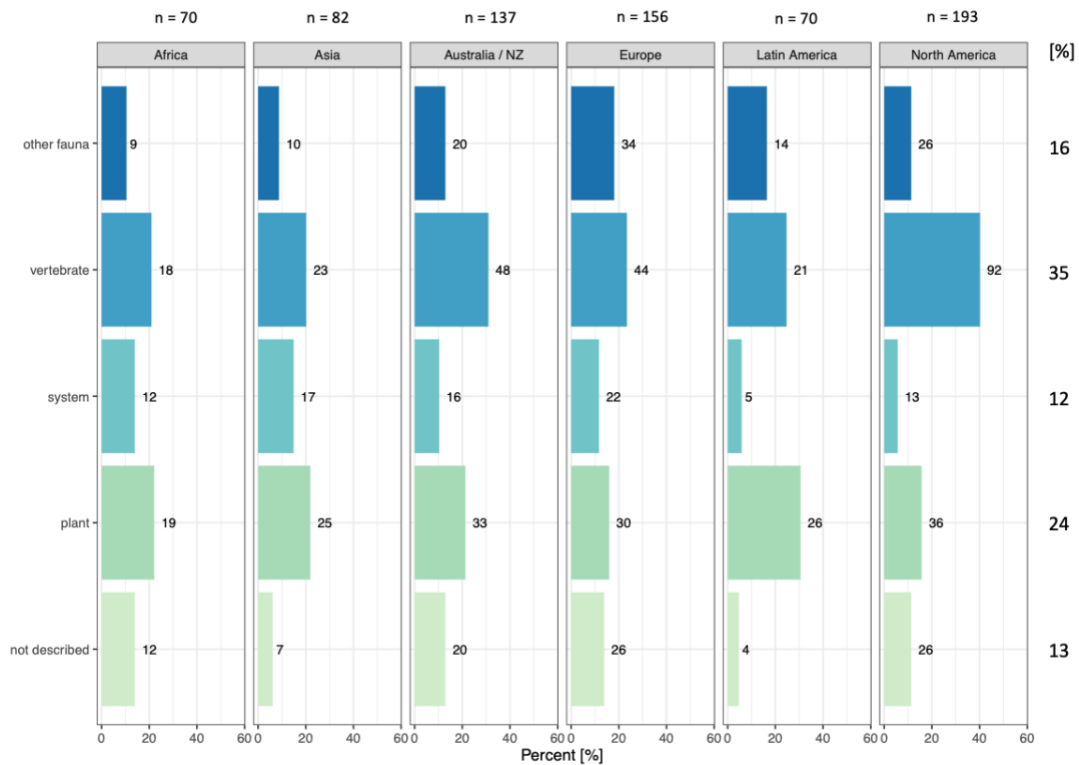
1194

1195 ***Taxonomic spread across studies***

1196 We found a general trend toward case studies in decision support focused on
 1197 vertebrates in our sample, which comprised 35% of all publications. Plants were
 1198 considered in 24% of studies, and other fauna, systems and insufficiently described
 1199 biodiversity in approximately 16%, 12% and 13% respectively.

1200 Vertebrates were the dominant taxa in case studies in three of the six geographic
 1201 areas (Figure 2. 2), particularly in North America (> 40%) and Australia (>30%). In
 1202 Europe, vertebrates were included in more than 20% of all studies, with a smaller
 1203 difference in numbers to the next frequent taxonomic group than in North
 1204 America and Australia. The spread of taxa covered by conservation decision
 1205 studies was more balanced in Africa and Asia, while plants were the most
 1206 frequent taxonomic group used in decision support studies in Latin America.

1207 Other fauna and systems were in all zones the least frequent taxa, with similar
 1208 frequency to examples that do not describe any specific taxa. Numbers of
 1209 examples of taxonomic groups in individual countries are visualized in Summary
 1210 Material S2.2a.



1211

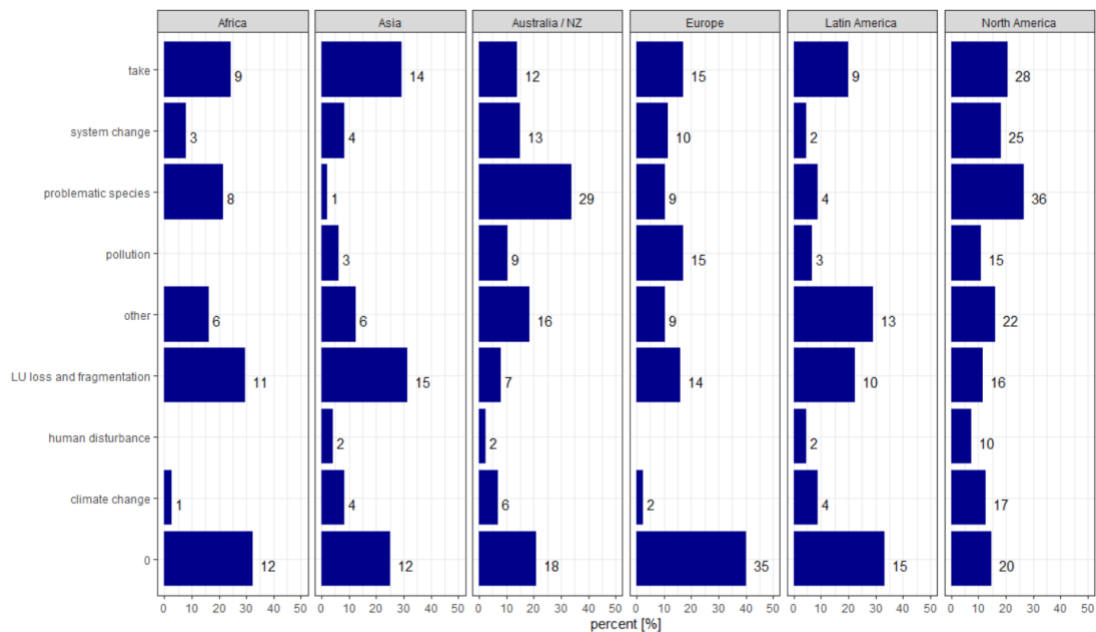
1212 *Figure 2. 2: Vertebrates were the subject of the greatest number of conservation decision studies in North*
 1213 *America and Australia. Plants were slightly more common in examples of decision processes from Latin America,*
 1214 *and the spread of studies across taxa was more balanced in Europe, Africa, and Asia.*

1215

1216 **Threats**

1217 Unfortunately, 112 out of 583 examples did not refer to a specific threat at all,
 1218 being the most frequently found category (Figure 2. 3). The fraction of examples
 1219 that do not mention a threat that the management is supposed to address is
 1220 closer to 10% in North America, but as high as 40% for examples from Europe. The
 1221 most frequently described threat categories were *take* (87 examples),
 1222 *problematic species* (87 examples) and *land use change, habitat loss* and

1223 fragmentation (73 examples). While these three threats were found in similar
 1224 numbers in general, there were differences between geographic zones.
 1225 Problematic species are mainly found in examples from Australia and North
 1226 America, while land use change and fragmentation are relative to other threats
 1227 more often addressed in Africa and Asia. Examples from Europe show less
 1228 pronounced differences in the frequency of different threats than all other
 1229 geographic zones. Threats that are overall less often found can be among the
 1230 most prominent threats in some geographic zones, such as pollution in Europe
 1231 and Australia or system change in Australia. Examples addressing climate change
 1232 are predominantly from North America. A large number of examples (72) were
 1233 addressing specific threats outside of the used categories.



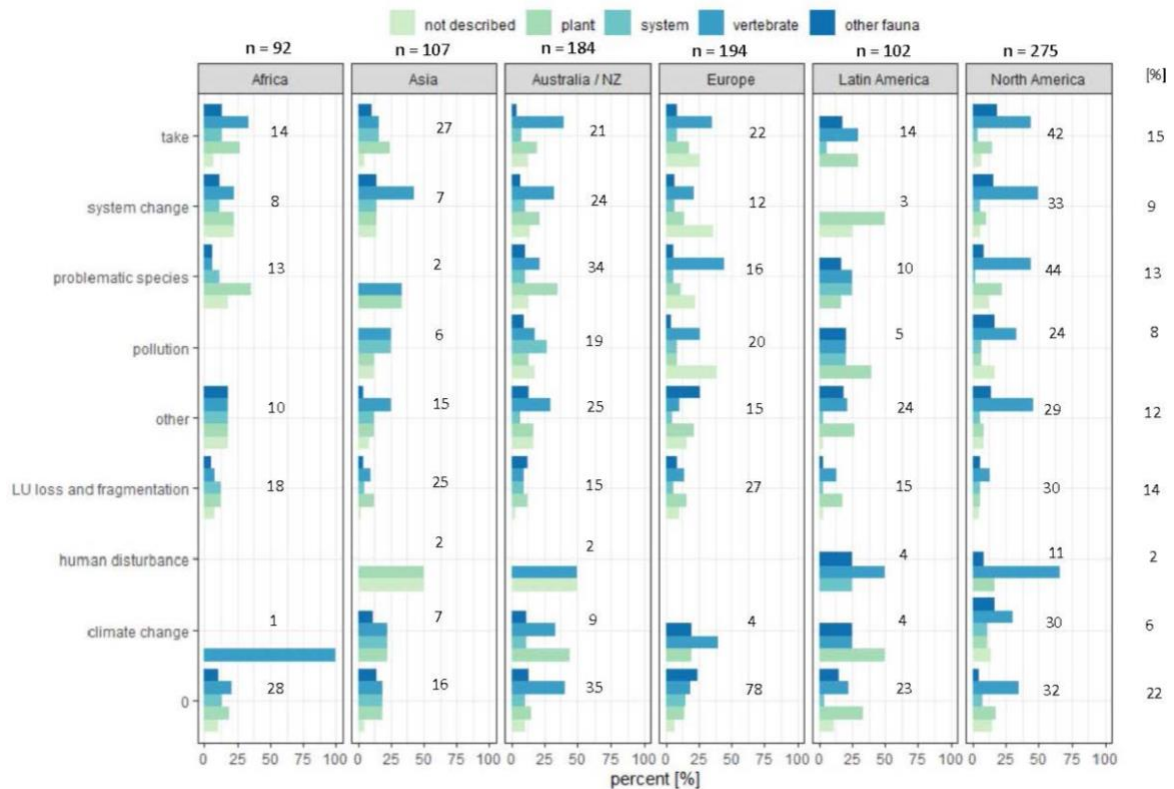
1234
 1235 Figure 2. 3: Prevalence of different threat categories in geographic zones. Labels of bars show the count of
 1236 examples.

1237

1238 **Taxonomic groups across types of threat considered**

1239 Vertebrates dominated studies of all threat types in North America (Figure 2. 4).
 1240 Vertebrates were most commonly considered in studies of three threat categories
 1241 in Australia and Europe, two threat categories in Asia and Africa and one in Latin

1242 America. The taxonomic groups considered with respect to particular threats
 1243 were mixed across regions, with no particular threat*taxonomic group
 1244 dominating across regions. This likely reflects the variation in threats and
 1245 threatened species across different parts of the world. The number of examples
 1246 of studies addressing *climate change* and *human disturbances* was less than ten in
 1247 all regions except for North America. Examples of studies addressing *system*
 1248 *change and pollution* were also few in Africa, Asia and Latin America (Figure 2. 4).
 1249 Unsustainable harvest (*take*), *problematic species*, and *land use change and habitat*
 1250 *fragmentation* were the most commonly addressed threats. Examples that did not
 1251 document any key threat were the most common study in Europe, Africa, and
 1252 Australia, and the second most frequent in Latin America. Numbers of examples
 1253 with each threat in individual countries are visualized in Summary Material S2b.

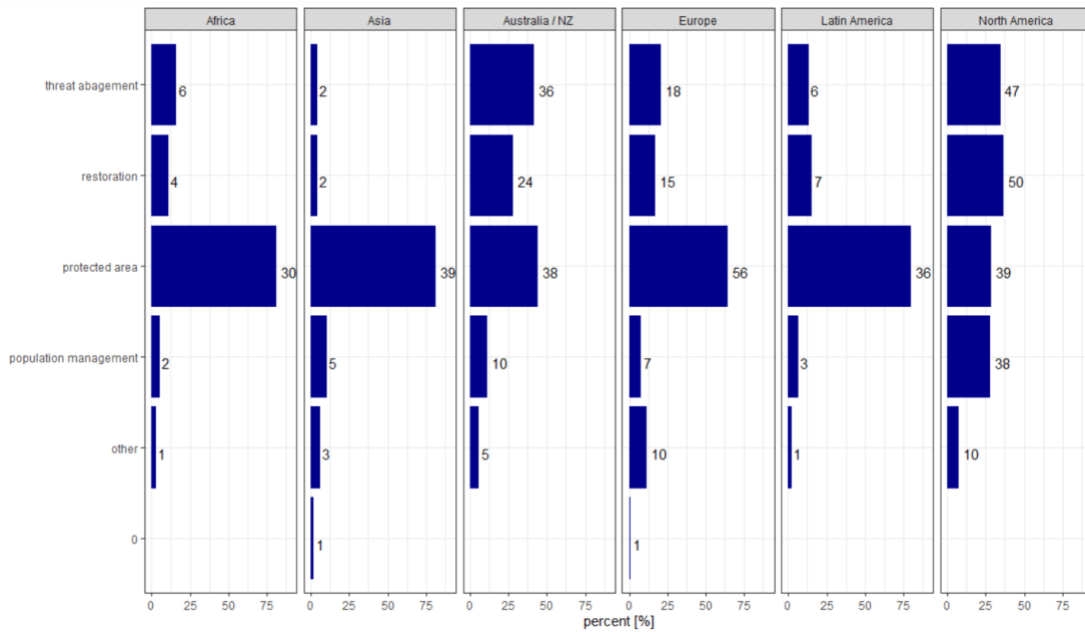


1254
 1255 *Figure 2. 4: Incidents of different taxa across types of threats. Numbers and percent of each type of threat in*
 1256 *each geographic zone in each panel, and the average percentage of each type of threat across all zones and taxa*
 1257 *on the right.*

1258

1259 **Types of management**

1260 *Protected area design* was the most common type of management that was
 1261 planned for (238 out of 552 examples). *Restoration* and *threat abatement* were
 1262 the focus of around 100 examples, while *population management* was described in
 1263 65 examples. Only 2 examples did not describe what type of management was
 1264 suggested. In 30 examples, other types of management were included in the
 1265 decision-making process (Figure 2. 5). While a balanced set of decision-examples
 1266 across different management types were found for Australia and North America,
 1267 examples in all other geographic zones were dominated by planning of protected
 1268 areas, with over 75% of examples in this category in Latin America, Asia and Africa.



1269

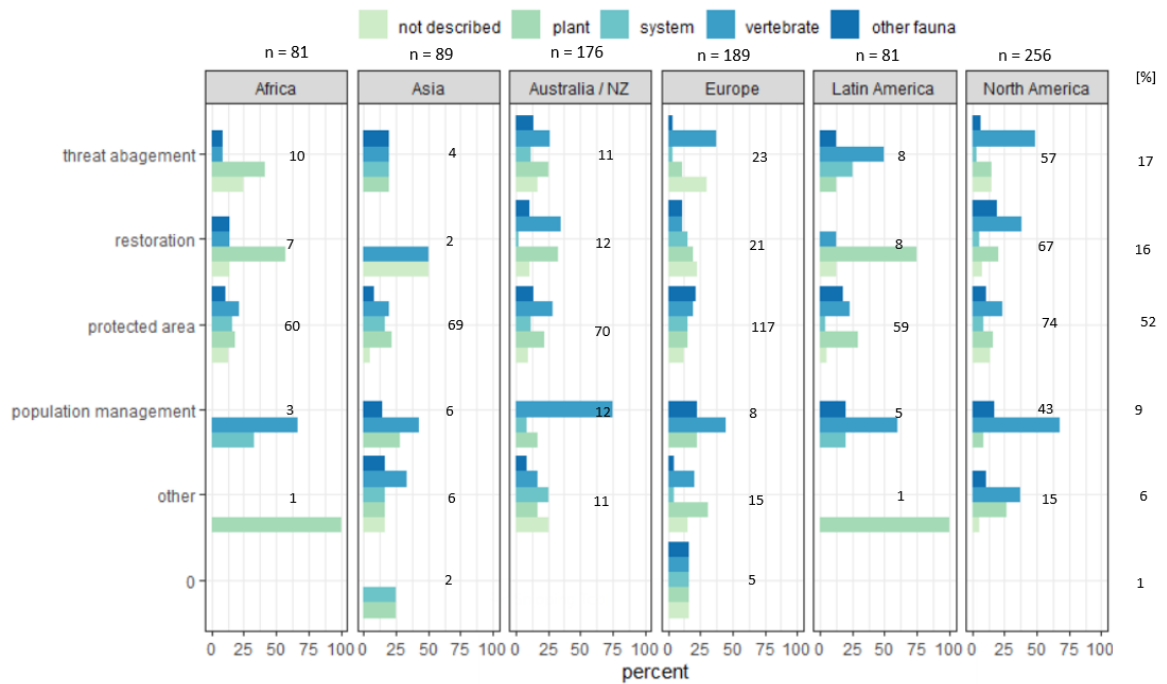
1270 *Figure 2. 5: Persistence of management types in examples of decision-making for conservation in different*
 1271 *geographic zones. Labels on bars show count of examples.*

1272

1273 **Taxonomic groups across types of management**

1274 We found that examples from North America included vertebrates more often in
 1275 all four types of management *restoration, protected area planning, population*

1276 management and threat abatement (Figure 2. 6). Protected area planning was the
 1277 most dominant form of management type considered, adding up to more than
 1278 half of all examples. Interestingly, examples of this type of management exist in
 1279 similar numbers for all regions, with the majority of examples from Europe. We
 1280 found only 12 or fewer examples of planning for threat abatement, restoration or
 1281 population management for Africa, Asia, Australia/NZ and Latin America. More
 1282 than half of the examples of these management types were from North America,
 1283 with a clear dominance of vertebrates. Population management was the only
 1284 management type for which higher numbers of vertebrates was not found in all
 1285 geographic zones. Numbers of examples of management types in individual
 1286 countries are visualized in Summary Material S2.2c.

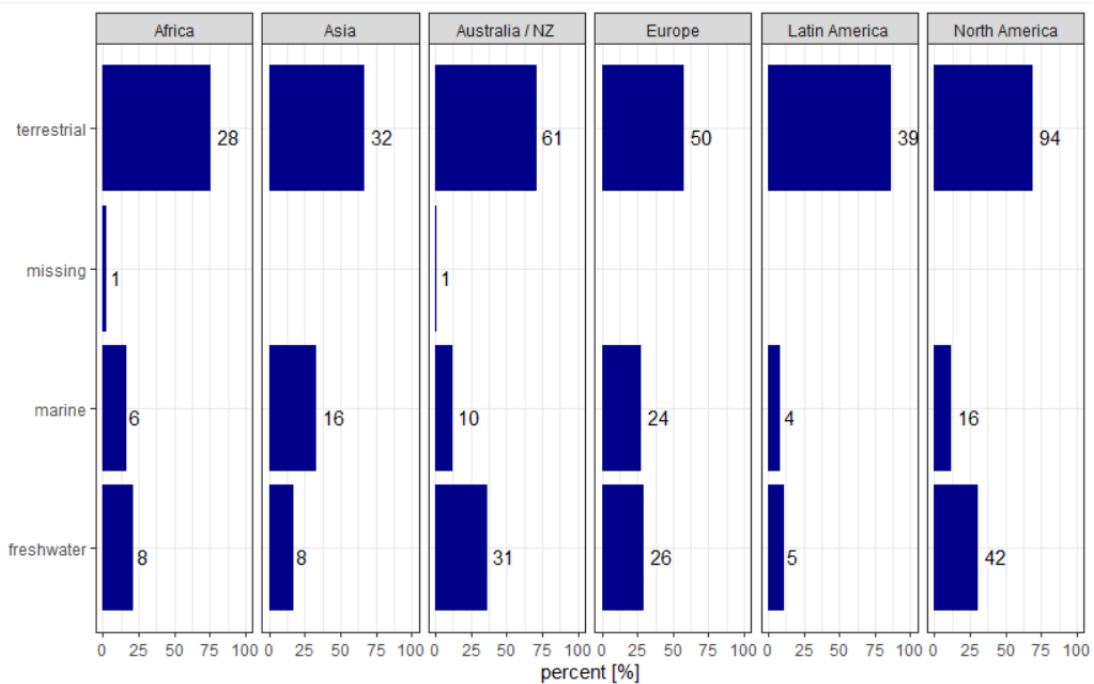


1287
 1288 *Figure 2. 6: Incidences of different taxa across types of management in the different geopolitical zones. Numbers and percent of each type of management type in each geographic zone in each panel, and the average*
 1289 *percentage of each across all zones and taxa on the right.*
 1290

1291

1292 **Taxonomic groups across terrestrial, freshwater and marine realms**

1293 Out of 502 distinct examples of decisions for specific realms, 304 were *terrestrial*,
 1294 120 *freshwater*, 76 *marine* and 2 not described (Figure 2. 7). We found a clear
 1295 dominance of vertebrates across terrestrial, marine and freshwater realms in
 1296 examples from North America, and a smaller dominance of vertebrates in Europe
 1297 (Figure 2. 7). Only a few examples of marine conservation decision-making were
 1298 found for Latin America and Africa. Relative to the overall numbers of studies in
 1299 Australia and New Zealand, relatively few were marine. We found more
 1300 freshwater examples than marine examples in Africa, Australia/NZ and North
 1301 America, more marine examples than freshwater examples in Asia, and similar
 1302 amounts in both realms in Europe and Latin America. Vertebrates were most
 1303 common in most geographic zones for examples from the freshwater realm
 1304 Figure 2. 8. We found that only 12% of studies documented decisions across more
 1305 than one realm.

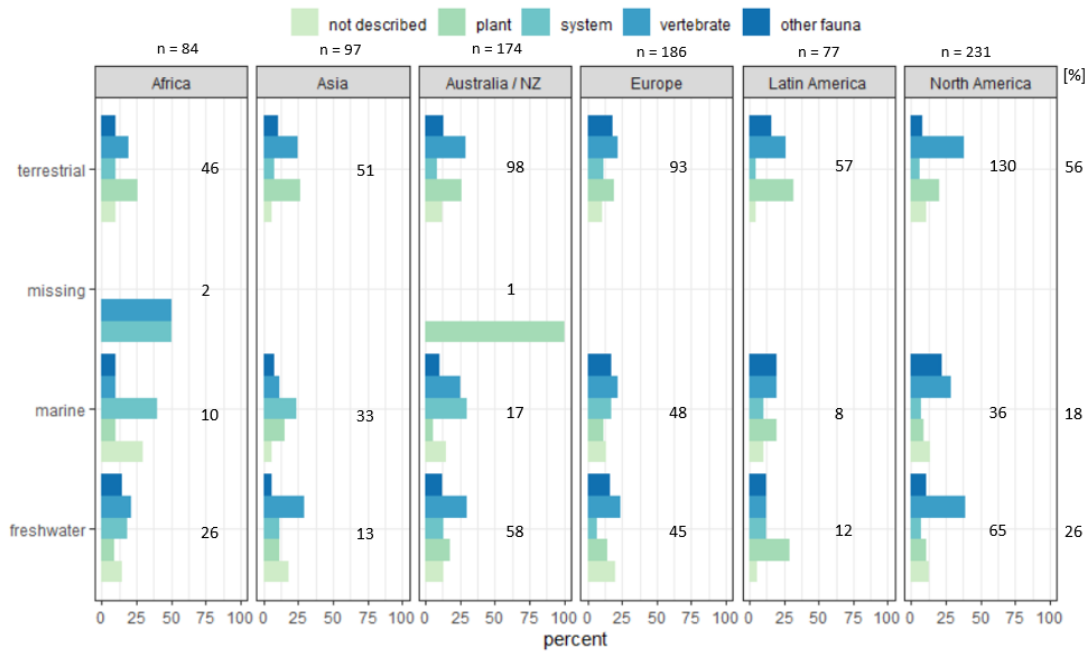


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Figure 2. 7: Terrestrial ecosystems dominate in conservation decisions in all geographic zones. Marine and freshwater realms show no clear relative consistent pattern across all geographic zones./



1309

1310 *Figure 2. 8: Incidents of taxa across realms with numbers and percent of each realm in each geographic zone in*
 1311 *each panel, and the average percentage of each across all zones and taxa on the right.*

1312

1313 ***Taxonomic groups across different levels of implementation***

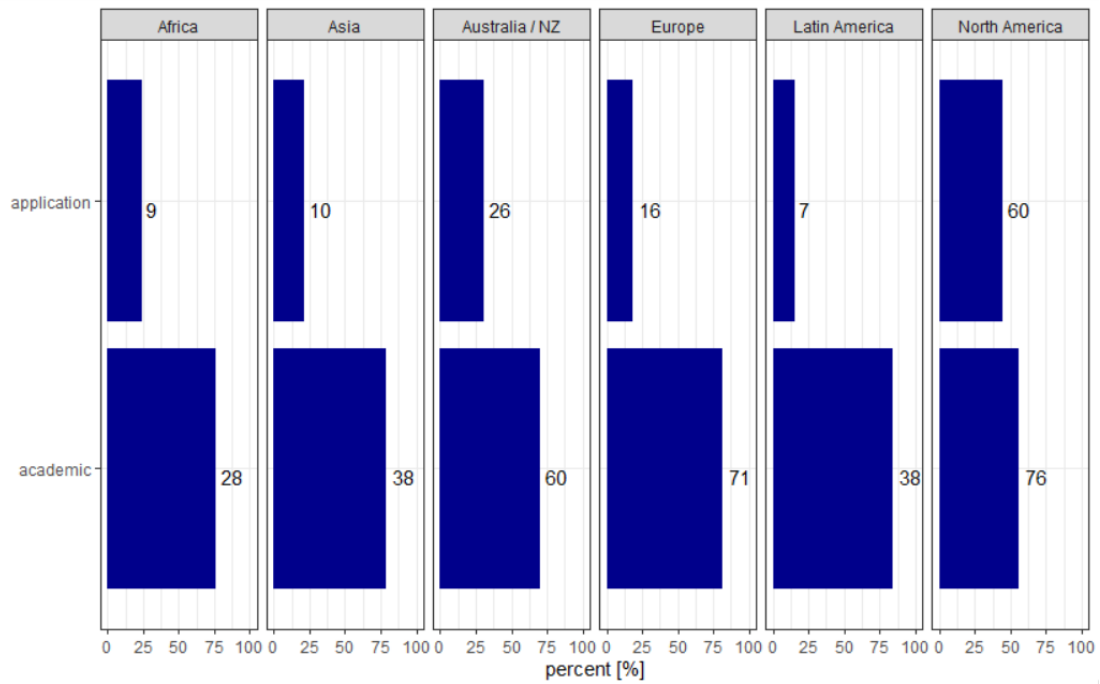
1314 Academic examples of decision making are more common in all geographic zones.

1315 We found the largest difference between the two levels of implementation for

1316 Latin America, with six times more academic examples than applications,

1317 followed by Europe, with five times more academic examples of decisions than

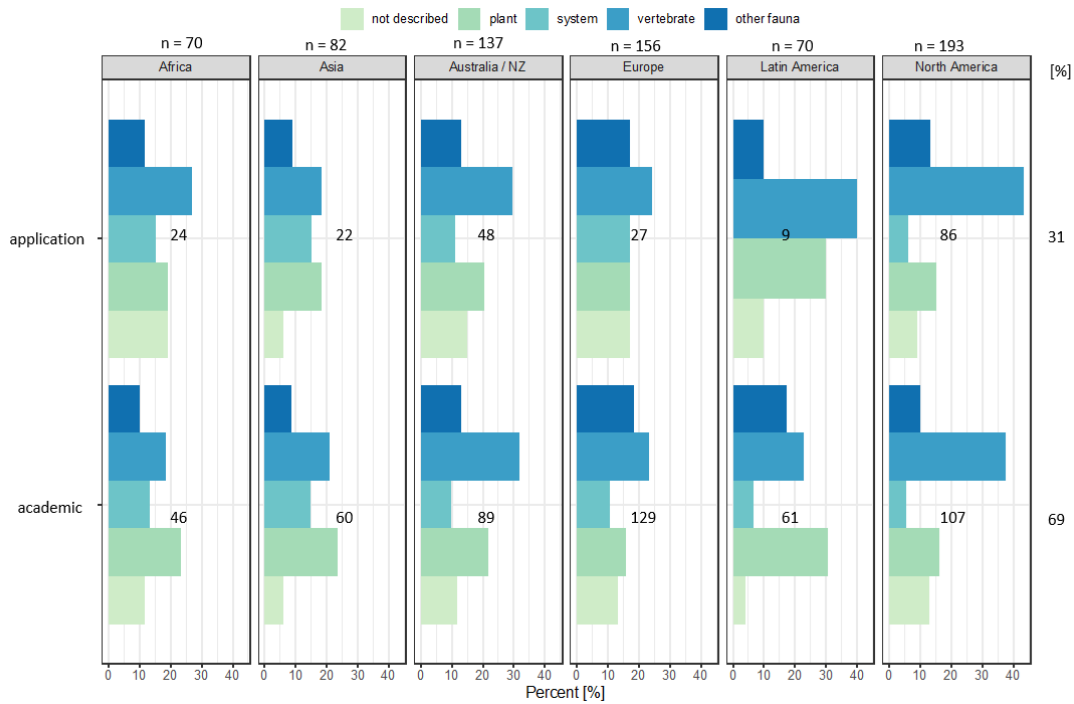
1318 documented applications (Figure 2. 9).



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Figure 2. 9: North America is the only geographic zone in which academic examples do not outnumber applications with a large margin.

1322 Vertebrates have only in North America, Europe and Australia higher prevalence
1323 than other taxa in both academic and applied contexts. In Latin America, Africa
1324 and Asia, plants are more common in academic examples. Asia is the only zone in
1325 which vertebrates is not the most common taxonomic group in applied
1326 conservation decision contexts (Figure 2. 10).



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Figure 2. 10: The trend toward vertebrates across academic context of examples and applications. Bars are labeled with numbers of examples that include taxa in objectives, total percent of both categories on the right.

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1331 Discussion

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Our analysis of documented conservation decision studies showed several strong global patterns regarding taxa and location. We found a clear dominance of studies that document conservation decision processes for vertebrates, with 35% of studies focused on vertebrates among 5 different taxonomic classifications (Figure 2. 1). However, this pattern of taxonomic prevalence is less acute than that observed in the broader ecological literature, which is comprised of approximately 70% of vertebrate focused studies (Clark and May 2002; Di Marco et al. 2017).

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Moreover, a strong trend toward vertebrates shows up only in particular places including North America, where vertebrates were the subject of 40% of conservation decision studies across all threats, management types and realms. Vertebrates were the most common taxonomic group in documented applications for decision contexts in all geographic zones except Asia, where a

1345 similar number of studies focused on plants. Vertebrates also dominated studies
1346 in the freshwater realm in all geographic zones except for Latin America, and
1347 were the most commonly targeted taxa for population management across all
1348 geographic zones.

1349 We found more publications of conservation decision studies from North
1350 America, Australia and Europe in comparison to other parts of the world. The
1351 differences were more marked than in similar reviews of the ecology and
1352 conservation literature. Our result reflects documented biases in the availability of
1353 biodiversity occurrence data, decision support specialists, and overall publication
1354 rates (Acosta et al. 2016; Di Marco et al. 2017; Hickisch et al. 2019; Hughes et al.
1355 2021; Wilson et al. 2016).

1356 ***The impact of taxonomic focus on conservation efforts***

1357 A recent study on research bias within terrestrial vertebrates raised concerns
1358 about the lack of correlation between the found number of publications and
1359 threat status, and strong bias towards very few large-bodied animals (Dos Santos
1360 et al. 2020). However, if the skewed distribution of different taxonomic groups in
1361 the decision-making related stream of literature is a problematic bias or founded
1362 in considerations of conservation need or efficient use of resources would need
1363 further analysis. The dominating focus on vertebrate species in the academic and
1364 applied decision contexts documented in this study could simply reflect the focus
1365 of conservation organisations and governments on umbrella, indicator, iconic and
1366 keystone species that are deeply embedded in conservation and ecological
1367 thinking . These biases may be exacerbated by technical feasibility for data
1368 collection and conservation effort (e.g. detectability during biological surveys)
1369 (Gardner et al. 2008; Dos Santos et al. 2020; Mammola, Adamo, et al. 2023;
1370 Mammola, Fukushima, et al. 2023). For example, the large collection of
1371 implemented management interventions that aim to benefit biodiversity has to
1372 date 8870 examples, of which 4549 examples concern vertebrates, which is
1373 substantially more than the 35% lead of vertebrates in our study results compared

1374 to other examples (University of Cambridge Department of Zoology 2025). A
1375 more prominent and problematic focus on animals was found in an assessment of
1376 conservation funding in Europe, with concerns about the lack of consideration of
1377 habitats and their threat status (Adamo et al. 2022). Threat status was not coded
1378 in this study, but might be a worthwhile next step to gain further insight into
1379 potential issues.

1380 The focus of conservation effort on mammals may not be a problem per se.
1381 However, if the aim of conservation is to protect all of biodiversity, or to protect
1382 the biodiversity that brings the greatest ecosystem services, then the
1383 preoccupation with mammals may not serve either of those aims. The discussion
1384 about the implications of the observed dominance of a particular taxon should
1385 consider an assessment of knowledge gaps or a lack of conservation action for
1386 other groups of species that may require conservation effort (Clark and May
1387 2002). For example, there is evidence that some taxa, such as insects, are severely
1388 underrepresented in the current global extent of protected areas. A more
1389 thorough assessment of conservation need when planning for most urgent
1390 conservation needs seems, therefore, justified (Chowdhury et al. 2023). However,
1391 in our results, examples of all other taxa exist in addition to vertebrates for all
1392 geopolitical regions and realms. Therefore, we believe the current documentation
1393 of efforts to be rather balanced across the many conservation contexts, and
1394 geographic gaps might be a more important issue to tackle.

1395 The absence of published conservation decision studies from some geographic
1396 zones, including many countries across Africa and Asia (Figure 2. 1) is likely a
1397 significant problem for global conservation efforts that derives from cultural and
1398 economic differences. This patterns matches patterns observed in reviews of
1399 ecology and conservation science more broadly (Wilson et al. 2016; Di Marco et al.
1400 2017), and one that appears to warrant redress in conservation funding and effort
1401 globally, lest critical components of biodiversity will be lost in those locations
1402 without any attention, including many of the global biodiversity hotspots.

1403 The strong geographic pattern in published conservation decision science studies
1404 that contain more examples from the United States of America, Europe and
1405 Australia likely reflects the bias in publications in English-speaking journals when
1406 searching the Web of Science. This, in turn, reflects the activity of conservation
1407 scientists which aligns with the distribution of wealth and conservation resources.
1408 It may be that many conservation decision processes taking place in non-English
1409 speaking countries are not well documented in English and hence overlooked by
1410 our review. This may result in an overestimate of the geographic bias in
1411 conservation science studies toward English-speaking and more wealthy areas.
1412 This is an uncertainty that should be explored further, as there is evidence of this
1413 problem for the wider field of biodiversity research. For example, 3.4% of our
1414 sample was from South Africa, while no examples at all were found for most
1415 other African countries. Reporting summarized results for the African continent
1416 (in our case 9%) would therefore be an ill-informed attempt to guide conservation.
1417 The same is true for the Palearctic, where Europe and China provided most
1418 examples, or the Neotropics, where Brazil was the dominant source of examples.

1419 Fortunately, there are clear pathways to reduce some key drivers of geographic
1420 bias in conservation decision science studies. Reducing the impact of language
1421 and financial barriers to scientists and practitioners from non-English speaking
1422 countries is an approach that journals can pursue to reduce publication bias
1423 (Burgman et al. 2015). Collaborations with scientists and managers that translate
1424 conservation management information into English (Bayraktarov et al. 2020) are
1425 efficient and inclusive ways to contribute to a more comprehensive inventory of
1426 current conservation efforts (Adams and Mulligan 2003; Garland 2008; Moola and
1427 Roth 2019).

1428 To reduce the impact of bias in data availability, novel ways of collecting data
1429 could overcome some of the problems of standard data repositories such as OBIS
1430 or GBIF, which do not necessarily reflect the real abundance and occurrence of
1431 different species. For example, the automated harvest of data from social media
1432 has shown large discrepancies between established data repositories and citizen

1433 science data, with higher quality data, especially for threatened species
1434 (Chowdhury et al. 2022). While issues around accessibility of remote regions or
1435 areas of active violence have a large impact on the representation of species in
1436 available data repositories, these problems are often harder to control (Hickisch et
1437 al. 2019). Strategic improvement of monitoring efforts and investment in sharing
1438 available data across all countries will improve our knowledge base of species
1439 occurrences and ability to act on urgent conservation challenges.

1440 Reviews of the general ecology and conservation literature have warned that a
1441 bias towards vertebrates and certain locations could obstruct conservation
1442 outcomes (Boakes et al. 2010; Clark and May 2002; Di Marco et al. 2017; Hughes et
1443 al. 2021; Meyer et al. 2016; Wilson et al. 2016). Notwithstanding caveats regarding
1444 the availability of published studies in languages other than English in our study,
1445 our results indicate that the patterns observed in reviews of ecology and
1446 conservation biology persist in conservation decision making literature. However,
1447 more nuanced analysis across different contexts shows the inconsistency of this
1448 pattern, and the importance of assessing a more detailed context to support
1449 interpretation of these results. For example, a higher rate of studies on
1450 vertebrates might simply reflect the greater need for planning for vertebrate
1451 species, based on legislation, threat concerns, social values, or other relevant
1452 factors. If the found patterns are a sign of bias or are patterns based on need will
1453 be hard to assess without a detailed analysis of underlying motivations across
1454 different countries. This is in line with previous recommendations regarding the
1455 transferability and generalization of quantitative ecology data (Spake et al. 2022).
1456 The complexity of the interactions between species, threat, locations and
1457 management actions have been well documented in the conservation sciences.
1458 This underlines the importance of nuanced knowledge when assessing the
1459 relevance of global trends in local or regional contexts (Auerbach et al. 2015; Côté
1460 et al. 2016; Geary et al. 2019; Haller-Bull and Bode 2019).

1461 The key primary threats that were addressed in the reviewed examples were
1462 *Unsustainable Levels of Harvest* (15%), *Land Use Change* (14%), and *Problematic*

1463 *Species* (13%). Unsustainable Harvest and Land Use change have emerged as
1464 dominant threats in other recent reviews (Jaureguiberry et al. 2022; Maxwell et al.
1465 2016). The importance of problematic species and pollution differs in the results
1466 of these reviews, with the indication that pollution is more important in aquatic
1467 environments, and problematic species in terrestrial environments. This matches
1468 the observed pattern in our sample based on a majority of terrestrial examples. A
1469 large fraction (22%) of all reviewed studies did not describe a specific threat,
1470 indicating a lack of clear focus on problem solving, which has been documented
1471 as a key problem in spatial conservation planning (Hermoso et al. 2022).

1472 The representation of different realms in our sample of conservation decision-
1473 making publications seems to be more balanced than in the general stream of
1474 ecology and conservation literature (Wilson et al. 2016; Di Marco et al. 2017). We
1475 noted a comparatively low number of freshwater examples in Asia and Latin
1476 America and a low number of marine examples in Australia. Only 12% of the
1477 publications reviewed document management decisions for biodiversity across
1478 realms, even though many species' lifecycle requires multiple realms and thus do
1479 not benefit enough from conservation activities that do not address multiple
1480 realms (Beger et al. 2010; Virtanen et al. 2020; Adams et al. 2014; Giakoumi et al.
1481 2019).

1482 The gaps and imbalances we have identified in existing studies of conservation
1483 decision processes could be used to guide new academic and applied
1484 conservation efforts beyond categories of taxa and locations. Some categories
1485 for which a small number of additional examples would already make a big
1486 difference would include problematic species and restoration in Asia, pollution,
1487 climate change and population management in Africa, marine examples from
1488 Africa and Latin America, freshwater examples from Asia and Latin America,
1489 applications from Latin America and cross-realm planning in general.

1490 **Limitations**

1491 We were limited to published, peer-reviewed literature because of the data
1492 available to us in form of a central, searchable depository (Web of Science) that
1493 allowed us to screen a large amount of literature within the time, budget, and
1494 staff constraints of a PhD project. Only a third of our samples documented
1495 conservation actions that were implemented or planned for in collaboration with
1496 decision-making authorities, and almost half of these were from North America,
1497 where a strong bias towards vertebrates exists. The high number of academic
1498 studies relative to confirmed applied studies reflects a bias in published
1499 conservation literature to methodological inquiry over documenting application.
1500 However, compared to an earlier assessment of intention for implementation of
1501 conservation science studies between 1998 and 2002, we have found a much
1502 higher rate of studies that are not purely academic (Knight et al. 2008). If this
1503 difference is caused by the focus on decision-making or a change that has
1504 happened over time is not possible to assess without further analysis. Our
1505 sampling of the peer-reviewed literature provides useful insights into
1506 conservation decision-making contexts, but a detailed sample of the ‘grey’ (non-
1507 peer-reviewed) literature may provide some different insights and represents a
1508 clear future research priority (Corlett 2011).

1509 Linguistic uncertainty (Regan et al. 2002) can obstruct the sampling of repositories
1510 by keyword search. The necessity to use keywords with high specificity to find the
1511 most relevant pool of literature to sample within existing time and budget
1512 constraints can lead to the exclusion of studies that use different terminology to
1513 describe relevant content but overlap significantly with less relevant publications.
1514 Many applied decision support studies may not use the term “decision-making”,
1515 but might describe a decision process with words like “assessment” or
1516 “evaluation”. However, using these words as alternative keywords would return
1517 many publications that assess or evaluate anything but decision processes. While
1518 our sample size (400 studies) was large enough to reveal robust patterns, we
1519 recognise that relevant studies will have been overlooked. Linguistic uncertainty

1520 will continue to be a hurdle to search-term based literature reviews while there is
1521 no consensus on the most useful terminology to include. For a more detailed
1522 discussion of the representativeness of the sample see Beher et al 2024.

1523 **Conclusion**

1524 Our analysis provides insights into, and increased understanding of, the current
1525 focus of conservation planning and decision-making efforts. Significant but
1526 inconsistent (across continents) taxonomic and geographic patterns exist in
1527 documented studies of conservation decision-making. A better understanding of
1528 the conservation efforts and investments of non-English speaking countries and in
1529 the grey literature is urgently needed to help ensure that all threatened taxa and
1530 conservation of functioning ecosystems benefit from strategic conservation
1531 investment.

Chapter 3

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10 years of decision-making for biodiversity conservation actions: A systematic literature review



1538 **Abstract**

1539 Decision science emphasizes necessary elements required for robust decision-
1540 making. By incorporating decision science principles, frameworks and tools, it has
1541 been demonstrated that decision-makers can increase the chances of achieving
1542 conservation aims. Setting measurable objectives, clearly documenting
1543 assumptions about the impact of available actions on a specific threat or problem,
1544 explicitly considering constraints, exploring and characterizing uncertainty, and
1545 structured deliberation on trade-offs have been identified as key elements of
1546 successful decision-making. We quantify the extent to which these five elements
1547 were utilized in published examples of decision making in conservation in both
1548 academic and conservation practice between 2009 and 2018. We found that less
1549 than 50% of identified examples included all five elements, with differences in the
1550 degree of decision science applied across five commonly used decision support
1551 approaches: adaptive management (AM), systematic conservation planning
1552 (SCP), structured decision making (SDM), multi-criteria-decision-analysis and cost-
1553 effectiveness analysis. Example applications that utilized the SDM framework
1554 were limited in numbers but used on average more than 50% of the five key
1555 elements we considered. Although SCP and AM constituted the majority of
1556 examples, they were more prevalent in academic studies rather than
1557 management applications. SCP and AM examples were widespread in protected
1558 area planning, threat abatement and restoration. Strong geographic bias exists in
1559 documented conservation activities that deploy all five decision science elements.

1560

1561 **Introduction**

1562 Despite the substantial effort and investment into the conservation of species
1563 and ecosystems, biodiversity loss is accelerating (C. N. Johnson et al. 2017). The
1564 list of threatened species keeps growing, with over a million species threatened
1565 by extinction, and many species expected to be lost within two decades (Díaz et
1566 al. 2019; WWF 2020). Global assessments have identified comparatively few
1567 successful management examples that led to the down-listing of species'
1568 extinction risk (Bolam et al. 2021; Hoffmann et al. 2010). Most national and
1569 international environmental strategies fall short of their nominal targets and
1570 many report worsening trajectories for monitored species (McDonald et al. 2015;
1571 Secretariat Of The Convention On Biological Diversity 2020; Tittensor et al. 2014).
1572 It is not possible to determine to which extent the strategies developed to stem
1573 biodiversity decline are flawed or sound, or whether they are implemented at too
1574 small a scale or with inadequate resources. If important insights from decision-
1575 science are neglected during planning, the risk of failure and the possibility of
1576 perverse or unintended consequences increases (Bode et al. 2015; Devillers et al.
1577 2015; Game et al. 2013; Hervé et al. 2016; Renwick et al. 2015). Existing evidence
1578 across multiple disciplines including medicine and public policy including
1579 environmental policy shows that structured processes based on decision science
1580 lead to a better understanding of the problem at hand, sound evaluation of
1581 available options and the trade-offs between them (Arvai et al. 2001; Bekker et al.
1582 2003; Herek et al. 1987; Schafer and Crichlow 2002). Principles of decision science
1583 have been used to assess other aspects of conservation applications, such as
1584 ecological indicators (Watermeyer et al. 2021). Recent publications call for greater
1585 attention to be given to fundamental principles in conservation plans to increase
1586 the chances of achieving urgently needed conservation outcomes (Adams et al.
1587 2019; Kellon and Arvai 2011; Maron et al. 2021; Rose et al. 2019; Leclère et al. 2020).

1588 **Decision support approaches used in conservation**

1589 A range of decision support approaches and tools exist to guide conservation
 1590 decisions (Acosta et al. 2016; Bower et al. 2018; Schwartz et al. 2018). Frequently
 1591 used frameworks include systematic conservation planning (SCP), adaptive
 1592 management (AM), structured decision making (SDM), and frequently used
 1593 stand-alone prioritization concepts include multi-criteria-decision-analysis
 1594 (MCDA), and cost-effectiveness analysis (CE). These differ in key aspects (Table 3.
 1595 1) due to their evolution and use in different contexts. Moreover, the use of any
 1596 given framework or approach does not ensure that all of the key elements of
 1597 sound decision-making are incorporated in any given decision (Game et al. 2013;
 1598 Gregory et al. 2012; Kahneman and Tversky 1984; Wilson et al. 2006; 2007).

1599 *Table 3.1 Frameworks and prioritization concepts that are frequently used to support decisions for conservation*
 1600 *management strategies*

| Framework / Prioritization concept | Key aspects | Key reference |
|------------------------------------|---|--|
| Systematic Conservation Planning | - Spatially explicit planning for protected areas - Map as output - Based on selection of distinct planning units | (Margules and Pressey 2000; Moilanen, Possingham, et al. 2009) |
| Adaptive Management | - Monitoring information used to adjust repeated decisions - Experimental set up - Learning about effect of management intended | (Keith et al. 2011) |
| Structured Decision Making | - Importance on clarifying decision problem and eliciting appropriate objectives and metrics - Explicit comparison of alternatives, - Often with transparent quantification of trade-offs | (Gregory et al. 2012) |
| Multi-Criteria-Decision-Analysis | - Focus on relative importance of different objectives - Scoring, weighting and summation of different criteria and/or objectives to rank options | (Adem Esmail and Geneletti 2018) |
| Cost-Effectiveness Analysis | Consideration of cost without compromising objectives other than cost: comparison based on return of investment | (Wilson et al. 2009) |

1601 Each of the five commonly used options in Table 3.1 utilizes distinct steps in the
 1602 decision-making stage of planning processes. These steps aim to ensure
 1603 important elements are included to decrease the risk of not meeting objectives
 1604 (Nicholson and Possingham 2006). Most frameworks describe steps at a high
 1605 level, such as defining objectives or developing alternatives. This recognises that

1606 each decision context may require a tailored approach or tool to be used in each
1607 phase. While vagueness within decision support options provides flexibility to
1608 account for context, it can lead to unintended neglect of the key steps.

1609 Based on fundamental decision theory texts in the context of conservation
1610 (Gregory et al. 2012), we identify five crucial elements of a robust decision process
1611 against which to evaluate published descriptions of conservation focused decision
1612 processes: 1.) identify clear objectives, 2.) identify measures of anticipated
1613 impacts of planned actions with a clear theory of change, 3.) document financial
1614 and social constraints 4.) characterize uncertainties and conduct sensitivity or
1615 uncertainty analysis 5.) characterize and measure trade-offs. Evidence of the
1616 importance of these five decision elements is discussed in more detail in
1617 Supplementary Material S3.1. The five critical elements of decision making that we
1618 highlight here have been highlighted as critical in decision-making among wildlife
1619 managers (Fuller et al. 2020).

1620 ***Evaluating decision processes in conservation***

1621 Recent studies that identify the factors leading to success and failure of decisions
1622 made in conservation management include strong recommendations for
1623 evidence-based conservation (Sutherland et al. 2004; 2020), the creation of data
1624 repositories (<https://www.miradishare.org/ux/home>,
1625 <https://www.conservationevidence.com>, <https://marinescp.jcu.io>), and reviews
1626 that provide an overview of conservation management effectiveness
1627 (Bayraktarov et al. 2016; Geldmann et al. 2018; McIntosh et al. 2018). Attempts to
1628 quantify the effectiveness of implemented conservation plans by measuring
1629 outcomes have largely failed to produce definitive findings due to mixed evidence
1630 (Edgar et al. 2014), data paucity (McIntosh et al. 2018) and high variability
1631 between conservation contexts (Lester et al. 2009). However, the importance of
1632 sound decision-making is widely accepted (Butt et al. 2020; Carwardine et al. 2019;
1633 Visconti and Joppa 2015; Wilson et al. 2006). The damaging effects of neglecting
1634 elements of good decision-making during planning are well documented. Failure

1635 to identify meaningful objectives (Bond et al. 2008; Game et al. 2013), missing
1636 theory of change as link between actions and threats (Kuempel et al. 2019), failure
1637 to include constraints such as costs or feasibility (Symes et al. 2016), or failure to
1638 conduct sensitivity analysis to evaluate uncertainty (Larson et al. 2016; Mazor et
1639 al. 2014; Runge et al. 2016; Sutton and Armsworth 2014) can lead to suboptimal or
1640 counter-productive decisions. A systematic assessment of decision-making for
1641 conservation actions can identify the degree to which the key elements of sound
1642 decision-making are being utilized in conservation planning and management.

1643 Here we provide a comparative and quantitative review of the extent to which
1644 the elements of decision-making are utilized in published work on conservation
1645 decisions problems. Our review is based on 466 examples drawn from the peer-
1646 reviewed literature and provides insight into the types of conservation decisions
1647 that benefit from the application of all elements set out in decision theory. We
1648 discuss the elements of decision-making that might need to be bolstered to
1649 produce more robust conservation decisions and better outcomes.

1650 **Methods:**

1651 ***Data collection***

1652 We use a systematic review protocol (Moher et al. 2009) through a keyword
1653 search of the Web of Science, targeting literature published between 2009 and
1654 2018. Our goal was to find documents describing decision-making that selects a
1655 strategy from a range of options to address a specific environmental problem. A
1656 search was conducted in December 2018, using the term “decision-making” and
1657 five common decision-aiding frameworks (Bower et al. 2018; Schwartz et al. 2018)
1658 and prioritization methods (Supplementary Material S3.2). Our search yielded
1659 7106 publications, which were subsequently screened for a conservation-related
1660 decision-context, resulting in 1218 publications that were read in detail. Of these,
1661 466 examples described a decision process of prioritizing management strategies
1662 in adequate detail to understand the decision process, and information on five

1663 decision elements and four descriptive factors was collected from each (Table 3.
 1664 2).

1665 *Table 3. 2: Assessed categories that were classified within this literature review*

| Five elements for robust decision-making | Classification (presence/absence) |
|--|---|
| Objectives | Are environmental objectives quantitatively expressed? |
| Actions and threats linked in a theory of change | Is there a clear link to a threatening process? Examples were classified based on (Salafsky et al. 2008). As conservation actions aim in most cases to mitigate existing threats that cause a decline or deterioration, we focused on the inclusion of a specific threat as proof of an existing theory of change in the decision-making process. |
| Socio-economic considerations | Are socio-economic objectives included? Only examples that included a specific objective regarding social or economic factors that were considered in the choice between options were classified as “socio-economic objectives present” |
| Sensitivity and uncertainty analyses | Are sensitivity or scenario analyses done to test for effects of uncertainty? |
| Trade-offs | Are trade-offs between different objectives described and explored? Only examples that used trade-offs to make a choice between options were classified as “trade-off present” |
| Four descriptive factors | Multiple entries possible |
| Decision support option | Five frameworks and prioritization strategies, or “mixed” if more than one was used (Table 1.1) |
| Context | If collaboration with management authorities or implementation were explicitly described: “conservation practice”, if not: “academic” |
| Type of management | Five types of proposed management actions based on (Salafsky et al. 2008) |
| Location | Country in which proposed management was located |

1666 If a publication described examples of different decisions, each individual decision
 1667 was recorded as one example (see, for example, Canessa et al. 2016). If case-
 1668 studies were referred to with citation, they were excluded to avoid redundancy.
 1669 Horizon Scanning and Strategic Foresight (Cook et al. 2014) had been initially
 1670 included in the search but were not part of the analysis as no example was found
 1671 that described a conservation-related decision between available management
 1672 options.

1673 Table S3.3 provides full information on the coding scheme. All code and data are
 1674 available on figshare [10.6084/m9.figshare.13777216].

1675 **Reliability of data classification**

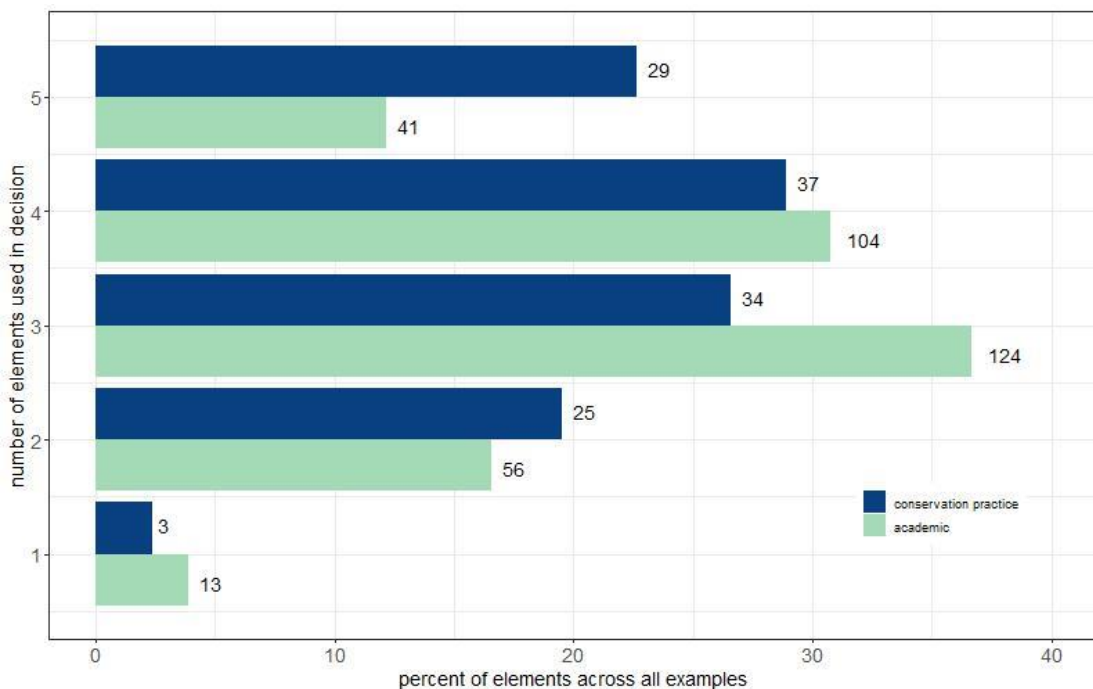
1676 Several measures were taken to improve clarity of categories and to identify
1677 errors and variation in the data classification. Extraction of qualitative information
1678 from text is not free from bias and errors (Marcoci et al. 2019; Marry L. McHugh
1679 2012). It is common that highly trained experts come to different conclusions
1680 when faced with the same evidence (Kahneman et al. 2021). Such unwanted
1681 variability in judgments can have a greater impact than bias. This variability is to
1682 be expected when classifying text and can be explored by quantifying variability
1683 across multiple raters. We assessed the reliability of the extracted data using 25
1684 examples (Supplementary Material S3.4). Percent agreement between four
1685 additional raters and the lead author was well above conventional thresholds of
1686 75% for inter-rater-reliability-testing for all categories. The error rate of the main
1687 rater was lower than the additional raters.

1688 **Results:**

1689 ***A profile of conservation decisions***

1690 Our quantitative analysis included 466 examples (Table S3.5, S3.9). About a third
1691 of the 466 examples described either a collaboration with authorities that were
1692 interested in finding a solution to a particular conservation problem or partial or
1693 full implementation at the time of publishing (128 examples, referred to as
1694 “conservation practice” in the following). Two thirds (338 examples) have been
1695 conducted without any indication that decisions were implemented by a
1696 practitioner, manager, or agency (referred to as “academic” in the following). The
1697 numbers of examples for different decision support approaches were biased
1698 towards systematic conservation planning (212) and adaptive management (106),
1699 while all other, as well as mixed approaches, contributed 29 - 47 examples each
1700 (Figure 3. 2, Table S3.4).

1701 We found a clear difference in how often the five key decision elements were
 1702 used overall and in combination. The description of only one of the elements was
 1703 rare in both academic and conservation practice contexts. In academic contexts,
 1704 the combination of three or four elements was more than twice as likely as the
 1705 combination of two or five elements. In conservation practice contexts, numbers
 1706 of examples that combined two, three, four, or five elements were similar (Figure
 1707 3. 1). In total, less than half of all examples (211 examples: 52% of conservation
 1708 practice and 37% of academic examples) used more than three of the important
 1709 decision elements in combination. The relative frequency of examples with five
 1710 elements was slightly higher in conservation practice contexts. When three
 1711 elements were combined, trade-off, link to threat through a theory of change and
 1712 socio-economic constraints were more often missing than quantitative objectives
 1713 or sensitivity analysis. When four elements were combined, 95 examples excluded
 1714 trade-offs and 21 linking to a threat through a theory of change, while the other
 1715 elements were less often missing. Only 27% of all examples explicitly documented
 1716 deliberation on trade-offs. Each of the other elements was described in 70-84% of
 1717 examples.

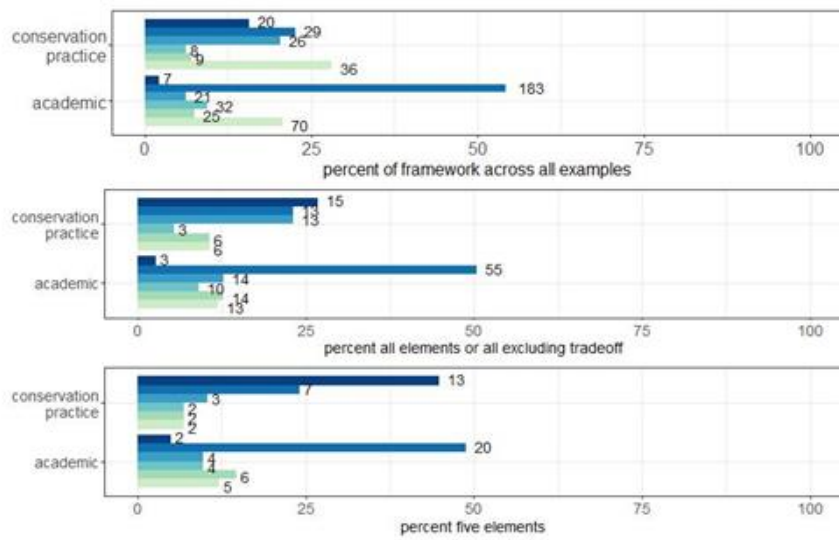


1718

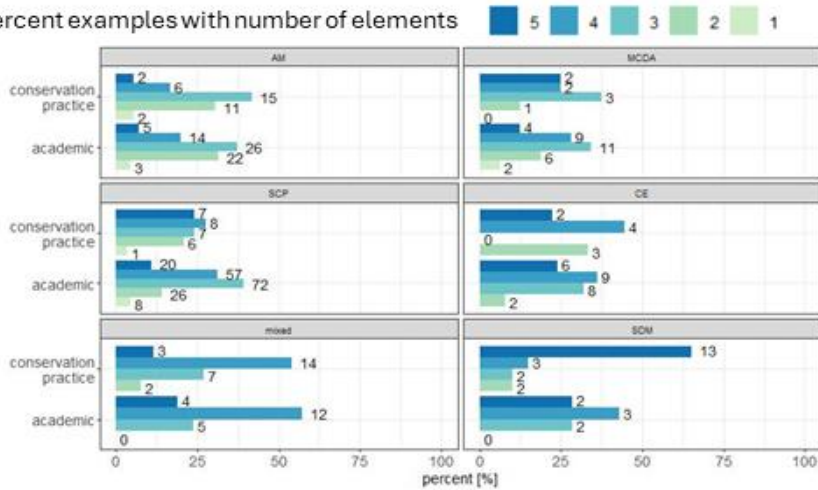
1719 *Figure 3. 1: Number and proportion of key decision elements that are described in academic and conservation*
 1720 *practice contexts.*

1721 We found clear differences when comparing how often specific decision support
1722 options were used in academic or conservation practice contexts and how often
1723 each used the five different elements (Figure 3. 1, Figure 3. 2). Adaptive
1724 management was the most often used decision support approach in conservation
1725 practice contexts and the second most often used in academic contexts (Figure 3.
1726 2). Only a few of these examples used all five decision elements in combination,
1727 and a large fraction used only two or three elements. Quantitative objective and
1728 socio-economic objectives were not described in approximately half of the
1729 academic and conservation practice examples.

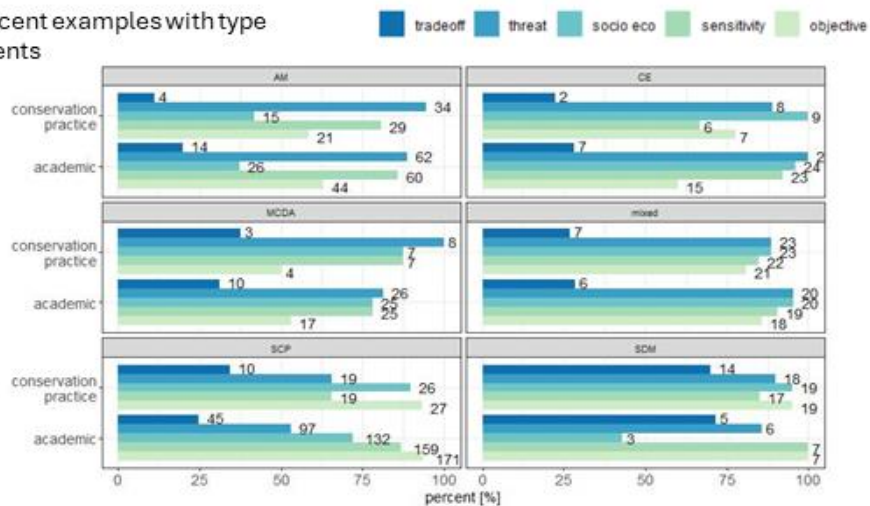
a) Percent of examples of frameworks



b) Percent examples with number of elements



c) Percent examples with type elements



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Figure 3. 2: Figure 2a: The use of frameworks in conservation practice and academic contexts in general (top row) and in examples that use all elements (bottom row). The middle row shows the examples that use either all elements or exclude only trade-offs. The x-axis shows percent within each group of academic and conservation practice examples. Each bar is labeled with the number of examples.

1735 *Figure 2b: The use of elements within each framework in conservation practice and academic contexts. The x-axis*
1736 *shows percent within each framework of academic and conservation practice examples. Each bar is labeled with*
1737 *the number of examples.*
1738 *Figure 2c: The use of specific elements within each framework in conservation practice and academic contexts.*
1739 *The x-axis shows percent within each framework of academic and conservation practice examples. Each bar is*
1740 *labeled with the number of examples.*

1741 Systematic conservation planning comprised the largest fraction of examples in
1742 academic studies (Figure 3. 2a). Half of these examples did not describe a clear
1743 link to a threat through a theory of change, and a third did not include any socio-
1744 economic objectives (Figure 3. 2c). There were far fewer examples of SCP in
1745 conservation practice contexts, and in those examples, a relatively low proportion
1746 clearly described a theory of change that links management to a threat and
1747 conducted sensitivity analysis. In contrast, a higher proportion of applications
1748 considered documented socio-economic objectives (Table 3.2). A higher fraction
1749 of SCP examples used five elements in conservation practice contexts than in
1750 academic contexts. At the same time, almost a quarter of the conservation
1751 practice examples for this framework used only one or two elements (Figure 3.
1752 2b).

1753 Structured decision making was the only framework that was used predominantly
1754 in a conservation practice setting (74%), while over 60% of examples of each of the
1755 other decision support strategies were set in an academic context (Figure 3. 2a).
1756 Conservation practice examples of SDM had high inclusion rates for all elements.
1757 Academic examples of SDM included socio-economic objectives less often (Figure
1758 3. 2c).

1759 Compared to other decision support options, examples of multi-criteria decision
1760 analysis rarely articulated a quantitative objective in both conservation practice
1761 and academic contexts. About a third of academic examples that used cost-
1762 effectiveness analysis did not describe quantitative objectives for the biodiversity
1763 value that was supposed to benefit from the management, and a third of
1764 conservation practice examples that used cost-effectiveness analysis did not
1765 describe any sensitivity analysis or other exploration of uncertainty.

1766 Structured decision making described all five elements in 28% of examples,
1767 compared to 24% of cost-effectiveness analysis examples, 19% examples with
1768 mixed decision support, 15% of systematic conservation planning examples, 12% of
1769 multi-criteria-decision-analysis examples and 7% of adaptive management
1770 examples (Figure 3. 2a). To account for the rare use of trade-offs, we tested a
1771 relaxed condition for including them, with similar results (Figure 3. 2a). There was
1772 no visible temporal trend for the frequency of using four or five elements in any of
1773 the frameworks (Supplementary Material S3.6).

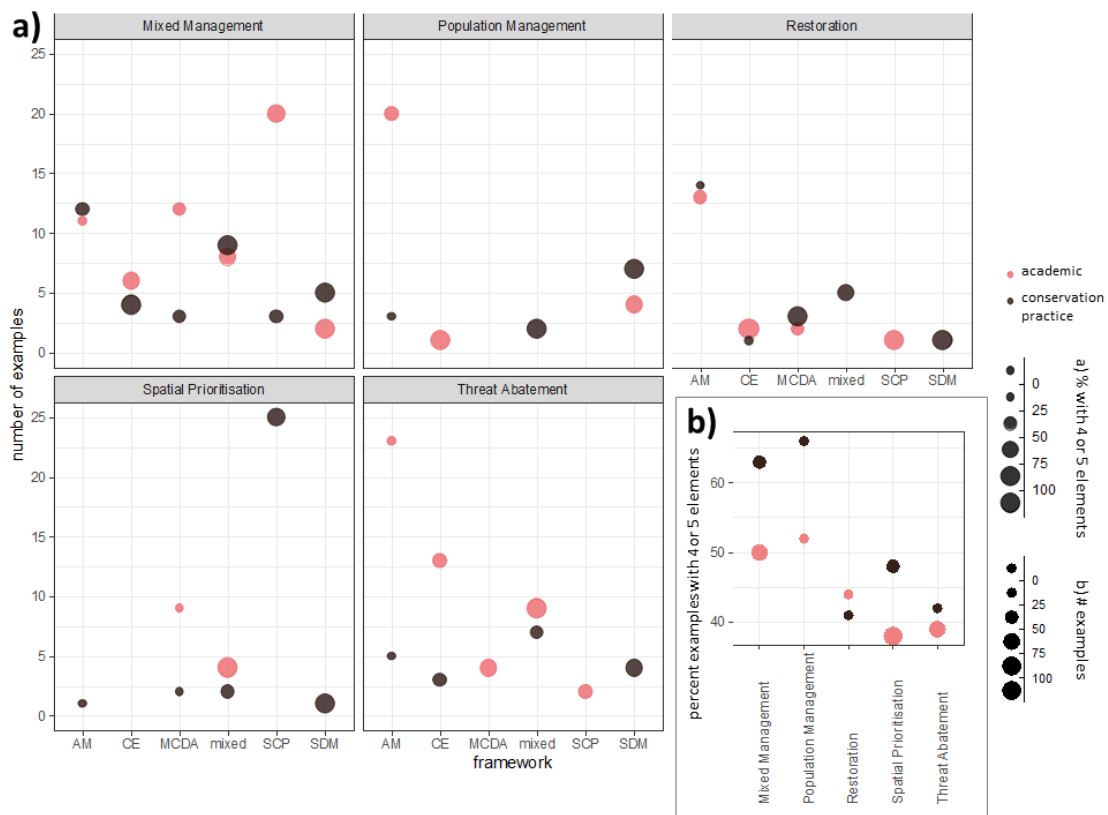
1774 ***Application of all elements of decision-making within different types of***
1775 ***conservation problems***

1776 Particular frameworks were preferred for specific types of conservation
1777 problems. Several patterns emerged in the analysis of how often more than three
1778 elements were included in each type of management in conservation practice and
1779 academic contexts (Figure 3. 3).

1780 Decisions were made most often within pre-selected management strategies (see
1781 different panels in Figure 3. 3). Only about a quarter of all examples (95 out of
1782 466) considered more than one management strategy in the decision-making
1783 process (“mixed” box in Figure 3. 3a). The majority of examples considered
1784 options for one pre-determined strategy exclusively (202 spatial prioritization
1785 (including protected area planning), 70 threat abatement, 42 restoration, and 27
1786 population management). The most common mixed combinations were spatial
1787 prioritization and restoration (26 examples), threat abatement and population
1788 management (14 examples) and threat abatement and restoration (13 examples).
1789 Seventeen examples did not match the five management categories.

1790 Some frameworks were found more often for a specific type of management
1791 than other frameworks (differences of height of bubbles in each panel): While
1792 examples for mixed management can be found for all frameworks, spatial
1793 prioritization was most often conducted with systematic conservation planning,

1794 and most decisions on restoration were made within an adaptive management
 1795 framework.



1796
 1797 *Figure 3. 3: Panel a): Bubble plot of how often different frameworks were used in academic and conservation*
 1798 *practice examples for different types of management. The y-axis shows the number of examples, while the size*
 1799 *of the points represents the fraction [%] that used four or five elements. Note: in order to visualize differences in*
 1800 *the numbers along the y-axis, the high number of examples that use systematic conservation planning for spatial*
 1801 *prioritization is only shown in panel b). Panel b): The frequency of using all five elements within different*
 1802 *management types ranges from 38% -66%, with spatial prioritization and threat abatement in academic contexts*
 1803 *at the lower end and population management and mixed management in conservation practice context at the*
 1804 *higher end.*

1805 Some frameworks were utilized differently in academic and conservation practice
 1806 contexts (see difference in height for each color): Mixed management examples
 1807 in academic contexts used most often multi-criteria-decision-analysis and
 1808 systematic conservation planning, but mixed management examples in
 1809 conservation practice contexts used all other frameworks more often. Examples
 1810 for population management and threat abatement in academic contexts used
 1811 most often adaptive management, while the same type of management in
 1812 conservation practice contexts used frequently other frameworks.

1813 Some types of management were particularly prone to decision-making with a
1814 low number of decision elements (smaller points that are higher up along the y-
1815 axis in each panel and lower points in Figure 3. 3b). For example, restoration and
1816 mixed management examples used adaptive management often in both
1817 conservation practice and academic contexts, but these examples included four
1818 or five elements at a lower rate than multi- criteria-decision-analysis or mixed
1819 approaches. Academic population management examples used most often
1820 adaptive management, with a lower frequency of using 4 or 5 criteria than among
1821 the fewer examples of cost-effectiveness analysis or structured decision making.
1822 Population management examples used mixed frameworks or structured decision
1823 making as often in conservation practice contexts as adaptive management and
1824 included four or five elements more frequently. Panel b in Figure 3. 3 shows that
1825 decision-making for threat abatement and restoration was more prone to omit
1826 two or more elements both in academic and conservation practice contexts, and
1827 spatial prioritization in academic examples used least often more than three of
1828 the key elements.

1829 To be sure the likelihood of including all elements was influenced by specific
1830 decision support options and not driven by specific authors, particularly for
1831 decision support options with fewer examples, a co-author network was created
1832 for all examples that used five elements. The network (Figure S2. 3) shows a high
1833 diversity of authors in general for all decision support options, with one large
1834 network of authors of academic examples who are connected through the Centre
1835 of Excellence for Environmental Decisions in Australia.

1836 ***Geographic distribution of examples and use of decision elements***

1837 Although examples of conservation decisions existed for over 80 countries across
1838 all continents, the location of the examples was biased towards the USA and
1839 Australia. The two countries provided more than a third of all examples overall, as
1840 well as for academic and conservation practice contexts individually (Figure S2. 4).
1841 Academic examples were found for 52 countries and conservation practice

1842 examples for 33 countries. However, there were only six countries with more than
1843 2 conservation practice examples, and no conservation practice examples were
1844 found for most African, Middle Eastern and Latin American countries.

1845 **Discussion**

1846 We have shown that robust conservation decisions according to standards of
1847 decision science exist across all decision support options in academic and applied
1848 contexts. But the bulk of academic and applied studies that document decisions
1849 that we evaluated in this study do not apply all of the key elements of decision
1850 science, or at least did not report them. We found differences in the use of
1851 decision elements between decision support tools in academic and applied
1852 contexts and across different management activities. Our results imply that
1853 problems that stem from omitting specific key elements, including risking further
1854 species' declines when the planning lacks quantitative and ecological meaningful
1855 objectives (Carwardine et al. 2009; Game et al. 2013; Pfab et al. 2011),
1856 implementing actions that do not address the key threats (Bayraktarov et al. 2016;
1857 Devillers et al. 2015) or creating socio-economic problems when not
1858 acknowledging the human context during the planning (Bode et al. 2010;
1859 Wittemyer et al. 2008), are likely to be common across the conservation
1860 discipline.

1861 Of the decision support frameworks we considered, structured decision making is
1862 the most recently developed framework, and therefore draws on the most
1863 complete suite of insights from decision science. Although applications of SDM
1864 most often included many elements, they were also the most underrepresented
1865 in our database and almost exclusively from the USA. We believe our results
1866 provide great insights into the potential shortcomings affecting decision-making
1867 and highlight opportunities for more transparent reporting of important decision
1868 elements in publications.

1869 The type of decision support that was used during decision-making contributed
1870 more to the differences in the uptake of key elements than whether the activity
1871 was academic or applied. There were clear signs that some conservation
1872 management strategies are most likely to be at risk of failing to achieve
1873 ecologically meaningful benefits due to a propensity to omit key elements of the
1874 decision-making process.

1875 ***Consequences of limited consideration of decision elements in protected area***
1876 ***planning***

1877 It has been shown over ten years ago that the locations of protected areas are
1878 biased towards places that do not face a threat of land conversion (Joppa and
1879 Pfaff 2009), and many publications have discussed the shortcomings of protected
1880 areas as a tool to protect biodiversity (Barnes et al. 2018; Cooke et al. 2023; Mora
1881 and Sale 2011; Naumann et al. 2021; Pressey et al. 2017). These discussions focus
1882 particularly on threatening processes, and if and how they are included in the
1883 planning. Our results show that it is still not common practice to include a clear
1884 description of key threats and the expected mechanism of mitigation in
1885 publications of systematic conservation planning. Similar evidence has been
1886 published in an EU context (Hermoso et al. 2022).

1887 If our results are representative of SCP in the real world, many of the protected
1888 areas could have limited potential to protect biodiversity from existing threats if
1889 they were implemented because lower opportunity costs cause a bias towards
1890 prioritizing areas with low or no threat pressure. The rezoning of the Great Barrier
1891 Reef is a famous example of this particular problem in protected area planning.
1892 Shortly after the plans had been made public, critical voices highlighted the
1893 limited benefits in terms of protection from threats to biodiversity, due to the
1894 spatial exclusion of commercial fishing areas (Devillers et al. 2015). While planning
1895 without a clear conceptual link between the intensity of threats in spatial planning
1896 units minimises opportunity costs and facilitates implementation by reducing

1897 conflicts with resource users, protected areas become biased towards locations
1898 that are exposed to limited or no threats.

1899 The low rate of socio-economic objectives in academic studies could be explained
1900 by the focus on specific aspects with the aim to show novel approaches in
1901 systematic conservation planning. However, the frequent lack of any sensitivity or
1902 scenario analysis in a third of applied examples indicates that addressing
1903 uncertainty is not widely considered when making decisions for a protected area.
1904 This may lead to conservation area designs that are susceptible to failure of key
1905 assumptions about, for example, the location of key species habitats, or how
1906 species may respond to changing climates (Moilanen et al. 2006).

1907 ***Consequences of limited use of the full potential of adaptive management for***
1908 ***threat abatement and restoration***

1909 The lack of quantitative objectives and socio-economic objectives has been stated
1910 as one of the most common mistakes in conservation decision-making (Game et
1911 al. 2013). The fact that these key decision elements are often missing in
1912 documentation of adaptive management might have broader implications for
1913 many restoration and threat abatement projects, as the clear majority of
1914 examples that we found for these management strategies used adaptive
1915 management for decision support. If adaptive management is primarily used to
1916 monitor changes in real-time and practices “learning by doing”, often without
1917 clear ecological objectives (Carwardine et al. 2009), it is questionable if these
1918 projects have the capacity to deliver the intended conservation outcomes (R.
1919 Gregory et al. 2006; Riley and Gregory 2012). An example from our survey is
1920 Briceno et al. who compare interventions against poaching for yellow shouldered
1921 parrots but do not provide any quantitative objective regarding the level that
1922 poaching needs to be reduced to keep the population at viable levels (Briceño-
1923 Linares et al. 2011). The lack of quantitative objectives was also common in
1924 decisions based on cost-effectiveness analysis, where often only threats were
1925 targeted, without a clear measure of how a reduction of a threat would benefit a

1926 species or habitat. Examples included improving water quality to benefit
1927 waterfowl with no quantitative objective for the waterfowl (Martin-Ortega et al.
1928 2015), sediment reduction for the Great Barrier Reef without any quantitative
1929 objective for reef related biodiversity (Bouma et al. 2011), or control of an invasive
1930 species without a quantitative objective for biodiversity that would benefit from
1931 the control (F. A. Johnson et al. 2017). The plain fact that cost-effectiveness
1932 analysis is a means to find the best ratio between costs and benefits might explain
1933 why targets were often not articulated in more detail, but it highlights how easily
1934 important elements of the decision process can get overlooked.

1935 Developing effective adaptive management plans is challenging, resulting in few
1936 success stories (R. Gregory et al. 2006; Riley and Gregory 2012). Similar to our
1937 findings, a recent review of adaptive management found few applied AM projects
1938 compared to academic studies (Westgate et al. 2013). The review also suggested
1939 that often decisions makers used the ‘adaptive management’ label when the
1940 actual approach did not meet the standards of the theory behind it. This may also
1941 explain the low number of described elements in our results (Figure 3. 2 and
1942 Figure 3. 3).

1943 Restoration attempts reportedly have a low success rate and often neglect socio-
1944 economic criteria or considerations of threats in a theory of change (Bayraktarov
1945 et al. 2016; Suding 2011; Wortley et al. 2013). Restoration is a key conservation
1946 activity worldwide and is fundamental to achieving global biodiversity framework
1947 goals (The Kunming-Montreal Global Biodiversity Framework 2022; Fischer et al.
1948 2021; Strassburg et al. 2020). A greater emphasis on a rigorous decision process,
1949 particularly under adaptive management, seems to be a promising pathway to
1950 improve success rates.

1951 ***Different preferences of decision support options in applied versus academic***
1952 ***examples***

1953 Systematic conservation planning and adaptive management are not necessarily
1954 the most common decision-aiding support options in the conservation practice,
1955 despite their popularity within academic case studies. The dominance of these
1956 decision support options in academic contexts might obfuscate important other
1957 questions and problems that applied conservation managers are interested in.
1958 The misalignment might be partly caused by the ease with which some tools can
1959 be used to work on well-established and intellectually interesting problems, like
1960 the use of Marxan for the minimum-area / maximum-coverage in spatial planning,
1961 or the use of Bayesian-Belief-Systems and Value-of-Information in adaptive
1962 management. The high proportion of structured decision making in conservation
1963 practice might be an indication of the usefulness of processes that are more
1964 closely linked to decision science in applied contexts.

1965 ***Spatial patterns in decision approaches***

1966 Examples in which all five critical elements of decision making were applied were
1967 strongly biased towards Australia and the USA. Recent literature reviews on
1968 biodiversity confirm the persisting bias in publications towards very few
1969 countries, which do not match with the distribution of biodiversity (Di Marco et al.
1970 2017; Wilson et al. 2016). Data gaps in meta-analyses are likely not stemming from
1971 a lack of research, but rather from language barriers that prevent existing
1972 literature from being visible in major English online repositories (Amano et al.
1973 2021; 2023; Hannah et al. 2024; Konno et al. 2020).

1974 Efforts such as summaries for particular management types are an effective way
1975 to make existing efforts visible (Bayraktarov et al. 2020) but are needed on a
1976 much larger scale. In the current state, the literature on decision processes for
1977 conservation management seems to paint a very limited picture of conservation
1978 management decisions around the world.

1979 ***Reasons for limited uptake***

1980 Conservation science is not limited to realistic planning but also aims to progress
1981 methods and theoretical concepts or reports new data. Therefore, a certain
1982 amount of literature on decision processes, particularly in academic contexts, is
1983 expected to focus on the nuances of specific novel aspects of a complex decision
1984 instead of reporting in detail on the whole process. However, we also found a
1985 large fraction of applied examples with low numbers of critical decision elements.
1986 This indicates that insights from decision-science have not yet become standard in
1987 decisions that inform conservation practice, or at least are not reported in the
1988 published documents that describe practices. There is a range of potential
1989 scenarios in which the use of all elements may not be necessary or possible. For
1990 example, we could not assess if conservation scientists used key elements but did
1991 not adequately describe the details or simply failed to present them. One reason
1992 for not using some elements is the inherent trade-off between resources spent at
1993 planning, including decision-making, and resources spent on action (Buxton et al.
1994 2020). In many cases, conservation actions are opportunistic (Meir et al. 2004;
1995 Pressey and Bottrill 2008), and decisions have to be made quickly, or budget and
1996 expertise do not allow for a detailed decision-making phase. For example, the
1997 deliberation on trade-offs between multiple objectives can easily become
1998 complex and time-consuming. Involving stakeholders to scope out additional
1999 objectives and discuss trade-offs requires time, resources, and additional skills of
2000 facilitation and maneuvering group dynamics, which adds to the complexity of a
2001 more narrowly framed problem context. Scoping and running additional
2002 ensembles and sensitivity analyses is similarly time and resource consuming.
2003 Although these reasons are compelling arguments for the necessary balance
2004 between feasibility and rigor, we believe it is most important to acknowledge the
2005 importance of key elements during decision-making and to be transparent on the
2006 reasons when omitting them. That way, the conservation community would
2007 facilitate understanding and best practice, and make it easier to evaluate
2008 successes and failures.

2009 ***Representativeness of results***

2010 It could be questioned if the 466 examples that we identified in this review are
2011 representative of the comprehensive literature on academic and applied decisions
2012 on conservation management actions. There are likely many published examples
2013 of decision processes that do not include the phrase “decision-making” in the
2014 main text, and only a small fraction of existing gray literature is synthesized into
2015 peer-reviewed publications. However, the identification of 128 conservation
2016 practice examples in a sample drawn from a database of peer-reviewed literature
2017 was much higher than we expected when considering the often cited and
2018 controversially discussed “implementation gap” (Sunderland et al. 2009).
2019 Additionally, the use of key decision support elements was more strongly related
2020 to the use of specific frameworks than to the context of applied conservation
2021 practice versus academia. Hence, we believe our sample to be representative of
2022 the broad range of contexts, including genuine applications.

2023 The number of identified publications that utilize multi-criteria-decision-analysis is
2024 similar to a recent review (Adem Esmail and Geneletti 2018). In contrast to Esmail
2025 et al., we did not find a strong dominance of locations in Europe, with similar
2026 numbers of examples in the USA. This difference might stem from our focus on
2027 management actions for biodiversity conservation, which excluded a larger
2028 number of site-selection studies for industrial purposes. Another difference is the
2029 higher rate of sensitivity or uncertainty analysis, with 80% of examples in our
2030 review including some sort of sensitivity or uncertainty analysis, while Esmail et al.
2031 reported rates under 60%. A dominance of academic examples for systematic
2032 conservation planning is supported by earlier assessments (Knight et al. 2008;
2033 Kullberg and Moilanen 2014), but also contrasted by a recent survey that found
2034 similar numbers of examples, but where most were intended for implementation
2035 (Sinclair et al. 2018). Overall, we felt that the total numbers of papers and
2036 different frameworks can, compared to these other studies, be considered as a
2037 representative sample.

2038 Classifying text is not a trivial task, as a different judgment on the same issues is
2039 common among experts (Kahneman et al. 2021). Even though we developed and
2040 tested instructions for choosing categories during the coding phase, making a
2041 judgment on the use of a specific element based on descriptive text is difficult.
2042 For example, one publication (Koehn and Todd 2012) focused on the importance
2043 of trade-offs, and described it with theoretical examples, but did not use it for a
2044 final decision. A second paper (Chadés et al. 2015) mentioned trade-offs only
2045 briefly, but presented a figure that showed that they based their choice of action
2046 on information from a trade-off analysis in the form of a cost-benefit curve. To
2047 avoid difficult subjective judgments, such as coding the inclusion of trade-offs
2048 based on the judgment if it has been described in “enough” detail, we decided to
2049 code a trade-off only as present when it was clearly used to inform the final
2050 choice of management strategy. This is a clearer condition, as it did not need
2051 subjective judgment on how much description is enough and where to draw the
2052 line when trade-offs were described (sometimes in great detail) but were not
2053 used. We acknowledge that we were only able to classify what was described in
2054 the text. In many cases, key elements might have played a role in the decision but
2055 were not described in the publication and could therefore not be coded.
2056 Published documents about decisions that do not describe all key elements that
2057 were used are unfortunately not very useful to inform readers on how the
2058 decision was made and how rigorous the process was, despite the text’s potential
2059 usefulness for other matters. Our results suggest that it is common practice
2060 among conservation scientists and practitioners to omit key decision elements
2061 frequently in their decision-making processes, or to at least not include them in
2062 descriptions of these processes. If this is true, the scientific literature is not a good
2063 place to look for fundamental guidance for decision-making processes but can
2064 only provide additional inspiration when it comes to novel approaches or specific
2065 details in the decision process.

2066 **Conclusion**

2067 If conservation scientists and practitioners want their publications to improve and
2068 inform management strategies, decision processes should be based on insights
2069 from decision-science, and the use of key decision elements should be reported
2070 more transparently and comprehensively. The intent of our study is to encourage
2071 the conservation community to embrace the discussion and use of these five
2072 elements of robust decision-making, and to report transparently about factors
2073 that hinder their inclusion in decision-processes. Academic studies need to
2074 increase the focus on decision-making strategies and management types that are
2075 common in applied contexts. Some specific circumstances do not allow the
2076 inclusion of all elements due to lack of data, time constraints or other means, but
2077 decision-makers need to be aware of the increased risks that they invite through a
2078 less rigorous decision-making process. While outcomes of conservation actions
2079 are most often uncertain due to the inherent complexity of natural systems and
2080 their inherent uncertainties, the process of decision-making can be used to judge
2081 the quality of the decisions being made (Hammond et al. 1998; Riley and Gregory
2082 2012). Such a process leads to the creation of feasible and realistic strategies for
2083 the implementation of management actions on the ground. Time and budgets are
2084 limiting existing efforts to protect our fast-disappearing natural heritage on this
2085 planet. Robust decision processes should be a high priority when people make
2086 choices about the course of action that is most promising to change the ongoing
2087 trend of loss of biodiversity. Finally, in order to understand and learn from the
2088 current state and trajectory of applied conservation management on a global
2089 level, there is a need to translate existing descriptions of conservation decisions
2090 from other languages into the English-speaking literature. We recommend that
2091 decision-makers seek detailed instructions beyond publications in the field of
2092 conservation to be able to employ rigorous practice during the decision-making
2093 process when planning for the conservation of biodiversity.

2094

2095

Chapter 4

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**Group discussions improve
reliability and validity of rated
categories based on qualitative
data from systematic review**



2100

2101 **Abstract**

2102 The number of literature reviews in the fields of ecology and conservation has
2103 increased dramatically in recent years. Scientists conduct systematic and other
2104 literature reviews with the aim of drawing conclusions based on the content of a
2105 representative sample of publications. This requires subjective judgments on
2106 qualitative content, including interpretations and deductions. However,
2107 subjective judgments can differ substantially even between highly trained experts
2108 that are faced with the same evidence. Because classification of content into
2109 codes by one individual rater is prone to subjectivity and error, general guidelines
2110 recommend checking the produced data for consistency and reliability. Metrics on
2111 agreement between multiple people exist to assess the rate of agreement
2112 (consistency). These metrics do not account for mistakes or allow for their
2113 correction, while group discussions about codes that have been derived from
2114 classification of qualitative data have shown to improve reliability and accuracy.
2115 Here we describe a pragmatic approach to reliability testing that gives insights
2116 into the error rate of multiple raters. Five independent raters rated and discussed
2117 categories for 23 variables within 21 peer-reviewed publications on conservation
2118 management plans. Mistakes, including overlooking information in the text, were
2119 the most common source of disagreement, followed by differences in
2120 interpretation and ambiguity around categories. Discussions could resolve most
2121 differences in ratings. We recommend our approach as a significant improvement
2122 on current review and synthesis approaches that lack assessment of
2123 misclassification.

2124 **Introduction**

2125 The number of reviews in the fields of ecology and conservation has increased
2126 dramatically in recent years. Reviews take science to a meta-level that is needed
2127 to transcend the focus and unique circumstances of individual studies, enabling
2128 generality. When researchers conduct a review, they search the published
2129 literature with a specific question in mind, and often use a rubric, or filter, to find

2130 publications that contain relevant content for the question they want to answer.
2131 General guidelines for conducting reviews and other meta-analysis aim to
2132 facilitate unbiased and repeatable results and include recommendations for
2133 asking a second and sometimes subsequent researcher(s) to go through the same
2134 process of selecting or interpreting texts using a subsample of included
2135 publications and compare the judgments that were being made (Côté et al. 2013).

2136 A standard part of the methodology when conducting a review is to extract data
2137 from the existing literature. While systematic reviews often classify content into
2138 categories, which is most often done by judging content based on a coding
2139 scheme, narrative reviews make judgments on content in a rather informal way,
2140 possibly drawing more on subjective intuition or interpretation without a
2141 standardized protocol. Unfortunately, making judgments about content is not a
2142 trivial task, and misclassification can easily occur (Wallace and Jago 2017; Failing
2143 and Gregory 2003). If error or bias are not detected during peer review, the impact
2144 on the field of science could be substantial and long lasting, as even retracted
2145 studies continue to collect citations (Bar-Ilan and Halevi 2017; 2018). The citation
2146 report from Reuters Web of Science for systematic or literature reviews in the
2147 field of ecology and conservation shows a steady increase of reviews with an
2148 average citation rate of 76 and an h-index of 326 as of June 2021, restricted to
2149 reviews and journals with focus on biology and ecology and based on the search
2150 terms “systematic review” OR “literature review” AND “ecology” OR
2151 “conservation”. As reviews are rarely replicated and are on average more than
2152 twice as often cited as other publications, it is important to ensure the reliability
2153 and validity of the coding categories used. Unfortunately, this is not common
2154 practice: for example, only three in the 26 most cited and none of the 24 most
2155 recent publications that we found in our Web of Science search report either
2156 having conducted any reliability checks or state the general importance of doing
2157 so.

2158 Content analysis differentiates between three types of content that differ in the
2159 amount of interpretation a reader must do. These types are manifest (coding

2160 based on pure detection), latent pattern (coding based on detection plus
2161 additional cues) and projective content (coding requires deduction) (Potter and
2162 Levine-Donnerstein 1999). Classification that goes beyond manifest content,
2163 brings subjective judgments into the process and hence uncertainty. Processes
2164 that include subjective judgement in addition to pure detection require validation
2165 and need to be reliable because of the risk of errors being made during
2166 interpretation of different cues in the text. When additional cognitive tasks
2167 beyond detection of word are involved in a classification task, for example
2168 interpreting the context a word is used in and making a judgment based on this
2169 interpretation if a specific condition is met, additional possible sources of
2170 mistakes or misinterpretation are introduced. General recommendations for
2171 reliability tests suggest the use of multiple raters in the process of coding in order
2172 to produce reliable data (Campbell et al. 2013; Marcoci et al. 2019; O'Connor and
2173 Joffe 2020). Information on agreement is commonly used during a testing phase
2174 to identify problems like unclear categories in the coding scheme, and, based on
2175 parallel coding of a smaller subset, as an indicator for the reliability of the whole
2176 data set.

2177 Multiple metrics (Krippendorff 2004; Hayes and Krippendorff 2007) have been
2178 developed to assess rate of agreement between raters as a proxy for reliability.
2179 Although reliability is a prerequisite for validity, reliability metrics cannot inform
2180 about the validity of tested data (Krippendorff 2004). There is a difference
2181 between how often people produce the same code (reliability) and how often
2182 raters give the best possible answer compared to the actual content of the source
2183 (validity). Therefore, agreement that is based on misclassification can increase
2184 reliability but at the same time decrease validity, and in the worst case will make
2185 people trust data that does not reflect the actual content of the coded texts.

2186 Unfortunately, testing for validity is difficult. While an objective standard exists
2187 for manifest content, against which any rating can be compared against (for
2188 example presence/absence like counting the frequency of a word, or testing for a
2189 substance in a blood sample), an objective standard in form of an uncontroversial

2190 agreement on interpretation does not exist for latent pattern or projective
2191 content and needs to be constructed (for example the use of a word in a specific
2192 context, or the contribution of a detected substance to a health problem). The
2193 construction of any standard for latent pattern and projective content requires a
2194 certain amount of human judgment, which is inherently subjective, and the
2195 resulting standard can therefore never be fully objective. The practice to
2196 designate the main rater as a point of reference is common (Garrison et al. 2006),
2197 but has been questioned because assumed expertise has been often shown to be
2198 unjustified when tested (Burgman et al. 2006). A thorough, rigorous process for
2199 accounting for subjectivity and error is therefore needed.

2200 The situation that an objectively perceived correct interpretation is unknown and
2201 all that can be used is a well-informed subjective judgment is very similar to the
2202 context of expert judgment (Hanea et al. 2017; Rowe and Wright 2001) and expert
2203 elicitation (Martin et al. 2012). Therefore, measures that are used to improve data
2204 quality in these areas of research, particularly the use of group discussions, seem
2205 to be promising tools for testing the validity of coded data in content analysis.

2206 The positive impact of group discussion on agreement between independent
2207 raters has been described in the field of medicine (Levine et al. 1998). More recent
2208 research on expert judgment and elicitation has shown that the reliability and
2209 accuracy of judgments usually benefits from an exchange of thoughts and
2210 assumptions of individual raters in a group setting (Burgman et al. 2011; McBride
2211 et al. 2012; McBride and Burgman 2012; Shea et al. 2020; Hanea et al. 2017;
2212 Hemming et al. 2018). Even though many of these examples focus on estimation
2213 of quantitative data in natural sciences and risk analysis, similar recommendations
2214 can be also found in the social sciences regarding qualitative data (Garrison et al.
2215 2006), specifically the importance of discussion during rating exercises when
2216 there is “*great sensitivity not only to obvious meanings but also more subtle*
2217 *meanings, and where coders have different levels of knowledge in this regard*”
2218 (Campbell et al. 2013). In the context of business decisions, discussions have been
2219 identified as more important than rigorous process (Garbuio et al. 2015). In

2220 addition to biases, which represents directional errors, errors that appear as
2221 unwanted variability in judgment of people who must choose between options
2222 has been termed ‘noise’, and is often surprisingly high across many professions
2223 despite extensive education and training (Kahneman et al. 2021). Here we
2224 consider *mistakes* as errors that create noise and use the term *error rate* when
2225 referring to the frequency of these mistakes.

2226 Reading scientific publications is intellectually demanding because their
2227 comprehension requires knowledge of the used terminology and concepts in the
2228 context of the relevant discipline. Knowledge held by individuals will be similar
2229 across scientists from a particular field, but will differ in breadth, depth, nuances,
2230 and school of thought. In addition to the differences in expertise and the ever-
2231 present chance of making simple mistakes, scientists are subject to different kinds
2232 of biases when making judgments, both on their own, and when in groups.
2233 Protocols have been developed that enable people to make judgments with as
2234 little bias as possible (McBride et al. 2012). To capture the widest possible range of
2235 knowledge and subjective judgment, it is important to give individuals the chance
2236 to make initial judgments on content on their own. Independent judgments
2237 protect from biases introduced through human interaction, such as groupthink
2238 and dominance. However, to mitigate biases that matter in individual thought
2239 processes, such as availability bias or confirmation bias, feedback and discussion
2240 of assumptions and evidence is required.

2241 By facilitating a group discussion after each rater has completed a coding task
2242 individually, individual and group relevant biases can be addressed, while
2243 unintended disagreement can be corrected when the raters themselves believe
2244 they made a mistake and only true disagreement based on convictions are
2245 retained. Where misclassification has occurred due to simple mistakes, it is likely
2246 that raters, if given the chance to correct their mistakes, will be able to resolve
2247 some disagreements, while new disagreements might be discovered. At the same
2248 time insights into the error rate of individual raters can be gained by quantifying
2249 how often raters change their coding decisions, for each category within all rated

2250 texts, after discussion. The resulting data would likely be more reliable and more
2251 accurate than without such an assessment of evidence for produced codes.

2252 Building on insights from expert judgment as well as social sciences, we describe
2253 a case study that trials a combined assessment of reliability and validity of coded
2254 data in three steps: By linking conventional parallel coding (step 1) to a
2255 subsequent reflection on their ratings (step 2), followed by a group discussion
2256 (step 3), we are able to measure the rate of change due to errors, or changed
2257 beliefs. The analysis of these rates of change in agreement produces metrics
2258 that go beyond raw initial agreement rates. These metrics include the percent
2259 agreement on categories before and after group discussions and error rates for
2260 individual raters and variables. The results allow insights into both reliability and
2261 validity of the produced codes.

2262 We demonstrate the application of this protocol using 25 published papers that
2263 report on conservation decision processes, coded for a search-term based
2264 literature review on conservation decisions (chapter 2 and 3 in this thesis). We
2265 demonstrate rater learning by comparing error rates and rates of persistent
2266 disagreement using five raters who engaged in individual reading/coding followed
2267 by group discussions over a 12-month period.

2268 **Methods**

2269 **Workflow**

2270 The 25 examples were randomly selected from a pool of 466 options, while being
2271 stratified across subgroups based on citation rate to include examples with highly
2272 cited and rarely cited examples in the experiment. Five raters coded in parallel
2273 categories for 23 variables (Table 4. 1) using the provided coding scheme
2274 (Supplementary material S3.3) and participated afterwards in a group discussion
2275 with the option to revise their codes following conversation. Five examples were
2276 used in a pilot study to familiarize raters with the task and to test the clarity of

2277 categories within the coding scheme, which resulted in adjustments to the coding
2278 scheme where raters reported difficulties (Supplementary material S4.1).

2279 The rest of the experiment consisted parallel coding of categories for 23 variables
2280 for each of 21 examples (one example overlapped with the pilot) by the same four
2281 additional raters during six rounds of coding, followed by a group discussion. The
2282 first round included one example; all other rounds included 3-5 examples. Before
2283 the group discussion, the individual ratings were compared, and a list of
2284 disagreements was sent out to raters to assist with their preparation for the
2285 discussion, with a first option to correct for obvious misclassification. This
2286 measure was introduced because the first discussion took more than three hours
2287 for one case-study, and this change allowed us to successfully reduce the
2288 discussion time to one hour per case study, as revisiting the text and confirming
2289 evidence for codes was the largest time sink.

2290 The discussions focused on disagreements on any classification. For each category
2291 with different classifications from different raters (for example, classification
2292 “invasive species” and “pollution” in variables “threat”), each rater shared their
2293 evidence from the text on which their judgment was based, as well as any related
2294 assumptions. The raters shared their codes for each category in each paper by
2295 reading out aloud to create an overview of the range of entries, confirm
2296 agreement and discuss existing disagreements. Raters had a second option to
2297 adjust their codes during the discussion. The disagreements that remained after
2298 code revision opportunities were regarded as true disagreements. Three raters
2299 were in the mid or end phase of their bachelor’s degree, and one rater was in in
2300 the final stages of his Master’s degree. Available funds were used as a primary
2301 stopping rule and all raters were paid for individual coding and discussions with a
2302 standard hourly rate until the money was used up. The moderate sample size of
2303 25 papers is justified as a reasonable sample in light of budget and time
2304 constraints (Simmons et al. 2011).

2305 Group effects like dominance and group think were counteracted by having a first
 2306 round of individual rating to collect the full range of individual codes and
 2307 reminding raters during the ensuing group discussion that agreement was not a
 2308 necessary outcome. The distinction between unintentional misclassification and
 2309 genuine disagreements over interpretation was repeatedly explained, and
 2310 counterarguments and true disagreement were encouraged. The discussion was
 2311 facilitated to make sure everyone was heard, and three different types of
 2312 questions were asked:

- 2313 1) Can you provide evidence from the text to justify your code?
 2314 2) Do arguments for different interpretations of text exist?
 2315 a. Is the coding consistent with instructions?
 2316 b. Is the coding consistent with other coding entries (e.g. ticking the
 2317 box for the presence of socio-economic objectives might mismatch
 2318 with empty related fields)?
 2319 3) Have we already discussed similar codes and is our argumentation
 2320 consistent?

2321 *Table 4. 1: The 23 variables and the number of possible category codes within them. Combinations of options*
 2322 *were coded by entering multiple codes separated with a comma.*

| | Variable | Label | Type | Possible categories (in addition to NA) |
|-------------|---|--|-------------|--|
| 1 | Context of decision | implementation | nominal | 2 options |
| 2 | Framework used | framework | nominal | 6 options |
| 3 | Country | country | nominal | 186 options |
| 4 | Continent | continent | nominal | 5 options |
| 5 | Spatial scale | spatial scale | ordinal | 6 options |
| 6 | Type of management | management | nominal | 5 options |
| 7 | Threat type | threat | nominal | 11 options |
| 8 | Threat presence | threat present | nominal | Checkbox (presence/absence) |
| 9 | Species | species system | nominal | 14 options |
| 10 | Realm | realm | nominal | 3 options |
| 11 | Type socio-economic considerations | socioeconomic | nominal | 7 options |
| 12 | Inclusion of socio-economic considerations | Socioeconomic present | nominal | Checkbox (presence/absence) |
| 13,14,15,16 | Type environmental, social, economic and other objectives | environmental obj social obj economic obj other obj | nominal | Each 2 options |
| 17 | Count objectives | count objectives | numerical | 4 options |
| 18 | Count of options for decision | count actions | numerical | 4 options |
| 19 | Trade-off included | tradeoff | nominal | Checkbox (presence/absence) |

| | | | | |
|----|-------------------------------|---------------------|---------|-----------------------------|
| 20 | Sensitivity analysis presence | sensitivity present | nominal | Checkbox (presence/absence) |
| 21 | Sensitivity analysis type | sensitivity | nominal | 9 options |
| 22 | Cost included | cost | nominal | 4 options |
| 23 | Feasibility included | feasibility | nominal | 2 options |

2323

2324 All data were edited during discussions in Microsoft Excel. One csv file with all
 2325 codes before each discussion session and one csv file with adjusted codes after
 2326 the session was created for processing and analysis in R (R Core Team 2020),
 2327 specifically packages *tidyverse* (Wickham et al. 2019), *reshape* (Wickham 2007),
 2328 *stringr* (Wickham 2019) and *stringi* (Gagolewski 2020). Data and code are publicly
 2329 available on figshare [<https://doi.org/10.6084/m9.figshare.26889553.v1>].

2330 Studies in which the outcome is a quantitative measure often summarize
 2331 agreement with *kappa*, which is a percent agreement measure which accounts for
 2332 agreement by random chance, for example when raters have to decide between
 2333 two categories that are placed next to each other on a quantitative scale.
 2334 However, our data does not contain many numerical or ordinal variables, hence
 2335 random agreement was not likely to occur. In addition, metrics like Cohen's
 2336 kappa, Fleiss's kappa, Krippendorph's alpha or Scotts' pi all make the assumption
 2337 that coding decisions by raters are made independently (Krippendorff 2004; Hayes
 2338 and Krippendorff 2007). Our use of a group discussion in the process would violate
 2339 this assumption. Because of this, and because our data are predominantly
 2340 nominal and similar to student assessments (O'Donovan et al. 2004), we decided
 2341 to tailor our analysis to the data, and use percent agreement to calculate metrics
 2342 of reliability and validity.

2343 We produced two different types of information: first, percent agreement as a
 2344 measure for reliability of the coding as a procedure that is subject to individual
 2345 judgment, and second, the frequency with which raters changed their mind about
 2346 their initial entries as a measure of how trustworthy the code from individual
 2347 raters were compared to the other raters, and how trustworthy the codes for
 2348 individual variables were compared to the other variables. This method aims at

2349 reducing disagreement based on error, while retaining true disagreements based
2350 on interpretation of the categories or the text itself.

2351 Following McHugh (2012), the average percent agreement between the main
2352 rater and other raters was calculated as a measure of reliability, and a proxy for
2353 the consistency of codes across raters. The average agreement was calculated by
2354 first calculating percent agreement for each variable across all coded texts before
2355 and after group discussion in pairs between the main rater and each of the other
2356 raters, which resulted in four values of percent agreement. The average of these
2357 four values was used as a measure of misclassifications and true disagreement on
2358 latent content from qualitative text.

2359 The rate of change in coding after discussion was used as a measure of validity,
2360 regarding how often the raters thought their own codes to be accurate after
2361 having been exposed to a range of interpretations. A measure of confidence
2362 regarding collected data is not new, as for example Hanea (2017) and Hemming
2363 (2018) both incorporated a measure of confidence of individuals who participate
2364 in producing estimated data values (Hemming et al. 2018; Hanea et al. 2017). They
2365 asked people to estimate four values; data best estimate, bounds around the
2366 estimate, and a value for a self-assessed level of confidence. Their measure of
2367 confidence gives information about the intrinsic belief of the rater in their own
2368 accuracy. In contrast to their intrinsic measure of confidence, we created a more
2369 objective measure of confidence that indicates if a rater's data is robust when
2370 tested against other raters, based on how often individual raters change their
2371 rating. Our measure of confidence gives information on the ability of each rater to
2372 produce codes that are unlikely to be changed when ratings and the underlying
2373 evidence in the rated text are scrutinised by others. We recorded the frequency of
2374 changed ratings after discussion for all raters across all variables. The resulting set
2375 of metrics were (see calculations in Supplementary material S4.2):

- 2376 a) The main rater's average error rate and standard deviation can be used as
2377 a measure for the likely validity of the full data set (which is coded by the
2378 main rater only)
- 2379 b) Error rates and standard deviation of individual raters are an indication for
2380 the importance of multiple raters by providing insight into between-rater
2381 variation in error rates and standard deviations. If most additional raters
2382 have a significantly lower error rate compared to the main rater, it can
2383 serve as an important warning sign regarding the quality of the data set
2384 that has been produced by the main rater.
- 2385 c) Error rates for the categories within the 23 individual variables, averaged
2386 across all raters, can guide interpretation and adjustments of data for
2387 further use, such as collapsing categories when error rates are high.

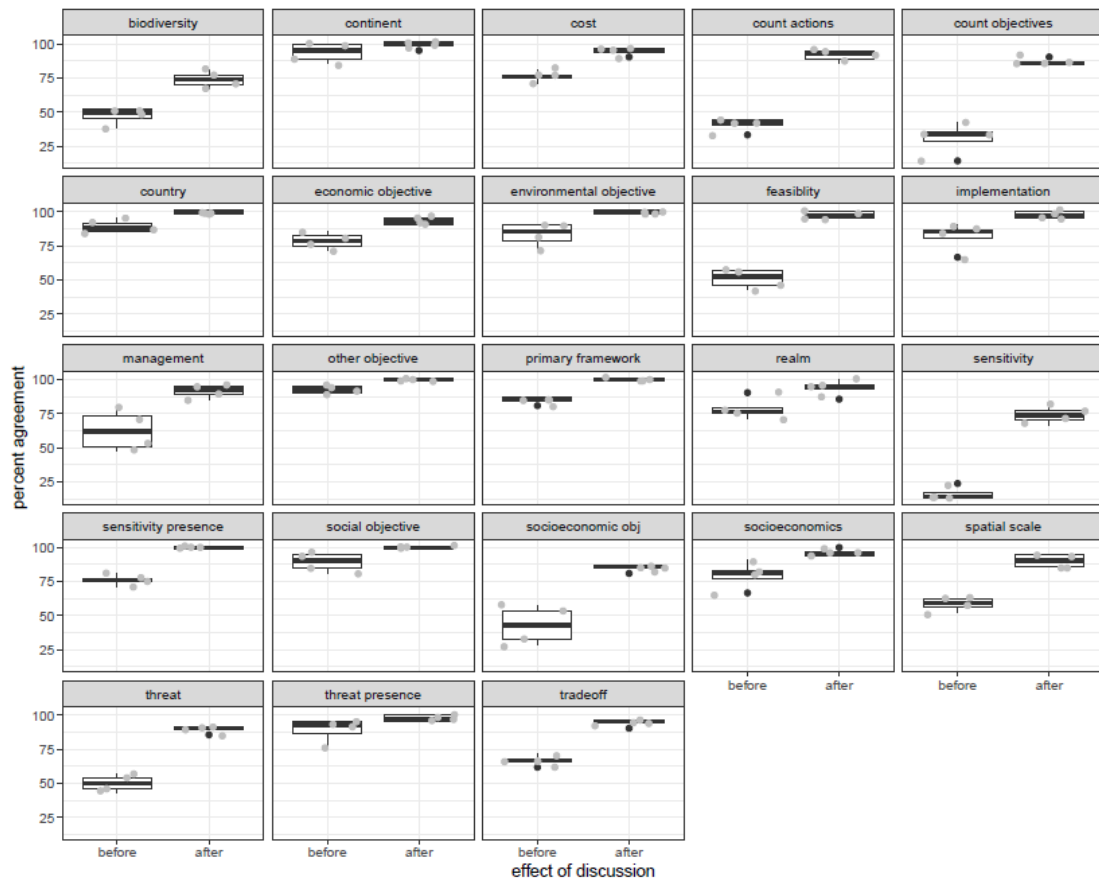
2388 We accounted for two potential sources of uncertainty: (i) frequency of
2389 categories and (ii) numbers of additional raters. The relative frequency of
2390 variables (*prevalence*) can influence the rate of agreement. The comparison of
2391 agreement rates between variables that were frequently encountered, and
2392 variables that were rarely encountered during the rating can be difficult (Sim and
2393 Wright 2005). We therefore compared the metrics for two-factorial subsets of the
2394 data for categories for variables that were coded in more than 50% of the
2395 produced codes across all raters (frequent subset) and less than 20% of the
2396 produced codes (rare subset). The precision of averaged estimates depends on
2397 sample size and number of raters and has been shown to improve with increasing
2398 numbers of additional raters (Marcoci et al. 2019; Bonett 2002). We tested for the
2399 effect of number of coders by calculating percent agreement for all possible main
2400 rater/additional rater pairs and averaged the values for all permutations of one,
2401 two, three or four of the additional raters. The acceptable level of agreement
2402 depends on the purpose. For important decisions a minimum of 90% is suggested,
2403 with 80% tolerable in many other settings (Lance et al. 2006; Nunally 1978).

2404 Recommended thresholds for different agreement rates to pass a reliability test
2405 are given in the literature, for example 60% for kappa (Côté et al. 2013) or 80% for

2406 Krippendorph's alpha (Marzi et al. 2024). However, general accepted methods to
2407 derive context-relevant acceptable thresholds that warrant drawing conclusions
2408 from the data in general have not been established, and the choice of a threshold
2409 is always somewhat arbitrary (Beckler et al. 2018; O'Connor and Joffe 2020). Here,
2410 we consider a percent agreement of > 80% as acceptable.

2411 **Results**

2412 We found that group discussion led to a clear increase in percent agreement for
2413 all variables (Figure 4. 1), and by implication a higher reliability of the coded
2414 findings. This pattern was particularly strong for the variables with a high
2415 frequency of multiple, combined entries, like multiple threats, species, socio-
2416 economic objectives, type of management or type of sensitivity analysis. More
2417 than half of the 23 variables show an initial percent agreement (Step 1) of less
2418 than 80%. All variables except for *type of sensitivity* and *species/system* pass this
2419 threshold after the group discussion (Step 2), with 18 out of 23 variables above
2420 90% agreement and 6 variables 100%. This means almost all disagreement was
2421 resolved through discussion (Figure 4. 1). This was not only the case on average
2422 but a repeated pattern through all rounds of coding (Supplementary material
2423 S4.3). The improved percent agreement after discussion leads to different
2424 conclusions about the reliability of individual variables and categories than the use
2425 of kappa or alpha (Supplementary material S4.4), with 8 categories that would fail
2426 the reliability test based on kappa, overlooking that most reasons for
2427 disagreement were based on unintended mistakes, and an agreement rate of
2428 over 90% after these were detected during discussion.



2429

2430

Figure 4. 1: Percent agreement between the average group of four raters and the main rater for 23 variables before and after group discussions for 21 examples after the pilot. The effect of group discussion to remove misclassification and retain true disagreements is clear for all variables. Black dots show outliers while grey dots display all data via jittering. Note that jittering allows to see all points by pushing them apart, in some cases beyond the accurately located outliers in black.

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All raters, including the main rater, changed some codes for at least some

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categories after the discussions, which allowed the calculation of an error rate for

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raters and variables (Figure 4. 2). These error rates were compared and used as a

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measure of validity of answers in the full data set. Most variables with a higher

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average error rate also had a larger standard deviation, indicating that not all

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raters made mistakes, while the variable “type of sensitivity analysis” showed a

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high error rate and small standard deviation, indicating that all raters made many

2442

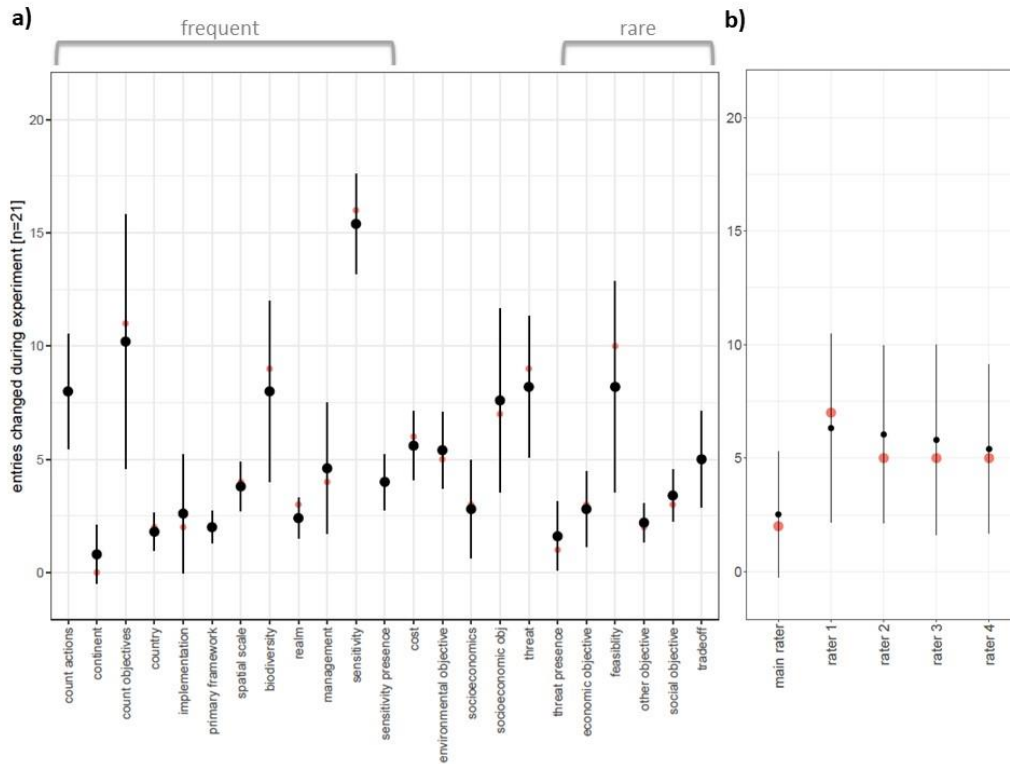
mistakes. The main author kept on average almost 90% of their codes unchanged,

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with a lower average error rate, and smaller standard deviation than the

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additional raters, indicating good quality of coding.



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Figure 4. 2: Average and standard deviation of the frequency of unchanged ratings for each variable across all five raters (a) and each rater across all 21 variables (b). Medians are shown in red. Variables that were present in more than 50% of codes were considered frequent, and variables present in less than 20% of codes were considered rare.

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Our sensitivity analysis did not find a clear effect of the frequency of different variables (Figure 4. 2). We found a clear effect of the number of additional coders on the rate of agreement when calculating percent agreement across all possible combinations of raters, while calculating kappa across the same combinations of raters did not show any impact of the size of the groups except for increased variance, reflecting the larger number of possible rater combinations to compare to each other (Figure 4. 3, Figure 4. 4 and Figure 4. 5). We also did not find any indication of an improvement of the error rate or rate of agreement over the period of the study.

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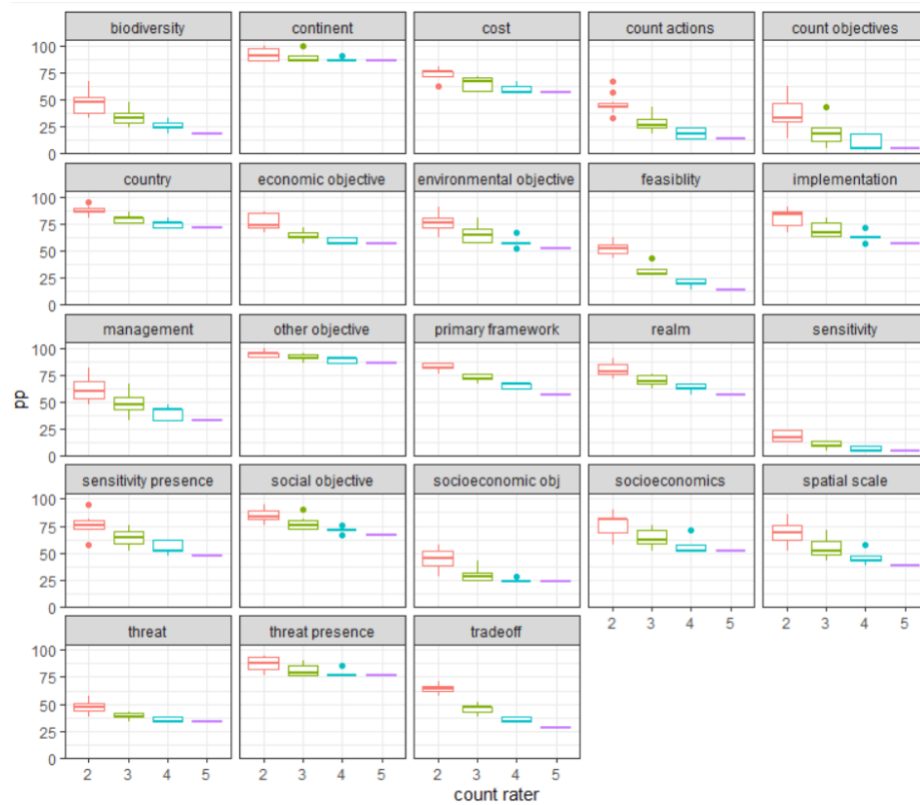
Most variables would fail the inter-rater-reliability test with the use of Kappa, with many values below the recommended threshold of 0.6 (Figure 4. 3), reflecting the low percent agreement rates before discussion (Figure 4. 4). Identification of

2463 unintended mistakes through group discussion led to overall higher agreement
2464 rates, in clear contrast to results with kappa (Figure 4. 5).



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2466 *Figure 4. 3: The calculation of kappa for all possible groups of 2,3,4 or 5 raters did not reveal any impact of group*
2467 *size on pre-discussion agreement.*



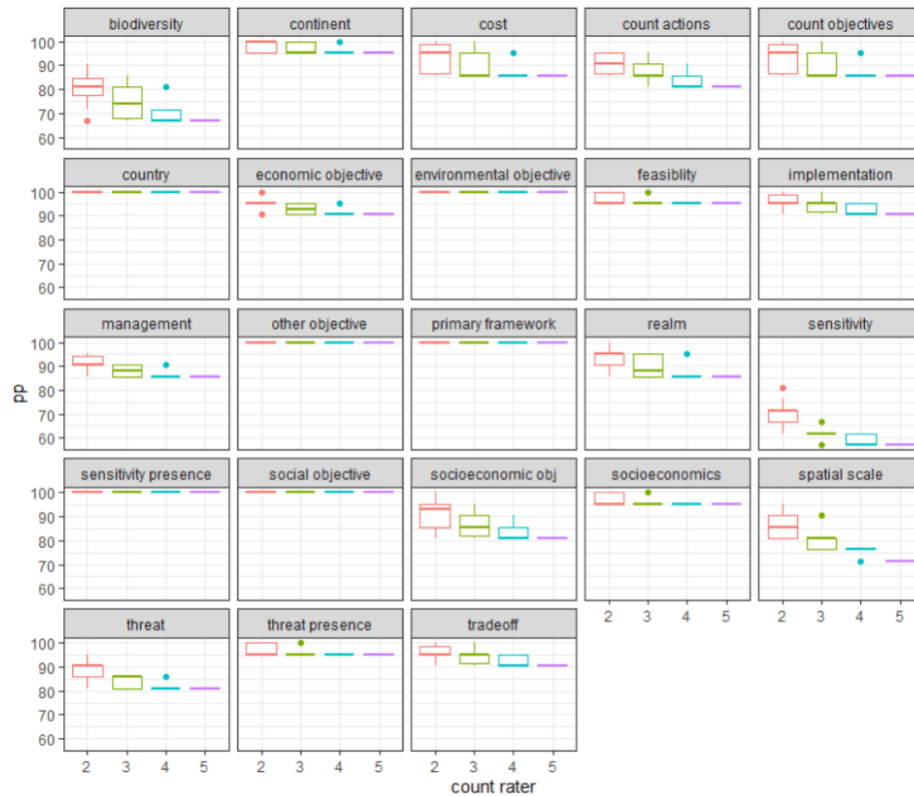
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Figure 4. 4: The calculation of percent agreement for all possible groups of 2,3,4 or 5 raters showed that percent agreement was lower for more raters, which is different to findings for coding of quantitative estimates, where the main across all raters is more likely to converge to the accurate value (Marcoci et al. 2019)



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Figure 4. 5: Percent agreement across all combination of raters still shows a negative trend for larger groups after the discussion, albeit with overall elevated agreement rates for all variables.

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2476 **Discussion**

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Humans who make judgments on content make subjective interpretations,

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mistakes, and have biases, as all these are inherent traits of human thought

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processes. Our experiment shows that this subjectivity plays a large role, as the

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overall agreement between raters was low before discussions (Figure 4. 1).

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However, we also found that agreement dramatically increased following

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conversation, with an average increase in agreement across all questions of 43%

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(from 45% to 88% agreement) following discussion. In over 50% of cases, full

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agreement was achieved following discussion. That is because disagreements

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arising from mistakes or misunderstandings of text were corrected when raters

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were given the chance to discuss their judgments and underlying reasoning and

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evidence with others. Discussion resulted in reduced misclassifications but

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retention of true disagreements. Our method of pilot assessment and calibration

2489 through discussion provides an easy and intuitive way to gain insights into the
2490 reliability and validity of literature assessments by reducing unintended variability
2491 (Kahneman et al. 2021).

2492 What does this tell us about the general process of doing a narrative, search-term
2493 based or systematic literature review? Although guidelines acknowledge the
2494 importance of testing reliability (Côté et al. 2013; O'Connor and Joffe 2020), they
2495 do not go into detail about different testing options, and do not provide guidance
2496 on how to stem the substantial additional workload and investment that is usually
2497 needed to recruit multiple raters. Strategies of rigorous process, testing
2498 categories and training raters are suggested to improve the chance of objectively
2499 agreeable judgments. However, our results suggest that finding agreement
2500 through conversation is very effective of solving problems including spelling
2501 mistakes and oversights, which are unlikely to be overcome with the standard
2502 strategies.

2503 Our experiment demonstrates that the opportunity to discuss judgments not only
2504 increases agreement between raters but also gives insights into error rates of
2505 individuals, which can inform about the rater quality. Science relies on narrative
2506 and systematic reviews to build broader understanding of patterns and concepts.
2507 Scientists who undertake a review need to be aware of the potential large error
2508 rate they might have when judging texts, especially when judgment and
2509 interpretation of context in addition to the detection of plain presence of specific
2510 words is required. Being aware that review processes are inherently subjective
2511 processes should encourage scientists to calibrate their own reliability by
2512 exposing themselves and their rubrics to the critical feedback of others during the
2513 review process. We all strive for accurate insights when doing reviews, but
2514 without the help of others it is not possible to find out if we made mistakes in our
2515 judgments.

2516 A reliability-checking process which relies on calculating kappa to see how reliable
2517 coding is between raters *but doesn't engage in discussions to interrogate why*

2518 *raters might have disagreed*, won't be able to distinguish unintended mistakes
2519 from actual, earnest differences in interpretation. Mistakes create unwanted
2520 variability on the individual level, obfuscating the detection of legitimate
2521 differences in interpretation. Identifying these mistakes allows to detect and
2522 address problems, including ambiguities in the coding scheme is ambiguous or
2523 difficulty of the rated content.

2524 We therefore believe our method to be better equipped to assess the overall
2525 quality of text-derived qualitative literature analysis than metrics that evaluate
2526 initial agreement such as Kappa or Alpha which account for chance (Krippendorff
2527 2004). For example, 8 variables that would fail the interrater test by using kappa
2528 show over 90% percent agreement rate after discussion, indicating the high rate
2529 of unintended mistakes (Supplementary material S4.4). This is particularly the
2530 case when ratings are made beyond manifest content (for example coding based
2531 on pure detection of specific words) and are subsequently used for quantitative
2532 summaries and synthesis of qualitative information. As this is the case for many
2533 literature reviews, and these syntheses are highly cited and influential, the
2534 additional information that provides a quality-check is worth obtaining.

2535 There were three different types of causes for disagreement: disagreement by
2536 mistake, disagreement based on ambiguity in categories, and disagreement by
2537 ambiguity in the content that was to be classified. We discuss each of these and
2538 implications on reliability and validity in the following.

2539 **Mistakes were the most common reason for disagreements, rather than**
2540 **fundamental disagreements of interpretation.**

2541 Agreement rates increased drastically after the opportunity to correct mistakes
2542 after exchange (Figure 4. 3 and Figure 4. 5). The most frequent underlying causes
2543 tended to be forgetting to check tickboxes, entering the wrong code number,
2544 and overlooking text. The benefit of discussions to flag mistakes was very clear
2545 but time consuming. We were able to improve time efficiency considerably by
2546 building some interdependencies and overlap into the coding scheme. Doing so

2547 allowed us to check for inconsistencies and flag errors in raters' answers prior to
2548 discussions. For example, a question that asked whether socio-economic
2549 objectives were present was somewhat redundant given that another question
2550 asked raters to identify the "*type of socio-economic objective*" present in the
2551 study. But the combination made it often possible to detect missing entries, and
2552 raters could be given the chance to fill in their gaps and join the discussion with
2553 complete codes.

2554 Mistakes were often caused by difficulties to sustain attention during reading.
2555 Coding for variables that required picking up multiple cues in different passages
2556 of the text created significant challenges for raters and led to disagreement
2557 between raters. For example, there was high agreement between raters about
2558 whether sensitivity analysis had occurred in the analyzed texts. However, there
2559 was low agreement about which specific types of sensitivity analysis were. In
2560 most cases, multiple descriptions of how uncertainties were explored were
2561 mentioned throughout manuscripts and there were rarely dedicated concise
2562 sections in the analyzed texts. Discussions revealed that the most common cause
2563 of rater disagreements for this variable seemed to arise from raters simply
2564 overlooking cues within the text, and not from lack of clarity in the writing. This
2565 could have been caused by a lack of understanding on the part of the raters about
2566 the subject matter in the texts, such that they couldn't discern correct answers
2567 from the available cues, or plain mistake by skimming or not focusing enough
2568 while reading.

2569 **A second cause of disagreement was an inherent ambiguity of categories**, when
2570 coding categories may be not clear or specific enough such that an
2571 unambiguously correct rating exists. Despite inbuilt mitigation via testing codes in
2572 a pilot and collapsing problematic categories, some residual ambiguity usually
2573 remains. An unfortunate characteristic of classification schemes that are founded
2574 on linguistic terminology is an inherent "fuzziness", which results in a lack of clear
2575 demarcation between different categories (Sadler 1987), inviting ambiguity.
2576 Semantic ambiguity in the available classification options presented to raters can

2577 introduce uncertainty and errors in answers they provide. For example,
2578 “mangroves” were classified as an individual species, trees, or a type of
2579 ecosystem by different raters. In another study, “native woodlands” were
2580 classified as forest or ecosystem by different raters, and there were different
2581 opinions if “unspecified locations in Victoria” were best classified as local or
2582 regional spatial scale, as both interpretations seemed plausible (Rumpff et al.
2583 2011). Although the discussion proved helpful in explaining the underlying cause
2584 of disagreement in the case of ambiguous categories, it did not help to resolve
2585 disagreement in all cases. Identifying for which variables this is an issue can help
2586 to refine the rating scheme and interpret the results.

2587 Our pilot phase of the inter-rater-reliability testing had the objective to mitigate
2588 existing ambiguity as far as possible. We expected that we would be able to
2589 minimise the issue, but not remove ambiguity completely, due to the inherent
2590 fuzziness of linguistic categories. Our results therefore confirm that even though
2591 ambiguity in coding schemes can rarely be removed completely, a pilot phase that
2592 aims to detect issues can minimise problematic codes.

2593 **Some texts were difficult to rate due to under-specificity in the text itself,**
2594 **requiring interpretation of content.** Our findings support evidence that different
2595 readers package qualitative content in different ways when tasked with
2596 classification, despite overall agreement on broader themes (Armstrong et al.
2597 1997).

2598 Some interpretation was easier when raters had advanced knowledge of
2599 mathematics, ecology or decision-theory, but some cases relied on purely
2600 subjective interpretation. For example, one text described several distinct species
2601 and taxa such as waterbirds in the introduction, but it remained unclear if these
2602 species were considered in the case study or just used as reference for similar
2603 studies (Qu and Lu 2018). The discussion among raters could not clarify if the case
2604 study included data on waterbirds, or only broader ecotypes, because the
2605 underlying text was not specific enough, and no one could bring forward clear

2606 evidence for one case or the other. In a similar example, disagreement remained
2607 over whether “non-target species” in a plan for wild pig control were best
2608 classified as fauna or not, because although an example with other animal species
2609 was given, it was possible to imagine that some of the control activities would
2610 have an impact on vegetation (Brondum et al. 2017).

2611 Discussion and identification of frequent mistakes enabled the identification of
2612 problematic categories. In our study, seven of the 23 variables were coded with a
2613 high error rate, a low initial agreement rate and a higher standard deviation than
2614 other variables (Figure 4. 2). Most of these seven variables (species, count of
2615 action, count objectives, type of threat, presence of feasibility, type of sensitivity
2616 analysis, and type of socio-economic objective) were more difficult for some
2617 raters than for others, although a general underlying cause for the divergence in
2618 rating is hard to determine. The exception is the variable “type of sensitivity”,
2619 which can be identified as the only variable that was difficult for all raters,
2620 indicated by the high change of mind and low standard deviation. Collapsing
2621 categories can sometimes be the only solution to accurately code such a
2622 problematic variable. For example, it was often the case that raters had only
2623 detected a subset of the evidence in the texts regarding the variable *type of*
2624 *sensitivity analysis* and realized, once made aware of relevant descriptions in the
2625 text, that they had not paid enough attention and needed to add missing
2626 categories to their ratings, which led to high agreement after discussion. Another
2627 example was the broader agreement that uncertainty has been explored in one of
2628 the texts (Wilman and Wilman 2017), but raters could not settle on one
2629 classification for the relevant parts in the text as different interpretations seemed
2630 plausible to choose the category of different values of parameters, different
2631 models, scenarios for different actions, differences of given scores, or a
2632 combination of these methods. The reduction to a presence/absence code when
2633 disagreement affects only nuances within a specific variable can serve as a more
2634 cautious and reliable replacement, albeit incurring a loss of information.

2635 **The main benefit from comparing different raters' error rates was to be able to**
2636 **make a judgment on the coding quality of the main rater.** The main rater coded a
2637 much larger number of texts that could not all be included in a parallel coding
2638 stream due to time and cost constraints. But the comparison of error rates gave
2639 confidence on the untested codes, because on average all additional raters had a
2640 similar error rate and changed their codes more often than the main author. In
2641 the hypothetical case that the main rater has a higher error rate, this information
2642 could flag concerns about the quality of the codes. In the case that there is no
2643 main rater, and different raters code similar fractions of the sampled texts with
2644 some overlap, our method can identify raters that perform worse or better than
2645 others. This helps to make a judgment on the reliability and quality of the
2646 produced codes. If variables are detected that have high error rates in all
2647 combinations of raters, categories can be collapsed or dismissed. See
2648 Supplementary material S4.1 for examples of collapsed categories in our study
2649 that were identified during the pilot phase.

2650 **High heterogeneity of qualitative content in papers, as was the case in our study,**
2651 **makes it difficult to create the opportunity for training and learning.** Training
2652 and learning ahead of rating have been important and well-proven mechanisms to
2653 increase accuracy of ratings for quantitative estimations (Wintle et al. 2013). The
2654 rationale that training can prepare sufficiently for rating procedures and a time
2655 and budget intensive discussion after rating is therefore not necessary might be
2656 used as an objection to our proposed method. In the context of quantitative
2657 estimates, learning occurs more readily when quantities are repeatedly estimated
2658 in a consistent problem context, such as assessments of symptoms of a particular
2659 condition in health, or assessments based on quantitative ecological or economic
2660 data (Klein et al. 2017; Wintle et al. 2013). In these settings, multiple rounds of
2661 feedback on estimated quantities enable raters to calibrate themselves through
2662 learning.

2663 However, there are important differences between quantitative and qualitative
2664 codes, especially when content that needs to be rated is very heterogeneous.

2665 While the repeated activity of estimating quantities seems a straightforward
2666 method to hone a specific skill, the required concentration to read long texts and
2667 pay attention to multiple qualitative categories and variables to look out for is a
2668 very different challenge. Our results have shown that most disagreement stems
2669 from a lack of focus and careless mistakes, and very rarely from a
2670 misunderstanding of key concepts or lack of knowledge that could be bolstered
2671 through training. A decreasing error rate over time would indicate that raters
2672 improve in accuracy by doing the same task repeatedly over time. While evidence
2673 has been collected to back up training as a tool in quantitative estimates
2674 (Burgman et al. 2011; Wintle et al. 2013), we could not detect such a decrease in
2675 error rates and therefore cannot confirm that raters improved coding of nominal
2676 variables beyond manifest content by coding the same categories repeatedly over
2677 time (Supplementary Material S4.3). We also did not find that agreement was
2678 impacted by the frequency with which a variable was encountered. We interpret
2679 this as further evidence that training exercises with very heterogenic data might
2680 be suboptimal compared to group discussions.

2681 The lack of clear demarcation between classifications might also play a role in
2682 explaining why we could not detect any evidence of learning in the form of
2683 improved accuracy over time, even though some texts dealt with similar
2684 conservation context regarding specific groups of animals or threats. If the
2685 heterogeneity of the examples diminished the chance to improve rating through
2686 learning, this has wider implications: Any commonly employed preparatory
2687 exercises or training before the actual rating will be much less effective in
2688 improving the overall quality of the codes than discussions during the rating. This
2689 is in line with evidence that outcome based feedback does not necessarily
2690 improve the accuracy of ratings, while group based judgment for quantitative
2691 estimates seems to be more accurate and reliable than individual judgments
2692 (Wintle et al. 2013).

2693 Because of the assumed difference in underlying cognitive mechanisms of rating
2694 quantities (a skill that can be trained and calibrated) and detecting cues in text

2695 (which depends on prolonged concentration and attention to detail), we believe
2696 there are also differences in dealing with the collected quantitative and
2697 qualitative data. A commonly used strategy for dealing with divergent rater
2698 assessments in expert elicitation and modeling contexts is to compute answer
2699 averages (Burgman et al. 2006; Marcoci et al. 2019; McBride et al. 2012; Speirs-
2700 Bridge et al. 2010; Burgman et al. 2011; Hanea et al. 2018). Unfortunately,
2701 qualitative categories do not lend themselves to averaging due to their fuzziness.

2702 Although errors in codes of qualitative categories cannot be smoothed out
2703 through aggregation as it is the case for quantitative estimates, a non-
2704 mathematical smoothing effect might be produced through the sharing of
2705 arguments and evidence, which enables raters to adjust their best attempt for
2706 choosing a fitting variable category code (Wintle et al. 2013). The difference
2707 between quantitative and qualitative content might also explain why we found a
2708 decrease in percent agreement with increasing group size, which is the opposite
2709 effect of numbers of raters on agreement in Marcoci et al. (2019). While our study
2710 investigated latent pattern content (detection of presence in context), Marcoci et
2711 al. investigated projective content (assessment/judgment of quality expressed
2712 through ordinal scales), which has more similarities to quantitative data and can
2713 benefit from mathematical smoothing effects.

2714 *Caveats of this study*

2715 **Limited number of examples and qualification of additional raters**

2716 When using the difference in error rates as an indicator for the reliability of the
2717 main rater, results will depend on the quality of the additional raters. Additional
2718 raters need to have sufficient education to understand the task and the content
2719 of the texts, and the necessary rigor for a successful rating experiment. In our
2720 case study, three raters were in the mid or end phase of their Bachelor's degree,
2721 and one rater was in in the final stages of their Master's degree. The main rater
2722 was a PhD candidate. It is reasonable to assume that the main rater will likely have

2723 spent more time reading and thinking about the question and the coding scheme,
2724 as well as being emotionally more invested in a quality result. However, it is also
2725 reasonable to assume that more senior scientists that fit the profile for an
2726 additional rater for the coding task might be less often available and interested in
2727 taking part in such a time intensive and poorly paid exercise.

2728 The limited number of our sample of 25 coded examples gives evidence of how
2729 time and budget intensive an orchestrated group discussion is. We used available
2730 funds (~AUD 10.000) as a primary stopping rule and all raters were paid for
2731 individual coding and discussions with a standard hourly rate until the money was
2732 used up. We therefore believe the limited sample size of 25 can be justified in light
2733 of budget and time constraints (Simmons et al. 2011).

2734 **Additional aspects of inter-rater-reliability were not explored here but might**
2735 **provide further insights.**

2736 The agreement within the group of additional raters relative to the main rater's
2737 code can be used as a guide to quality. Variables that show high agreement
2738 among the group of additional raters and low agreement between individuals and
2739 the main rater could indicate problems, while variables that show high agreement
2740 among the group of raters and high agreement with the main rater could be used
2741 as a general sign of quality (see Figure S3. 1).

2742 Our study does not address the challenges and possible solutions to coding
2743 mistakes and uncertainty for manifest or projective content. Future studies could
2744 seek to clarify whether multi-rater discussion and calibration improve the quality
2745 of reviews based on such data. We would anticipate that whenever the
2746 production of codes involves any type of judgment and prolonged focus, there is
2747 a strong potential to reduce mistakes and improve validity of codes through
2748 discussions of underlying assumptions and reflection on the strength of evidence
2749 provided by raters.

2750 We were not able to examine effects that different media can have on reading
2751 and focus, with clear advantages of print media for comprehension and focus
2752 (Delgado et al. 2018; Dillon 1992). While future studies could test the effect of
2753 reading medium on agreement rates, our results are an important reminder to
2754 any academic that comprehension of texts requires prolonged focus, and
2755 mistakes that lead to poor comprehension of content can easily happen, even for
2756 seemingly obvious things like species, methods and countries included in a study.

2757 **Conclusion**

2758 Our work provides further evidence that extraction of qualitative data from free-
2759 flowing text is a demanding task and benefits from the attention of multiple
2760 people. Discussion improves agreement when multiple people interpret the same
2761 text by reducing mistakes. The positive effects of discussion on rates of
2762 agreement and patterns of error rates were clear and consistent across all
2763 variables and raters.

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Chapter 5

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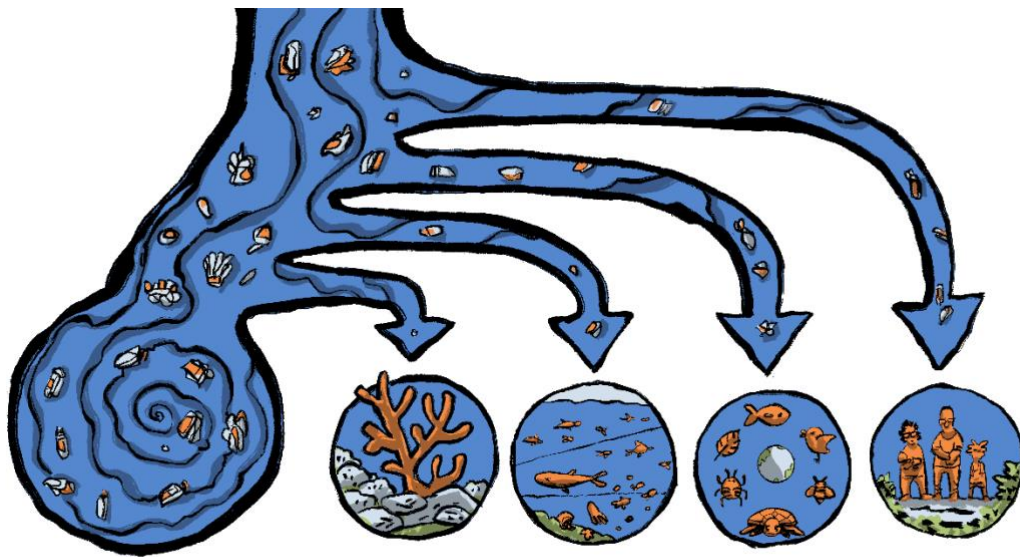
Decision-science navigates trade-offs between environmental and socio-economic objectives for marine debris mitigation

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2771 **Abstract:**

2772 Marine litter is a growing global problem that impacts biodiversity and human
2773 societies alike. Southeast Asia in particular suffers significant impacts due to high
2774 biodiversity, dense human populations, and large volumes of plastics entering the
2775 marine environment, primarily through rivers. Effective planning identifies the
2776 best options to reduce plastic exposure to species, ecosystems, and human
2777 populations in the marine and coastal environment, as well as an overall reduction
2778 of drifting plastic debris in the open ocean. We show how a structured decision
2779 making (SDM) approach can justify and improve site selection for marine debris
2780 management. SDM draws on decision-theory principles to navigate complex
2781 management problems. We quantify benefits for environmental and social
2782 objectives across 542 locations covering 683 rivers along the coasts of Southeast
2783 Asia in the biodiversity hotspot of the Coral Triangle. We modelled and quantified
2784 metrics for the reduction in volume and flow of plastics to all downstream coral
2785 reefs, key biodiversity areas, marine protected areas, and coastal communities. In
2786 our analysis, no location is the best option across all objectives, but the multiple
2787 metrics help to navigate trade-offs across specific objectives. Despite 95% of all
2788 plastic debris remaining in circulation in the seascape after two months, several
2789 rivers contribute not only large volumes of plastic debris to the overall marine
2790 pollution but also large volumes of pollution downstream. This new decision-
2791 science approach for identifying efficient spatial management strategies for
2792 plastic clean-up is transferable to any geography and has the capacity to enhance
2793 local-to-global plastic management.

2794 **Introduction**

2795 Plastic debris in the aquatic environment is a growing global problem. The current
2796 levels of financial costs of marine debris to national economies are significant and
2797 create an urgent need to find ways to reduce the impact of plastic pollution
2798 (McIlgorm et al. 2020). Damages from marine plastic to the economies across the
2799 Asia-Pacific have risen from an estimated US \$1.3 billion in 2009 to US \$10.8 billion

2800 in 2015 (McIlgorm et al. 2020). Losses of ecosystem services linked to marine
2801 plastic debris are estimated to be around 1-5% per year, which translates to \$ 3300
2802 to \$ 33,000 per tonne of debris, or \$500 – 2500 billion per year (Beaumont et al.
2803 2019).

2804 Plastic debris has been detected at every depth, from the surface down to the
2805 sediments of rivers and oceans (Barrett et al. 2020; Bauer-Civiello et al. 2019; Cable
2806 et al. 2017; Choy et al. 2019; Lebreton et al. 2017; Williams and Simmons 1997).
2807 Plastic debris entering the sea generally consists of a mix of micro and macro
2808 debris, with all pieces degrading over time (Chubarenko et al. 2020). All size
2809 classes of marine debris have the potential to interact with species and
2810 ecosystems, including injury and death (Avery-Gomm, Jennifer F Provencher, et al.
2811 2018; Avery-Gomm, Jennifer F. Provencher, et al. 2018; Duncan et al. 2021; Fossi et
2812 al. 2014; Hall et al. 2015; Horton et al. 2017; Lamb et al. 2018; Pinheiro et al. 2023;
2813 Wilcox et al. 2015; Wright et al. 2013). In addition to the direct impact of plastic
2814 debris, there is a range of indirect impacts on ecosystems and species (MacLeod
2815 et al. 2021; Rech, Thiel, et al. 2018; Rech, Borrell Pichs, et al. 2018), and social
2816 values, including ecosystem services and human health (Beaumont et al. 2019;
2817 Campbell et al. 2019; Danopoulos et al. 2022; Ragusa et al. 2021).

2818 Plastic production and pollution caused by mismanaged waste are projected to
2819 increase dramatically by 2030, resulting in over 6.3 billion tonnes of plastic waste
2820 being produced (Borrelle et al. 2020). Of the 20 million tonnes of plastic debris
2821 currently entering aquatic systems annually, 1.15 to 2.41 million tonnes enter
2822 through river systems (Borrelle et al. 2020; Lebreton et al. 2017). Active waste
2823 removal will remain essential to mitigate the impact of plastic debris leaking
2824 existing waste management streams into terrestrial and aquatic environments.
2825 However, there are limited resources to implement plastic waste removal, so
2826 understanding where the most effective places are to deploy removal efforts is
2827 essential.

2828 Many studies quantify the volume of plastic debris that enters the aquatic
2829 environment (Borrelle et al. 2020; Geyer et al. 2017; Lebreton et al. 2017) and
2830 identify where it accumulates within the water column (Hardesty et al. 2017;
2831 Reisser et al. 2015; van Sebille et al. 2020; 2015). Other studies address the
2832 processes of prioritizing the locations to remove large volumes of debris from the
2833 open ocean most efficiently (Sherman and van Sebille 2016). However,
2834 understanding the pathways from the source to the downstream sites where
2835 pollution impacts biodiversity and society is an emerging important field of
2836 research (Tessnow-von Wysocki et al. 2023). Despite promising first publications
2837 (Compa et al. 2019; Critchell et al. 2019), much more work is needed to include all
2838 relevant components of the problem. To better manage the plastic problem, we
2839 need the capacity to predict the entire plastic pathway, from the source of plastic
2840 debris entering the environment to the various downstream habitat destinations
2841 where the ecological and social impacts arise. Currently, no framework exists to
2842 quantify the predicted inflow of plastic debris to specific habitats downstream of
2843 the source of debris when selecting places for clean-up actions.

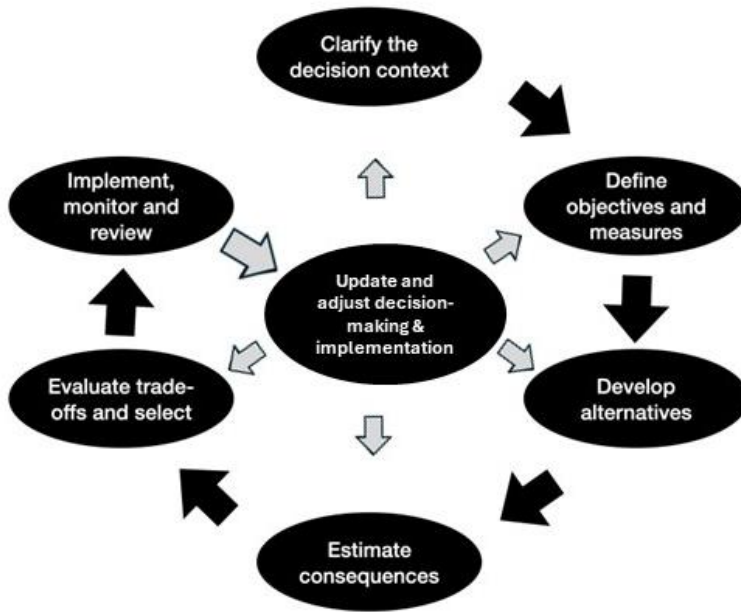
2844 National governments, non-governmental organisations (NGOs) and local
2845 communities need to identify locations where the removal of plastic debris is
2846 feasible but also where the investment of time and budget are well justified. In
2847 many regions, thousands of locations can be selected for clean-up activities across
2848 the considered seascape. Assessing them all in detail is not possible, and often
2849 specific criteria are used to narrow down the options in a strategic way. Most
2850 plastic removal projects base their clean-up site selection on local characteristics,
2851 such as the existing volume of debris, the likelihood of waste mismanagement,
2852 local economies, and the level of support and motivation of local government (for
2853 example, <https://plasticbank.com>, <https://theoceancleanup.com>,
2854 <https://ghostdiver.com>, <https://oceanconservancy.org/trash-free-seas/international-coastal-cleanup>,
2855 <https://seabinproject.com>,
2856 <https://cleancurrentscoalition.org>, <https://www.tangaroablue.org>,
2857 <https://marinedebris.noaa.gov/our-work/prevention>,
2858 <https://cleancurrentscoalition.org>).

2859 Unfortunately, none of these efforts use a formal prioritization process based on
2860 sound decision-theory criteria and therefore lack the ability to consider the trade-
2861 offs between different objectives. A strategic site selection process that draws on
2862 insight from decision science can maximise positive outcomes for the
2863 environment and communities while minimizing costs (time and money spent). A
2864 well-designed site selection process can also capitalize on spatially explicit
2865 planning, robust decision science, and transparent risk analysis (Burgman 2005;
2866 Moilanen et al. 2006; Sarkar 2012; Sherman and van Sebille 2016; Widis et al. 2015).

2867 The framework of Structured Decision Making (Gregory et al. 2012) has been
2868 developed to guide difficult decisions for environmental management and
2869 addresses many shortcomings of ad hoc prioritization procedures (Game et al.
2870 2013). The framework is also one important strategy to overcome the barrier of
2871 uncertainty when trying to inform policy (Rose et al. 2019), offering distinct steps
2872 that provide a transparent process of value-driven prioritization (Figure 5. 1). In
2873 this paper we apply Structured Decision Making and spatially explicit plastic
2874 debris modeling to achieve three main objectives:

- 2875 1) Demonstrate the power and utility of Structured Decision Making in aiding
2876 in the marine plastic debris problem,
- 2877 2) Create novel and quantitative metrics for evaluating the impact and
2878 feasibility of active debris removal, and
- 2879 3) Illustrate this approach across the Southeast Asian seascape characterized
2880 by high biodiversity, dense human population, and high volumes of plastic
2881 pollution.

2882 Our research provides a blueprint on how to conduct a value-based site selection
2883 process for marine plastic mitigation, including multiple social and ecological
2884 objectives and navigating trade-offs and co-benefits (Halpern et al. 2013; Keeney
2885 1992).



2886

2887 *Figure 5. 1: Structured Decision Making follows a stepwise planning strategy with the potential to feed gained*
 2888 *insights back into future decisions of the same type. Adapted from Gregory et al. (2012).*

2889

2890 **Methods:**

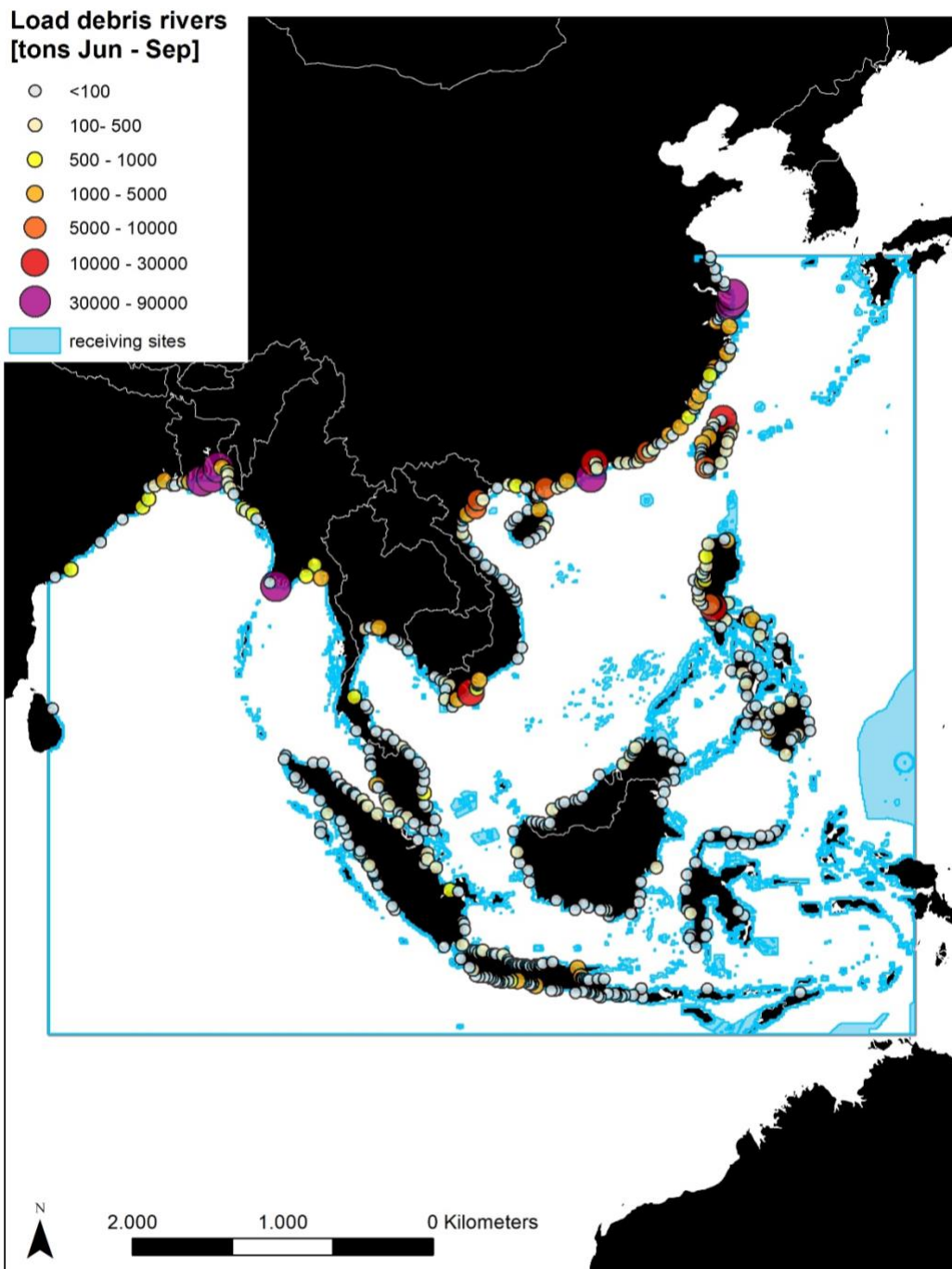
2891 We apply the six steps of Structured Decision Making (Figure 5. 1) to the problem
 2892 of prioritizing sites for removing plastic debris before it flows into the sea. Below,
 2893 we briefly describe each step of our application of SDM and then provide more
 2894 details in subsequent sections.

2895 **1: Scoping of the decision context**

2896 We expand the scope of current mitigation strategies that focus on volume
 2897 reduction and include a focus on the downstream impact from specific sources.
 2898 Our study is in South East Asia, a global population, pollution and biodiversity
 2899 hotspot. Over 90% of the global plastic discharge from rivers into the ocean
 2900 comes from 122 rivers, of which the vast majority are located in this area
 2901 (Lebreton et al. 2017). Southeast Asia has also been identified as a global hotspot
 2902 of oceanic plastic accumulation (Onink et al. 2021). The seascape around the Coral

2903 Triangle and the shoreline between the Bay of Bengal and the East China Sea
2904 (Figure 5. 2) is exceptionally biodiverse (Roberts et al. 2002). The population
2905 density in Asia is higher than in other parts of the world, and many Asian countries
2906 receive plastic imports from the international plastic waste industry, despite an
2907 often problematic waste management situation (Liang et al. 2021). The
2908 combination of large volumes of debris, high population density and high
2909 biodiversity creates the potential for high negative impacts. Conversely, there are
2910 also significant opportunities for interventions such as clean-ups, as well as likely
2911 trade-offs or co-benefits between environmental and socio-economic objectives.
2912 The UN listed the exploration of plastic debris trajectories within the seascape as
2913 one of the key challenges for the coming years. Furthermore, the movement and
2914 fate of plastic debris have emerged as one of the five most important research
2915 priorities for Stakeholders in Southeast Asia, along with environmental and socio-
2916 ecological impacts, possible solutions, description of pollution and regional
2917 policies (Omeyer et al. 2022).

2918 Our methods provide a quantitative overview of the key trade-offs for possible
2919 clean-up locations, helping to navigate the different benefits for ecological and
2920 social objectives and the political feasibility of implementation based on the
2921 geopolitical locations of source rivers and receiving sites (Galaiduk et al. 2020).
2922 Intercepting debris at a place with a small spatial footprint, like a river, is more
2923 cost-effective than targeting debris that has already reached the ocean (McIlgorm
2924 et al. 2020). As a result, The Clean Currents Coalition has launched an investment
2925 of 11 million dollars for trialing different methods to remove debris in nine rivers
2926 around the world (Silva et al. 2021), four of which are located in Asia.



2927
 2928
 2929
 2930
 2931

Figure 5. 2: Model domain in the Indian and Pacific Ocean. Receiving sites were delineated using available spatial data for coral reefs, marine protected areas, key biodiversity sites, and general coastline (UNEP-WCMC and IUCN 2021; UNEP-WCMC et al. 2010; Birdlife International 2020). Volumes of plastic debris in rivers (symbolized by points) were summarized from Lebreton et al. (2017).

2932 Communication during the scoping phase of this modelling project validated the
 2933 relevance of metrics and objectives for agencies that plan and conduct debris
 2934 removal actions (personal communications with staff from Benioff Ocean
 2935 Initiative and associated partners).

2936 **2: Defining objectives and metrics for site selection of mitigation actions**

2937 Clear and quantifiable objectives are essential for a targeted risk reduction of
2938 exposure of plastic debris to society and biodiversity. Candidate performance
2939 measures need to capture two relevant aspects of impact of a hazard like plastic
2940 debris, the type and the risk, in a clear and quantifiable way. The hazard type
2941 includes the presence of people and biodiversity that are susceptible to a
2942 negative impact at these sites. The likely exposure risk accrues from the volume
2943 of plastic debris and the passive transport routes from the river mouth to
2944 downstream sites.

2945 ***Value-based objectives***

2946 The development of all relevant objectives requires the consultation of key
2947 stakeholders in order to understand the values that matter in the decision-making
2948 process (Gregory et al. 2012; Keeney 1992). For example, communities likely value
2949 the onsite benefits of reduced exposure to plastic debris in their direct vicinity.
2950 However, NGOs and governments might also value comparing local impacts and
2951 ensuring equity across a larger region, and considering the feasibility of clean-up
2952 interventions as well as likely impacts downstream.

2953 Here, we assume that the reason to mitigate marine plastic debris is to prevent a
2954 negative impact on both biodiversity and human society, while acknowledging
2955 that the feasibility of local clean-up interventions will vary for technical and
2956 political reasons. As a result, these assumptions require the development of
2957 multiple objectives.

2958 Biodiversity is seen as valuable for its intrinsic value as well as its contribution to
2959 people in the form of ecosystem services. We defined ecological value through
2960 biodiversity and conservation-related features, such as species or habitats that
2961 are known to suffer negative impacts from plastic debris, in particular coral reefs,

2962 marine protected areas and key biodiversity areas. The related objective is to
2963 reduce the impact of plastic pollution on the currently existing features.

2964 Demographic groups that live in polluted areas and depend on subsistence
2965 fisheries are particularly at risk of a negative impact of plastic debris on health and
2966 well-being. Large parts of the population in the Coral Triangle and Southeast Asia
2967 depend highly on coral reefs (Burke 2011). Therefore, we quantify social value
2968 using population density as a proxy (Center For International Earth Science
2969 Information Network-CIESIN-Columbia University 2017). The related objective is to
2970 reduce the impact of pollution for as many people as possible.

2971 Regarding technical and political constraints, we included two aspects of logistics:
2972 1) minimise the number of rivers that would need to be cleaned to reduce the
2973 volume of inflowing plastic debris and 2) minimise the political complexity related
2974 to the number of jurisdictions that are exposed to plastic pollution from a
2975 particular source (Galaiduk et al. 2020).

2976 Based on these assumptions, we adopt the objectives of “maximise the benefits
2977 (for each of the socio-economic and environmental metrics), while minimising the
2978 constraints (feasibility-related metrics)” to identify source rivers where
2979 management actions and clean-ups could be implemented. We developed
2980 multiple metrics to capture the important nuances of these objectives.

2981 *Metrics for impact and feasibility*

2982 The contribution of clean-up actions towards our different objectives depends on
2983 how the impact is measured. We developed multiple metrics to capture the
2984 nuances of site-specific impacts of different clean-up locations at the source
2985 (Table 5. 1). For site-specific impact downstream, two metrics of pollution were
2986 used: reduction expressed in total volume and expressed as a percentage. Both
2987 are needed to make an informed choice of relative benefits that a local clean-up
2988 intervention would provide. For example, when comparing two options that

2989 reduce the same amount of downstream pollution, the percentage can inform if
 2990 the difference is likely of broader social and ecological relevance. At the same
 2991 time, when two options provide the same percent reduction at a downstream
 2992 site, the amount of volume can identify the more valuable option. As a
 2993 transparent benchmark, we considered downstream impact within two months
 2994 of plastic release, acknowledging the potential long-term benefits of reducing the
 2995 volume of plastic debris at the source.

2996 In summary, trade-offs are expected between the present reduction and total
 2997 volume of reduction of pollution impacting individual downstream sites, the sum
 2998 of all reduction across all downstream sites and the reduction of total plastic
 2999 entering at the source. To quantify the magnitude and type of impact that a
 3000 management action can have, and identify key trade-offs, we investigated
 3001 fourteen different metrics across four objectives (Table 5. 1).

3002 *Table 5. 1: Performance measures for different objectives that were utilised to compare the impact of different*
 3003 *actions and identify key trade-offs.*

| Objective | Metric | Subobjective (habitat types) |
|--|--|------------------------------|
| General impact statistics | [t] Impact at source river, see Eq4 in section 2.4 | |
| | [t] Downstream impact across all sites, see Eq3 in section 2.4 | |
| | [%] Fraction of the river load that pollutes sites across system | |
| | [n] Sites impacted by this source | |
| | [km ²] Area impacted (across all sites) | |
| | [n] Sites this source is the main source of pollution | |
| Impact for environmental objectives | [t] Volumetric impact downstream, see Eq2 in section 2.4 | Reef |
| | | KBA |
| | | MPA |
| | | Coast |
| | [%] Reduction in pollution across sites & area, see Eq1 in section 2.4 | Reef |
| | | KBA |
| | | MPA |
| | | Coast |
| | [n] Sites with reduced pollution | Reef |
| | | KBA |
| | | MPA |
| | | Coast |
| [km ²] Area with reduced pollution | Reef | |
| | KBA | |
| | MPA | |
| | Coast | |
| Impact for social objectives | [n] Impact of a river on number of people within 8 km ² vicinity | |
| | [n] River as main source of pollution for number of people within 8 km ² vicinity | |
| Feasibility | [n] Technical feasibility: number of source rivers with large contribution to site pollution, width of estuary | |
| | [n] Political feasibility: number of EEZ impacted | |

3004 The exact method to calculate more complex metrics is described in section
3005 “Estimate consequences of alternative management actions with a plastic transport
3006 model”.

3007 **3: Develop realistic alternatives**

3008 Across our study area, we use all major river mouths as potential plastic sources
3009 and management opportunities. We only included major rivers with a minimum
3010 input of 65 tonnes per year (Lebreton et al. 2017) to justify investment in long-
3011 term management (Benioff Ocean Initiative 2019), which resulted in 683 rivers in
3012 the region included in the model. These 683 rivers are estimated to discharge
3013 700,000 tonnes of plastic into the ocean between June and September of each
3014 year (Lebreton et al. 2017). These volumes and time periods for all rivers were
3015 included in the model. For the Ganges and Yangtze rivers with estuaries wider
3016 than 100 km, we divided the discharge among three equidistant points along the
3017 estuary to represent the geographic variation in flow. In total, 542 source cells in
3018 the model domain contained river mouths with plastic where clean-up
3019 interventions could take place resulting in downstream impacts.

3020 **4: Estimate consequences of alternative management actions with a plastic** 3021 **transport model**

3022 To quantify the consequence of clean-up intervention at all 542 locations, we
3023 calculated the 14 impact metrics aligned with our objectives (Table 5. 1) by
3024 tracking the passive transport of plastic debris through ocean currents from these
3025 source locations through the seascape. We developed a plastic transport model
3026 to quantify downstream impact.

3027

3028 *The model domain*

3029 The model domain (Figure 5. 2) was divided into a grid of 721 x 649 cells with an 8
3030 x 8 km resolution. We used publicly available spatially explicit data on reefs,
3031 protected areas and key biodiversity areas to create distinct sites of biodiversity
3032 value within the seascape (Birdlife International 2020; UNEP-WCMC et al. 2010;
3033 UNEP-WCMC and IUCN 2021). Values for the area of all occurring features
3034 (coastline, reef, marine protected area, and key biodiversity area) were extracted
3035 for each cell, split for unique combinations of overlap, such as individual features
3036 (for example, the area covered by a reef), or any combination (for example, the
3037 area covered by a reef within a protected area). Neighboring cells containing the
3038 same type of environmental features were aggregated to sites with a unique ID
3039 number. We included the general coastline in the delineation of sites as coastal
3040 areas function as a general sink for marine debris (Martin et al. 2020; Schernewski
3041 et al. 2020). This resulted in 4444 sites that could receive inflowing plastic debris.
3042 Of these, 617 sites contained key biodiversity areas, 1047 protected areas, 1701
3043 reef, 2922 coastline, and 10 sites represented the borders of the modeled
3044 seascape. We assigned a social value to each site by extracting gridded population
3045 density within the boundaries of each site. We added the habitat properties and
3046 human population of a surrounding one-cell neighborhood for each individual site
3047 to deal with the inherent limitation of cell size and placement of grid cell walls.
3048 Because of these limitations, results are not meant to be used at the scale of
3049 individual receiving sites but need to be interpreted at a more regional scale.

3050 *Plastic transport model*

3051 We developed a spatially explicit advection-transport model to quantify the
3052 impact of implementing mitigation actions at each of the 542 source rivers on
3053 pollution of the source site itself, the ocean, or downstream sites. Our model was
3054 based on 1) the location of the rivers as the source of plastic debris, 2) the
3055 downstream sites for which inflow should be measured described in section 4.1,
3056 3) the volume of debris that the source rivers discharge into the sea, 4) the

3057 characteristics of floating particles, 5) the dates of specific release events and 6)
3058 drift time duration.

3059 Over 70% of the debris carried by rivers to the Asian seascape each year gets
3060 discharged between May and October (Lebreton et al. 2017). We released a cloud
3061 of virtual plastic debris from each source river during each week of the months of
3062 June, July, August and September for each year between 2005 and 2015, matching
3063 the time frame of the published debris data (Lebreton et al. 2017).

3064 Following the release of the cloud of plastic debris, it was allowed to be
3065 transported downstream by ocean currents. We tracked the clouds of virtual
3066 plastic debris in three-hourly time steps through the flow field (Trembl et al. 2012;
3067 2015; Waruszewski et al. 2018). Whenever any fraction of debris released from a
3068 source reached a receiving site, a connection between the source and the
3069 receiving site was recorded.

3070 Model parameters of local-scale turbulence and the entrapment rate determined
3071 how much debris was caught on downstream habitat patches after a minimum
3072 drift time of 12 hours to avoid overemphasis on settlement at the source
3073 locations. The entrapment rate included any interaction with wildlife, such as
3074 intake or entanglement, or settlement on habitats or beaches. Each simulation
3075 was stopped 60 days after the release date, and all debris ending up on
3076 downstream sites was tallied. We used a travelling period of up to 60 days to
3077 identify strong short-term impacts of pollution. A pilot run indicated travel
3078 distances over 2,000 km are possible within this time frame.

3079 Due to uncertainty in the volume of plastic inflow, entrapment rate, and the
3080 specific depth of debris in the water column during travel time in the ocean, we
3081 performed a simple sensitivity analysis with eight scenarios. Uncertainty around
3082 the volume of plastic debris in the source rivers was explored in one scenario for
3083 average and one scenario for high model estimates(Lebreton et al. 2017).

3084 Uncertainty around the depth of debris in the water column and the entrapment

3085 rate is a consequence of the variety of sizes and shapes of different items in a
3086 cloud of debris.

3087 The uncertainty around the specific depth of plastic particles in the water column
3088 stems from the unknown composition of different sizes and buoyancy of plastic
3089 debris items. All size classes, from macro to nano debris, are likely to be present in
3090 the rivers at any point in time. In addition, the composition of different size
3091 classes will change over time as the shedding of smaller particles is an ongoing
3092 process. Knowledge of how particle size and shape determine the floating and
3093 mixing behavior of individual units of debris in the water column can inform the
3094 choice of ocean current data at a specific depth (Chubarenko et al. 2016;
3095 Khatmullina and Chubarenko 2019). This uncertainty was explored with two
3096 scenarios: one using currents in the surface only (top 1m), and a second using the
3097 top 25m from the HYCOM ocean circulation model (Chassignet et al. 2007).

3098 The uncertainty about how much debris was caught on downstream habitat
3099 patches was explored through one scenario assuming a higher entrapment rate
3100 of 30% per day likelihood and one scenario with a lower likelihood of 2% plastic
3101 settlement per day. The ensemble of eight scenarios produced source-to-
3102 destination links of marine debris for every release from every river for all weeks
3103 across all years.

3104 *Calculation of ecological impact*

3105 Based on the output of the advection transport model output, we calculated four
3106 metrics related to different strategies of prioritization of clean-up interventions at
3107 source rivers (Equations 1-4, Figure 5. 3).

3108 **1) Relative Impact (Equation 1)**

3109 Prioritize source rivers that contribute large relative amounts of pollution to
3110 specific receiving sites by calculating the relative contribution this river made to
3111 the total pollution of any specific receiving site.

3112 Eq₁: Relative impact receiving site [%] = inflow from river_i at receiving site_j / total
3113 inflow from all rivers_{i:n} at receiving site_j *100

3114 **2) Volumetric Impact (Equation 2)**

3115 Prioritize source rivers contributing a large volume (metric tonnes) to specific
3116 receiving sites by calculating the contribution this river makes to the total
3117 pollution of any specific receiving site.

3118 Eq₂: Impact receiving site [t] = inflow from river_i at receiving site_j

3119 **3) Total downstream Impact (Equation 3)**

3120 Prioritize source rivers contributing a large volume to the total downstream
3121 pollution across all receiving sites by summing up arrivals across all downstream
3122 sites.

3123 Eq₃: Impact across all receiving sites [t] = Σ inflow from source river_i across all
3124 receiving sites_{j:n}

3125 **4) Impact at source and open ocean (Equation 4)**

3126 Prioritize source rivers with high load of debris by using available data on loads of
3127 plastic pollution in metric tonnes.

3128 Eq₄: Source river pollution [t] = load of plastic debris of source river_i

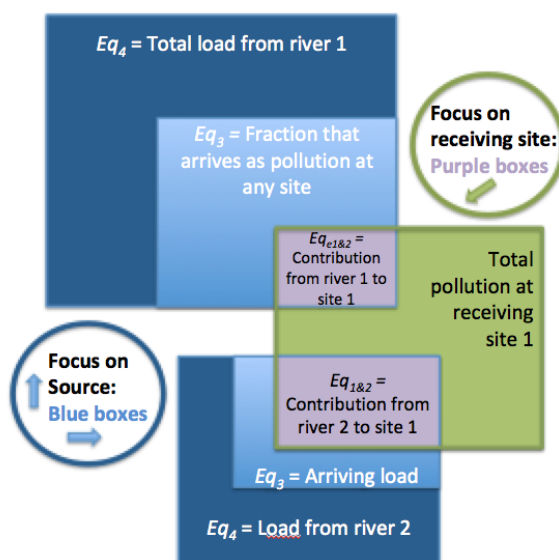
3129

3130 We calculated each metric for the three environmental objectives (reduce the
3131 impact on reefs, protected areas and key biodiversity areas). For each source
3132 river, we could identify all downstream sites with the occurrence of each habitat
3133 type and the quantities of pollution that would accumulate there. Based on this

3134 information, we subset and ranked individual source sites for relative and
3135 volumetric impacts on each habitat type.

3136 *Calculation of social impact*

3137 We expanded on the metrics for ecological impact to calculate the expected
3138 social impact by discounting Equations 1-3 based on the relative number of people
3139 who would benefit from reduced exposure to pollution at each receiving site.
3140 Population density data were derived from a 5 x 5 km grid of global population
3141 densities and summed up for an 8 km buffer around each receiving site. The size
3142 of the buffer equates to an expansion of each site of one additional grid cell into
3143 all directions, under the assumption that people in poverty who depend most on
3144 fishing and other ecosystem services can access the coastline within 8 km on foot
3145 on a daily basis (Burke 2011), and people visit closer sites more likely in their
3146 leisure time than sites that require longer travelling. Population density was
3147 relativized to the maximum value across sites in the seascape (240.595
3148 people/km² at one site). The social impact at receiving sites was calculated by
3149 multiplying impact metrics for biodiversity at these sites (metrics 1-3 above) by the
3150 relative population density within 8 km.



3151

3152 *Figure 5. 3: Example of metrics for different strategies to reduce the impact of plastic debris. Current mitigation*
3153 *planning focuses on source-centric metrics, here depicted in blue. Our study highlights the importance of including*

3154 *metrics for a specific type of impact downstream of the source of pollution. The conceptual diagram highlights*
3155 *that destination-centric metrics will rank sources based on a much smaller fraction of their total pollution load by*
3156 *counting only the volume of pollution accumulating at places of value. Each river is modeled with a specific total*
3157 *load of debris (Eq₄), of which a specific fraction arrives via passive drift at a destination site within the modeled*
3158 *time (Eq₃). Most sites receive debris from multiple rivers. Therefore, the contribution of a river to a specific site*
3159 *can be calculated as the contribution in percent (Eq₁) or volume (Eq₂) of one source to the total inflow of pollution*
3160 *at this specific receiving site.*

3161

3162 ***Feasibility related metrics***

3163 To identify which receiving sites were most feasible to manage, we used two
3164 metrics: one related to technical feasibility and one related to political feasibility.
3165 Regarding technical feasibility, we assumed that the less source rivers need to be
3166 cleaned up to reduce the inflowing plastic debris at a receiving site to a desired
3167 level, the less infrastructure and resources would be required to establish long-
3168 term management for waste removal. Therefore, we used the number of source
3169 rivers as a metric for technical feasibility.

3170 We defined political feasibility as the trans-jurisdictional impact of debris dispersal
3171 and measured it by overlaying the impacted receiving sites of each source river
3172 with a map of the world's Exclusive Economic Zones (Flanders Marine Institute
3173 (VLIZ), Belgium 2019). The overlay returned the number of countries that would
3174 be involved when managing the source of plastic debris to reduce impact at
3175 individual receiving sites, which we used as metric for political feasibility.

3176 We discuss the implications for regional and international management options
3177 under the assumption that management for polluted sites is easier when fewer
3178 rivers contribute a large fraction of the total pollution at a receiving site and the
3179 source is located in the same jurisdiction. For our case study, we used the number
3180 of main pollution sources to the most polluted downstream sites in an
3181 intermediate step for selecting the most promising locations for clean-up
3182 interventions (Supplementary Material S5.3). The number of countries involved in
3183 planning and implementing a clean-up at relevant sources was used as a metric in

3184 the consequence table assessing the trade-offs between the selection of most
3185 promising locations (Table 5. 1 and Table 5. 2).

3186 *Summarising impact using Network Analysis*

3187 Most metrics needed specific parameters to be calculated, which we produced
3188 using network analysis. Our networks consist of a set of nodes representing
3189 source rivers and receiving habitats or sites, and all the connections between
3190 them representing the volume of plastic flow from sources to destinations. Each
3191 scenario returned a set of adjacency matrices that showed a) the probability of a
3192 connection between a source node and a receiving site downstream and b) the
3193 relative volume of debris that drifted from each source to each receiving location.

3194 The different matrices were used to create the network model depicting the
3195 source-destination dynamics of plastic debris across our seascape (Treml et al.
3196 2015; Urban and Keitt 2001). We used the package igraph (Csardi and Nepusz
3197 2006) in the software R (R Core Team 2020) to complete all network analysis
3198 (Figure 5. 3, Equations 1-3).

3199 The following parameters in our impact metrics were derived from the plastic
3200 transport model:

3201 1) The probability of a connection between a source point (river mouth) and
3202 a receiving site. A connection was recorded whenever plastic particles from a
3203 source reached any receiving site location. The output is an adjacency matrix
3204 containing values for the probability of a connection. This parameter was used in
3205 the calculation for metrics regarding downstream impact in volume and percent
3206 of pollution.

3207 2) The inflow of all debris from each source river to each individual
3208 destination site in tonnes per year. This metric was used to identify sites that
3209 receive large quantities of debris from specific rivers. The output was an
3210 adjacency matrix containing values for the strength of a connection.

3211 3) The count of how many source rivers contribute to the pollution of each
3212 receiving site. The count was produced by summarizing source locations for each
3213 receiving site from the adjacency matrices.

3214 For the calculation of feasibility metrics, we derived:

3215 4) The count of how many downstream sites receive inflowing debris from
3216 each source river. The count was produced by summarizing destinations for each
3217 source river from the adjacency matrices.

3218 ***5: Evaluating trade-offs to prioritize clean up locations***

3219 The set of impact metrics allows an evaluation of the inherent trade-offs and co-
3220 benefits between the reduced impact on biodiversity, reduced impact on the
3221 coastal population, reduced inflow of debris into the ocean, and feasibility-related
3222 characteristics of clean-up sites. In order to evaluate key trade-offs and assess
3223 how assumptions and objectives impact the ranking of clean-up locations, we
3224 used a consequence table, which is a standard tool within Structured Decision
3225 Making (Gregory et al. 2012). The table shows how well the alternative clean-up
3226 sites satisfy each objective and metric, highlighting the trade-offs across
3227 objectives. We present results from the average modeled flow across all release
3228 events in all years, depths, and settlement rates, for the average modeled load of
3229 rivers and a drift time of 60 days.

3230 ***6: Implementation and monitoring***

3231 Through the framework presented here, managers across the seascape have the
3232 capacity to efficiently identify optimal management actions for reducing the
3233 impact of plastics. Although this sixth step is outside the scope of this study,
3234 management authorities can use the provided information, maps and concepts to
3235 understand the complexity of different options. Once they have made a choice
3236 and implemented a clean-up intervention at a site, they can re-enter the decision
3237 process with new information whenever monitoring results indicate that the

3238 expected benefits are not achieved, enabling a more adaptive management
3239 approach.

3240 **Results**

3241 Sixty days after entering the ocean during each release across all source rivers,
3242 the vast majority of the 700,083 metric tonnes of plastic debris remained adrift in
3243 the modeled seascape, 34,433 tonnes (5%) had entered receiving sites
3244 downstream, and only 641 tonnes had drifted out of the domain. The transport
3245 model identified 120,479 individual connections between source rivers and
3246 downstream sites with substantial differences in the volume of debris
3247 (Supplementary material S5.1).

3248 Ranking source rivers in parallel for each metric highlights not only locations that
3249 have a high impact for individual objectives but also those that rank high for
3250 multiple objectives. The parallel ranking can quickly narrow down options to a
3251 manageable quantity that deliver high impact for one or more objectives
3252 (Supplementary material S5.2).

3253 ***Identifying locations for high impact mitigation actions***

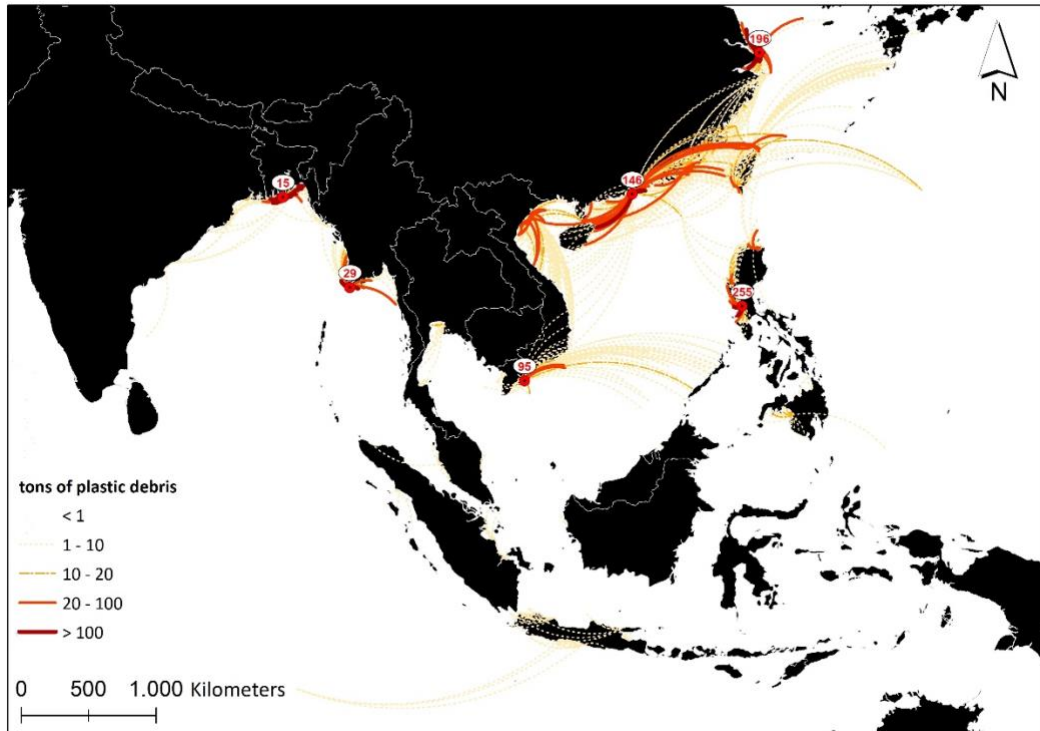
3254 The parallel ranking and the comparison of the individual metrics for sources in
3255 general and main sources for most polluted sites in particular highlighted several
3256 sources for which clean-up interventions could provide large benefits for several
3257 objectives. In the following, we provide further detail of the decision process
3258 comparing multiple criteria for each of the following options for clean-up
3259 locations: the Modaomen Shudao channel and the Yangtze in China, the river
3260 Ganges in India and Bangladesh, river Irrawaddy in Myanmar, river Song Hau in
3261 Vietnam and river Pasig in the Philippines.

3262 The Modaomen Shudao channel in China (#146) provides co-benefits for all
3263 objectives except for the total sum of inflowing debris across all downstream

3264 sites. The channel carries the third largest load of pollution in the seascape. The
3265 three source points in the Yangtze estuary (ID #195, 196 and 197) and the source
3266 points from the estuary of the Ganges (#15, #16 and #17) carry the largest volume
3267 of plastic debris (impact at source, Eq4), but are not among the most relevant
3268 rivers for coral reefs or overall contribution to downstream pollution
3269 (Supplementary material S5.2).

3270 Rivers Song Hau in Vietnam (#95) and Irrawaddy in Myanmar (#29) rank highly for
3271 all objectives except for the total sum of inflowing debris across all downstream
3272 sites and either Key Biodiversity Areas or Marine Protected Areas. The river Pasig
3273 in the Philippines (#255) has the highest rank for impacting coral reefs, both for
3274 the most polluted reef site as well as pollution across all impacted reefs, and also
3275 ranks high in terms of volume of debris. Coral reefs started to appear from rank
3276 45 of the most polluted sites (Supplementary material S5.3), where a small reef of
3277 2.4 km² within a site of 320 km² in the Philippines was polluted by an annual
3278 inflow of 159 tonnes of plastic debris by the River Pasig draining into the Bay of
3279 Manila. The high value of coral reefs for biodiversity and many coastal
3280 communities can be used to justify the inclusion of the most important source of
3281 pollution for this ecosystem despite the lower ranking for some other objectives
3282 (Supplementary material S5.2).

3283 Mapping the trajectories of plastic debris from all source rivers to all downstream
3284 sites shows clear geographical patterns, with several sources standing out that
3285 impact the seascape with large volumes of debris over larger distances (Figure 5.
3286 4). Tailor-made maps can help to understand the context for specific objectives.
3287 For example, mapping the top 30 sources, pathways, and impacted sites for
3288 different objectives (Tables S5.1 and S5.2) highlights differences and similarities
3289 between the different metrics (Figure S4. 2) or habitat types (Figure S4. 3).



3290

3291 *Figure 5. 4: Among the 542 source rivers, only a few stand out that contribute large amounts of pollution to*
 3292 *individual downstream sites. Pollution is travelling substantial distances of several hundred kilometers within*
 3293 *two months, especially along the coast of China. The six rivers that rank high for multiple objectives are all*
 3294 *sources of the strongest pollution trajectories in the seascape, here marked up with their ID numbers. The strong*
 3295 *pollution pathways out of the North of Vietnam are attributed to source rivers #123 and #126, which both rank*
 3296 *high but for slightly fewer objectives than the six rivers analysed in more detail (see Table S5.2).*

3297 The top 30 rivers that carried the highest load of debris (*impact at source*) were
 3298 distributed in seven countries: the mainland in China, Taiwan, Thailand, India,
 3299 Bangladesh, Myanmar, and the Philippines (Figure S4. 2, panel a). The 30 rivers
 3300 that contributed the most to downstream site pollution (*total downstream impact*
 3301 *across all sites*) were distributed in five countries because the rivers with high load
 3302 in India and Thailand were not contributing as much to downstream pollution
 3303 compared to several additional rivers in China and Taiwan (Figure S4. 2, panel b).
 3304 The most polluted sites (*volumetric impact*) were strongly clustered along the
 3305 coast of Myanmar, Bangladesh and China, around the three rivers with the largest
 3306 loads (Ganges, Yangtze and Modaomen Shuidao channel, Figure S4. 2, panel c). In
 3307 contrast, the sites with the highest combination of pollution and human density
 3308 were found throughout the entire seascape (Figure S4. 2, panel d), with some
 3309 important sources with less total load.

3310 The majority of the 30 most polluted sites for reefs, marine protected areas and
3311 the general coastline were located along China's and North Thailand's coast
3312 (Figure S4. 2). Important additional countries or regions were the Philippines for
3313 reefs, key biodiversity areas and marine protected areas, Myanmar for reefs, key
3314 biodiversity areas and marine protected areas, the South of Thailand for reefs,
3315 Bangladesh for all but for reefs, Myanmar for all but the general coastline, and
3316 India for Marine protected areas (Figure S4. 3). Some sites with reefs, marine
3317 protected areas, and the general coastline received high loads from source rivers
3318 several hundred kilometers away. For example, #146 pollutes reefs up and down
3319 the coastline with more than 20 tons of debris over a distance of over 700km and
3320 almost 60 tons over a distance of over 200 km. River 255 has several strong
3321 connections to reef sites with a flow between 40 and 117 tons.

3322 ***Feasibility related metrics: discharge and benefits by country***

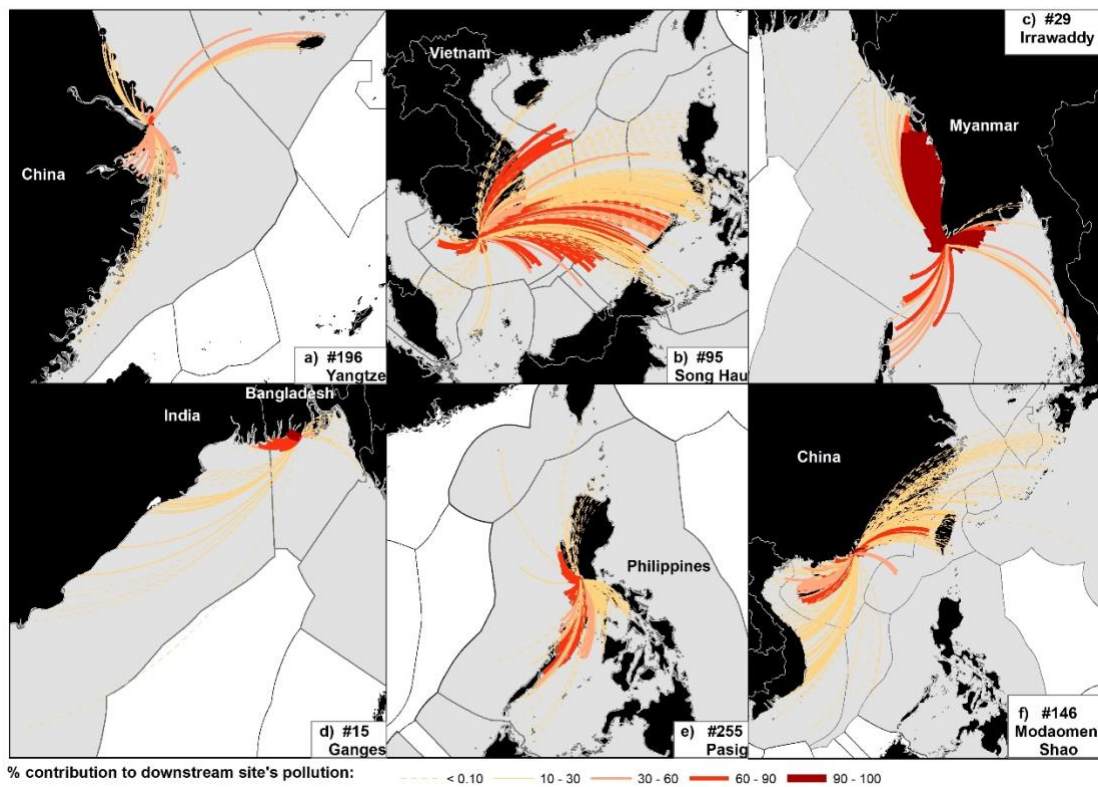
3323 The Yangtze River (#196) and Modaomen Shudao channel in China (#146), Song
3324 Hau in Vietnam (#95), Ganges in India and Bangladesh (#15), Irrawaddy in
3325 Myanmar (#29) and Pasig in the Philippines (#255) all impact additional
3326 jurisdictional zones, but to very different degrees (Figure 5. 5). The knowledge of
3327 international connections between sources of plastic debris and impacted
3328 habitats can be a key factor in fostering collaboration and meaningful strategic
3329 regional planning not confined by borders.

3330 For example, even though carrying one of the highest loads of debris of all rivers
3331 in the seascape, the Yangtze River pollutes only sites within two EEZs, China and
3332 South Korea, contributing large fractions to the inflowing debris at multiple sites
3333 in both countries (Figure 5. 5a).

3334 The river Son Hau in Vietnam (source ID #95) seems to be a less feasible case to
3335 target mitigation actions (Figure 5. 5b), as the pollution from the river gets
3336 scattered across ten different jurisdictions, contributing 60-90% of the inflowing
3337 plastic debris in many individual sites. Despite the large cuts in pollution inflow, it

3338 might not be tempting for Vietnam to invest in clean-up technology when most of
3339 the benefit is gained abroad.

3340 Several sites in India receive 60-90% of the incoming debris from the Bangladeshi
3341 side of the Ganges delta (source ID #15, Figure 5. 5c). As the Ganges flows through
3342 both countries and the estuary stretches across the border, there might be
3343 opportunities and incentives for joint investment. If Bangladesh would aim to
3344 intercept debris at this specific location within the estuary, it could reap the most
3345 benefits within its own jurisdiction.



3346

3347 *Figure 5. 5: The six rivers that are important for multiple objectives. The Exclusive Economic Zones affected by*
3348 *their downstream pollution are shown in grey. The percent contribution of the total inflow of plastic debris to*
3349 *individual downstream receiving sites can be used to identify how the benefits are distributed across different*
3350 *jurisdictions.*

3351 Meanwhile, the Pasig River (#255, Figure 5. 5d), draining into the Bay of Manila,
3352 primarily pollutes sites of value within the Philippines' EEZ, with only weak
3353 connections to two other EEZs. Therefore, clean-ups at this location might
3354 provide a feasible and highly beneficial opportunity for this region to reduce
3355 plastic pollution levels for the environment and people.

3356 **Highlighting trade-offs with a consequence table**

3357 The most promising source rivers for management can be compared across all
 3358 metrics in parallel to understand the trade-offs for all objectives and type of
 3359 impact (Table 5. 2). A detailed investigation across all metrics for the six candidate
 3360 rivers suggests there is no clear best or worst option and therefore requiring
 3361 managers to make trade-offs based on what they consider most important. River
 3362 Yangtze carries by far the greatest volume of debris and contributes the largest
 3363 volume of debris into downstream sites. If reduced at this source, it could cut
 3364 downstream pollution to all key biodiversity areas by 18% and the general
 3365 coastline by 15%, yet other source rivers would be better at reducing impacts on
 3366 coastal populations or coral reefs. The area and number of sites that benefit is

3367 *Table 5. 2: Consequence table comparing the top six rivers (columns) and all impact metrics (rows). Detailed*
 3368 *benefit analysis for six potential high-impact rivers identified in Table and Figure 5.3. The consequences and*
 3369 *trade-offs are clearly identified in this quantitative information on plastic debris pollution at the source and*
 3370 *downstream sites for all different environmental and social objectives. Dark blue fields highlight best options,*
 3371 *light blue fields highlight second best options for each metric.*

| | Metric | Habitat type | 15 Ganges (India/Bangladesh) | 29 Irrawaddy (Myanmar) | 95 Song Hau (Vietnam) | 146 Modao-men Shao (China) | 196 Yangtze (China) | 255 Pasig (Philippines) |
|-------------------------------------|--|--------------|------------------------------|------------------------|-----------------------|----------------------------|---------------------|-------------------------|
| General impact statistics | Eq4: Impact at source river [t] | | 35,420 | 31,242 | 16,893 | 59,003 | 82,921 | 25,992 |
| | Eq3: downstream impact across all sites [t] | | 1,765 | 1,460 | 527 | 2,945 | 5,508 | 1,731 |
| | Fraction of the river load that pollutes sites across system [%] | | 5 | 5 | 3 | 5 | 7 | 7 |
| | # sites impacted by this source | | 69 | 110 | 412 | 396 | 95 | 238 |
| | Area impacted (across all sites) [km2] | | 32,768 | 31,104 | 213,056 | 163,200 | 38,656 | 113,344 |
| | # sites this source is the main source of pollution | | 18 | 75 | 175 | 82 | 35 | 106 |
| Impact for environmental objectives | Eq2: volumetric impact downstream [t] | Reef | <1 | 232 | 150 | 408 | 2 | 533 |
| | | KBA | 1,023 | 507 | 52 | 291 | 2,331 | 287 |
| | | MPA | 1138 | 227 | 121 | 508 | 634 | 368 |
| | | Coast | 1,443 | 1,401 | 448 | 2,791 | 4,444 | 1,695 |
| | [%] Reduction in pollution across sites and area | Reef | <1 | 8 | 5 | 14 | <1 | 18 |
| | | KBA | 8 | 4 | <1 | 2 | 18 | 2 |
| | | MPA | 16 | 3 | 2 | 4 | 9 | 5 |
| | | Coast | 5 | 5 | 2 | 9 | 15 | 6 |
| | # sites with reduced pollution | Reef | 2 | 45 | 232 | 103 | 6 | 120 |
| | | KBA | 35 | 22 | 35 | 96 | 34 | 27 |
| | | MPA | 21 | 8 | 82 | 106 | 23 | 39 |
| | | Coast | 65 | 87 | 277 | 333 | 79 | 206 |

| | | | | | | | | |
|------------------------------|--|---|-----------|---------|-----------|-----------|-----------|-----------|
| | [km ²] Area with reduced pollution | Reef | 256 | 5,039 | 46,076 | 22,237 | 668 | 35,018 |
| | | KBA | 5,970 | 3,391 | 29,555 | 33,785 | 4,309 | 27,624 |
| | | MPA | 7,113 | 5,013 | 53,262 | 27,767 | 5,673 | 28,032 |
| | | Coast | 19,441 | 22,643 | 92,753 | 97,204 | 25,181 | 53,980 |
| Impact for social objectives | Impact on # of people within 8 km ² vicinity | | 1,677,428 | 335,997 | 3,455,702 | 7,615,236 | 1,671,724 | 1,970,634 |
| | Main source of pollution for # of people within 8 km ² vicinity | | 421,905 | 155,384 | 673,479 | 2,213,270 | 654,750 | 846,403 |
| Feasibility | Technical feasibility | Only used for preselection based on downstream sites with highest pollution | | | | | | |
| | Political feasibility: # EEZ impacted | | 3 | 3 | 10 | 9 | 2 | 3 |

3372 also substantially smaller than the area that would benefit from other clean-up
3373 options. A clean-up intervention at the Ganges in India could reduce pollution into
3374 Marine Protected Areas by 16% (the single best benefit to MPAs) and into Key
3375 Biodiversity Areas by 8%. Meanwhile, River Song Hau in Vietnam would be the
3376 best option to benefit the highest number of sites (412) and the largest area
3377 overall, and also strongly benefits populations. However, these benefits are
3378 distributed over ten nations, which might reduce the motivation of the
3379 Vietnamese government to invest in clean-up. In addition, the total volume at this
3380 source is relatively small compared to the other top-five rivers. Finally, River Pasig
3381 and Modaomen Shao channel rank second across multiple social and
3382 environmental objectives, as well as general statistics, however, with reduced
3383 technical challenges that are expected in the enormous estuaries of the Yangtze
3384 and Ganges.

3385 Rivers that are targeted through the Clean Currents Coalition
3386 (<https://cleancurrentscoalition.org/coalition-projects>) include the Assi River
3387 (Bangladesh: #9-18), the Song Hong River (Vietnam: #119-127), the Lat Phrao Canal
3388 (Thailand: #77-80), and the Citharum River (Indonesia: #441-442). The Assi River is
3389 a tributary to the Ganges, which appears in a high rank for all objectives except
3390 for coral reefs. However, due to the variability in debris load across the wide
3391 delta, it might be a challenging location to create targeted impacts for
3392 downstream sites.

3393 **Variability of ranks across different model parameters**

3394 We assessed the variability in the first 100 ranks based on rivers with high flows to
3395 a receiving site (*volumetric impact*, Equation 2), rivers contributing high fractions
3396 of the inflowing plastic pollution at a receiving site (*relative impact*, Equation 1)
3397 and rivers causing high inflow of plastic debris across all receiving sites (*total*
3398 *downstream impact*, Equation 3) across six ‘sensitivity’ scenarios (shallow and
3399 deep currents, high and low settlement rate, mean and high estimates for
3400 modeled load of debris in rivers). Ranks based on the volumetric impact were
3401 stable across the first 100 ranks (Equation 2, Supplementary material S5.4 top).
3402 Most rivers appeared in the first 100 ranks in all scenarios and had low or no
3403 variability in these ranks. All six rivers appeared in the top ranks. Variability among
3404 ranks based on the relative impact (Equation 1, Supplementary material S5.4
3405 middle) was higher, many rivers appeared only in some of the scenarios in the
3406 first 100 ranks, and only one of the rivers we examined appeared in the first 100
3407 ranks. Variability among the first 100 ranks for the total downstream impact
3408 (Equation 3, Supplementary material S5.4 bottom) was highest, with most rivers
3409 only ranking in the first 100 ranks in few of the scenarios, and none of the selected
3410 rivers appeared in these top ranks. The results suggest that planning based on the
3411 flow of volume from source rivers to receiving sites might be the most robust
3412 metric when considering a range of likely parameters in the model.

3413 **Discussion**

3414 An important aspect of the Structured Decision Making process is the well-
3415 defined metrics that show the nuances of different objectives with a clear and
3416 transparent method to navigate the trade-offs between them. As expected,
3417 prioritizing different objectives and metrics lead to different priority source sites
3418 for management. We found three main types of trade-offs for marine debris
3419 management in Southeast Asia: 1) reducing total plastic vs reducing impact at
3420 specific downstream sites; 2) reducing the downstream impact on social vs
3421 environmental outcomes; and 3) reducing impact per se vs the feasibility (political

3422 and technical) of implementation. Each of these main trade-offs are described
3423 further, below.

3424 The first trade-off is between reducing the volume of circulating debris in the
3425 open ocean vs reducing negative impacts in specific places of value. Within our
3426 model, approximately 5% of virtual plastic settles in destination habitat after two
3427 months, roughly matching estimates from previous studies, considering that only
3428 1% of marine plastic debris is believed to be bound in surface waters (Eunomia
3429 Research & Consulting Ltd 2016). Therefore, targeting clean up at locations
3430 carrying a high load to reduce the accumulation of large volumes of pelagic
3431 pollution seems to be a reasonable strategy. However, there are trade-offs with
3432 the downstream site-specific priorities. Several rivers that carry the highest
3433 volumes of pollution do not rank high for many other places or habitats of value.
3434 When the aim is to reduce the overall volume of marine debris and plastic
3435 pollution in general, regulating production in general seems to be a more feasible
3436 approach than trying to intercept large volumes along their trajectories after they
3437 enter the environment, as there is a direct correlation between production of
3438 plastic and plastic pollution (Cowger et al. 2024). Improvement of waste
3439 management infrastructure has emerged as a priority in national policies in the
3440 seascape, confirming the risk of repeated leakage of retrieved debris (Arifin et al.
3441 2023). Indeed, the rivers we assessed in detail due to their large benefits for
3442 multiple objectives were located in China, Vietnam and the Philippines, which
3443 ranked along with Indonesia as countries with the most mismanaged waste
3444 material (Jambeck et al. 2015). This introduces the risk that removal of debris is
3445 only temporary. At the same time, some rivers that are the main sources of
3446 pollution for specific sites or coastal populations are not necessarily among the
3447 rivers with the highest load in general, but management of these sites would have
3448 additional benefits that go beyond the amount of removed debris.

3449 The second key type of trade-off is between reducing the impact across
3450 competing values (e.g., social vs environmental) at downstream sites. A clean-up
3451 intervention at river Song Hau would provide some of the greatest benefits to the

3452 coastal population as well as the numbers and area of downstream sites,
3453 especially coral reefs and MPAs. However, this option provides much lower
3454 benefits for more ecologically meaningful metrics such site-specific plastic inflow
3455 (volume or percent) than a clean-up at Irrawaddy, Modaomen Shao channel or
3456 Pasig. A clean-up at the Ganges would provide the best ecological meaningful
3457 benefits to MPAs and KBAs but some of the lowest benefits to reefs and human
3458 populations. A clean-up at the river Pasig would provide the highest reduction of
3459 percent and volume of plastic debris inflow to coral reefs, but at the same time,
3460 provide some of the lowest benefits to key bio-diversity areas and marine
3461 protected areas among the assessed options. Despite the necessity for decision-
3462 makers to navigate the trade-offs between competing objectives, the transparent
3463 and quantitative comparison of consequences makes this decision-making
3464 process clear and equitable, enabling a strategic investment into the most
3465 appropriate location and action.

3466 The third general trade-off is between the best outcome across all or most
3467 objectives regarding downstream benefits versus the most feasible
3468 implementation (least political and technical challenges). Two rivers with the
3469 highest volume of debris, the Ganges and Yangtze, would be clear priorities, yet
3470 provide lower benefits to coastal populations or coral reefs than several other
3471 options. These two rivers would also be technically challenging due to their wide
3472 estuaries stretching over hundreds of kilometers. However, they should also be
3473 politically feasible and tractable as the pollution destinations from these top
3474 sources are largely contained within their own Exclusive Economic Zone. In
3475 contrast, the source river Song Hau (Vietnam) or Moda-omen Shao Channel
3476 (China) contribute plastic pollution to many downstream nations, making the
3477 source-destination impact less politically feasible and motivating. Collaborations
3478 that account for these types of burden sharing of costs at the source relative to
3479 the downstream benefits will be key to achieving impacts on a meaningful
3480 ecological scale, as is the case other cross-jurisdictional ecological challenges
3481 (Clark et al. 2023).

3482 *Implications of our study for identified priorities in the management of marine*
3483 *plastic debris in the Asian seascape*

3484 Movement patterns, dispersal pathways, and accumulation zones, as well as their
3485 variability, are highlighted as a current important knowledge gap and priority
3486 areas of research for marine plastic pollution in Asia (Omeyer et al. 2022). The
3487 urgent need to quantify expected impacts on several marine habitats and coastal
3488 populations, which could serve as a proxy for ecosystem services and degradation
3489 of seafood safety, is identified as another key area of research. Our study does
3490 not only provide workable examples and analysis pathways for the identified
3491 priorities, we also showcase how a rigorous framework can be applied to identify
3492 intervention locations with high impact for a combination of objectives, including
3493 the consideration of the geopolitical role of countries. In the following, we put
3494 our study in context of several countries.

3495 For example, Indonesia experiences increasing environmental pressures and costs
3496 of marine plastic debris in the Coral Triangle and is one of the first nations to have
3497 a National Action Plan on marine plastic pollution. However, there seem to be no
3498 clear priorities or set processes for the selection of clean-up locations yet, and
3499 only few studies have investigated sources and trajectories of marine debris
3500 pollution that arrives in its jurisdiction (Purba et al. 2019).

3501 Several rivers in Indonesia have been among the top source rivers of marine
3502 plastic debris in different studies (Lebreton et al. 2017; Meijer et al. 2021), and
3503 population and consumption growth, as well as severe problems with waste
3504 management, predict a worsening of plastic pollution in the future (Lestari and
3505 Trihadiningrum 2019). Published modeling for Jakarta suggests outgoing debris
3506 floats into the Indian Ocean, while incoming debris comes from Java, Sumatra,
3507 Kalimantan and the Gulf of Thailand (Iskandar et al. 2021). In our study, several
3508 rivers in Indonesia ranked as high priorities for two objectives (contribution to site
3509 pollution and pollution that impacts people).

3510 In Vietnam, only 10-15% of plastic waste gets recycled, with a generation of 3.7
3511 million tons of plastic annually (Veettil et al. 2023). The government is dedicated
3512 to reducing the inflow of debris into the sea by 75% by 2030 and banning single-
3513 use plastics. The national strategy on marine debris management lists the
3514 monitoring and assessment of important sources of marine plastic debris as a key
3515 objective (VASI (Vietnam Administration of Seas and Islands) 2020). The river
3516 Song Hau in Vietnam emerges as one of the most impactful intervention locations
3517 for the largest number of sites and overall area that could benefit from a reduced
3518 inflow of plastic debris in our study. Other studies mention mangroves and
3519 seagrasses as important sinks of plastic debris. These additional habitat types
3520 could be integrated in the same way as the reefs, MPAs and KBAs in our analysis,
3521 which might identify additional rivers as a priority for mitigation actions than the
3522 ones we identified here (Harris et al. 2021; Veettil et al. 2023).

3523 In the absence of national monitoring data, the national waste management in
3524 the Philippines is based on international estimates (Alindayu et al. 2023). Our
3525 results indicate that the management of inflow to coral reefs can be managed to
3526 a high degree by national actions, for example, intercepting pollution at the river
3527 mouth of the River Pasig, which could at the same time contribute to the
3528 collection of local data (Alindayu et al. 2023). Manila Bay was identified as the
3529 location with the highest accumulation of debris in a recent sampling effort,
3530 confirming the modeled hotspot (Gomez et al. 2023).

3531 Thailand relies on mainly voluntary measures, which currently fail to mitigate the
3532 growing problems of plastic waste, and the country is not set up to provide
3533 commercial plastic recycling facilities (Marks et al. 2020). Transboundary
3534 partnerships are key to enabling effective policies and strategic action on the
3535 growing plastic waste problem (Marks et al. 2020). Our study showed clearly that
3536 not every clean-up intervention at a river with a high pollution load would provide
3537 the same direct short-term reduction of debris inflow at downstream sites of
3538 value. Learning how to assess direct benefits for different objectives could be an
3539 additional motivation for countries to invest in interception technologies at the

3540 source and inform international collaboration. Even though we did not explore a
3541 particular river from Indonesia or Thailand in full detail, the data and methods
3542 provided would make it easy to assess all options in the same way.

3543 *Improvements in the decision-making process for selecting clean-up sites*

3544 Compared to other methods that offer guidance during multi-objective
3545 prioritization procedures for conservation management, such as portfolio theory
3546 (Beyer et al. 2018) or Pareto Ranking (Chollett et al. 2022), Structured Decision
3547 Making has the advantage that it instructs decision-makers to investigate the
3548 information behind calculated ranks. A critical aspect in the context of mitigation
3549 options for marine plastic debris pollution is that Structured Decision Making
3550 encourages decision-makers to spend time developing a clear scope of the
3551 problem and relevant objectives and metrics. Exploring and defining different
3552 values and objectives produces relevant information about the different types of
3553 impact a clean-up effort can have beyond the removed volume of debris. This
3554 process helps to understand that multiple quantitative metrics are needed to fully
3555 understand the breadth of potential impacts and the related trade-offs for
3556 different clean-up locations. The importance of considering multiple metrics
3557 instead of single indicators to capture the different dimensions of the ecological
3558 context has been stated in other conservation contexts (Adams et al. 2021;
3559 Wyborn and Evans 2021).

3560 The results of our case study highlight for the first time how important
3561 deliberation on different values, objectives and metrics is in the context of marine
3562 plastic debris by showing that the choice of different performance measures
3563 leads to a different ranking of clean-up locations. Our case study provides clear
3564 concepts for decision-makers and planners to expand the current predominant
3565 focus on removing large volumes of debris by adding considerations on direct
3566 benefits to species and habitats downstream. As most species and ecosystems
3567 suffer from multiple impacts, reducing plastic pollution might bolster their ability
3568 to withstand other threats (Côté et al. 2016).

3569 ***Constraints and uncertainty***

3570 Our study has several constraints for informing site selection for debris
3571 management. For informing real-world management, additional analysis would be
3572 needed to explore a number of uncertainties, particularly model uncertainty and
3573 input parameter uncertainty (Regan et al. 2002; Rounsevell et al. 2021). The three
3574 main caveats in our analysis are model resolution, the physics of plastic dispersion
3575 in the water column, and plastic debris volumes at the sources.

3576 The choice of data describing the ocean currents influences results because they
3577 are the driving force behind measuring trajectories. The first constraint of the
3578 HYCOM model is its resolution of 10 km², which limits detail for the passages
3579 between islands throughout the Coral Triangle and does not account for tidal
3580 forcing or other small-scale aspects of ocean currents. Reruns with alternative
3581 current data in higher resolution would be required to quantify variation in results
3582 based on the choice of current data and might also provide better information on
3583 the differences we found in trajectories coming from different locations within
3584 the estuaries of the Yangtze and Ganges. Particularly for coastal zones, additional
3585 exploration of the impact of resuspension rates at beaches and other shallow
3586 coastal zones would be needed to explore the robustness of the results.

3587 The second constraint of our model regarding the physics of plastic dispersion
3588 includes the considered parameters for movement. While our model includes
3589 advection and dispersion, we have not accounted for windage, sinking, settling,
3590 beaching, refloating or biofouling and degradation that might change physical
3591 properties like size and shape over time, which in turn affect drift behavior
3592 (Chubarenko et al. 2016; Khatmullina and Chubarenko 2019; van Sebille et al.
3593 2020).

3594 The third constraint is the reliance on one dataset on debris load in rivers. We
3595 could have tested alternative data sets, as done in other studies investigating the
3596 settlement of plastic debris (Meijer et al. 2021). Because we wanted to focus our

3597 study on the concept, it seemed more appropriate to include a general approach
3598 to investigating the robustness of results than adding detailed sensitivity and
3599 scenario testing of the chosen models and parameters that have been addressed
3600 elsewhere (Jones et al. 2016; Schlaefer et al. 2022; Simons et al. 2013; Treml et al.
3601 2015).

3602 *The utility of prioritizing locations for local clean-ups in a global context*

3603 Removing plastic debris that has already entered circulation pathways is a
3604 temporary and local mitigation strategy and is not comparable to a long-term
3605 strategy based on policies and regulations that can reduce the overall inflow into
3606 the environment (Bergmann et al. 2023; Cowger et al. 2024). Considering the
3607 socio-economic realities of increasing production and high rates of waste
3608 mismanagement, the production of new plastics needs to be reduced and
3609 regulated dramatically (Diana, Vegh, et al. 2022; Stoett 2022). This is particularly
3610 important in countries with high waste exports, such as Japan, the United States
3611 or the Netherlands (Basel Action Network 2021). As the problem of pollution is
3612 linked to the mismanagement of waste, trade flows are an important aspect of
3613 the problem. A contentious report focusing on Asian countries was retracted
3614 because the aspect of international trade and hence the actual polluters were not
3615 reflected in the methods used, creating a misleading narrative (The Guardian
3616 2022). Illegal trade (Interpol 2020) to countries with high rates of mismanaged
3617 waste, such as an estimated 70% for Thailand (Marks et al. 2020), creates doubts
3618 that salvaged volumes of debris will not enter the environment again.

3619 An international movement to create a legally binding treaty to end plastic
3620 pollution by 2024, along with waste management and regulation, have been
3621 highlighted as an important avenue for change in impacted countries such as the
3622 Philippines, Indonesia, Malaysia or China (Eisma-Osorio 2021; Kamaruddin et al.
3623 2022; UNEP 2022a). However, negotiations among countries on the exact details
3624 of the treaty are slow and influenced by industry (CIEL 2024; Diana, Reilly, et al.
3625 2022; Diana, Vegh, et al. 2022). Despite the initiative, the production, use and

3626 disposal of conventional fossil fuel-based plastics are increasing and are forecast
3627 to grow to 19% of the global carbon budget until 2040 (Law et al. 2020; UNEP
3628 2022b).

3629 **Conclusions**

3630 Without more fundamental regulatory measures, any local management focusing
3631 on the clean-up of marine debris is likely to be dwarfed by the predicted growing
3632 inflow of mismanaged plastic waste into aquatic and terrestrial systems. The
3633 growing production and waste streams drastically reduce the expected
3634 effectiveness of clean-ups, and the impacts on human health and the
3635 environment can be substantial (Human Rights Watch 2022). When collected
3636 plastic debris is likely to enter the environment again, a focus on intercepting
3637 these trajectories to downstream sites with high social or environmental value
3638 gains more weight than just removing high volumes, as removal is likely to be only
3639 temporary.

3640 As long as plastics remain in the environment, methods are needed to mitigate
3641 the direct impacts of circulating pollution. Our study highlights how Structured
3642 Decision Making could be used as a crucial component of future efforts to identify
3643 strategies that can coordinate the mitigation of multiple impacts of marine plastic
3644 debris. Decision-makers need to be aware of the consequences and nuances of
3645 impact between different possible clean-up interventions. The insight into the
3646 variability of the most important social, technical, political and environmental
3647 consequences of each intervention site demands rigorous thinking, but also offers
3648 transparent and logical prioritization. While it is unlikely to identify a clear “best”
3649 river to mitigate pollution, the use of Structured Decision Making with explicit
3650 investigation of trade-offs will enable a more informative decision process for
3651 managing plastic debris in the marine and coastal environment.

3652

Chapter 6

3653

3654

Summary and conclusions

3655 This thesis explored different ways in which judgment-based choices can
3656 influence decision-making for nature conservation. Decision-making processes
3657 intend to assist people in identifying their preferences by providing a deeper
3658 understanding of the factual understanding of the problem context and the
3659 values that define the objectives a solution should deliver. As facts (undisputed
3660 information with high certainty) can be rare in complex problem contexts,
3661 judgment on what seems to be the best available evidence are required, which
3662 the decision-making process needs to actively address. Decision-makers base their
3663 choices on implicit or explicit predictions of what will happen when any of the
3664 available options are picked (Fischhoff and Broomell 2020). To settle on a specific
3665 choice, people rely on their judgment, which represents a combination of a
3666 person's belief in facts (information rooted in evidence of high certainty about
3667 how the world works, including cause-and-effect relationships) and their values
3668 (what decision-makers or stakeholders want or care about). They are the basis for
3669 choices among available options. The more uncertainty exists either in the
3670 understanding of cause-and-effect relationships in the socio-economic system or
3671 the specific values that lie behind different objectives, the more assumptions an
3672 individual has to make and construct their preferences based on the limited
3673 understanding of facts (conveying information that is seen as evidence with high
3674 certainty) and values they have (Bond et al. 2008). Decreasing uncertainty in
3675 understanding factual context and inner values that inform decision-making helps
3676 to identify the most meaningful options. The four chapters demonstrate the vast
3677 implications that judgment-based choices within different decision-making steps

3678 can have and the possibilities not only to identify and understand these
3679 implications but also to include them in a transparent way in the decision process.

3680 Chapter 2 focuses on the choices of parameters to include in an analysis to
3681 produce insights into current trends and patterns in available data. Improving the
3682 outcomes of conservation science and practice relies on an accurate
3683 understanding of the focus and geographic spread of current efforts.
3684 Summarizing available data in broad patterns can obfuscate underlying but
3685 important nuances. The results in this chapter show clearly how a more rigorous
3686 exploration of broad patterns can change the emerging narrative substantially.
3687 Perceived global patterns of conservation efforts regarding taxonomic groups
3688 need to be tested to be sure that they are not artefacts of smaller subsets of data
3689 with strong bias while the rest of the data shows different patterns. The problem
3690 has been demonstrated to exist within synthesis reports that explore Red List
3691 data, where few species groups drive the overall patterns of decline (Leung et al.
3692 2020), and the theoretical requirements to identify robust patterns from large
3693 data sets are well established (Spake et al. 2022).

3694 The identification of a general bias towards vertebrates observed in the published
3695 literature on conservation and ecology could be replicated within a large sample
3696 of documented conservation decisions, albeit less strong and with several
3697 caveats. Upon more nuanced investigation, I could show that the bias is
3698 predominantly driven by the large number of studies from the United States,
3699 where vertebrates were much more frequent in all contexts of threats,
3700 management action, realm and level of implication than other taxa. However,
3701 consistent patterns in taxonomy were not observed across other geographical
3702 zones. In Europe and Latin America, an overall bias towards vertebrates exists
3703 only in some of the many categories I examined. In Africa and Asia, examples of
3704 vertebrates were less common than examples of plants.

3705 The results highlight the importance of a more nuanced analysis of broad
3706 patterns, especially when the objective is to inform conservation planning and

3707 decision-making. More important issues than the strong bias towards vertebrates
3708 in North America were the overall geographical bias, with almost 50% of all
3709 publications describing biodiversity problems in Australia and the United States
3710 and the large number of examples that did not describe a clear threat to justify a
3711 specific management strategy. This problem was particularly pronounced in
3712 Europe, where 40% of all examples lacked a clearly described threat in the
3713 decision process. The most frequently addressed issues were loss of habitat,
3714 problematic species, and take, which were the focus in 13-15% of examples each.
3715 No threat showed a bias towards vertebrates across all geographic zones. Threats
3716 that were less often found overall were among the most prominent in some
3717 geographic zones, such as pollution in Europe and Australia or system change in
3718 Australia. Over 75% of all examples in Asia, Africa and Latin America describe
3719 protected area planning, giving limited insights into planning for other types of
3720 management in these geographic zones. Population management is the only
3721 management type with a clear bias towards vertebrates across all geographic
3722 zones. Terrestrial biodiversity was covered in 60% of all examples, with much less
3723 focus on freshwater and marine realms. Gaps of documented conservation
3724 decisions were found for freshwater realms in Latin America and Africa, marine
3725 realms in Latin America and Asia, applications of decisions from Latin America,
3726 and generally low numbers of other management approaches than protected
3727 area planning. Translating existing studies from Asian, East European and African
3728 countries to English could close some of these significant gaps to better
3729 understand global conservation efforts.

3730 Chapter 3 presented a quantitative assessment of the effectiveness of common
3731 decision-aiding frameworks and tools to include key elements of decision science
3732 when applied in the context of conservation decisions that aim to solve or
3733 mitigate a specific environmental problem. My work identified specific differences
3734 between the individual applications. These differences in the uptake of decision-
3735 theoretical elements in the decision process between frameworks and tools were
3736 more evident than differences between applied and academic contexts. We could
3737 not detect any clear increase of any framework over the 10-year period (Figure S2.

3738 2). Structured Decision Making, Cost Effectiveness, and Multi-Criteria Decision
3739 Analysis studies show more examples in the later 2010s. However, 2017/2018 sees
3740 a drop in numbers again, so the trend might rather show a fluctuation around low
3741 numbers than an increase. Another key insight was the rather apparent rift
3742 between preferences of frameworks in applied and academic contexts. While
3743 systematic conservation planning and adaptive management are most frequently
3744 used in academic contexts and provide the vast majority of all found examples,
3745 applications in conservation practice seem to use more often frameworks than
3746 tools (cost-effectiveness and multi-criteria decision analysis) and have a relatively
3747 balanced use of structured decision-making, systematic conservation planning,
3748 mixed approaches or adaptive management. When considering the uptake of
3749 elements from decision science, structured decision-making seems to be
3750 particularly successful in a conservation practice context. In contrast, systematic
3751 conservation planning provides the majority of examples in academic contexts.
3752 Notably, I found documentation of 4 or 5 elements in the documented decision
3753 processes in three-quarters of structured decision-making examples but only in
3754 about one-quarter of the academic systematic conservation planning examples.
3755 The review suggests that publications in the peer-reviewed literature are not, by
3756 default, high-quality examples of how decisions should be made, as many
3757 important elements are frequently not reported across different frameworks and
3758 conservation management strategies in both academic and conservation practice
3759 contexts. When guidance on decision-making is required, other sources, such as
3760 textbooks that specifically focus decision science and the processes that help
3761 people to identify their preferences, might be more trustworthy than a random
3762 draw from the peer-reviewed literature. At the same time, the strong geographic
3763 bias highlights that many decision-making examples from non-English-speaking
3764 countries are not accessible to English-speaking academics. Increased translation
3765 in both directions is urgently needed to produce a more complete understanding
3766 of decision-making practices around the world.

3767 The review process of the manuscript also revealed the strong and often
3768 diverging opinions different scientists have regarding relevant frameworks and

3769 tools for decision-making, and the utility of including all relevant criteria in the
3770 documentation of a decision process. The interactions confirmed the necessity to
3771 think deeply about standards in reporting to make published conservation
3772 planning processes repeatable and transparent. A recent effort of a large number
3773 of experts in the field calls for exactly that in the field of systematic conservation
3774 planning, confirming the identified lack of transparency found in my analysis
3775 (Jung et al. 2025). Post-hoc additional searches in the Web of Science regarding
3776 some frameworks that different reviewers criticized as missing did not return any
3777 examples, indicating, for example, that the open standards for conservation are
3778 not visible in the peer-reviewed literature about decision-making, despite their
3779 popularity among practitioners. Structured literature reviews that might include
3780 additional keywords that could include decision-making processes (but likely as
3781 about something else), such as “assessments” or “evaluations”, will have to sift
3782 through many thousands of additional publications with an uncertain return on
3783 investment of time and budget.

3784 Another important aspect the review process uncovered is the widespread
3785 misconception of what constitutes a systematic literature review compared to a
3786 quantitative, or structured, review. While I have learned the lesson, I hope future
3787 PhD candidates and their supervisors will get alerted to the nuances in
3788 terminology and the related purpose and required processes of the review work.

3789 Chapter 4 presented a novel method to improve the assessment of the reliability
3790 of categorical data that requires a degree of personal judgment. Acknowledging
3791 the advantages and disadvantages of purely mathematical or behavioural
3792 aggregation of information from several raters, I developed a stepwise protocol
3793 to combine both aggregation types for the purpose of coding text from literature
3794 to produce qualitative categories and assess the reliability and validity of the
3795 produced ratings. In my experimental set-up with four additional raters, I could
3796 show that error rates are the primary source of disagreements in a multi-rater set-
3797 up and would not be caught without a process that includes review and group
3798 discussion. Allowing raters to reflect on their rating in light of other responses

3799 reduces not only individual error rates but also provides a measure of the relative
3800 quality of raters. Especially in the context of literature reviews with large sample
3801 sizes of several hundred publications that need to be read and coded and the
3802 common practice to only expose a subset to inter-rater reliability testing, it is
3803 invaluable to understand if the individuals that conduct the bulk of the rating have
3804 an above or below average error rate. Commonly used metrics such as kappa
3805 might overlook the impact that errors can play in ratings, and the identified
3806 agreement rates might not reflect the actual agreement among raters nor give
3807 insight into the relative quality of ratings from individual persons. Therefore, the
3808 developed method might be an intuitive and valuable alternative to the existing
3809 suite of reliability metrics. It includes help to reduce linguistic uncertainty in the
3810 classification codes (by measuring the rate of change and error in different
3811 category codes), improvement of error rates of intended ratings (by updating
3812 error rates after discussion for each rater), and insight into residual error rates
3813 across raters (by using the difference of ratings before and after the discussion as
3814 a measure). Effects of training could be measured with large enough sample sizes
3815 and number of rounds.

3816 Chapter 5 presented how a rigorous decision-making framework can be used to
3817 improve planning in an applied context. The current efforts to curb the impact of
3818 marine debris are largely focused on reporting on volume collected or showcasing
3819 specific technologies. In my case study on prioritization of possible clean-up
3820 locations in the Asian seascape, I have shown how strategic planning can broaden
3821 the scope and integrate several dimensions to the usually narrow problem
3822 context. By adding clear metrics for several environmental, social, political and
3823 technical objectives, decision-makers have the ability to transparently
3824 acknowledge existing trade-offs, enabling them to make informed choices on the
3825 likely benefits and forgone opportunities that a prioritization of investment
3826 inevitably includes. The most striking trade-off I found in the problem context of
3827 marine debris mitigation in the Asian seascape lay between the overall strategic
3828 aim of total debris removal by collecting large amounts of volume versus
3829 providing relief from downstream impacts for biodiversity and human

3830 populations. In this study, none of the selected options was the best option for all
3831 objectives, highlighting the importance of deliberating on the relative importance
3832 of different objectives and metrics. As long as decision-makers do not know
3833 exactly what they want to achieve, clean-up interventions will remain a somewhat
3834 random effort with uncertain benefits, particularly as the national or local waste
3835 management infrastructure into which the collected debris is entered after
3836 collection is likely to leak large volumes into the environment again, rendering the
3837 clean-up impact as only temporary relief. Political action, including regulation and
3838 reduction of plastic production, will likely play a more important role in the long
3839 term. However, the process of site selection is not only important in the context
3840 of marine debris but is also relevant in a range of other environmental decision
3841 contexts, from the placement of renewable energy infrastructure to waste
3842 disposal sites or conservation areas. Therefore, my contribution adds to the
3843 evidence that nuanced and rigorous deliberation on the underlying values that
3844 motivate action needs to be firmly anchored in the applied prioritization process.
3845 Of course, in addition to the necessary adjustments mentioned in the published
3846 paper, real-world implementation might want to consider some additional tweaks
3847 to the general method. Instead of just one most optimal project, costs will likely
3848 be used as a constraint to find the set of options that can deliver the best mix of
3849 benefits for a given budget. Real-world planning will likely require a longer
3850 process in which multiple stakeholders will have to meet repeatedly to adjust
3851 planning steps and agree on different details (Pierce et al. 2005; Theobald et al.
3852 2000; Gregory et al. 2012; Knight et al. 2011). During that process, they will likely
3853 make use of weighting options for the relative importance of different objectives,
3854 which will likely change ranking during the shortlisting process. However, as
3855 outlined in the introduction, attention is needed when using relative weights to
3856 create meaningful differences (Game et al. 2013).

3857 In conclusion, my PhD challenges the concept of peer-reviewed scientific
3858 literature as a high-quality source of information. Despite the existence of many
3859 high-quality papers in the scientific literature, my chapters highlight important
3860 weaknesses in several aspects of decision-making for conservation in science and

3861 practice. These weaknesses range from the production of data (chapter 4) to
3862 interpreting data (chapter 2), to the processes applied to assist in decision-making
3863 (chapter 3), to the framing and strategic thinking in conservation applications
3864 (chapter 5). The information that is used to inform decision-making efforts for
3865 conservation science and practice by identifying gaps and biases in geographic
3866 and taxonomic coverage of conservation management studies is just one example
3867 that shows how the lack of nuanced analysis can obfuscate important details,
3868 which could have vast implications and mispending of scarce resources. Knowing
3869 that, for example, other variables than taxonomy have larger gaps and biases or
3870 that certain areas of the world have fewer examples of vertebrates compared to
3871 other taxa is more informative for strategic conservation science and practice
3872 than an overall trend in grouped data. Once an important conservation problem is
3873 identified, and decision-makers have to decide which solution might deliver the
3874 best outcome, my thesis shows how important the choice of the employed
3875 decision-support framework can be. Because systematic reviews are one of the
3876 most fundamental building blocks for understanding broad patterns, the
3877 additional research into assessing the reliability of classified data from text has
3878 shown that common metrics are not able to detect the most common source of
3879 disagreement between raters, the humble mistake. My novel assessment method
3880 provides an alternative that not only detects variables with low agreement but
3881 also indicates underlying issues and the relative reliability of different raters.

3882 My final chapter provides a clear example of how a well-applied decision-support
3883 framework can improve the strategic thinking for a well-known environmental
3884 problem and provides decision-makers with enough nuanced information to be
3885 able to identify solutions that deliver for those objectives that are most important
3886 in their socio-political context. All of my chapters provide insights into aspects of
3887 decision-making that are transferable to other scientific fields and describe clear
3888 pathways for improved decision-making for conservation science and practice.

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- 5308

5309

Appendix

5310 **Appendix I: Supplementary Materials for chapter 2**

5311 *Supplementary material S2.1: summary of interrater reliability test*

5312 To establish clear categories, all categories were tested for general feasibility based
5313 on a set of 20 examples (4 drawn from each framework) by the lead author, and
5314 categories were edited to improve clarity and fit before coding the full set of 466
5315 examples. Then 25 random examples were coded in parallel by 4 additional raters,
5316 and differences in classification were discussed in a group discussion. These
5317 discussions aimed to separate misclassifications from true disagreements, assuming
5318 that true disagreements stem from either different views or interpretation
5319 whenever there was ambiguity within the text. Three raters were in the mid or end
5320 phase of their Bachelor degree, and one rater was in in the final stages of his Master
5321 degree. Available funds (~AUD 10.000) were used as a primary stopping rule and all
5322 raters were paid for individual coding and discussions with a standard hourly rate
5323 until the money was used up. The moderate sample size of 25 papers is justified as a
5324 reasonable sample in light of budget and time constraints (Simmons et al. 2011).

5325 A first test was based on the first 20 papers in the database, and categories were
5326 reworked in form of adding or collapsing classification options where necessary. In a
5327 next step, a parallel coding session with five additional raters and five papers was
5328 done, followed by a group discussion to identify unclear categories and
5329 classifications, and add or collapse options where necessary. Raters were reminded
5330 repeatedly that the purpose of the group discussion was not to reach agreement,
5331 but to share evidence and distinguish mistakes from true disagreements. The pilot of
5332 parallel coding with five raters was at the same time considered as a training session.
5333 The coding was repeated with the updated criteria to make sure no questions
5334 remained. After this test, the set of categories and classifications was considered to

5335 be robust, and the rest of the 466 examples were rated by the main author. The
5336 reliability of the extracted information was consecutively assessed through a further
5337 inter-rater-reliability test with four of the trained raters and 21 examples from each
5338 framework. The examples were partly targeted to include highly cited papers, and
5339 partly randomised. As in the pilot, parallel individual rating was followed by a group
5340 discussion and option to revise entries. Percent agreement (Feng 2014) of over 80%
5341 was reached for all categories when comparing the authors entries from initial and
5342 corrected ratings after group discussion (Garrison et al. 2006; Campbell et al. 2013).

5343 ***Supplementary material S2.2: Cheat sheet: definition of categories to extract***

5344 **Short concept:**

5345 When conservation actions get planned, different types of information and data are
5346 used, often within a strategic conceptual planning process. This cheat sheet defines
5347 different types of information that are in general important during decision-making and
5348 gives options for classifications within the coding table, to be used in the data entry form
5349 in the MS-ACCESS-database.

5350 **Most important:**

5351 **1) You only want to extract information that was important during the planning for a**
5352 **distinct case study!**

5353 Only information that was directly and explicitly used in some way to come to a decision
5354 (for example as a parameter or input in a model) should get noted. The focus hereby lies
5355 on the conservation asset (the thing we care about), and the actions that should be taken
5356 for its benefit.

5357 If for example a threat or an objective is in general mentioned as important, or stated
5358 that it was used, but is then not part of the description, (= not included in the
5359 modeling/decision making process), then it does not count and should not appear in the
5360 field. Please note in the comment box if you come across a paper where the authors are
5361 not following up with details on their initial statements.

5362 **2) Please do not interpret**

5363 Only extract what is explicitly stated. Of course many plans could be used in other
5364 context, and you will have many associations come up in your mind when you read a text,
5365 but please do only fill in what is explicitly stated in the text for the described case-study.

5366 **Technical notes:**

5367 **MS ACCESS** does not perform well with shortcuts (control z/ control/y), please do not use
5368 any to avoid frustration. Email me if anything does not work as intended!

5369 **Reading vs. skimming:** Due to the large amount of literature, strategic reading is
5370 recommended: read abstract and method section in detail, use keyword search for all
5371 fields that are still empty afterwards. In the case of very long and unstructured papers,
5372 skim the whole paper to find the relevant section, which can then be read in detail.
5373 Appropriate keyword search terms are suggested in the cheat sheet.

5374 **One entry in the database correlates to one decision:** If a publication described several
5375 examples or case-studies of a decision problem that were not used within a scenario
5376 analysis for the same decision, the record has to be duplicated in order to have one data
5377 entry per described examples, not one entry per publication. Enter in comment-box, for
5378 example: *decision example 2 of 3 within paper xy*. Use the little arrows at the bottom right
5379 of the entry form to create a new entry at the end of the table, and do not forget to enter
5380 author and title as well for each new entry.

5381

| Field name | Categories | Definition | Example/potential difficulty | Example entry & keyword search if applicable |
|---------------|------------------------------|---|--|--|
| impl_sugg_sci | impl = implemented | Explicitly stated that this was implemented or is about to get implemented When a case study has been done: if this was tested in small scale and is now recommended to be done at a large scale, this would still count as <i>scientific applied</i> if done without any collaboration with people who would be able to implement it, and <i>suggested</i> if collaboration existed. <i>Implementation</i> means that it is rolled out over the whole area/population of interest | Skim abstract, intro and discussion for any mentioning of collaboration or implementation, check authorlist for departments or institutes outside of academia as a hint, although that is not enough on its own to justify and entry as “impl” | impl use keyword search: “implement” |
| | sugg = suggested trial | = tested/experiment at small scale or calculated in collaboration with people who have power to make decision about implementation (but more than just a co-author in the department!) | | sugg |
| | scia = scientific applied | = experiment at small scale without collaboration with people who have power to make decision | | scia |
| | scit= scientific theoretical | = theoretical science / calculated without collaboration with people who have power to make decision | | scit |

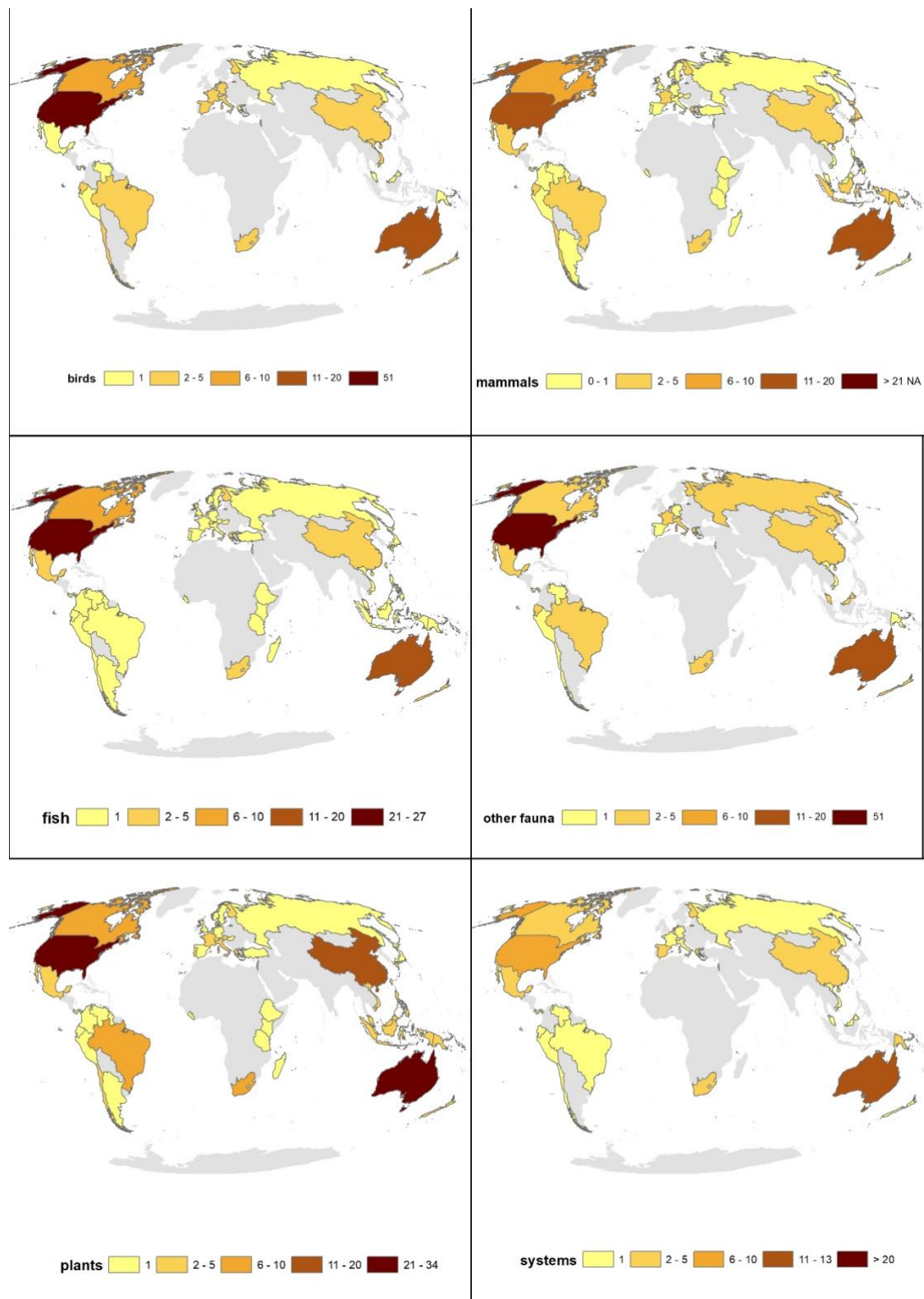
| | | | | |
|---|--|---|---|--|
| | | | | |
| Country | | Fill in name | | If more than one, separate by comma, alphabetically sorted Type "theoretical" if theoretical paper not set in a specific location |
| Continent | 1 = Europe 2 = Americas (US, Canada, Middle and South) 3 = Africa and middle East 4 = Asia and Russia and India 5 = Australia/NZ 6 = other (e.g. Pacific Islands, poles, High seas etc) | | | If country lies somewhere between and you are not sure, use both numbers and state uncertainty in text field (region) |
| Type management (focus on the asset we want to benefit) | 0 = not mentioned 1 = spatial prioritization 2 = population management 3 = threat abatement 4 = restoration 5 = other | 0 = not mentioned 1 = spatial prioritization for protection/action (where to do something, or where to have borders of park) 2 = population management (provide positive impact from inside of species of concern, e.g. increase numbers/survival, including management of harvest of species) 3 = threat abatement (reduce negative impact from human activity/other species outside of species of concern) 4 = restoration (focus on habitat/land management, not single species) | Spatial prioritization PA: - establishing a PA at priority sites Species management: - harvest management of wild mushrooms, - culling buffalo to keep population size within park carrying capacity, - controlling fishing effort - manual pollination of trees, - artificial nesting boxes, - clutch manipulation, - supplementary feeding, - disease/parasite management -species reintroduction - ex situ conservation - captive breeding, - artificial propagation, - gene banking Threat abatement: any type of site/area management like - putting up fences, - control of poachers - invasive/problematic species control - cutting vines off trees, | Choose all that apply, separate by comma, start with smallest number Describe in text field to the right: 1 = xxx, 3 = xxx... |

| | | | | |
|----------------|--|---|---|---|
| | | 5 = other (e.g. education, awareness, legislation) | <ul style="list-style-type: none"> - preventing pollution - preventing unintentional killing like roadkill <p>Restoration: habitat and natural process restoration like</p> <ul style="list-style-type: none"> - creating forest corridors, - prairie re-creation, - riparian tree plantings, - coral reef restoration, - proscribed burns, - dam removal, fish ladders | |
| Threat | <p>0 = not mentioned,</p> <p>1 = residential/commercial development,</p> <p>2 = agriculture/aquaculture,</p> <p>3 = energy production/mining,</p> <p>4 = transportation/service corridors,</p> <p>5 = biological and resource use,</p> <p>6 = human intrusion disturbance,</p> <p>7 = natural system modification,</p> <p>8 = invasive/other problematic species,</p> <p>9 = pollution,</p> <p>10 = other</p> <p>11 = climate change</p> | <p><i>Requirement: Direct threat that impacts biodiversity of concern (asset in species/ecosystem field) and gets addressed by action</i></p> <p>Do not include</p> <ul style="list-style-type: none"> - other processes that might have enabled this direct threat: most threats have humans as an underlying cause, but we are only interested in the immediate agent that is targeted by a proposed action (even though cats have been introduced by humans, they are recorded as 8) - threats that are listed as important, but are not addressed by any of the actions they plan. | <p>Difficulty:</p> <p>5 & 7: It might be difficult to distinguish between biological and resource use and natural systems modification, for example when water is used for irrigation, as this often also leads to a change of a larger natural system through changed flow. If not sure, use both numbers, separated with a comma, and indicate in text field. Examples of modified systems are fire suppression, dams, abandonment of formerly managed areas, thinning, beach construction</p> <p>6: human intrusion means when a person shows up at a location and causes a problem (like trampling or scaring animals). General estimates of population density usually refer to 1 (unless stated that used as proxy for visitor at a place)</p> | <p>Choose all that apply, separate by comma, start with smallest number</p> <p>Describe in text field to the right: 1 = xxx, 3 = xxx...</p> |
| Species system | 0 = not mentioned explicitly (not sure if species, habitat, or other) | <i>This is ONLY about the natural asset that is supposed to benefit</i> | If individual species/ecosystems are described, name | Choose all that apply, separate by comma, |

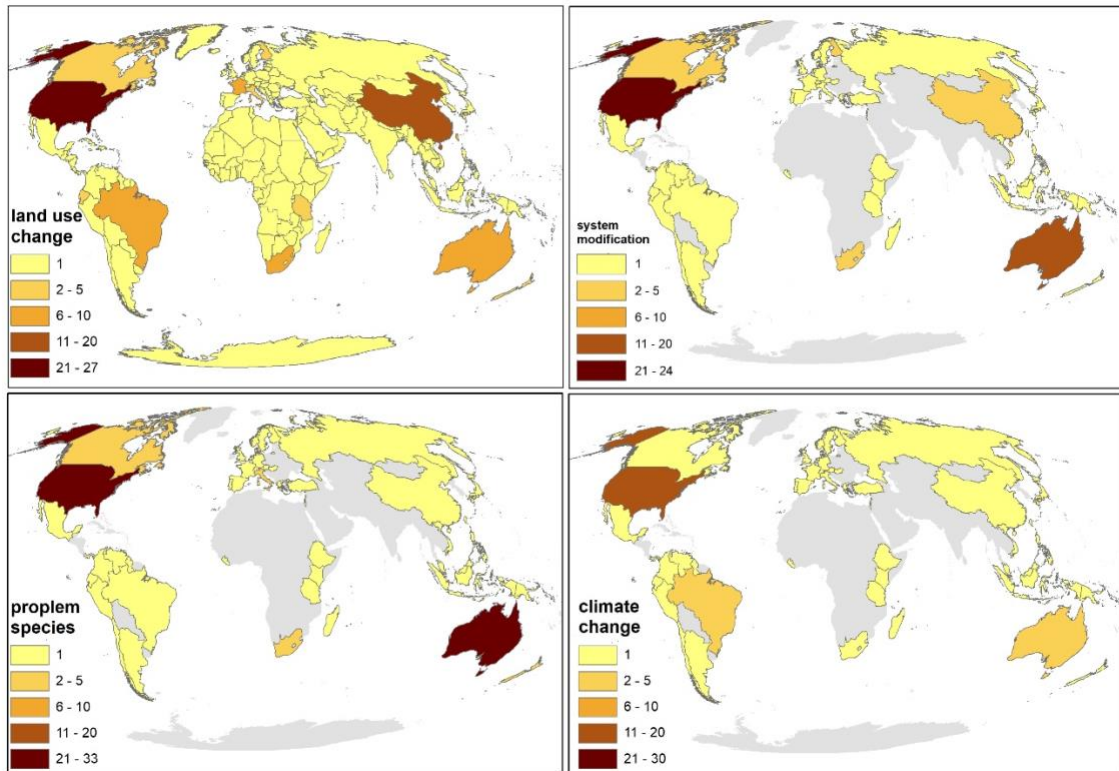
| | | | | |
|----------------|--|--|---|--|
| | <p>1 = birds 2 = mammals 3 = other fauna taxa 4 = fish 5 = unspecific fauna species 6 = one or more individual tree species 7 = one or more non-tree individual plant species 8 = forest 9 = grass/shrub-land 10 = coral 11 = other (for example geomorphic features, rock/sand, processes) 12 = unspecific flora species 13 = broad ecotypes or habitat 14 = unspecified species (unclear if flora or fauna)</p> | <p><i>from the actions, not species that act as threat!</i></p> <p>The category should capture two things: 1) the specificity of the taxonomic level of species 2) differentiate between species level planning vs. habitat/ecosystem focused planning</p> | <p>them all, and add description to enable counting of species later. Do that also when there are very many and it seems tedious (as long as they are used in the objectives)</p> | <p>start with smallest number</p> <p>Describe in text field to the right: 1 = xxx, 3 = xxx...</p> |
| Terr_mar_fresh | <p>o = not mentioned t = terrestrial m = marine f = freshwater</p> | <p><i>rule: whatever terrain is providing the most space for the species. E.g. mangrove are terrestrial as most of the trees are outside of the water</i></p> | <p>intertidal is t,m</p> | <p>Choose all that apply, separate by comma, order t,m,f Describe why you made the choice</p> |

5382

5383 *Supplementary material S2.3: different threats, management types and taxa*
 5384 *across individual countries:*



5385
 5386 *Figure S1. 1: a) Number of examples of taxonomic groups in described conservation decisions in individual*
 5387 *countries. Countries for which no examples were found are greyed out.*

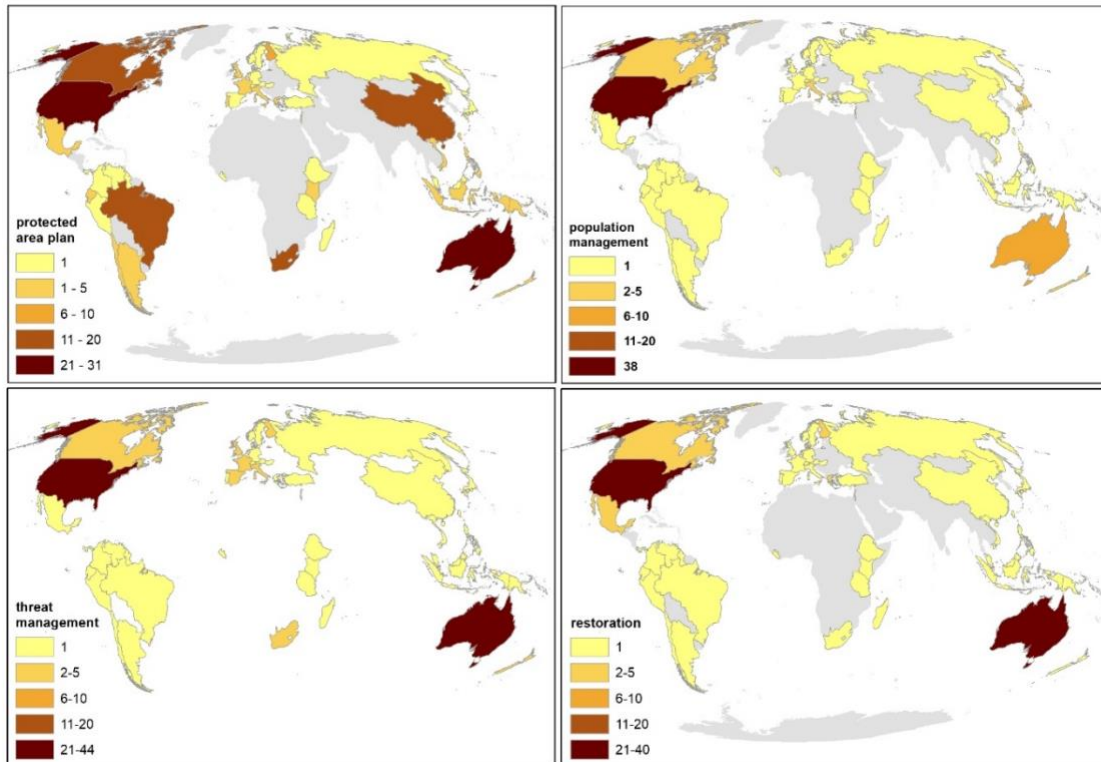


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5389

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Figure S1. 2: b) Number of examples of threat groups in described conservation decisions in individual countries. Countries for which no examples were found are greyed out.



5391

5392

5393

Figure S1. 3: c) Number of examples of management groups in described conservation decisions in individual countries. Countries for which no examples were found are greyed out.

5394

5395

5396 **Appendix II: Supplementary Materials for chapter 3**

5397 ***Supplementary material S3.1: key elements of decision-making***

5398 ***Clear objectives***

5399 Setting a clear objective sets the course of the decision-making process and is crucial
5400 to any conservation management plan (Possingham et al. 2001). The lack of clearly
5401 defined objectives is considered one of the most common mistakes in decision-
5402 making (Keeney 2002; Game et al. 2013). Clear objectives should be expressed in a
5403 quantitative way through appropriate metrics (Nicholson and Possingham 2006).
5404 Metrics that are appropriate indicators should be measurable, precise, consistent,
5405 and sensitive and need to be linked to the chosen objectives (Conservation
5406 Measures Partnership 2020).

5407 ***Linking action and threat in a theory of change***

5408 A clear theory of change should be at the core of any decision on interventions in
5409 ecological systems. Decision-makers must be able to justify, through assumptions of
5410 cause and effect, how they expect their chosen action to create the expected
5411 benefit. A general correlation between conservation spending and the number of
5412 threatened mammals has been interpreted as proof that investment into
5413 conservation actions generally works (Waldron et al. 2017; Geldmann et al. 2018;
5414 Wintle et al. 2019). But more detailed assessments of the success rates of specific
5415 management strategies highlight the importance of spatial grain of the analysis. Of
5416 particular importance is linking actions to specific local threats: For example, marine
5417 restoration projects for different ecosystems show median survival rates of 50%

5418 after 1-2 years, independent of the magnitude of investments. But instead of
5419 correlating with the size of investments, positive outcomes rather depend on site
5420 selection, ecotypes and field methods that consider existing threats like pollution
5421 and strong currents that impact survival (Bayraktarov et al. 2016). When specific
5422 threats are not mitigated under a management regime, deteriorating conditions can
5423 persist. Such examples include some particularly rapid declines in the last wilderness
5424 areas (Watson et al. 2016) and protected areas (Jantke et al. 2018; Jones et al. 2018).
5425 Although the main concept of establishing protected areas is the protection of
5426 habitat from land conversion, there is a general bias in the location of protected
5427 areas towards sites that do not face this particular threat (Joppa and Pfaff 2009).
5428 These examples highlight the importance of including explicit assumptions about the
5429 link between threats and actions in planning documents to enable not only
5430 meaningful outcomes but also evaluations of success and failure (Pressey et al.
5431 2017). Because threats get often neglected in conservation planning, despite being a
5432 crucial part of any theory of change, we judged a clear link between action and
5433 threat as evidence that a theory of change had been established.

5434 *Socio-economic constraints*

5435 The inclusion of socio-economic constraints is critical when aiming to develop
5436 socially acceptable and scientifically defensible conservation plans (Ban and Klein
5437 2009; Bodin et al. 2014; Whitehead et al. 2014). Conservation management often
5438 has to deal with limited funding, which makes the integration of likely costs crucial
5439 for efficiency. Additional socio-economic objectives are often the underlying cause
5440 for existing threats to biodiversity, and without their explicit integration,

5441 conservation projects might not gain public and political support. Because
5442 conservation management is likely to impact different groups of society, handling
5443 constraints such as opportunity or management cost as well as support from key
5444 stakeholders can determine the likelihood of successful implementation (Symes et
5445 al. 2016).

5446 *Sensitivity analysis*

5447 The importance of uncertainty in conservation management has been well
5448 established, including methods to address it in various forms (Regan et al. 2002).
5449 Despite evidence that addressing uncertainty can change prioritization of options in
5450 unexpected ways (Cabral et al. 2017), reviews of Systematic Conservation Planning
5451 and Multi-Criteria-Decision-Analysis have found that sensitivity analysis is often
5452 neglected (Delgado and Sendra 2004; Barr and Possingham 2013; Kullberg and
5453 Moilanen 2014; McIntosh et al. 2017; 2018; Adem Esmail and Geneletti 2018).

5454 *Deliberation on trade-offs*

5455 Apart from the need to address uncertainty around any data or models when aiming
5456 for a robust choice (Visconti and Joppa 2015), additional scrutiny and deliberation
5457 are required as soon as trade-offs have to be made. Trade-offs can become
5458 inevitable when planning for multiple objectives (Keeney 2002). If they are not
5459 addressed in a deliberate and transparent way, these trade-offs will be made
5460 implicitly based on sometimes vague or unconscious value-judgments (Game et al.
5461 2013).

5462 **Supplementary material S3.2: keywords for the Web of Science search**

5463 The first stage used [“decision-making” OR “decision making”] AND [“conserv*” OR
5464 “enviro*” OR “biodiv*” OR “ecolog*”] to search literature on decisions with an
5465 environmental background, and a second step filtered for specific decision-aiding
5466 frameworks:

5467 1 [“Structured Decision Making”]

5468 2 [“Systematic Conservation Planning”]

5469 3 [“Multi-criteria Decision Analysis” OR “Multi Criteria Decision
5470 Analysis” OR “MCDA”]

5471 4 [“Adaptive Management”]

5472 5 [“Cost-effective* prioritization” OR “cost effective* prioritization” OR
5473 “cost-effective* prioritisation” OR “cost effective* prioritisation” OR
5474 “cost-effective* analysis”]

5475 (6 [“Strategic Foresight”] - disregarded)

5476 (7 [“Horizon Scanning”] - disregarded)

5477

5478 ***Supplementary material S3.3: Cheat sheet: definition of categories to extract***

5479 Short concept:

5480 When conservation actions get planned, different types of information and data are used, often within a strategic conceptual planning process. This
5481 cheat sheet defines different types of information that are in general important during decision-making and gives options for classifications within the
5482 coding table, to be used in the data entry form in the MS-ACCESS-database.

5483

5484 Most important:

5485 **1) You only want to extract information that was important during the planning for a distinct case study!**

5486 Only information that was directly and explicitly used in some way to come to a decision (for example as a parameter or input in a model) should get
5487 noted. The focus hereby lies on the conservation asset (the thing we care about), and the actions that should be taken for its benefit.

5488 If for example a threat or an objective is in general mentioned as important, or stated that it was used, but is then not part of the description, (= not
5489 included in the modeling/decision making process), then it does not count and should not appear in the field. Please note in the comment box if you
5490 come across a paper where the authors are not following up with details on their initial statements.

5491 **2) Please do not interpret**

5492 Only extract what is explicitly stated. Of course many plans could be used in other context, and you will have many associations come up in your mind
5493 when you read a text, but please do only fill in what is explicitly stated in the text for the described case-study.

5494 Technical notes:

5495 **MS ACCESS** does not perform well with shortcuts (control z/ control/y), please do not use any to avoid frustration. Email me if anything does not work
5496 as intended!

5497 **Reading vs. skimming:** Due to the large amount of literature, strategic reading is recommended: read abstract and method section in detail, use
5498 keyword search for all fields that are still empty afterwards. In the case of very long and unstructured papers, skim the whole paper to find the
5499 relevant section, which can then be read in detail. Appropriate keyword search terms are suggested in the cheat sheet.

5500 **One entry in the database correlates to one decision:** If a publication described several examples or case-studies of a decision problem that were not
5501 used within a scenario analysis for the same decision, the record has to be duplicated in order to have one data entry per described examples, not one
5502 entry per publication. Enter in comment-box, for example: *decision example 2 of 3 within paper xy*. Use the little arrows at the bottom right of the entry
5503 form to create a new entry at the end of the table, and do not forget to enter author and title as well for each new entry.

5504

| Field name (and chapter in which it was used) | Categories | Definition | Example/potential difficulty | Example entry & keyword search |
|---|---|---|--|---|
| Type of decision (for consistency check with fields “count objectives” and “count actions”) | Single objective, single action Multi objective, single action Single objective, multi action Multi objective, multi action Other reason included | <p><i>What is considered in a decision and compared/chosen between or traded off against each other?</i></p> <p>Definition of objective: Objective that is clearly stated in text and describes what the goal of the management is, including a description of how this is tracked / linked to the decision of actions</p> <p>Definition of action: An action is an option to be evaluated through decision process and be decided between (should I do A or B?). Implementing a set of actions together to achieve a goal does not make it multi action if there is no selection process on which one to do. Only if there is a discrimination between options that have to be decided on makes a decision multi action.</p> | <p>Objective: Are multiple objectives given and tracked through the decision process? These can be targets for different species, or other aspects like costs or ecosystem services etc. which will appear for example in a ranking of options that shows clearly how well which option achieves which objective</p> <p>Action: is there a decision process to compare/decide between options, like building a fence to keep predator out OR baiting to kill a predator. Options can be very similar like building 1 fence or 2 fences, or killing 10% of weed or 40%, or building the fence at location A or B.</p> <p>Difficulty: If several scenarios are done that have different objectives and/or actions, please use the overall sum</p> | Tickbox |
| impl_sugg_sci (used in chapter 2,3,4) | impl = Implemented | <p>Explicitly stated that this was implemented or is about to get implemented</p> <p>When a case study has been done: if this was tested in small scale and is now recommended to be done at a large scale, this would still count as <i>scientific applied</i> if done without any collaboration with people who would be able to implement it, and <i>suggested</i> if collaboration existed. <i>Implementation</i> means that it is rolled out over the whole area/population of interest</p> | Skim abstract, intro and discussion for any mentioning of collaboration or implementation, check authorlist for departments or institutes outside of academia as a hint, although that is not enough on its own to justify and entry as “impl” | impl use keyword search: “implement” |

| | | | | |
|--|--|---|--|--|
| | sugg = Suggested trial | = tested/experiment at small scale or calculated in collaboration with people who have power to make decision about implementation (but more than just a co-author in the department!) | | sugg |
| | scia = scientific applied | = experiment at small scale without collaboration with people who have power to make decision | | scia |
| | scit= scientific theoretical | = theoretical science / calculated without collaboration with people who have power to make decision | | scit |
| primary framework (used in chapter 3,4) | SDM = structured decision making SCP = Systematic conservation planning AM = Adaptive management MCDA = Multi-criteria decision analysis CE = Cost-effectiveness analysis | All of these that were explicitly stated to have been used, divided by comma, sorted alphabetically | Use search function to find and check if only mentioned in theory or explicitly stated that used Difficulty: Uncertainty what the different framework actually does – not important, just go with what they explicitly say they have used and copy paste that line/paragraph into description box. | AM, CE, MCDA, SCP, SDM |
| Country (used in chapter 2,3,4) | | Fill in name | | If more then one, separate by comma, alphabetically sorted Type “theoretical” if theoretical paper not set in a specific location |
| Continent Consistency check with field “country” (used in chapter 2,3,4) | 1 = Europe 2 = Americas (US, Canada, Middle and South) 3 = Africa and middle East 4 = Asia and Russia and India 5 = Australia/NZ 6 = other (e.g. Pacific Islands, poles, High seas etc) | | | If country lies somewhere between and you are not sure, use both numbers and state uncertainty in text field (region) |

| | | | | |
|---|---|--|---|---|
| <p>Type management (focus on the asset we want to benefit)</p> <p>(used in chapter 2,3,4)</p> | <p>0 = not mentioned 1 = spatial prioritization 2 = population management 3 = threat abatement 4 = restoration 5 = other</p> | <p>0 = not mentioned 1 = spatial prioritization for protection/action (where to do something, or where to have borders of park) 2 = population management (provide positive impact from inside of species of concern, e.g. increase numbers/survival, including management of harvest of species) 3 = threat abatement (reduce negative impact from human activity/other species outside of species of concern) 4 = restoration (focus on habitat/land management, not single species) 5 = other (e.g. education, awareness, legislation)</p> | <p>Spatial prioritization PA: - establishing a PA at priority sites</p> <p>Species management: - harvest management of wild mushrooms, - culling buffalo to keep population size within park carrying capacity, - controlling fishing effort - manual pollination of trees, - artificial nesting boxes, - clutch manipulation, - supplementary feeding, - disease/parasite management -species reintroduction - ex situ conservation - captive breeding, - artificial propagation, - gene banking</p> <p>Threat abatement: any type of site/area management like - putting up fences, - control of poachers - invasive/problematic species control - cutting vines off trees, - preventing pollution - preventing unintentional killing like roadkill</p> <p>Restoration: habitat and natural process restoration like - creating forest corridors, - prairie re-creation, - riparian tree plantings, - coral reef restoration, - proscribed burns, - dam removal, fish ladders</p> | <p>Choose all that apply, separate by comma, start with smallest number</p> <p>Describe in text field to the right: 1 = xxx, 3 = xxx...</p> |
| <p>Socio economic objectives</p> <p>(used in chapter 3,4)</p> | <p>y/n</p> | <p>To choose from opportunity cost, management cost, recreation, ecosystem services, support, or other</p> | | |

| | | | | |
|---|---|--|---|--|
| <p>Type environmental, economic, social and other objectives (4 separate fields with the same categories, 1-4 were counted as quantitative)</p> <p>(used in chapter 3,4)</p> | <p>0 = not clearly stated 1 = maximise (<i>mathematical formula</i>) 2 = minimise (<i>mathematical formula</i>) 3 = depends on combination with other objective 4 = target/threshold 5 = other 6 = increase</p> | <p><i>Environmental objective means here: objective for a natural asset (something that is supposed to benefit from action).</i></p> <p>Objective for threats-only actions are NOT of interest here! If an action is only targeting a threat without linking it explicitly to a natural asset that should benefit, the environmental objectives field stays empty (0)</p> <p>Minimisation and maximisation are mathematical optimisation procedures that require a technical formula. If people just try to somehow increase presence/numbers but measure that not via a rigorous mathematical procedure, classify as 6</p> | <p>Example for 3: area per dollar spent: this is neither maximizing area nor minimizing cost, but the best option depends on the combination</p> <p>Example for 5: vague description like increase or benefit without further specification</p> | <p>Choose all that apply, separate by comma, start with smallest number</p> <p>Separate lines for, economic, social and environmental objective</p> <p>Describe in text field to the right: 1 = xxx, 3 = xxx...</p> <p>Keyword: “max”, “min”, “target”, “thresh”, “increase”</p> |
| <p>Count objectives</p> <p>(used in chapter 4)</p> | <p>1 = 1 2 = 2 3 = 3 or 4 5 = 5 or more</p> | <p><i>How many objectives are explicitly stated?</i></p> <p><i>That should relate to checkboxes upper left corner, and to the more detailed boxes on objective types on the lower left side</i></p> | | <p>Keyword: “objective”</p> |
| <p>alternative actions count</p> <p>(used in chapter 4)</p> | <p>1 = 1 2 = 2 3 = 3 or 4 5 = 5 or more</p> | <p><i>That should relate to checkboxes upper left corner</i></p> <p>Count of options that are compared to each other as options of choice: can be single actions, or set of actions that are planned to get implemented together.</p> | <p>A “do nothing” option counts as option, and a decision between doing one action or not doing it is classified as 2. Only papers that plan for one action that do not compare this to a do-nothing-option get classified as 1.</p> | <p>Describe in text field to the right: 1 = xxx, 2 = xxx..., 3 = xxx, 5=xxx</p> |

| | | | | |
|---|--|---|---|---|
| <p>Explicit trade-off attempted between options</p> <p>(used in chapter 3,4)</p> | <p>Yes/no</p> | <p><i>A trade-off is an explicit comparison that attempts to balance between (potentially opposing) objectives: you can't have it all, but you try to find out what option gets you the best mix of all the things you care for. Often different objectives or different opinions have to be combined to come to a conclusion during a tradeoff, which is addressed by information entered in fields below (tradeoff aggregation type and type ranking)</i></p> | | <p>Search keyword: tradeoff, trade-off</p> |
| <p>Sensitivity or scenario analysis type</p> <p><i>What is done to test if the result might be different under other circumstances? What is changed in the calculation to test this?</i></p> <p>Any entry was counted as "yes"</p> <p>(used in chapter 3,4)</p> | <p>0= no scenario or sensitivity analysis mentioned 1 = epistemic uncertainty /measured parameter values changed within model/calculation 2 = different models used 3 = weights changed within model/calculation 4 = scores changed within model/calculation 5 = scenarios for different actions (but same calculation) → (likely if you checked multi action) 6 = objective set (but same calculation) 7 = other 8 = spatial inclusions/exclusion (but same calculation) 9 = scenarios for different targets (but same calculation)</p> | <p><i>The definitions of "scenario analysis" and "sensitivity analysis" are not crystal clear and somewhat overlap. Most important: they describe an attempt of finding out if the result would be different, if you make slight changes during the procedure. This field should contain a description of what has been tested if it results in a change.</i></p> | <p>Epistemic uncertainty is uncertainty that results from natural variation: for example testing a model for different age, size or survival of an animal. A different model would mean that for example 2 different softwares, or a math model and expert elicitation have been compared</p> | <p>Choose all that apply, separate by comma, start with smallest number</p> <p>Describe in text field to the right: 1 = xxx, 3 = xxx...</p> <p>Keyword: "sensi", "scenario"</p> |

Supplementary material S3.4: Reliability testing:

To establish clear categories, all categories were tested for general feasibility based on a set of 20 examples (4 drawn from each framework) by the lead author, and categories were edited to improve clarity and fit before coding the full set of 466 examples. Then 25 random examples were coded in parallel by 4 additional raters, and differences in classification were discussed in a group discussion. These discussions aimed to separate misclassifications from true disagreements, assuming that true disagreements stem from either different views or interpretation whenever there was ambiguity within the text. Three raters were in the mid or end phase of their Bachelor degree, and one rater was in the final stages of his Master degree. Available funds (~AUD 10.000) were used as a primary stopping rule and all raters were paid for individual coding and discussions with a standard hourly rate until the money was used up. The moderate sample size of 25 papers is justified as a reasonable sample in light of budget and time constraints (Simmons et al. 2011).

A first test was based on the first 20 papers in the database, and categories were reworked in form of adding or collapsing classification options where necessary. In a next step, a parallel coding session with five additional raters and five papers was done, followed by a group discussion to identify unclear categories and classifications, and add or collapse options where necessary. Raters were reminded repeatedly that the purpose of the group discussion was not to reach agreement, but to share evidence and distinguish mistakes from true disagreements. The pilot of parallel coding with five raters was at the same time considered as a training session. The coding was repeated with the updated criteria to make sure no questions remained. After this test, the set of categories and classifications was considered to be robust, and the rest of the 466 examples were rated by the main author. The reliability of the extracted information was consecutively assessed through a further inter-rater-reliability test with four of the trained raters and 21 examples from each

framework. The examples were partly targeted to include highly cited papers, and partly randomised. As in the pilot, parallel individual rating was followed by a group discussion and option to revise entries. Percent agreement (Feng 2014) of over 80% (Figure S2. 1) was reached for all categories when comparing the authors entries from initial and corrected ratings after group discussion (Garrison et al. 2006; Campbell et al. 2013). The details of the inter-rater-reliability will be published independently (Behr et al in prep, Chapter 4 of this thesis).

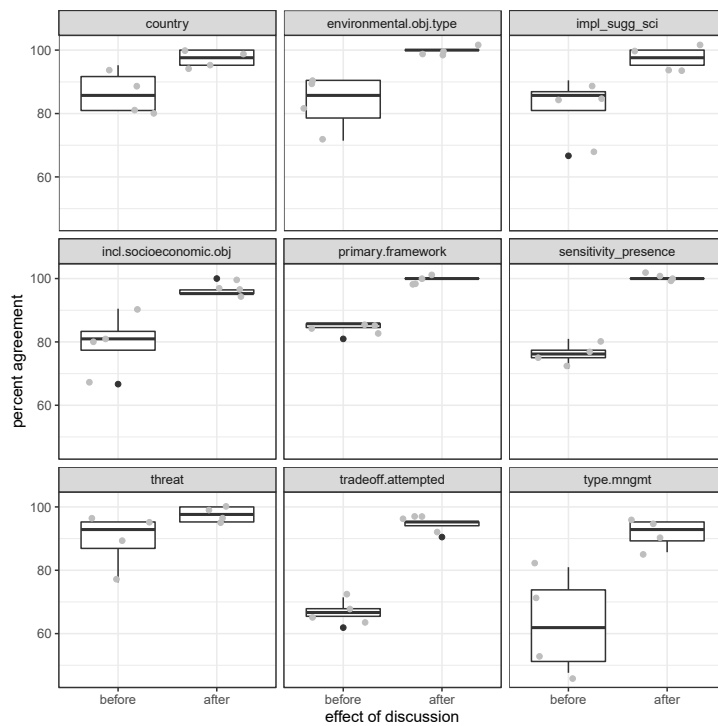


Figure S2. 1: percent agreement before and after discussion between the average of 4 pair-wise comparison between the raters and the first author for 25 decision examples and 9 coded categories.

Supplementary material S3.5: Scanning

Table S2. 2: Count of papers in different filtering stages in the search for described decisions processes for conservation management that use one of the frequently used decision support frameworks. 110 Horizon scanning and 94 Strategic Foresight papers were sighted but did not contain relevant information for current biodiversity conservation planning and were therefore excluded for the subsequent analysis.

| Framework → | Structured Decision making | Systematic Conservation Planning | Multi Criteria Decision Analysis | Cost - Effectiveness Prioritization | Adaptive management | Total |
|---|----------------------------|----------------------------------|----------------------------------|-------------------------------------|---------------------|--|
| Total number of results in Web of Science core collection → | 292 | 476 | 1708 | 1517 | 3113 | 7106 |
| Remaining after checking title/journal of 7310 publications → | 149 | 411 | 1105 | 246 | 2689 | 4600 |
| Remaining after checking abstract of 4701 publications from 2009-2019 → | 98 | 342 | 110 | 64 | 533 | 1147 |
| Remaining after reading 1218 publications from 2009-2019 → | 49 | 212 | 40 | 29 | 157 | 487 |
| Remaining after correcting mismatches between search-term and actual framework used, and removing redundancy. Number without brackets: One framework only, number in brackets: combination with one or more of 4 other frameworks | 27 (59) | 212 (225) | 40 (49) | 34 (53) | 106 (145) | 424 (531) Total examples: 466 |

Supplementary material S3.6: Use of elements over time

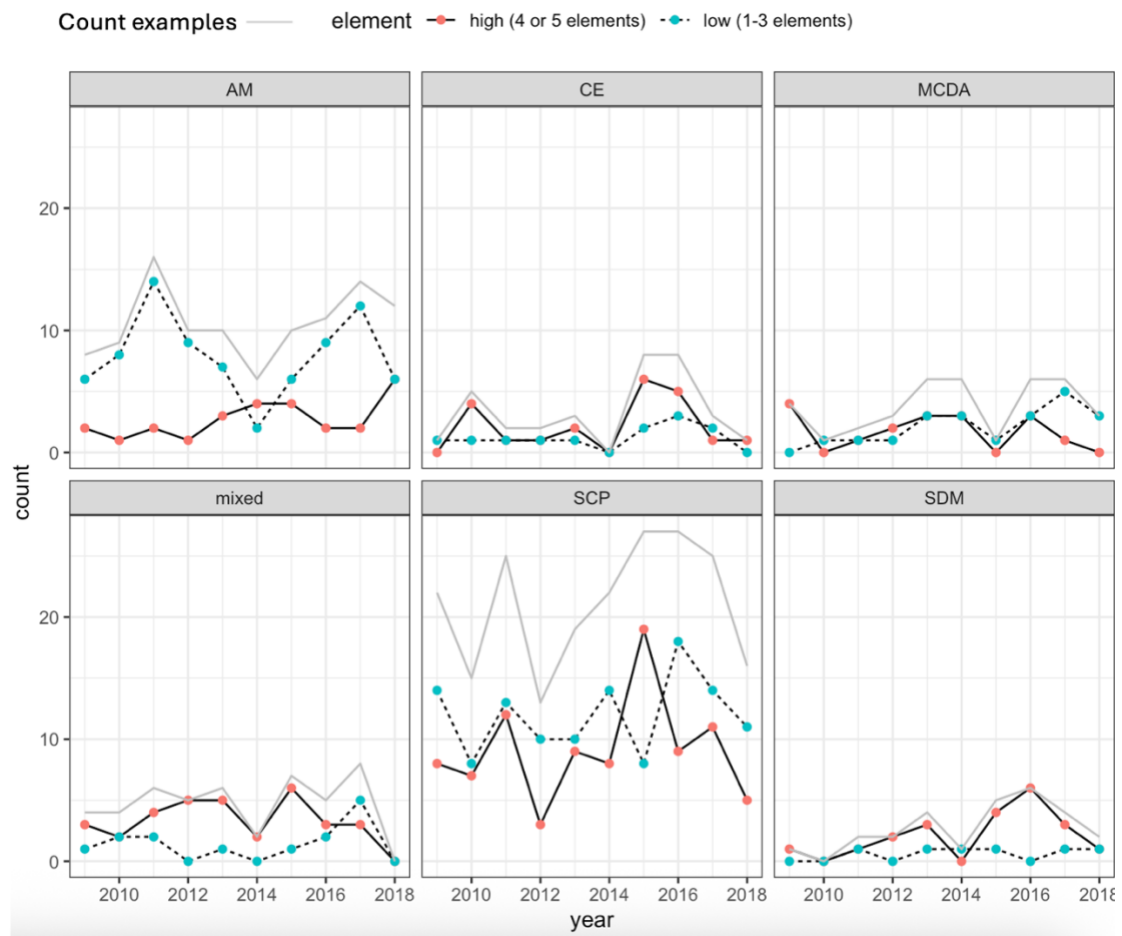


Figure S2. 2: There is no clear trend of an increase over time in any of the frameworks, and no trend of using a higher (4-5) or lower (1-3) number of elements over time for any of the decision-support options.

Supplementary material S3.7: Co-author network:

To rule out that best practice decision-making is driven by specific authors that publish a lot, an analysis of co-authorship of best practice examples was done. The result (Figure S2. 3) shows a large number of individual examples as components in the network that have no connection to other examples, which means that everyone in the group of co-authors has only published this one best-practice example. The

main exception is one large component with multiple connections between authors of different examples, which includes many researchers from the Centre of Excellence of Environmental Decisions in Australia. The high number of authors that have only published one best practice example, particularly under Structured Decision Making, does not support the assumption that individual prolific authors are driving good practice. For Systematic Conservation Planning and Cost Effectiveness as well as for authors that published papers with different individual frameworks, the Centre of Excellence of Environmental Decision Making seems to have a substantial influence in academic context.

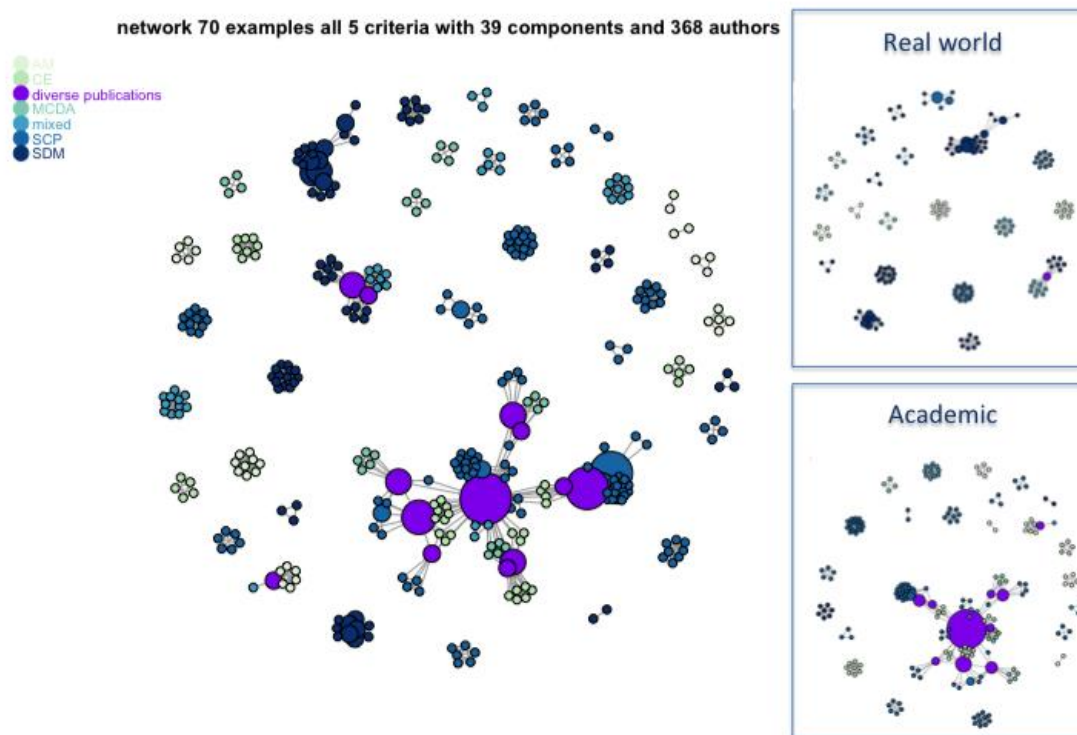


Figure S2. 3: A network map of co-authorship shows one large component of connected authors of multiple publications, few smaller components and mostly individual publications (~30 out of 70). Each circle (node) represents an individual author, and each line (edge) a link to a co-author. A purple node indicates that the author has published papers that use different framework. The size of each node is proportional to the number of papers of each author. The large node in the center of the large component is Hugh Possingham (co-author on 10 out of 70 examples = 15%), and the component consists mainly of academic work (see split up networks for academic and conservation practice examples on the right).

Supplementary material S3.8: Spatial bias of management examples

Countries without examples match known biases due to lack of data and language barriers. Best practice examples exist on all continents for ~20 countries, with the same bias towards Australia and US, which provide over half of the best practice examples (40 out of 70). Conservation practice examples in general and those including more than 3 key decision elements have been found for fewer countries than academic examples. Particularly Europe, Latin America, China and Indonesia seem to be more commonly represented in form of academic planning exercises than in applied context.

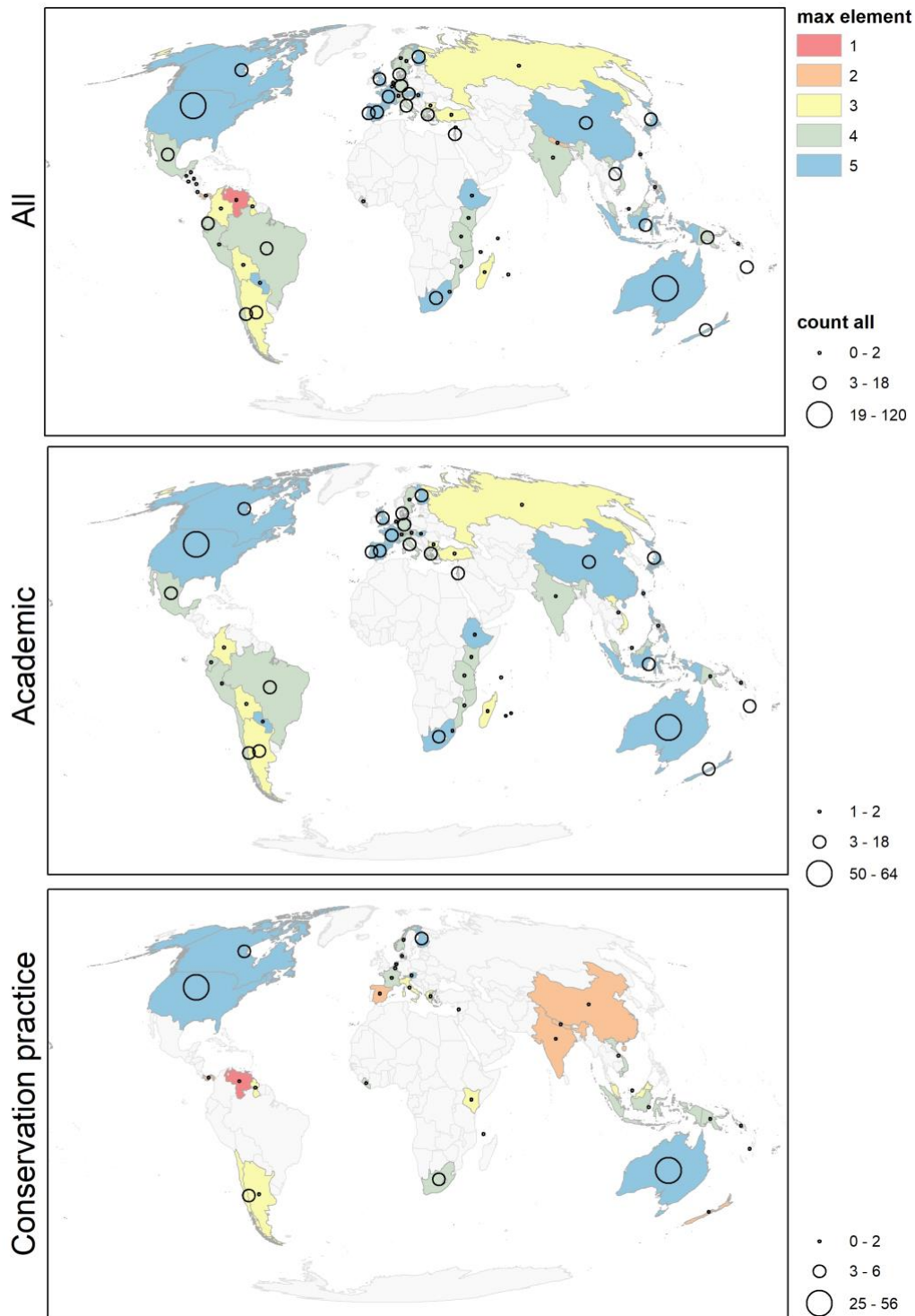


Figure S2. 4: Location of conservation management planning around the globe: Examples of decision-making can be found for many countries around the world (top panel), but numbers are biased towards the US (120 examples) and Australia (75 examples) while only one or two examples were found for most other countries. For many countries only academic examples were found, and the dominance of the US and Australia in numbers of general and best practice examples is most obvious in conservation practice contexts. Note that the legend for counts gives the highest and lowest number for each panel within three bins (1-2, 3-19, 20 -120).

Supplementary material S3.9: Data table with all papers and categories

Table S2. 3: Titles, variables and categories of examples analysed in chapter 3

| Title | Author | Frame-work | Implementa-tion | Country | Management Type | Quanti-tative Objective | Threat Link | Socio-economic Objective | Sensi-trinity analysis | Trade-off |
|---|---|------------|-----------------------|-------------------|------------------------|-------------------------|-------------|--------------------------|------------------------|-----------|
| 3D spatial conservation prioritisation: Accounting | Venegas-Li, R; Levin, N; Possingham, H; Kark, S" | SCP | academic | Mediterranean Sea | Spatial Prioritisation | 1 | 1 | 1 | 1 | 1 |
| A Bayesian Belief Network Decision Support Tool for Watering Wetlands to Maximise Native Fish Outcomes | Gawne, B; Price, A; Koehn, JD; King, AJ; Nielsen, DL; Meredith, S; Beesley, L; Vilizzi, L | AM | conservation practice | Australia | Mixed Management | 1 | 1 | 0 | 1 | 0 |
| A comparison of approaches used for economic analysis in marine protected area network planning in California | White, JW; Scholz, AJ; Rassweiler, A; Steinback, C; Botsford, LW; Kruse, S; Costello, C; Mitarai, S; Siegel, DA; Drake, PT; Edwards, CA | SCP | conservation practice | US | Spatial Prioritisation | 1 | 1 | 1 | 1 | 1 |
| A conservation assessment of Canada's boreal fores | Powers, RP; Coops, NC; Tulloch, VJ; Gergel, SE; N | SCP | academic | Canada | Spatial Prioritisation | 1 | 0 | 1 | 1 | 1 |
| A conservation planning approach to mitigate the i | Bode, M; Tulloch, AIT; Mills, M; Venter, O; Ando, | SCP | academic | NA | Mixed Management | 1 | 1 | 1 | 1 | 1 |
| A decision framework for management of conflicting production and biodiversity goals for a commercially valuable invasive species | Grechi, I; Chades, I; Buckley, YM; Friedel, MH; Grice, AC; Possingham, HP; van Klinken, RD; Martin, TG | MCDA | academic | Australia | Threat Abatement | 1 | 1 | 1 | 1 | 1 |
| A Decision Support Tool for Adaptive Management of Native Prairie Ecosystems | Hunt, VM; Jacobi, SK; Gannon, JJ; Zorn, JE; Moore, CT; Lonsdorf, EV | AM | conservation practice | US | Mixed Management | 1 | 1 | 1 | 1 | 0 |
| A decision-analytic approach to the optimal alloca | Converse, SJ; Shelley, KJ; Morey, S; Chan, J; LaTi | SDM | conservation practice | US | NA | 1 | 0 | 1 | 1 | 0 |
| A framework for deriving and triggering thresholds for management intervention in uncertain, varying and time-lagged systems | Scholes, RJ; Kruger, JM | AM | academic | South Africa | Threat Abatement | 1 | 1 | 0 | 1 | 0 |
| A framework for systematic conservation planning a | Levin, N; Watson, JEM; Joseph, LN; Grantham, HS; | SCP | academic | Israel | Mixed Management | 1 | 0 | 1 | 1 | 1 |
| A GIS-based decision-making approach for prioritizing seabird management | Borrelle, SB; Buxton, RT; Jones, HP; Towns, DR | MCDA | academic | New Zealand | Mixed Management | 1 | 1 | 0 | 0 | 0 |

| | | | | | | | | | | |
|--|---|-------|-----------------------|--------------|------------------------|---|---|---|---|---|
| following predator eradication | | | | | | | | | | |
| A Markov Decision Process for Managing Habitat for Florida Scrub-Jays | Johnson, FA; Breininger, DR; Duncan, BW; Nichols, JD; Runge, MC; Williams, BK | AM | conservation practice | US | Restoration | 1 | 1 | 0 | 1 | 0 |
| A Matter of Tradeoffs: Reintroduction as a Multipl | Converse, SJ; Moore, CT; Folk, MJ; Runge, MC | mixed | conservation practice | US | Population Management | 1 | 0 | 1 | 1 | 1 |
| A meta-decision-analysis approach to structure operational and legitimate environmental policies - With an application to wetland prioritization | Choulak, M; Marage, D; Gisbert, M; Paris, M; Meinard, Y | MCDCA | academic | France | Spatial Prioritisation | 0 | 0 | 1 | 1 | 0 |
| A Multi-objective Optimization Approach Associated | Schlottfeldt, S; Timmis, J; Walter, ME; Carvalho, | SCP | academic | Brazil | Spatial Prioritisation | 1 | 1 | 1 | 1 | 0 |
| A Multi-objective, Return on Investment Analysis | Kramer, DB; Zhang, T; Cheruvellil, KS; Ligmann-Zie | CE | academic | US | Threat Abatement | 1 | 1 | 1 | 1 | 1 |
| A multidisciplinary approach in the design of mari | Ruiz-Frau, A; Possingham, HP; Edwards-Jones, G; K | SCP | academic | UK | Spatial Prioritisation | 1 | 0 | 1 | 1 | 0 |
| A participatory approach for selecting cost-effective measures in the WFD context: The Mar Menor (SE Spain) | Perni, A; Martinez-Paz, JM | mixed | academic | Spain | Threat Abatement | 0 | 1 | 1 | 1 | 0 |
| A proposed framework to systematically design and objectively evaluate non-dominated restoration tradeoffs for watershed planning and management | Martin, DM; Hermoso, V; Pantus, F; Olley, J; Linke, S; Poff, NL | MCDCA | academic | Australia | Mixed Management | 1 | 1 | 1 | 1 | 1 |
| A regional-scale ecological risk framework for environmental flow evaluations | O'Brien, GC; Dickens, C; Hines, E; Wepener, V; Stassen, R; Quayle, L; Fouchy, K; MacKenzie, J; Graham, PM; Landis, WG | AM | conservation practice | South Africa | Mixed Management | 0 | 1 | 1 | 1 | 1 |
| A reliance on agricultural land values in conserva | Sutton, N; Cho, S; Armsworth, PR" | SCP | academic | US | Spatial Prioritisation | 1 | 0 | 1 | 1 | 0 |
| A scientific basis for restoring fish spawning habitat in the St. Clair and Detroit Rivers of the Laurentian Great Lakes | Manny, BA; Roseman, EF; Kennedy, G; Boase, JC; Craig, JM; Bennion, DH; Read, J; Vaccaro, L; Chiotti, J; Drouin, R; Ellison, R | AM | conservation practice | US | Restoration | 1 | 1 | 1 | 1 | 0 |

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|--|--|-------|-----------------------|-----------|------------------------|---|---|---|---|---|
| A spatial multicriteria decision analysis for selecting priority sites for plant species restoration: a case study from the Chilean biodiversity hotspot | Fernandez, IC; Morales, NS | MCD | academic | Chile | Mixed Management | 0 | 0 | 1 | 0 | 0 |
| A straightforward conceptual approach for evaluation | Loyola, RD; Lemes, P; Nabout, JC; Trindade, J; Sa | SCP | academic | Brazil | Spatial Prioritisation | 1 | 1 | 1 | 1 | 0 |
| A Strategy for Monitoring and Managing Declines in | Grant, EHC; Zipkin, EF; Nichols, JD; Campbell, JP | SDM | conservation practice | US | Mixed Management | 1 | 1 | 1 | 0 | 1 |
| A Strategy for Prioritizing Threats and Recovery Actions for At-Risk Species | Darst, CR; Murphy, PJ; Strout, NW; Campbell, SP; Field, KJ; Allison, L; Averill-Murray, RC | AM | academic | US | Mixed Management | 1 | 1 | 0 | 1 | 0 |
| A Structured Approach to Incidental Take Decision | McGowan, CP | SDM | academic | US | Population Management | 1 | 1 | 0 | 1 | 1 |
| A systematic approach for prioritizing multiple ma | Januchowski-Hartley, SR; Visconti, P; Pressey, RL | SCP | conservation practice | Australia | Mixed Management | 1 | 1 | 1 | 1 | 1 |
| A systematic approach towards the identification a | Ardron, JA; Clark, MR; Penney, AJ; Hourigan, TF; | mixed | academic | NA | Spatial Prioritisation | 1 | 1 | 1 | 1 | 1 |
| A systematic conservation planning approach to fir | Foresta, M; Carranza, ML; Garfi, V; Di Febraro, | SCP | academic | Italy | Spatial Prioritisation | 1 | 1 | 0 | 0 | 0 |
| A SYSTEMATIC EVALUATION OF THE CONSERVATION PLANS | Lourival, R; McCallum, H; Grigg, G; Arcangelo, C; | SCP | academic | Brazil | Spatial Prioritisation | 1 | 1 | 1 | 1 | 0 |
| A systematic evaluation of the incremental protec | Beckley, LE; Lombard, AT" | SCP | academic | Australia | Spatial Prioritisation | 1 | 1 | 1 | 0 | 0 |
| A three-step approach to minimise the impact of a mining site on vicua (Vicugna vicugna) and to restore landscape connectivity | Mata, C; Malo, JE; Galaz, JL; Cadorno, C; Lagunas, H | AM | conservation practice | Chile | Threat Abatement | 1 | 1 | 0 | 1 | 0 |
| A transdisciplinary approach to the economic analysis of the European Water Framework Directive | Martin-Ortega, J; Perni, A; Jackson-Blake, L; Balana, BB; McKeel, A; Dunn, S; Helliwell, R; Psaltopoulos, D; Skuras, D; Cooksley, S; Slee, B | CE | academic | UK | Mixed Management | 0 | 1 | 1 | 1 | 0 |
| Accounting for farmers' production responses to environmental restrictions within landscape planning | Ahrenz, H; Kantelhardt, J | MCD | academic | Germany | NA | 1 | 1 | 1 | 1 | 0 |

| | | | | | | | | | | |
|--|--|-------|-----------------------|---------------|------------------------|---|---|---|---|---|
| Acting Optimally for Biodiversity in a World Obscured | Venter, O; Hovani, L; Bode, M; Possingham, HP* | SCP | academic | Indonesia | Mixed Management | 1 | 1 | 1 | 1 | 0 |
| Adapting environmental management to uncertain but inevitable change | Nicol, S; Fuller, RA; Iwamura, T; Chades, I | mixed | academic | Asia, Pacific | Spatial Prioritisation | 1 | 1 | 1 | 1 | 0 |
| Adapting to changing poaching intensity of yellow-shouldered parrot (Amazona barbadensis) nestlings in Margarita Island, Venezuela | Briceno-Linares, JM; Rodriguez, JP; Rodriguez-Clark, KM; Rojas-Suarez, F; Millan, PA; Vittori, EG; Carrasco-Munoz, M | AM | conservation practice | Venezuela | Mixed Management | 0 | 1 | 0 | 0 | 0 |
| Adaptive Comanagement of a Marine Protected Area Network in Fiji | Weeks, R; Jupiter, SD | mixed | conservation practice | Fiji | Spatial Prioritisation | 1 | 1 | 1 | 1 | 0 |
| Adaptive management for improving species conservation across the captive-wild spectrum | Canessa, S; Guillera-Arroita, G; Lahoz-Monfort, JJ; Southwell, DM; Armstrong, DP; Chades, I; Lacy, RC; Converse, SJ | AM | academic | US | Mixed Management | 1 | 0 | 0 | 1 | 1 |
| Adaptive management for improving species conservation across the captive-wild spectrum | Canessa, S; Guillera-Arroita, G; Lahoz-Monfort, JJ; Southwell, DM; Armstrong, DP; Chades, I; Lacy, RC; Converse, SJ | AM | academic | US | Population Management | 1 | 0 | 0 | 0 | 1 |
| Adaptive management for improving species conservation across the captive-wild spectrum | Canessa, S; Guillera-Arroita, G; Lahoz-Monfort, JJ; Southwell, DM; Armstrong, DP; Chades, I; Lacy, RC; Converse, SJ | AM | academic | US | Population Management | 1 | 0 | 0 | 1 | 0 |
| Adaptive management of an environmental watering event to enhance native fish spawning and recruitment | King, AJ; Ward, KA; O'Connor, P; Green, D; Tonkin, Z; Mahoney, J | AM | conservation practice | Australia | Restoration | 0 | 1 | 1 | 1 | 0 |
| Adaptive management of animal populations with significant unknowns and uncertainties: a case study | Gerber, BD; Kendall, WL | AM | conservation practice | US | Population Management | 1 | 1 | 0 | 1 | 0 |
| Adaptive Management of Bull Trout Populations in the Lemhi Basin | Tyre, AJ; Peterson, JT; Converse, SJ; Bogich, T; Miller, D; van der Burg, MP; Thomas, C; Thompson, R; Wood, J; | AM | conservation practice | US | Restoration | 1 | 1 | 0 | 1 | 0 |

| | | | | | | | | | | |
|---|--|-------|-----------------------|-----------------|------------------------|---|---|---|---|---|
| | Brewer, DC; Runge, MC | | | | | | | | | |
| Adaptive management of natural systems using fuzzy logic | Prato, T | AM | academic | theoretical | Threat Abatement | 1 | 1 | 0 | 1 | 0 |
| Adaptive management of sika deer populations in Hokkaido, Japan: theory and practice | Kaji, K; Saitoh, T; Uno, H; Matsuda, H; Yamamura, K | AM | academic | Japan | Population Management | 1 | 1 | 1 | 1 | 0 |
| Adaptive management of the brown bear population in Hokkaido, Japan | Ohta, U; Jusup, M; Mano, T; Tsuruga, H; Matsuda, H | AM | academic | Japan | Population Management | 1 | 1 | 1 | 1 | 1 |
| Adaptive management on the central Platte River - Science, engineering, and decision analysis to assist in the recovery of four species | Smith, CB | mixed | conservation practice | US | Mixed Management | 1 | 1 | 0 | 1 | 0 |
| ADAPTIVE MANAGEMENT, RESTORATION, AND MONITORING FOR PERFORMANCE BASED RESULTS IN THE FISH CREEK WATERSHED IN NORTHEASTERN INDIANA AND NORTHWESTERN OHIO, USA | Simon, TP; Altfater, D; Tosick, MJ; Smith, JR; Faatz, W; Draper, J; Warner, BA; Wodrich, C; Remek, A; Campbell-Allison, J; Sparks, DW; Clark, F | mixed | conservation practice | US | Restoration | 0 | 1 | 1 | 0 | 0 |
| Adaptive resource management and the value of information | Williams, BK; Eaton, MJ; Breining, DR | AM | academic | US | Restoration | 0 | 1 | 0 | 1 | 0 |
| Adaptively Managing Wildlife for Climate Change: A Fuzzy Logic Approach | Prato, T | AM | academic | theoretical | Threat Abatement | 1 | 1 | 0 | 1 | 0 |
| Addressing longitudinal connectivity in the system | Hermoso, V; Linke, S; Prenda, J; Possingham, HP" | SCP | academic | Spain, Portugal | Spatial Prioritisation | 1 | 1 | 1 | 1 | 1 |
| Addressing Wild Turkey Population Declines Using S | Robinson, KF; Fuller, AK; Schiavone, MV; Swift, BL | SDM | conservation practice | US | Population Management | 1 | 1 | 1 | 1 | 1 |
| Allocating conservation resources between areas where persistence of a species is uncertain | McDonald-Madden, E; Chades, I; McCarthy, MA; Linkie, M; Possingham, HP | CE | academic | Indonesia | Population Management | 1 | 1 | 1 | 1 | 1 |
| Allocation of European wetland restoration options | Schleupner, C; Schneider, UA" | SCP | academic | Europe | Mixed Management | 1 | 0 | 1 | 1 | 1 |

| | | | | | | | | | | |
|--|--|-------|-----------------------|-----------|-----------------------|---|---|---|---|---|
| American mink control on inland rivers in southern England: An experimental test of a model strategy | Harrington, LA; Harrington, AL; Moorhouse, T; Gelling, M; Bonesi, L; Macdonald, DW | AM | academic | UK | Mixed Management | 0 | 1 | 0 | 0 | 0 |
| An Adaptive Decision Framework for the Conservation of a Threatened Plant | Moore, CT; Fonnesebeck, CJ; Shea, K; Lah, KJ; McKenzie, PM; Ball, LC; Runge, MC; Alexander, HM | AM | academic | US | Population Management | 1 | 1 | 0 | 1 | 0 |
| An Adaptive-Management Framework for Optimal Contr | Martin, J; Fackler, PL; Nichols, JD; Runge, MC; Mc | mixed | conservation practice | US | Threat Abatement | 1 | 1 | 1 | 1 | 0 |
| An approach to GIS-based multiple criteria decision analysis that integrates exploration and evaluation phases: Case study in a forest-dominated landscape | Greene, R; Luther, JE; Devillers, R; Eddy, B | MCDA | conservation practice | Canada | Mixed Management | 0 | 1 | 1 | 1 | 0 |
| An evaluation and comparison of conservation guidelines for an at-risk migratory songbird | McNeil, DJ; Aldinger, KR; Bakermans, MH; Lehman, JA; Tisdale, AC; Jones, JA; Wood, PB; Buehler, DA; Smalling, CG; Siefferman, L; Larkin, JL | AM | conservation practice | US | Restoration | 1 | 1 | 0 | 1 | 0 |
| An integrated risk-assessment framework for multiple threats to floodplain values in the Kakadu Region, Australia, under a changing climate | Bayliss, P; Finlayson, CM; Innes, J; Norman-Lopez, A; Bartolo, R; Harford, A; Pettit, NE; Humphrey, CL; van Dam, R; Dutra, LXC; Woodward, E; Ligtermoet, E; Steven, A; Chariton, A; Williams, DK | AM | academic | Australia | Threat Abatement | 0 | 1 | 1 | 1 | 0 |
| An iterative method for discovering feasible management interventions and targets conjointly using uncertainty visualizations | Fu, BH; Guillaume, JHA; Jakeman, AJ | AM | academic | Australia | Restoration | 1 | 1 | 0 | 1 | 1 |
| Application of Science-Based Restoration Planning to a Desert River System | Laub, BG; Jimenez, J; Budy, P | mixed | conservation practice | US | Mixed Management | 1 | 1 | 1 | 1 | 0 |
| Applying Ecologically Based Invasive-Plant Management | Sheley, R; James, J; Smith, B; Vasquez, E | AM | academic | US | Restoration | 1 | 1 | 0 | 1 | 0 |

| | | | | | | | | | | |
|---|---|------|-----------------------|-------------|------------------------|---|---|---|---|---|
| Applying systematic conservation planning principle | Ausseil, AGE; Chadderton, WL; Gerbeaux, P; Stephe | SCP | academic | New Zealand | Spatial Prioritisation | 1 | 1 | 0 | 0 | 0 |
| Applying systematic conservation planning to cons | Ma, L; Sun, GQ; Qu, Y; Li, JQ" | SCP | academic | China | Spatial Prioritisation | 1 | 1 | 0 | 1 | 0 |
| Approaches for aggregating preferences in participatory forest planning: An experiment with university students | Nordstrom, EM; Ohman, K; Eriksson, LO | MCDA | academic | Sweden | Threat Abatement | 1 | 1 | 1 | 1 | 0 |
| Areas of Climate Stability of Species Ranges in th | Terribile, LC; Lima-Ribeiro, MS; Araujo, MB; Biza | SCP | academic | Brazil | Spatial Prioritisation | 0 | 1 | 0 | 1 | 0 |
| Assessing conservation priorities of xenarthrans i | Tognelli, MF; Abba, AM; Bender, JB; Seitz, VP" | SCP | academic | Argentina | Spatial Prioritisation | 1 | 1 | 0 | 1 | 0 |
| Assessing the influence of different inland lake management strategies on human-mediated invasive species spread | Morandi, MJ; Manning, NF; Bossenbroek, JM; Jerde, CL | AM | academic | US | Threat Abatement | 0 | 1 | 0 | 1 | 0 |
| Assessing the performance of the existing and prop | Tognelli, MF; Fernandez, M; Marquet, PA" | SCP | academic | Chile | Spatial Prioritisation | 1 | 1 | 1 | 1 | 0 |
| Assessing the value of Earth Observation for managing coral reefs: An example from the Great Barrier Reef | Bouma, JA; Kuik, O; Dekker, AG | CE | academic | Australia | Threat Abatement | 0 | 1 | 1 | 1 | 0 |
| Balancing conservation and recreational fishery objectives for a threatened fish species, the Murray cod, Maccullochella peelii | Koehn, JD; Todd, CR | AM | conservation practice | Australia | Population Management | 0 | 1 | 1 | 1 | 0 |
| Balancing water supply and old-growth forest conservation in the lowlands of south-central Chile through adaptive co-management | Donoso, PJ; Frene, C; Flores, M; Moorman, MC; Oyarzun, CE; Zavaleta, JC | AM | conservation practice | Chile | Spatial Prioritisation | 0 | 1 | 1 | 0 | 0 |
| BAYESIAN NETWORK MODELS FOR ENVIRONMENTAL FLOW DECISION-MAKING: 1. LATROBE RIVER AUSTRALIA | Shenton, W; Hart, BT; Chan, T | AM | academic | Australia | Mixed Management | 0 | 1 | 0 | 1 | 1 |
| Bayesian Networks and Adaptive Management of Wildlife Habitat | Howes, AL; Maron, M; Mcalpine, CA | AM | conservation practice | Australia | Restoration | 0 | 1 | 0 | 1 | 0 |
| Bayesian networks for environmental flow decision-making and an application in the Yellow River estuary, China | Pang, AP; Sun, T | AM | academic | China | Restoration | 1 | 1 | 1 | 1 | 1 |

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|---|--|-------|-----------------------|-----------------|------------------------|---|---|---|---|---|
| Benefits and Challenges of Scaling Up Expansion o | Horigue, V; Pressey, RL; Mills, M; Brotankova, J; | SCP | academic | Philippines | Spatial Prioritisation | 1 | 1 | 1 | 1 | 0 |
| Benefits and Limitations of Using Decision-Analyti | van der Burg, MP; Thomas, CC; Holcombe, T; Nelson, | SDM | conservation practice | US | Threat Abatement | 1 | 1 | 1 | 1 | 1 |
| Benefits of earth observation data for conservatio | Jantke, K; Schlepupner, C; Schneider, UA" | SCP | academic | Europe | Spatial Prioritisation | 1 | 0 | 1 | 1 | 0 |
| Benefits of integrating complementarity into priority threat management | Chades, I; Nicol, S; van Leeuwen, S; Walters, B; Finn, J; Reeson, A; Martin, TG; Carwardine, J | CE | conservation practice | Australia | Mixed Management | 1 | 1 | 1 | 1 | 1 |
| Biodiverse Planting for Carbon and Biodiversity on Indigenous Land | Renwick, AR; Robinson, CJ; Martin, TG; May, T; Polglase, P; Possingham, HP; Carwardine, J | mixed | academic | Australia | Mixed Management | 1 | 1 | 1 | 1 | 0 |
| Bridging the ""gap"" in systematic conservation p | Zhang, YB; Liu, YL; Fu, JX; Phillips, N; Zhang, M | SCP | academic | China | Spatial Prioritisation | 1 | 0 | 1 | 0 | 0 |
| Building robust conservation plans | Visconti, P; Joppa, L" | SCP | academic | Australia | Spatial Prioritisation | 1 | 1 | 1 | 1 | 0 |
| Can agro-ecosystems efficiently complement protect | Troupin, D; Carmel, Y" | SCP | academic | Israel | Spatial Prioritisation | 1 | 0 | 1 | 1 | 0 |
| Can the concept of ecosystem services be practically applied to improve natural resource management decisions? | Wainger, LA; King, DM; Mack, RN; Price, EW; Maslin, T | CE | conservation practice | US | Mixed Management | 1 | 1 | 1 | 1 | 1 |
| Carbon storage, timber production, and biodiversity: comparing ecosystem services with multi-criteria decision analysis | Schwenk, WS; Donovan, TM; Keeton, WS; Nunery, JS | MCD | academic | US | NA | 1 | 1 | 1 | 1 | 1 |
| Catchment zoning to unlock freshwater conservation | Hermoso, V; Filipe, AF; Segurado, P; Beja, P" | SCP | academic | Spain, Portugal | Spatial Prioritisation | 1 | 1 | 1 | 1 | 0 |
| Coarse-filter surrogates do not represent freshwa | Januchowski-Hartley, SR; Hermoso, V; Pressey, RL; | SCP | academic | Australia | Spatial Prioritisation | 1 | 0 | 1 | 1 | 0 |
| Collaborative Adaptive Rangeland Management Fosters Management-Science Partnerships | Wilmer, H; Derner, JD; Fernandez-Gimenez, ME; Briske, DD; Augustine, DJ; Porensky, LM | AM | conservation practice | US | Threat Abatement | 1 | 1 | 1 | 1 | 0 |
| Collaborative decision-analytic framework to maxim | Thorne, KM; Mattsson, BJ; Takekawa, J; Cummings, J | SDM | conservation practice | US | Mixed Management | 1 | 1 | 1 | 1 | 1 |

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|---|--|-------|-----------------------|-------------|--------------------------|---|---|---|---|---|
| Combined Use of Systematic Conservation Planning, | Fajardo, J; Lessmann, J; Bonaccorso, E; Devenish, | SCP | academic | Peru | Spatial Prioritisation | 1 | 1 | 1 | 1 | 0 |
| Combining Structured Decision Making and Value-of- | Moore, JL; Runge, MC | mixed | conservation practice | Australia | Mixed Management | 1 | 1 | 1 | 1 | 0 |
| Comparative hazard assessment for protected species in a fire-prone landscape | Roloff, GJ; Mealey, SP; Bailey, JD | AM | academic | US | Threat Abatement | 0 | 1 | 0 | 1 | 0 |
| Comparing alternative systematic conservation plan | Meynard, CN; Howell, CA; Quinn, JF" | SCP | academic | Chile | Spatial Prioritisation | 1 | 0 | 1 | 1 | 0 |
| Comparing and Integrating Community-Based and Scie | Ban, NC; Picard, CR; Vincent, ACJ" | SCP | conservation practice | Canada | Spatial Prioritisation | 1 | 1 | 1 | 1 | 0 |
| Comparing habitat configuration strategies for ret | Mokany, K; Harwood, TD; Ferrier, S" | SCP | academic | Australia | Spatial Prioritisation | 1 | 1 | 0 | 1 | 0 |
| Comparing land-use alternatives: Using the ecosystem services concept to define a multi-criteria decision analysis | Fontana, V; Radtke, A; Fedrigotti, VB; Tappeiner, U; Tasser, E; Zerbe, S; Buchholz, T | MCDA | academic | Austria | NA | 1 | 1 | 1 | 1 | 0 |
| Comparing Methods for Prioritising Protected Areas | Gardner, CJ; Raxworthy, CJ; Metcalfe, K; Raselima | SCP | academic | Madagascar | Spatial Prioritisation | 1 | 1 | 0 | 1 | 0 |
| Complex decisions made simple: a primer on stochastic dynamic programming | Marescot, L; Chapron, G; Chades, I; Fackler, PL; Duchamp, C; Marboutin, E; Gimenez, O | AM | academic | France | Population Management | 1 | 0 | 0 | 1 | 0 |
| Concept for cost effective improvement of river morphology in the context of the European Water Framework Directive | Klauer, B; Schiller, J; Bathe, F | mixed | academic | Germany | Mixed Management | 1 | 1 | 1 | 0 | 0 |
| Conceptual basis for an integrated system for the management of a protected area. Examples from its application in a mediterranean area | Cornejo, E; Fungairino, SG; Barandica, JM; Serrano, JM; Zorrilla, JM; Gomez, T; Zapata, FJ; Acosta, FJ | mixed | conservation practice | Spain | Management not specified | 1 | 0 | 1 | 0 | 0 |
| Conceptual framework for adaptive management of coupled human and natural systems with respect to climate change uncertainty | Prato, T | AM | academic | theoretical | Management not specified | 1 | 0 | 1 | 0 | 0 |
| Confronting dynamics and uncertainty in optimal decision making for conservation | Williams, BK; Johnson, FA | SCP | academic | theoretical | Spatial Prioritisation | 1 | 0 | 1 | 1 | 0 |
| Confronting dynamics and uncertainty in optimal decision making for conservation | Williams, BK; Johnson, FA | AM | academic | theoretical | Mixed Management | 1 | 1 | 1 | 1 | 0 |

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|---|---|-------|-----------------------|---------|------------------------|---|---|---|---|---|
| Conservation in the face of climate change: The roles of alternative models, monitoring, and adaptation in confronting and reducing uncertainty | Conroy, MJ; Runge, MC; Nichols, JD; Stodola, KW; Cooper, RJ | mixed | academic | US | Mixed Management | 1 | 1 | 1 | 0 | 0 |
| Conservation of grassland butterflies in Finland under a changing climate | Tainio, A; Heikkinen, RK; Heliola, J; Hunt, A; Watkiss, P; Fronzek, S; Leikola, N; Lotjonen, S; Mashkina, O; Carter, TR | CE | conservation practice | Finland | Mixed Management | 1 | 1 | 1 | 1 | 0 |
| Conservation of northern bobwhite on private lands in Georgia, USA under uncertainty about landscape-level habitat effects | Howell, JE; Moore, CT; Conroy, MJ; Hamrick, RG; Cooper, RJ; Thackston, RE; Carroll, JP | AM | academic | US | Restoration | 0 | 1 | 0 | 1 | 0 |
| Conservation planning for freshwater ecosystems in | Lira-Noriega, A; Aguilar, V; Alarcon, J; Kolb, M; | SCP | academic | Mexico | Spatial Prioritisation | 1 | 1 | 1 | 0 | 1 |
| Conservation planning for imperiled aquatic species in an urbanizing environment | Wenger, SJ; Freeman, MC; Fowler, LA; Freeman, BJ; Peterson, JT | AM | conservation practice | US | Threat Abatement | 1 | 1 | 0 | 1 | 0 |
| Conservation planning for successional landscapes | Drechsler, M; Lourival, R; Possingham, HP" | SCP | academic | NA | Spatial Prioritisation | 1 | 1 | 0 | 1 | 0 |
| Conservation planning in agricultural landscapes: | Shackelford, GE; Steward, PR; German, RN; Sait, S | SCP | academic | global | Spatial Prioritisation | 1 | 1 | 1 | 1 | 0 |
| Conservation planning on a budget: a "resource l | Didier, KA; Wilkie, D; Douglas-Hamilton, I; Frank | mixed | conservation practice | Kenya | Spatial Prioritisation | 1 | 1 | 1 | 0 | 0 |
| Conservation planning under uncertainty in urban d | Troupin, D; Carmel, Y" | SCP | academic | Israel | Spatial Prioritisation | 1 | 1 | 1 | 1 | 0 |
| Conservation planning with insects at three differ | Cabeza, M; Arponen, A; Jaattela, L; Kujala, H; va | SCP | academic | Finland | Spatial Prioritisation | 1 | 1 | 0 | 1 | 0 |
| Conservation planning with insects at three differ | Cabeza, M; Arponen, A; Jaattela, L; Kujala, H; va | SCP | academic | Finland | Mixed Management | 1 | 1 | 1 | 1 | 0 |
| Conservation planning with insects at three differ | Cabeza, M; Arponen, A; Jaattela, L; Kujala, H; va | SCP | academic | Finland | Mixed Management | 1 | 0 | 1 | 1 | 1 |
| Conservation Planning with Multiple Organizations | Bode, M; Probert, W; Turner, WR; Wilson, KA; Vent | SCP | academic | NA | Spatial Prioritisation | 1 | 0 | 1 | 1 | 1 |
| Conservation priorities for the threatened flora o | Monteiro, L; Machado, N; Martins, E; Pougy, N; Ve | SCP | academic | Brazil | Spatial Prioritisation | 1 | 1 | 1 | 0 | 0 |
| Conservation priority of global Galliformes specie | Chen, YH" | SCP | academic | global | Spatial Prioritisation | 1 | 0 | 0 | 0 | 0 |
| Conserving what, where and how? Cost-efficient me | Petersen, AH; Strange, N; Anthon, | SCP | academic | Denmark | Spatial Prioritisation | 1 | 1 | 1 | 1 | 0 |

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| | S; Bjorner, TB; | | | | | | | | | |
| ConsNet-A tabu search approach to the spatially co | Ciarleglio, M; Barnes, JW; Sarkar, S" | SCP | academic | Mexico | Spatial Prioritisation | 1 | 0 | 0 | 1 | 0 |
| Controlling range expansion in habitat networks by adaptively targeting source populations | Hock, K; Wolff, NH; Beeden, R; Hoey, J; Condie, SA; Anthony, KRN; Possingham, HP; Mumby, PJ | mixed | academic | Australia | Threat Abatement | 1 | 1 | 1 | 1 | 0 |
| Cost and feasibility of a barrier to halt the spre | Southwell, D; Tingley, R; Bode, M; Nicholson, E; P | mixed | conservation practice | Australia | Threat Abatement | 0 | 1 | 1 | 1 | 0 |
| Cost-effective conservation of amphibian ecology a | Campos, FS; Lourenco-de-Moraes, R; Llorente, GA; | SCP | academic | Brazil | Spatial Prioritisation | 0 | 1 | 1 | 1 | 0 |
| Cost-effective conservation of an endangered frog under uncertainty | Rose, LE; Heard, GW; Chee, YE; Wintle, BA | CE | academic | Australia | NA | 1 | 1 | 1 | 1 | 0 |
| Cost-effective ecological restoration | Kimball, S; Lulow, M; Sorenson, Q; Balazs, K; Fang, YC; Davis, SJ; O'Connell, M; Huxman, TE | CE | academic | US | Restoration | 1 | 1 | 1 | 1 | 0 |
| Cost-Effective Marine Protection - A Pragmatic Approach | Oinonen, S; Hyytiainen, K; Ahlvik, L; Laamanen, M; Lehtoranta, V; Salojarvi, J; Virtanen, J | CE | conservation practice | Finland | Mixed Management | 1 | 1 | 1 | 1 | 0 |
| Cost-Effectiveness Analysis of Sandhill Crane Habitat Management | Kessler, AC; Merchant, JW; Shultz, SD; Allen, CR | CE | academic | US | Mixed Management | 1 | 1 | 1 | 1 | 0 |
| Could European marine conservation policy benefit | Giakoumi, S; Katsanevakis, S; Vassilopoulou, V; P | SCP | academic | Greece | Spatial Prioritisation | 1 | 0 | 1 | 1 | 1 |
| Coupling hydrologic and economic modeling for wetland management multi-optimization in Tram Chim National Park, Vietnam | Nguyen, TTN; Migliaccio, KW; Evans, EA; Martinez, CJ; Sansalone, JJ; Clark, MW | MCDA | academic | Vietnam | NA | 1 | 0 | 1 | 1 | 0 |
| Coverage of vertebrate species distributions by Im | Kukkala, AS; Santangeli, A; Butchart, SHM; Maiora | SCP | academic | Europe | Spatial Prioritisation | 1 | 0 | 0 | 0 | 0 |
| Creating Larger and Better Connected Protected Areas Enhances the Persistence of Big Game Species in the Maputaland-Pondoland-Albany Biodiversity Hotspot | Di Minin, E; Hunter, LTB; Balme, GA; Smith, RJ; Goodman, PS; Slotow, R | MCDA | academic | South Africa | Spatial Prioritisation | 1 | 1 | 0 | 1 | 0 |

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| Critical catchments for freshwater biodiversity c | Carrizo, SF; Lengyel, S; Kapusi, F; Szabolcs, M; | SCP | academic | Europe | Spatial Prioritisation | 1 | 0 | 1 | 1 | 0 |
| Decision analysis for habitat conservation of an e | Robinson, OJ; McGowan, CP; Apodaca, JJ | SDM | conservation practice | US | Spatial Prioritisation | 1 | 1 | 1 | 1 | 1 |
| Decision analysis for species preservation under sea-level rise | Linhoss, AC; Kiker, GA; Aiello-Lammens, ME; Chu-Agor, ML; Convertino, M; Munoz-Carpena, R; Fischer, R; Linkov, I | MCDA | academic | US | Mixed Management | 0 | 1 | 1 | 1 | 0 |
| Decision Support System for Adaptive Regional-Scale Forest Management by Multiple Decision-Makers | Yamada, Y; Yamaura, Y | AM | academic | Japan | Population Management | 0 | 1 | 1 | 1 | 0 |
| Defining conservation priorities for freshwater f | Strecker, AL; Olden, JD; Whittier, JB; Paukert, C | SCP | academic | US | Spatial Prioritisation | 1 | 1 | 0 | 1 | 1 |
| Defining spatial conservation priorities in the fa | Faleiro, FV; Machado, RB; Loyola, RD* | SCP | academic | Brazil | Spatial Prioritisation | 1 | 1 | 0 | 1 | 0 |
| Delimiting priority areas for the conservation of | de Carvalho, DL; Sousa-Neves, T; Cerqueira, PV; G | SCP | academic | Brazil | Spatial Prioritisation | 1 | 0 | 0 | 1 | 0 |
| DELIVERY OF ENVIRONMENTAL WATER UNDER CONTENTIOUS WATER REFORM. LEARNING BY DOING TO IMPROVE WATER DELIVERY AND GOVERNMENT-MANAGER-COMMUNITY-SCIENTIST WORKING RELATIONSHIPS | Conallin, J | AM | conservation practice | Australia | Restoration | 1 | 1 | 1 | 0 | 0 |
| Designing a conservation area network that support | Nel, JL; Reyers, B; Roux, DJ; Impson, ND; Cowling | SCP | conservation practice | South Africa | Spatial Prioritisation | 1 | 0 | 1 | 0 | 0 |
| Designing a network of green infrastructure to enhance the conservation value of protected areas and maintain ecosystem services | Lanzas, M; Hermoso, V; de-Miguel, S; Bota, G; Bro | SCP | academic | Spain | Spatial Prioritisation | 1 | 0 | 1 | 1 | 1 |
| Designing a network of marine reserves in the Medi | Giakoumi, S; Grantham, HS; Kokkoris, GD; Possingh | SCP | academic | Greece | Spatial Prioritisation | 1 | 0 | 1 | 1 | 0 |
| Designing a resilient network of marine protected | Green, A; Smith, SE; Lipsett-Moore, G; Groves, C; | SCP | conservation practice | Papua New Guinea | Spatial Prioritisation | 1 | 1 | 1 | 1 | 0 |

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| Designing connected marine reserves in the face of | Alvarez-Romero, JG; Munguia-Vega, A; Beger, M; Ma | SCP | academic | US | Spatial Prioritisation | 1 | 1 | 1 | 1 | 1 |
| Designing natural heritage systems in southern Ont | Puric-Mladenovic, D; Strobl, S" | SCP | conservation practice | US | Spatial Prioritisation | 1 | 0 | 1 | 1 | 0 |
| Designing protected area networks that translate i | Bicknell, JE; Collins, MB; Pickles, RSA; McCann, | SCP | conservation practice | Guyana | Spatial Prioritisation | 1 | 0 | 1 | 1 | 0 |
| Desktop classification of inland wetlands for sys | Van Deventer, H; Nel, J; Mbona, N; Job, N; Ewart- | SCP | academic | South Africa | Spatial Prioritisation | 1 | 1 | 0 | 0 | 0 |
| Determination of priority nature conservation are | Zhang, L; Xu, WH; Ouyang, ZY; Zhu, CQ" | SCP | academic | China | Spatial Prioritisation | 1 | 1 | 0 | 1 | 0 |
| Determining When to Change Course in Management Actions | Ng, CF; Mccarthy, MA; Martin, TG; Possingham, HP | AM | academic | Australia | Population Management | 1 | 0 | 0 | 1 | 0 |
| Developing a conservation strategy to maximize persistence of an endangered freshwater mussel species while considering management effectiveness and cost | Smith, DR; Mcrae, SE; Augspurger, T; Ratcliffe, JA; Nichols, RB; Eads, CB; Savidge, T; Bogan, AE | SDM | conservation practice | US | Mixed Management | 1 | 1 | 1 | 1 | 1 |
| Developing a landscape-scale, multi-species, and c | Smith, DR; Butler, RS; Jones, JW; Gatenby, CM; Hyl | SDM | academic | US | Mixed Management | 1 | 1 | 1 | 1 | 1 |
| Developing a population target for an overabundant ungulate for ecosystem restoration | Serrouya, R; McLellan, BN; Boutin, S; Seip, DR; Nielsen, SE | AM | academic | Canada | Mixed Management | 1 | 1 | 0 | 1 | 0 |
| Developing an Adaptive Management approach to prescribed burning: a long-term heathland conservation experiment in north-west Italy | Ascoli, D; Beghin, R; Ceccato, R; Gorlier, A; Lombardi, G; Lonati, M; Marzano, R; Bovio, G; Cavallero, A | AM | academic | Italy | Population Management | 0 | 1 | 0 | 1 | 0 |
| Developing conservation strategies for Pinus korai | Wan, JZ; Wang, CJ; Yu, JH; Nie, SM; Han, SJ; Liu, | SCP | academic | China | Spatial Prioritisation | 1 | 1 | 1 | 1 | 0 |
| Development and testing of an object-oriented model for adaptively managing human disturbance of least tern (Sternula antillarum) nesting habitat | Kanapaux, W; Kiker, GA | AM | academic | US | Threat Abatement | 1 | 1 | 0 | 1 | 0 |
| Development of a cost-effective diversity-maximising decision-support tool for in situ | Samuel, AF; Drucker, AG; Andersen, SB; Simianer, H; van | CE | academic | Latinamerica | NA | 0 | 1 | 1 | 0 | 0 |

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|---|---|-------|-----------------------|----------------------|------------------------|---|---|---|---|---|
| crop genetic resources conservation: The case of cacao | Zonneveld, M | | | | | | | | | |
| Direct Application of Invasive Species Prioritization: The Spatial Invasive Infestation and Priority Analysis Mode | Stone, D; Andreu, M | AM | academic | US | Threat Abatement | 0 | 1 | 0 | 1 | 0 |
| Distinguishing Values From Science in Decision Mak | Mitchell, MS; Cooley, H; Gude, JA; Kolbe, J; Nowak | SDM | conservation practice | US | Population Management | 1 | 1 | 1 | 1 | 1 |
| Does supplemental feeding affect the viability of translocated populations? The example of the hihi | Chauvenet, ALM; Ewen, JG; Armstrong, DP; Coulson, T; Blackburn, TM; Adams, L; Walker, LK; Pettoirelli, N | AM | academic | New Zealand | Population Management | 1 | 1 | 0 | 0 | 0 |
| Dynamic marine protected areas can improve the resilience of coral reef systems | Game, ET; Bode, M; McDonald-Madden, E; Grantham, HS; Possingham, HP | mixed | academic | Western Indian Ocean | Mixed Management | 1 | 1 | 0 | 1 | 1 |
| Ecological coherence of marine protected area networks: a spatial assessment using species distribution models | Sundblad, G; Bergstrom, U; Sandstrom, A | SCP | academic | Baltic Sea | Spatial Prioritisation | 1 | 1 | 0 | 1 | 0 |
| Economic returns of groundwater management sustaining an ecosystem service of dust suppression by alkali meadow in Owens Valley, California | Gutrich, JJ; Gigliello, K; Gardner, KV; Elmore, AJ | mixed | academic | US | Mixed Management | 0 | 1 | 1 | 1 | 1 |
| Economics of camel control in central Australia | Drucker, AG; Edwards, GP; Saalfeld, WK | CE | academic | Australia | Threat Abatement | 1 | 1 | 1 | 1 | 0 |
| Economies of Scope in the Agricultural Provision of Ecosystem Services: An Application to a High Cost Production Region | Huber, R; Lehmann, B | CE | academic | Switzerland | Mixed Management | 1 | 1 | 1 | 1 | 0 |
| Ecosystem Services in Conservation Planning: Targe | Chan, KMA; Hoshizaki, L; Klirkenberg, B" | SCP | academic | Canada | Spatial Prioritisation | 1 | 0 | 1 | 1 | 0 |
| Effect of risk aversion on prioritizing conservation projects | Tulloch, AIT; Maloney, RF; Joseph, LN; Bennett, JR; Di Fonzo, MMI; Probert, WJM; O'Connor, SM; Densem, JP; Possingham, HP | CE | academic | New Zealand | NA | 1 | 1 | 1 | 1 | 1 |

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| Effective use of data from monitoring programs and field studies for conservation decision making: predictions, designs and models working together | Conroy, MJ; Stodola, KW; Cooper, RJ | AM | conservation practice | US | Mixed Management | 1 | 1 | 0 | 1 | 0 |
| Effects of budget constraints on conservation netw | Remme, RP; Schroter, M" | SCP | academic | Netherlands | Spatial Prioritisation | 1 | 0 | 1 | 1 | 0 |
| EFFECTS OF FLOW DYNAMICS ON THE AQUATIC-TERRESTRIAL TRANSITION ZONE (ATTZ) OF LOWER MISSOURI RIVER SANDBARS WITH IMPLICATIONS FOR SELECTED BIOTA | Tracy-Smith, E; Galat, DL; Jacobson, RB | AM | academic | US | Restoration | 0 | 1 | 0 | 1 | 0 |
| Effects of Targeted Grazing and Prescribed Burning on Community and Seed Dynamics of a Downy Brome (Bromus tectorum)-Dominated Landscape | Diamond, JM; Call, CA; Devoe, N | AM | academic | US | Threat Abatement | 0 | 1 | 0 | 1 | 0 |
| Effects of threat management interactions on conservation priorities | Auerbach, NA; Wilson, KA; Tulloch, AIT; Rhodes, JR; Hanson, JO; Possingham, HP | CE | academic | Australia | Threat Abatement | 1 | 1 | 1 | 1 | 1 |
| Efficient and equitable design of marine protected | Gurney, GG; Pressey, RL; Ban, NC; Alvarez-Romero, | SCP | academic | Fiji | Spatial Prioritisation | 1 | 1 | 1 | 1 | 1 |
| Efficient Use of Information in Adaptive Management with an Application to Managing Recreation near Golden Eagle Nesting Sites | Fackler, PL; Pacifici, K; Martin, J; McIntyre, C | AM | academic | US | Threat Abatement | 1 | 1 | 1 | 1 | 0 |
| Enhanced Adaptive Management: Integrating Decision Analysis, Scenario Analysis and Environmental Modeling for the Everglades | Convertino, M; Foran, CM; Keisler, JM; Scarlett, L; LoSchiavo, A; Kiker, GA; Linkov, I | AM | academic | US | Restoration | 1 | 1 | 1 | 1 | 1 |
| Ensuring local stakeholder support for marine cons | Syakur, A; Wibowo, JT; Firmansyah, F; Azam, I; Li | SCP | conservation practice | Indonesia | Spatial Prioritisation | 1 | 1 | 1 | 1 | 0 |
| Eradicating the grey squirrel Sciurus carolinensis | La Morgia, V; Paoloni, D; Genovesi, P | mixed | conservation practice | Italy | Threat Abatement | 0 | 1 | 1 | 1 | 0 |
| Evaluating a focal-species approach for tidal mars | Klingbeil, BT; Cohen, JB; Correll, MD; Field, CR; | SCP | academic | US | Spatial Prioritisation | 1 | 1 | 1 | 1 | 0 |
| Evaluating and managing wildlife impacts of climate change under uncertainty | Prato, T | AM | academic | theoretical | Mixed Management | 1 | 1 | 1 | 1 | 0 |

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| Evaluating complementary networks of restoration p | Ikin, K; Tulloch, A; Gibbons, P; Ansell, D; Seddo | SCP | academic | Australia | Mixed Management | 1 | 0 | 1 | 1 | 0 |
| Evaluating conservation and fisheries management s | Metcalfe, K; Vaz, S; Engelhard, GH; Villanueva, M | SCP | academic | UK, France | Spatial Prioritisation | 1 | 1 | 1 | 1 | 1 |
| Evaluating trade-offs in bull trout reintroduction strategies using structured decision making | Brignon, WR; Peterson, JT; Dunham, JB; Schaller, HA; Schreck, CB | SDM | academic | US | Population Management | 1 | 0 | 0 | 1 | 1 |
| Evaluation of Potential Responses to Invasive Non- | Liu, S; Walshe, T; Long, G; Cook, D | SDM | conservation practice | Australia | Threat Abatement | 1 | 1 | 1 | 1 | 1 |
| Evidence-based marine protected area planning for | Schofield, G; Scott, R; Dimadi, A; Fossette, S; K | SCP | conservation practice | Greece | Spatial Prioritisation | 1 | 0 | 1 | 0 | 1 |
| Expanding protected areas beyond their terrestrial | Nel, JL; Reyers, B; Roux, DJ; Cowling, RM" | SCP | conservation practice | South Africa | Spatial Prioritisation | 1 | 1 | 0 | 0 | 0 |
| Expert Elicitation, Uncertainty, and the Value of Information in Controlling Invasive Species | Johnson, FA; Smith, BJ; Bonneau, M; Martin, J; Romagosa, C; Mazzotti, F; Waddle, H; Reed, RN; Eckles, JK; Vitt, LJ | CE | academic | US | Threat Abatement | 0 | 1 | 1 | 1 | 1 |
| Exploring a Resilience-Based Approach to Spatial Planning in Fathom Five National Marine Park, Lake Huron, Canada, using Marxan with Zones | Parker, SR; Truscott, J; Harpur, C; Murphy, SD | SCP | academic | Canada | Spatial Prioritisation | 1 | 0 | 1 | 1 | 0 |
| Exploring spatial patterns of vulnerability for di | Vimal, R; Pluvinet, P; Sacca, C; Mazagol, PO; Etl | SCP | academic | France | Spatial Prioritisation | 1 | 1 | 0 | 1 | 0 |
| Exploring the environmental value of ecosystem services for a river basin through a spatial multicriteria analysis | Comino, E; Bottero, M; Pomarico, S; Rosso, M | MCDA | academic | Italy | Spatial Prioritisation | 0 | 1 | 0 | 1 | 0 |
| Facilitating adaptation of biodiversity to climate change: a conceptual framework applied to the world's largest Mediterranean-climate woodland | Prober, SM; Thiele, KR; Rundel, PW; Yates, CJ; Berry, SL; Byrne, M; Christidis, L; Gosper, CR; Grierson, PF; Lemson, K; Lyons, T; Macfarlane, C; O'Connor, MH; Scott, JK; Standish, RJ; Stock, WD; van Etten, EJB; Wardell-Johnson, | AM | academic | Australia | Mixed Management | 1 | 1 | 1 | 0 | 0 |

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|---|--|------|-----------------------|---------------|------------------------|---|---|---|---|---|
| | GW; Watson, A | | | | | | | | | |
| Fast, slow, and adaptive management of habitat modification-invasion interactions: woodland caribou (<i>Rangifer tarandus</i>) | Wilman, EA; Wilman, EN | AM | academic | Canada | Threat Abatement | 1 | 1 | 0 | 0 | 0 |
| Fishery failure, unemployed commercial fishers, and lost blue crab pots: An unexpected success story | Havens, K; Bilkovic, DM; Stanhope, D; Angstadt, K | AM | conservation practice | US | Mixed Management | 0 | 1 | 1 | 0 | 0 |
| Forecasting the Effects of Land Use Scenarios on Farmland Birds Reveal a Potential Mitigation of Climate Change Impacts | Prince, K; Lorrilliere, R; Barbet-Massin, M; Leger, F; Jiguet, F | AM | academic | France | Threat Abatement | 0 | 1 | 0 | 1 | 0 |
| Forest restoration in a surface fire-dependent ecosystem: An example from a mixed conifer forest, southwestern Colorado, USA | Korb, JE; Fule, PZ; Stoddard, MT | AM | academic | US | Restoration | 0 | 1 | 1 | 1 | 0 |
| From Marxan to management: ocean zoning with stake | Jumin, R; Binson, A; Mcgowan, J; MaGupin, S; Bege | SCP | conservation practice | Malaysia | Spatial Prioritisation | 1 | 1 | 1 | 0 | 0 |
| From Population Viability Analysis to Coviability of Farmland Biodiversity and Agriculture | Mouysset, L; Doyen, L; Jiguet, F | AM | academic | France | NA | 1 | 1 | 1 | 1 | 0 |
| From principles to practice: a spatial approach to | Wedding, LM; Friedlander, AM; Kittinger, JN; Watl | SCP | conservation practice | North Pacific | Spatial Prioritisation | 1 | 1 | 1 | 0 | 1 |
| Fuzzy adaptive management of social and ecological carrying capacities for protected areas | Prato, T | AM | academic | theoretical | Threat Abatement | 1 | 1 | 1 | 1 | 0 |
| Gap analysis of European wetland species: priority | Jantke, K; Schleupner, C; Schneider, UA* | SCP | academic | Europe | Spatial Prioritisation | 1 | 0 | 1 | 1 | 1 |
| Genecological zones and selection criteria for natural forest populations for conservation: the case of <i>Boswellia papyrifera</i> in Ethiopia | Derero, A; Worku, A; Kassa, H | MCDA | academic | Ethiopia | Spatial Prioritisation | 0 | 1 | 1 | 1 | 0 |

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|---|--|-----|-----------------------|------------------|------------------------|---|---|---|---|---|
| Global conservation strategies for two clades of s | Terribile, LC; de Oliveira, G; Albuquerque, F; Ro | SCP | academic | global | Spatial Prioritisation | 1 | 1 | 0 | 1 | 0 |
| GMSE: An r package for generalised management strategy evaluation | Duthie, AB; Cusack, JJ; Jones, IL; Minderman, J; Nilsen, EB; Pozo, RA; Rakotonarivo, OS; Van Moorster, B; Bunnefeld, N | AM | academic | theoretical | Population Management | 1 | 1 | 1 | 0 | 1 |
| Governance factors in the identification of global | Eklund, J; Arponen, A; Visconti, P; Cabeza, M" | SCP | academic | global | Spatial Prioritisation | 1 | 0 | 1 | 1 | 1 |
| Handling overheads: optimal multi-method invasive | Baker, CM; Armsworth, PR; Lenhart, SM | CE | academic | NA | Threat Abatement | 0 | 1 | 1 | 1 | 0 |
| He who hesitates is lost: Why conservation in the | Portman, ME; Notarbartolo-di-Sciara, G; Agardy, T | SCP | academic | Europe | Mixed Management | 1 | 1 | 1 | 0 | 0 |
| How does the inclusion of Data Deficient species c | Trindade, J; de Carvalho, RA; Brito, D; Loyola, R | SCP | academic | Brazil | Spatial Prioritisation | 1 | 0 | 1 | 1 | 0 |
| Identification of a spatially efficient portfolio | Geselbracht, L; Torres, R; Cumming, GS; Dorfman, | SCP | academic | US | Spatial Prioritisation | 1 | 1 | 0 | 1 | 0 |
| Identification of Prime Butterfly Areas in Turkey | Zeydani, US; Turak, AS; Balkiz, O; Ozut, D; Ertu | SCP | academic | Turkey | Spatial Prioritisation | 1 | 0 | 1 | 1 | 0 |
| Identification of top priority areas and managemen | Mikkonen, N; Moilanen, A" | SCP | conservation practice | Finland | Spatial Prioritisation | 1 | 0 | 0 | 0 | 0 |
| Identifying a network of priority areas for conser | Solovyev, B; Spiridonov, V; Onufrenya, I; Belikov | SCP | academic | Russia | Spatial Prioritisation | 1 | 0 | 1 | 1 | 0 |
| Identifying a preservation zone using multi-criteria decision analysis | Farashi, A; Naderi, M; Parvian, N | MCD | academic | Iran | Spatial Prioritisation | 0 | 1 | 1 | 0 | 1 |
| Identifying and mapping biodiversity processes for | Lagabrielle, E; Rouget, M; Payet, K; Wistebaar, N | SCP | academic | Reunion Island | Spatial Prioritisation | 1 | 1 | 1 | 1 | 0 |
| Identifying conservation priorities and managemen | Qu, Y; Lu, M" | SCP | academic | China | Spatial Prioritisation | 1 | 1 | 1 | 0 | 0 |
| Identifying effective actions to guide volunteer-based and nationwide conservation efforts for a ground-nesting farmland bird | Santangeli, A; Arroyo, B; Millon, A; Bretagnolle, V | CE | academic | France | Threat Abatement | 0 | 1 | 1 | 1 | 0 |
| Identifying high-value areas to strengthen marine | Vila, AR; Falabella, V; Galvez, M; Farias, A; Dro | SCP | conservation practice | Chile, Argentina | Spatial Prioritisation | 1 | 0 | 1 | 1 | 0 |
| Identifying target reference points for harvesting | Stevens, BS; Bence, JR; Porter, WF; Jones, ML | SDM | conservation practice | US | Population Management | 1 | 1 | 1 | 1 | 0 |

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|---|---|-------|-----------------------|---------------------------------------|------------------------|---|---|---|---|---|
| Implementation of a framework for multi-species, m | McGowan, CP; Smith, DR; Nichols, JD; Lyons, JE; Sw | mixed | conservation practice | US | Population Management | 1 | 1 | 1 | 1 | 0 |
| Implementation of Environmental Flows for Intermittent River Systems: Adaptive Management and Stakeholder Participation Facilitate Implementation | Conallin, J; Wilson, E; Campbell, J | AM | conservation practice | Australia | Restoration | 1 | 1 | 1 | 1 | 1 |
| Implementation of the European Water Framework Directive: procedures and a simple model for the identification of the most cost-effective measures in eutrophicated catchments | Zanou, B; Bellas, C; Skourtos, M | CE | academic | Europe | Threat Abatement | 0 | 1 | 1 | 1 | 0 |
| Implementation of the first adaptive management plan for a European migratory waterbird population: The case of the Svalbard pink-footed goose Anser brachyrhynchus | Madsen, J; Williams, JH; Johnson, FA; Tombre, IM; Dereliev, S; Kuijken, E | mixed | conservation practice | Norway, Denmark, Netherlands, Belgium | Mixed Management | 1 | 1 | 1 | 1 | 0 |
| Implementing comprehensiveness, adequacy and repr | Sharafi, SM; White, M; Burgman, M" | SCP | academic | Australia | Spatial Prioritisation | 0 | 0 | 0 | 1 | 0 |
| Improving bioregional frameworks for conservation | Bino, G; Ramp, D; Kingsford, RT" | SCP | academic | Australia | Spatial Prioritisation | 1 | 0 | 1 | 1 | 0 |
| Improving effectiveness of systematic conservation | Veloz, S; Salas, L; Altman, B; Alexander, J; Jong | SCP | academic | US | Spatial Prioritisation | 1 | 0 | 0 | 1 | 0 |
| Improving Identification of Areas for Ecological Restoration for Conservation by Integrating USLE and MCDA in a GIS-Environment: A Pilot Study in a Priority Region Northern Mexico | Aguirre-Salado, CA; Miranda-Aragon, L; Pompa-Garcia, M; Reyes-Hernandez, H; Soubervielle-Montalvo, C; Flores-Cano, JA; Mendez-Cortes, H | MCDA | academic | Mexico | Mixed Management | 0 | 1 | 0 | 0 | 0 |
| Improving spatial prioritisation for remote marine | Moore, CH; Radford, BT; Possingham, HP; Heyward, | SCP | conservation practice | Australia | Spatial Prioritisation | 1 | 1 | 1 | 1 | 1 |
| Improving supplementary feeding in species conserv | Ewen, JG; Walker, L; Canessa, S; Groombridge, JJ | SDM | conservation practice | New Zealand | Population Management | 1 | 0 | 1 | 0 | 0 |
| Incentivizing Monitoring and Compliance in Trophy Hunting | Bunnefeld, N; Edwards, CTT; Atickem, A; Hailu, F; Milner-Gulland, EJ | AM | academic | Ethiopia | Population Management | 1 | 1 | 1 | 1 | 1 |

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|--|--|-----|-----------------------|------------------|------------------------|---|---|---|---|---|
| Incorporating Allee effects into reintroduction st | Armstrong, DP; Wittmer, HU | SDM | academic | NA | Population Management | 1 | 1 | 1 | 1 | 1 |
| Incorporating asymmetric connectivity into spatial | Beger, M; Linke, S; Watts, M; Game, E; Tremf, E; | SCP | academic | Australia | Spatial Prioritisation | 1 | 0 | 1 | 1 | 1 |
| Incorporating climate change adaptation into natio | Game, ET; Lipsett-Moore, G; Saxon, E; Peterson, N | SCP | academic | Papua New Guinea | Spatial Prioritisation | 1 | 1 | 1 | 1 | 0 |
| Incorporating climate change in conservation plann | Bond, NR; Thomson, JR; Reich, P" | SCP | academic | Australia | Spatial Prioritisation | 1 | 1 | 0 | 1 | 1 |
| Incorporating Community Education in the Strategy for Harpy Eagle Conservation in Panama | Curti, M; Valdez, U | AM | conservation practice | Panama | Mixed Management | 0 | 1 | 0 | 1 | 0 |
| Incorporating dynamic distributions into spatial p | Runge, CA; Tulloch, AIT; Possingham, HP; Tulloch, | SCP | academic | Australia | Spatial Prioritisation | 1 | 0 | 1 | 1 | 0 |
| Incorporating ecological and evolutionary processe | Klein, C; Wilson, K; Watts, M; Stein, J; Berry, S | SCP | academic | Australia | Spatial Prioritisation | 1 | 0 | 1 | 1 | 1 |
| Incorporating ecological functions in conservation | Decker, E; Linke, S; Hermoso, V; Geist, J" | SCP | academic | Europe | Spatial Prioritisation | 1 | 0 | 1 | 1 | 0 |
| Incorporating habitat availability into systematic | Crouzeilles, R; Beyer, HL; Mills, M; Grelle, CEV; | SCP | academic | Brazil | Mixed Management | 1 | 1 | 1 | 1 | 0 |
| Incorporating local tenure in the systematic desig | Weeks, R; Russ, GR; Bucol, AA; Alcalá, AC" | SCP | academic | Philippine s | Spatial Prioritisation | 1 | 1 | 1 | 1 | 1 |
| Index-Based Cost-Effectiveness Analysis vs. Least-Cost River Basin Optimization Model: Comparison in the Selection of a Programme of Measures at the River Basin Scale | Girard, C; Rinaudo, JD; Pulido-Velazquez, M | CE | conservation practice | France | NA | 1 | 1 | 1 | 1 | 0 |
| Indicator-Driven Conservation Planning Across Ter | Pickens, BA; Mordecai, RS; Drew, CA; Alexander-Va | SCP | academic | US | Spatial Prioritisation | 1 | 0 | 1 | 0 | 0 |
| Inferential and forward projection modeling to evaluate options for controlling invasive mammals on islands | Anderson, DP; McMurtrie, P; Edge, KA; Baxter, PWJ; Byrom, AE | CE | academic | New Zealand | Threat Abatement | 0 | 1 | 1 | 1 | 0 |
| Informed opportunism for conservation planning in | Game, ET; Lipsett-Moore, G; Hamilton, R; Peterson | SCP | conservation practice | Solomon Islands | Spatial Prioritisation | 1 | 0 | 1 | 1 | 0 |
| Informing Canada's commitment to biodiversity cons | Coristine, LE; Jacob, AL; Schuster, R; Otto, SP; | SCP | academic | Canada | Spatial Prioritisation | 0 | 1 | 0 | 1 | 0 |
| Informing management with monitoring data: the value of | Ketz, AC; Johnson, TL; Monello, RJ; Hobbs, NT | AM | conservation practice | US | Population Management | 1 | 1 | 0 | 1 | 0 |

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|--|--|-------|-----------------------|--------------|------------------------|---|---|---|---|---|
| Bayesian forecasting | | | | | | | | | | |
| Insight into distribution patterns and conservati | Zhang, HX; Zhang, ML" | SCP | academic | China | Spatial Prioritisation | 1 | 0 | 0 | 0 | 0 |
| Institutional challenges of adopting ecosystem-based adaptation to climate change | Lukasiewicz, A; Pittock, J; Finlayson, M | AM | conservation practice | Australia | Mixed Management | 0 | 1 | 1 | 0 | 0 |
| Integrated Ecological Modeling and Decision Analysis Within the Everglades Landscape | Fitz, HC; Kiker, GA; Kim, JB | MCDA | conservation practice | US | Restoration | 1 | 1 | 0 | 1 | 1 |
| Integrated maps of biodiversity in the Qinling Mou | Zhang, YB; Wang, YZ; Phillips, N; Ma, KP; Li, JS; | SCP | academic | China | Spatial Prioritisation | 1 | 1 | 1 | 1 | 0 |
| Integrated modeling of oil spill response strategies: a coastal management case study | Liu, X | mixed | academic | Germany | Threat Abatement | 1 | 1 | 1 | 1 | 0 |
| Integrating a participatory process with a GIS-based multi-criteria decision analysis for protected area zoning in China | Zhang, ZM; Sherman, R; Yang, ZJ; Wu, RD; Wang, WL; Yin, M; Yang, GH; Ou, XK | MCDA | conservation practice | China | Spatial Prioritisation | 0 | 1 | 1 | 0 | 0 |
| Integrating conservation and economic objectives i | Geange, SW; Leathwick, J; Linwood, M; Curtis, H; | SCP | academic | New Zealand | Spatial Prioritisation | 1 | 0 | 1 | 1 | 1 |
| Integrating ecosystem services in river basin management plans | Terrado, M; Momb Blanch, A; Bardina, M; Boithias, L; Munne, A; Sabater, S; Solera, A; Acuna, V | CE | academic | Spain | Mixed Management | 1 | 1 | 1 | 1 | 1 |
| Integrating ecosystem services into environmental impact assessment: An analytic-deliberative approach | Karjalainen, TP; Marttunen, M; Sarkki, S; Rytkonen, AM | MCDA | conservation practice | Finland | Restoration | 1 | 1 | 1 | 1 | 1 |
| Integrating freshwater and terrestrial priorities | Amis, MA; Rouget, M; Lotter, M; Day, J" | SCP | academic | South Africa | Spatial Prioritisation | 1 | 0 | 0 | 1 | 0 |
| Integrating Land Market Feedbacks into Conservatio | Jantke, K; Schneider, U" | SCP | academic | Europe | Spatial Prioritisation | 1 | 0 | 1 | 1 | 0 |
| Integrating multidirectional connectivity requirem | Hermoso, V; Kennard, MJ; Linke, S" | SCP | academic | Australia | Spatial Prioritisation | 1 | 0 | 1 | 1 | 0 |
| Integrating Social Values and Ecosystem Services i | Lin, YP; Lin, WC; Li, HY; Wang, YC; Hsu, CC; Lien | SCP | academic | Taiwan | Spatial Prioritisation | 1 | 1 | 1 | 1 | 1 |
| Integrating species life-history traits and patter | Becker, CG; Loyola, RD; Haddad, CFB; Zamudio, KR" | SCP | academic | Brazil | Spatial Prioritisation | 1 | 1 | 0 | 1 | 0 |
| Integrating Stakeholder | Uribe, D; Geneletti, D; | MCDA | academic | Mexico | Restoration | 1 | 1 | 0 | 0 | 0 |

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|---|--|-------|-----------------------|-----------------------------|------------------------|---|---|---|---|---|
| Preferences and GIS-Based Multicriteria Analysis to Identify Forest Landscape Restoration Priorities | del Castillo, RF; Orsi, F | | | | | | | | | |
| Integrating wildlife conservation with conflicting | Junker, J; Boesch, C; Freeman, T; Mundry, R; Step | SCP | conservation practice | Liberia | Spatial Prioritisation | 1 | 1 | 1 | 1 | 0 |
| Integrating within-catchment and interbasin connec | Li, XW; Shi, JB; Song, XL; Ma, TT; Man, Y; Cui, B | SCP | academic | China | Spatial Prioritisation | 1 | 1 | 1 | 1 | 0 |
| Integration of landscape-scale and site-scale metrics for prioritising investments in natural capital | Crossman, ND; Bryan, BA; King, D | MCDCA | conservation practice | Australia | Mixed Management | 1 | 1 | 1 | 1 | 0 |
| Interspecific Interactions May Influence Reef Fish Management Strategies in the Gulf of Mexico | Masi, MD; Ainsworth, CH; Kaplan, IC; Schirripa, MJ | AM | academic | US | Population Management | 0 | 1 | 1 | 1 | 1 |
| Keeping All the PIECES: Phylogenetically Informed Ex Situ Conservation of Endangered Species | Larkin, DJ; Jacobi, SK; Hipp, AL; Kramer, AT | MCDCA | academic | US | Mixed Management | 1 | 1 | 0 | 1 | 1 |
| Landscape Planning for Agricultural Non-Point Source Pollution Reduction. II. Balancing Watershed Size, Number of Watersheds, and Implementation Effort | Maxted, J; Diebel, M; Vander Zanden, M | mixed | academic | US | Threat Abatement | 1 | 1 | 1 | 1 | 1 |
| Landscape-scale conservation design across biotic | Leonard, PB; Baldwin, RF; Hanks, RD | SCP | conservation practice | US | Spatial Prioritisation | 1 | 1 | 1 | 1 | 0 |
| Landscape-scale spatial planning at WWF: a variety | Morrison, J; Loucks, C; Long, B; Wikramanayake, E | SCP | conservation practice | Indonesia, Papua New Guinea | Spatial Prioritisation | 1 | 0 | 1 | 0 | 0 |
| Landscape-scale spatial planning at WWF: a variety | Morrison, J; Loucks, C; Long, B; Wikramanayake, E | SCP | conservation practice | Vietnam | Spatial Prioritisation | 1 | 1 | 1 | 1 | 0 |
| Landscape-scale spatial planning at WWF: a variety | Morrison, J; Loucks, C; Long, B; Wikramanayake, E | SCP | conservation practice | India, Nepal | Mixed Management | 1 | 0 | 1 | 0 | 0 |
| Landscapes Toolkit: an integrated modelling framework to assist stakeholders in exploring options for sustainable landscape development | Bohnet, IC; Roebeling, PC; Williams, KJ; Holzworth, D; van Grieken, ME; Pert, PL; Kroon, FJ; Westcott, DA; Brodie, J | AM | conservation practice | Australia | Mixed Management | 1 | 1 | 1 | 1 | 1 |
| Large expansion of oil industry in the Ecuadorian | Lessmann, J; Fajardo, J; Munoz, J; Bonaccorso, E | SCP | academic | Ecuador | Spatial Prioritisation | 1 | 1 | 1 | 1 | 0 |

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|---|--|-----|-----------------------|-----------------|------------------------|---|---|---|---|---|
| Large-scale conservation planning in a multination | Mazor, T; Giakoumi, S; Kark, S; Possingham, HP* | SCP | academic | Europe | Spatial Prioritisation | 1 | 0 | 1 | 1 | 0 |
| Learning about colonization when managing metapopulations under an adaptive management framework | Southwell, DM; Hauser, CE; McCarthy, MA | AM | academic | US | Restoration | 1 | 1 | 0 | 1 | 0 |
| Linking modelling, monitoring and management: an integrated approach to controlling overabundant wildlife | Chee, YE; Wintle, BA | AM | academic | Australia | Threat Abatement | 0 | 1 | 0 | 1 | 0 |
| Linking planetary boundaries and ecosystem accounting, with an illustration for the Colombian Orinoco river basin | Vargas, L; Willemen, L; Hein, L | AM | academic | Colombia | Threat Abatement | 1 | 1 | 1 | 0 | 0 |
| Linking regional planning and local action: Toward | Mills, M; Alvarez-Romero, JG; Vance-Borland, K; C | SCP | academic | Solomon Islands | Spatial Prioritisation | 1 | 0 | 1 | 1 | 0 |
| Making the best use of experts' estimates to prioritise monitoring and management actions: A freshwater case study | Nicol, S; Ward, K; Stratford, D; Joehnk, KD; Chades, I | AM | conservation practice | Australia | Restoration | 1 | 1 | 0 | 1 | 1 |
| Making the leap from science to implementation: Strategic agricultural conservation in Michigan's Saginaw Bay watershed | Fales, M; Dell, R; Herbert, ME; Sowa, SP; Asher, J; O'Neil, G; Doran, PJ; Wickerham, B | CE | conservation practice | US | Threat Abatement | 0 | 1 | 1 | 0 | 0 |
| Making the leap from science to implementation: Strategic agricultural conservation in Michigan's Saginaw Bay watershed | Fales, M; Dell, R; Herbert, ME; Sowa, SP; Asher, J; O'Neil, G; Doran, PJ; Wickerham, B | CE | conservation practice | US | Threat Abatement | 0 | 1 | 1 | 0 | 0 |
| Management strategies to mitigate the impacts of climate change on sea turtle's terrestrial reproductive phase | Fuentes, MMPB; Fish, MR; Maynard, JA | CE | academic | NA | Mixed Management | 1 | 1 | 0 | 0 | 0 |
| Managing and learning with multiple models: Objectives and optimization algorithms | Probert, WJM; Hauser, CE; McDonald-Madden, E; Runge, MC; Baxter, PWJ; Possingham, HP | AM | academic | Australia | Population Management | 1 | 1 | 0 | 1 | 0 |
| Managing invasive species in cities: a decision support framework applied to Cape Town | Gaertner, M; Novoa, A; Fried, J; Richardson, DM | AM | academic | South Africa | Threat Abatement | 0 | 1 | 1 | 1 | 0 |

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|--|---|-------|-----------------------|----------------|--------------------------|---|---|---|---|---|
| Managing multi-lateral, intergovernmental projects and programmes: the case of the UNEP/GEF South China Sea project | Pernetta, JC; Jiang, YH | AM | conservation practice | China | Management not specified | 0 | 1 | 1 | 0 | 0 |
| Managing successional trajectories in alien-dominated, novel ecosystems by facilitating seedling regeneration: A case study | Kueffer, C; Schumacher, E; Dietz, H; Fleischmann, K; Edwards, PJ | AM | academic | Seychelles | Restoration | 1 | 1 | 0 | 1 | 0 |
| Managing Urban Plant Invasions: a Multi-Criteria Prioritization Approach | Potgieter, LJ; Gaertner, M; Irlich, UM; O'Farrell, PJ; Stafford, L; Vogt, H; Richardson, DM | MCDA | academic | South Africa | Mixed Management | 0 | 1 | 1 | 0 | 0 |
| Marine conservation of multispecies and multi-use areas with various conservation objectives and targets | Schmiing, M; Diogo, H; Santos, RS; Afonso, P | SCP | academic | Azores | Spatial Prioritisation | 1 | 1 | 1 | 1 | 0 |
| Marine systematic conservation planning for Rodri | Pasnin, O; Attwood, C; Klaus, R" | SCP | academic | Mauritius | Spatial Prioritisation | 1 | 0 | 1 | 1 | 0 |
| Matches and mismatches between national and EU-wide | Kukkala, AS; Arponen, A; Maiorano, L; Moilanen, A | SCP | academic | Europe | Spatial Prioritisation | 1 | 0 | 0 | 1 | 0 |
| Mathematical problem definition for ecological res | McBride, MF; Wilson, KA; Burger, J; Fang, YC; Lul | SCP | academic | US | Mixed Management | 1 | 0 | 1 | 0 | 0 |
| Maximising return on conservation investment in th | Withey, JC; Lawler, JJ; Polasky, S; Plantinga, AJ | mixed | academic | US | Spatial Prioritisation | 1 | 1 | 1 | 1 | 0 |
| Maximizing Age-0 Spot Export from a South Carolina | Robinson, KF; Jennings, CA | SDM | conservation practice | US | Mixed Management | 1 | 1 | 1 | 1 | 0 |
| Maximizing species conservation in continental Ecu | Lessmann, J; Munoz, J; Bonaccorso, E" | SCP | academic | Ecuador | Spatial Prioritisation | 1 | 1 | 0 | 1 | 0 |
| MDPtoolbox: a multi-platform toolbox to solve stochastic dynamic programming problems | Chades, I; Chapron, G; Cros, MJ; Garcia, F; Sabbadin, R | SCP | academic | theoretical | Spatial Prioritisation | 1 | 1 | 0 | 0 | 0 |
| Measuring the effectiveness of regional conservati | Payet, K; Rouget, M; Lagabriele, E; Esler, KJ" | SCP | academic | Reunion Island | Spatial Prioritisation | 1 | 0 | 1 | 1 | 1 |
| Minimum data requirements for designing a set of | Ban, NC" | SCP | academic | Canada | Spatial Prioritisation | 1 | 0 | 1 | 1 | 0 |
| Missing the Boat on Freshwater Fish Conservation i | Grantham, TE; Fesenmyer, KA; Peek, R; Holmes, E; | SCP | academic | US | Spatial Prioritisation | 1 | 0 | 0 | 0 | 0 |
| Model-based scenario planning to develop climate change adaptation strategies for rare plant populations in grassland reserves | Phillips-Mao, L; Galatowitsch, SM; Snyder, SA; Haight, RG | AM | academic | US | Restoration | 0 | 1 | 0 | 1 | 0 |

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|--|---|-------|-----------------------|-----------------------|------------------------|---|---|---|---|---|
| Modeling with uncertain science: estimating mitigation credits from abating lead poisoning in Golden Eagles | Cochrane, JF; Lonsdorf, E; Allison, TD; Sanders-Reed, CA | AM | academic | US | Threat Abatement | 1 | 1 | 0 | 1 | 0 |
| Modelling decision-making regarding wetland services for wetland management in Tram Chim National Park, Vietnam | Nguyen, TTN; Evans, EA; Migliaccio, KW | MCDA | academic | Vietnam | Spatial Prioritisation | 0 | 1 | 1 | 0 | 0 |
| Modelling horse management in the Australian Alps | Beeton, NJ; Johnson, CN | CE | academic | Australia | Threat Abatement | 0 | 1 | 1 | 1 | 0 |
| Modelling tropical fire ant (Solenopsis geminata) | Baker, CM; Hodgson, JC; Tartaglia, E; Clarke, RH | mixed | conservation practice | Australia | Threat Abatement | 0 | 1 | 1 | 1 | 0 |
| Modelling with stakeholders to integrate biodiverse | Lagabrielle, E; Botta, A; Dare, W; David, D; Aube | SCP | conservation practice | Mascarene archipelago | Spatial Prioritisation | 1 | 1 | 1 | 1 | 1 |
| Monitoring ecological consequences of efforts to restore landscape-scale connectivity | Watson, DM; Doerr, VAJ; Banks, SC; Driscoll, DA; van der Ree, R; Doerr, ED; Sunnucks, P | AM | conservation practice | Australia | Restoration | 1 | 0 | 0 | 1 | 0 |
| Multi-Action Planning for Threat Management: A Nov | Cattarino, L; Hermoso, V; Carwardine, J; Kennard, | SCP | academic | Australia | Threat Abatement | 1 | 1 | 1 | 1 | 0 |
| Multi-objective optimization in systematic conserv | Schlottfeldt, S; Walter, MEMT; Carvalho, ACPLF; S | SCP | academic | Brazil | Spatial Prioritisation | 1 | 0 | 0 | 1 | 0 |
| Multicriteria Decision Analysis of Stream Restoration: Potential and Examples | Corsair, HJ; Ruch, JB; Zheng, PQ; Hobbs, BF; Koonce, JF | MCDA | academic | US | Restoration | 0 | 1 | 1 | 1 | 1 |
| Multiple methods for multiple futures: Integrating qualitative scenario planning and quantitative simulation modeling for natural resource decision making | Symstad, AJ; Fisichelli, NA; Miller, BW; Rowland, E; Schuurman, GW | AM | conservation practice | US | Mixed Management | 0 | 1 | 0 | 1 | 0 |
| Multiple-species conservation planning for Europea | Jantke, K; Schneider, UA" | SCP | academic | Europe | Spatial Prioritisation | 1 | 0 | 1 | 1 | 0 |
| Multiscale Analysis of Restoration Priorities for Marine Shoreline Planning | Diefenderfer, HL; Sobocinski, KI; Thom, RM; May, CW; Borde, AB; Southard, SL; Vavrinec, J; Sather, NK | SCP | academic | US | Mixed Management | 0 | 1 | 0 | 1 | 0 |
| MULTISPECIES MODELING FOR ADAPTIVE MANAGEMENT OF HORSESHOE CRABS AND RED | McGowan, CP; Smith, DR; Sweka, JA; Martin, J; Nichols, JD; Wong, R; Lyons, JE; | AM | academic | US | Population Management | 1 | 1 | 0 | 1 | 0 |

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| KNOTS IN THE DELAWARE BAY | Niles, LJ; Kalasz, K; Brust, J | | | | | | | | | |
| National parks as protected areas for US freshwater | Lawrence, DJ; Larson, ER; Liermann, CAR; Mims, MC | SCP | academic | US | Spatial Prioritisation | 1 | 1 | 1 | 1 | 0 |
| Nature conservation: priority-setting needs a glob | Freudenberg, L; Hobson, P; Schluck, M; Krefl, S | SCP | academic | global | Spatial Prioritisation | 0 | 1 | 1 | 1 | 0 |
| Navigating trade-offs in land-use planning: integr | Adams, VM; Pressey, RL; Stoeckl, N" | SCP | conservation practice | Australia | NA | 1 | 1 | 1 | 1 | 1 |
| Odense Pilot River Basin: implementation of the EU Water Framework Directive in a shallow eutrophic estuary (Odense Fjord, Denmark) and its upstream catchment | Petersen, JD; Rask, N; Madsen, HB; Jorgensen, OT; Petersen, SE; Nielsen, SVK; Pedersen, CB; Jensen, MH | CE | academic | Denmark | Threat Abatement | 0 | 1 | 1 | 1 | 0 |
| On the importance of taking into account agricultu | Herve, M; Albert, CH; Bondeau, A" | SCP | academic | France | Spatial Prioritisation | 0 | 1 | 0 | 1 | 0 |
| Optimal control of native predators | Martin, J; O'Connell, AF; Kendall, WL; Runge, MC; | mixed | conservation practice | US | Threat Abatement | 1 | 1 | 0 | 1 | 0 |
| Optimal dynamic control of invasions: applying a s | Adams, VM; Setterfield, SA" | SCP | academic | Australia | Spatial Prioritisation | 1 | 1 | 1 | 1 | 0 |
| Optimal timing for managed relocation of species faced with climate change | McDonald-Madden, E; Runge, MC; Possingham, HP; Martin, TG | AM | academic | theoretical | NA | 1 | 1 | 0 | 1 | 0 |
| Optimal water depth management on river-fed Nation | Nicol, S; Griffith, B; Austin, J; Hunter, CM | SDM | academic | US | NA | 1 | 1 | 0 | 1 | 0 |
| Optimized Spatial Priorities for Biodiversity Cons | Wu, RD; Long, YC; Malanson, GP; Garber, PA; Zhang | SCP | academic | China | Spatial Prioritisation | 1 | 1 | 0 | 1 | 0 |
| Optimizing disturbance management for wildlife pro | Dhanjal-Adams, KL; Mustin, K; Possingham, HP; Full | mixed | academic | Australia | Threat Abatement | 1 | 1 | 1 | 1 | 1 |
| Optimizing search strategies for invasive pests: learn before you leap | Baxter, PWJ; Possingham, HP | AM | academic | Australia | Threat Abatement | 0 | 1 | 1 | 1 | 1 |
| Options for Managing Hypoxic Blackwater in River Systems: Case Studies and Framework | Whitworth, KL; Kerr, JL; Mosley, LM; Conallin, J; Hardwick, L; Baldwin, DS | AM | academic | Australia | Threat Abatement | 0 | 1 | 0 | 0 | 0 |
| Participatory coastal management through elicitation of ecosystem service preferences and modelling driven | Martinez-Lopez, J; Teixeira, H; Morgado, M; Almagro, M; Sousa, AI; Villa, F; Balbi, S; | MCDA | academic | Portugal | Mixed Management | 0 | 1 | 1 | 1 | 0 |

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|---|---|-------|-----------------------|--------------------------------|------------------------|---|---|---|---|---|
| by "coastal squeeze" | Genua-Olmedo, A; Nogueira, AJA; Lillebo, AI | | | | | | | | | |
| Pelagic bioregionalisation using open-access data | Roberson, LA; Lagabrielle, E; Lombard, AT; Sink, | SCP | conservation practice | South Africa | Spatial Prioritisation | 0 | 1 | 1 | 0 | 0 |
| Planning for Implementation: Landscape-Level Resto | Thompson, BA" | SCP | conservation practice | US | Mixed Management | 1 | 1 | 0 | 0 | 0 |
| Planning for optimal conservation of geographical | Diniz, JAF; Melo, DB; de Oliveira, G; Collevatti, | SCP | academic | Brazil | Spatial Prioritisation | 1 | 0 | 1 | 1 | 0 |
| Planning impact avoidance and biodiversity offset | Moilanen, A" | SCP | academic | Australia | Mixed Management | 1 | 1 | 1 | 1 | 0 |
| Planning Marine Reserve Networks for Both Feature | Bode, M; Williamson, DH; Weeks, R; Jones, GP; Alm | SCP | academic | Australia | Spatial Prioritisation | 1 | 0 | 1 | 1 | 0 |
| Planning priority conservation areas under climate | Qu, H; Wang, CJ; Zhang, ZX" | SCP | academic | China | Spatial Prioritisation | 0 | 1 | 0 | 1 | 0 |
| Planning protected areas network that are relevant | Vale, MM; Souza, TV; Alves, MAS; Crouzeilles, R" | SCP | academic | Brazil | Spatial Prioritisation | 1 | 1 | 0 | 1 | 0 |
| Population viability management: ecological standards to guide adaptive management for rare species | Bakker, VJ; Doak, DF | AM | conservation practice | US | Threat Abatement | 1 | 1 | 0 | 1 | 0 |
| Portfolio Decision Analysis Framework for Value-Focused Ecosystem Management | Convertino, M; Valverde, LJ | mixed | academic | US | Mixed Management | 1 | 1 | 1 | 1 | 1 |
| Practical applications of monitoring results to improve managing for coral reef resilience: a case study in the Mexican Caribbean | Ladd, MC; Collado-Vides, L | AM | academic | Mexico | Mixed Management | 0 | 1 | 0 | 0 | 0 |
| Predicting willingness-to-sell and its utility for | Guerrero, AM; Knight, AT; Grantham, HS; Cowling, | SCP | academic | South Africa | Spatial Prioritisation | 1 | 1 | 1 | 1 | 1 |
| Prioritising Invasive Species Control Actions: Evaluating Effectiveness, Costs, Willingness to Pay and Social Acceptance | Roberts, M; Cresswell, W; Hanley, N | CE | academic | Bonaire, Caribbean Netherlands | Threat Abatement | 1 | 1 | 1 | 1 | 0 |
| Prioritising Mangrove Ecosystem Services Results in Spatially Variable Management Priorities | Atkinson, SC; Jupiter, SD; Adams, VM; Ingram, JC; Narayan, S; Klein, CJ; Possingham, HP | CE | academic | Fiji | Mixed Management | 1 | 1 | 1 | 1 | 1 |

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|--|---|-------|-----------------------|--------------------------------------|------------------------|---|---|---|---|---|
| Prioritizing Invasive Plant Management with Multi-Criteria Decision Analysis | Hohmann, MG; Just, MG; Frank, PJ; Wall, WA; Gray, JB | MCDA | academic | US | Mixed Management | 1 | 1 | 1 | 1 | 0 |
| Prioritizing rat eradication on islands by cost and effectiveness to protect nesting seabirds | Capizzi, D; Baccetti, N; Sposimo, P | CE | academic | Italy | Threat Abatement | 1 | 1 | 1 | 1 | 0 |
| Prioritizing Sites for Protection and Restoration | Braid, ACR; Nielsen, SE" | SCP | academic | Canada | Mixed Management | 1 | 1 | 0 | 0 | 1 |
| Prioritizing threat management for biodiversity conservation | Carwardine, J; O'Connor, T; Legge, S; Mackey, B; Possingham, HP; Martin, TG | CE | conservation practice | Australia | Threat Abatement | 1 | 1 | 1 | 1 | 0 |
| Priority areas for the conservation of perennial p | Zhang, MG; Slik, JWF; Ma, KP" | SCP | academic | China | Spatial Prioritisation | 1 | 0 | 0 | 0 | 0 |
| Priority threat management of invasive animals to protect biodiversity under climate change | Firn, J; Maggini, R; Chades, I; Nicol, S; Walters, B; Reeson, A; Martin, TG; Possingham, HP; Pichancourt, JB; Ponce-Reyes, R; Carwardine, J | mixed | academic | Australia | Threat Abatement | 1 | 1 | 1 | 1 | 0 |
| Proposed biodiversity conservation areas: gap ana | Li, RQ; Powers, R; Xu, M; Zheng, YP; Zhao, SJ" | SCP | academic | China | Spatial Prioritisation | 1 | 0 | 1 | 0 | 0 |
| Protected areas and spatial conservation priorititi | Nori, J; Torres, R; Lescano, JN; Cordier, JM; Per | SCP | academic | Bolivia, Paraguay, Argentina, Brazil | Spatial Prioritisation | 1 | 1 | 0 | 1 | 0 |
| Quantifying and resolving conservation conflicts i | Mazziotta, A; Podkopaev, D; Trivino, M; Miettinen | SCP | academic | Finland | NA | 1 | 1 | 1 | 1 | 1 |
| Quantifying ecosystem service trade-offs: The case of an urban floodplain in Vienna, Austria | Sanon, S; Hein, T; Douven, W; Winkler, P | MCDA | conservation practice | Austria | Restoration | 1 | 1 | 1 | 1 | 1 |
| Quantifying the expected value of uncertain management choices for over-abundant Greylag Geese | Tulloch, AIT; Nicol, S; Bunnefeld, N | AM | academic | Scotland | Population Management | 1 | 1 | 1 | 1 | 0 |
| Recent advances in applying decision science to ma | Marcot, BG; Thompson, MP; Runge, MC; Thompson, FR; | mixed | conservation practice | US | Threat Abatement | 1 | 1 | 1 | 1 | 1 |
| Recent advances in applying decision science to ma | Marcot, BG; Thompson, MP; Runge, MC; Thompson, FR; | mixed | conservation practice | US | Threat Abatement | 1 | 1 | 1 | 0 | 1 |

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|---|--|-------|-----------------------|--------------|------------------------|---|---|---|---|---|
| Reducing Carryover Effects on the Migration and Spawning Success of Sockeye Salmon through a Management Experiment of Dam Flows | Burnett, NJ; Hinch, SG; Bett, NN; Braun, DC; Casselman, MT; Cooke, SJ; Gelchu, A; Lingard, S; Middleton, CT; Minke-Martin, V; White, CFH | AM | academic | Canada | Restoration | 0 | 1 | 0 | 1 | 0 |
| Reducing Reforestation Costs in Lebanon: Adaptive Field Trials | Haroutunian, G; Chojnacky, DC; El Riachy, R; Chojnacky, CC | mixed | conservation practice | Lebanon | Restoration | 1 | 0 | 1 | 1 | 0 |
| Reliable, verifiable and efficient monitoring of | Ji, YQ; Ashton, L; Pedley, SM; Edwards, DP; Tang, | SCP | academic | Malaysia | NA | 1 | 1 | 1 | 1 | 0 |
| Reorienting Systematic Conservation Assessment for | Sewall, BJ; Freestone, AL; Moutui, MFE; Toilibou, | SCP | conservation practice | Comoros | Spatial Prioritisation | 0 | 1 | 1 | 1 | 1 |
| Reptile species persistence under climate change a | Nori, J; Leynaud, GC; Volante, J; Abdala, CS; Scr | SCP | academic | Argentina | Spatial Prioritisation | 0 | 0 | 0 | 1 | 0 |
| Reserve network planning for fishes in the middle | Huang, XY; Li, F; Chen, JK" | SCP | academic | China | Spatial Prioritisation | 1 | 1 | 0 | 0 | 0 |
| Reserve selection and persistence: complementing t | Pinto, MP; Viveiros Grelle, CE" | SCP | academic | Brazil | Spatial Prioritisation | 1 | 0 | 1 | 1 | 0 |
| Reserves in Context: Planning for Leakage from Pro | Renwick, AR; Bode, M; Venter, O" | SCP | academic | Indonesia | Spatial Prioritisation | 1 | 1 | 1 | 1 | 0 |
| Resolving coastal conflicts using marine spatial planning | Tuda, AO; Stevens, TF; Rodwell, LD | MCDA | academic | Kenya | Spatial Prioritisation | 1 | 1 | 1 | 1 | 0 |
| Resolving future fire management conflicts using m | Driscoll, DA; Bode, M; Bradstock, RA; Keith, DA; P | MCDA | academic | Australia | Threat Abatement | 1 | 1 | 1 | 1 | 1 |
| Restoration planning to guide Aichi targets in a m | Tobon, W; Urquiza-Haas, T; Koleff, P; Schroter, M | mixed | academic | Mexico | Mixed Management | 1 | 0 | 1 | 1 | 0 |
| Restricted by borders: trade-offs in transboundary | Dolezsai, A; Saly, P; Takacs, P; Hermoso, V; Eros | SCP | academic | Hungary | Spatial Prioritisation | 1 | 1 | 1 | 1 | 1 |
| Revealing beliefs: using ensemble ecosystem modelling to extrapolate expert beliefs to novel ecological scenarios | Bode, M; Baker, CM; Benschmesh, J; Burnard, T; Rumpff, L; Hauser, CE; Lahoz-Monfort, JJ; Wintle, BA | AM | academic | Australia | Mixed Management | 1 | 1 | 0 | 1 | 0 |
| Scale-based freshwater conservation planning: tow | Rivers-Moore, NA; Goodman, PS; Nel, JL" | SCP | conservation practice | South Africa | Spatial Prioritisation | 1 | 0 | 1 | 1 | 0 |
| Science, Uncertainty, and Values in Ecological Res | Failing, L; Gregory, R; Higgins, P | mixed | conservation practice | Canada | Restoration | 0 | 1 | 1 | 1 | 1 |
| Selecting cost-effective areas for restoration of | Adame, MF; Hermoso, V; Perhans, K; Lovelock, | SCP | academic | Mexico | Restoration | 1 | 1 | 1 | 1 | 0 |

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|--|--|-------|-----------------------|--------------------|------------------------|---|---|---|---|---|
| ecosystem services | CE; Herrera-Silveira, JA | | | | | | | | | |
| Selection of invasive wild pig countermeasures using multicriteria decision analysis | Brondum, MC; Collier, ZA; Luke, CS; Goatcher, BL; Linkov, I | MCDA | academic | US | Threat Abatement | 0 | 1 | 1 | 1 | 0 |
| Selective-logging and oil palm: multitaxon impact | Edwards, DP; Magrath, A; Woodcock, P; Ji, YQ; Lim | SCP | academic | Borneo | Spatial Prioritisation | 1 | 1 | 1 | 1 | 1 |
| Setting conservation management thresholds using a novel participatory modeling approach | Addison, PFE; de Bie, K; Rumpff, L | SDM | conservation practice | Australia | Threat Abatement | 1 | 1 | 1 | 1 | 1 |
| Setting conservation priorities in cities: appra | Cimon-Morin, J; Poulin, M" | SCP | academic | Canada | Spatial Prioritisation | 1 | 1 | 1 | 1 | 1 |
| Shifting protected areas: scheduling spatial prior | Alagador, D; Cerdeira, JO; Araujo, MB" | SCP | academic | Spain, Portugal | Spatial Prioritisation | 1 | 1 | 1 | 1 | 1 |
| Simulating the effects of using different types of | Carvalho, SB; Brito, JC; Pressey, RL; Crespo, E; | SCP | academic | Portugal, Spain | Spatial Prioritisation | 1 | 0 | 1 | 1 | 0 |
| Simulating the value of collaboration in multi-act | Gordon, A; Bastin, L; Langford, WT; Lechner, AM; | SCP | academic | NA | Spatial Prioritisation | 1 | 0 | 1 | 1 | 0 |
| Site complementarity between biodiversity and ecos | Cimon-Morin, J; Darveau, M; Poulin, M" | SCP | academic | Canada | Spatial Prioritisation | 1 | 0 | 1 | 1 | 0 |
| Small mammals and retention islands: An experimental study of animal response to alternative logging practices | Lindenmayer, DB; Knight, E; McBurney, L; Michael, D; Banks, SC | AM | academic | Australia | Threat Abatement | 0 | 1 | 0 | 1 | 0 |
| Solving conservation planning problems with intege | Beyer, HL; Dujardin, Y; Watts, ME; Possingham, HP | SCP | academic | NA | Spatial Prioritisation | 1 | 0 | 1 | 1 | 1 |
| Spatial characteristics of species distributions a | Kujala, H; Moilanen, A; Gordon, A" | SCP | academic | Australia, Finland | Spatial Prioritisation | 1 | 0 | 0 | 1 | 0 |
| Spatial conservation priorities for top predators | Sobral, FL; Jardim, L; Lemes, P; Machado, N; Loyo | SCP | academic | Brazil | Spatial Prioritisation | 1 | 0 | 0 | 1 | 1 |
| Spatial conservation prioritization of biodiversit | Carvalho, SB; Velo-Anton, G; Tarroso, P; Portela, | SCP | academic | Spain, Portugal | Spatial Prioritisation | 1 | 0 | 1 | 1 | 0 |
| Spatial Education: Improving Conservation Delivery | Moore, CT; Shaffer, TL; Gannon, JJ | mixed | conservation practice | US | Restoration | 1 | 1 | 1 | 1 | 0 |
| Spatial MCDA in marine planning: Experiences from the Mediterranean and Baltic Seas | Tammi, I; Kalliola, R | MCDA | academic | Greece | Mixed Management | 0 | 1 | 1 | 1 | 0 |
| Spatial prioritization of | Moilanen, A; Leathwick, | SCP | academic | New Zealand | Mixed Management | 1 | 1 | 1 | 1 | 1 |

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|---|---|-------|-----------------------|-------------|------------------------|---|---|---|---|---|
| conservation management | JR; Quinn, JM" | | | | | | | | | |
| Spatial, socio-economic, and ecological implicati | Metcalfe, K; Vaughan, G; Vaz, S; Smith, RJ" | SCP | academic | UK | Spatial Prioritisation | 1 | 0 | 1 | 1 | 1 |
| Species distributions represent intraspecific gene | Hermoso, V; Kennard, MJ; Schmidt, DJ; Bond, N; Hu | SCP | academic | Australia | Spatial Prioritisation | 1 | 1 | 1 | 1 | 0 |
| Species specific connectivity in reserve-network d | Cerdeira, JO; Pinto, LS; Cabeza, M; Gaston, KJ" | SCP | academic | NA | Spatial Prioritisation | 1 | 1 | 0 | 1 | 0 |
| Staged-scale restoration: Refining adaptive management to improve restoration effectiveness | Bakker, JD; Delvin, EG; Dunwiddie, PW | AM | conservation practice | US | Restoration | 1 | 1 | 0 | 1 | 0 |
| Stakeholder Engagement and Knowledge Co-Creation in Water Planning: Can Public Participation Increase Cost-Effectiveness? | Graversgaard, M; Jacobsen, BH; Kjeldsen, C; Dalgaard, T | CE | conservation practice | Denmark | Restoration | 1 | 0 | 1 | 0 | 0 |
| State-and-transition modelling for Adaptive Management of native woodlands | Rumpff, L; Duncan, DH; Vesk, PA; Keith, DA; Wintle, BA | mixed | academic | Australia | Mixed Management | 1 | 1 | 1 | 1 | 0 |
| State-Dependent Resource Harvesting with Lagged Information about System States | Johnson, FA; Fackler, PL; Boomer, GS; Zimmerman, GS; Williams, BK; Nichols, JD; Dorazio, RM | AM | academic | US | Population Management | 1 | 1 | 1 | 1 | 0 |
| State-space modeling to support management of brucellosis in the Yellowstone bison population | Hobbs, NT; Geremia, C; Treanor, J; Wallen, R; White, PJ; Hooten, MB; Rhyan, JC | AM | academic | US | Population Management | 1 | 1 | 0 | 1 | 1 |
| Strategic Grassland Bird Conservation throughout t | Drum, RG; Ribic, CA; Koch, K; Lonsdorf, E; Grant, | SDM | academic | US, Canada | Mixed Management | 1 | 1 | 1 | 1 | 0 |
| Structured decision making as a conceptual framework to identify thresholds for conservation and management | Martin, J; Runge, MC; Nichols, JD; Lubow, BC; Kendall, WL | mixed | academic | theoretical | Threat Abatement | 1 | 1 | 1 | 1 | 0 |
| Structured decision making as a conservation tool | O'Donnell, KM; Messerman, AF; Barichivich, WJ; Sem | mixed | conservation practice | US | Mixed Management | 1 | 1 | 1 | 1 | 0 |
| Structured decision making as a conservation tool for recovery planning of two endangered salamanders | O'Donnell, KM; Messerman, AF; Barichivich, WJ; Sem | mixed | conservation practice | US | Restoration | 1 | 1 | 1 | 1 | 0 |
| Structured decision making as a framework for large-scale wildlife harvest | Robinson, KF; Fuller, AK; Hurst, JE; Swift, BL; Kirsch, A; Farquhar, J; | SDM | conservation practice | US | Population Management | 1 | 1 | 1 | 1 | 1 |

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|---|--|-------|-----------------------|---|------------------------|---|---|---|---|---|
| management decisions | Decker, DJ; Siemer, WF | | | | | | | | | |
| Structured decision making as a proactive approach to dealing with sea level rise in Florida | Martin, J; Fackler, PL; Nichols, JD; Lubow, BC; Eaton, MJ; Runge, MC; Stith, BM; Langtimm, CA | mixed | academic | US | Threat Abatement | 1 | 1 | 1 | 1 | 0 |
| Structured decision making for managing pneumonia | Sells, SN; Mitchell, MS; Edwards, VL; Gude, JA; An | SDM | conservation practice | US | Population Management | 1 | 1 | 1 | 1 | 1 |
| Structured Decision-Making and Rapid Prototyping to Plan a Management Response to an Invasive Species | Blomquist, SM; Johnson, TD; Smith, DR; Call, GP; Miller, BN; Thurman, WM; McFadden, JE; Parkin, MJ; Boomer, GS | mixed | conservation practice | US | Mixed Management | 1 | 1 | 1 | 1 | 1 |
| Sympathy for the Devil: Detailing the Effects of | Cheok, J; Pressey, RL; Weeks, R; Andrefouet, S; M | SCP | academic | Fiji, Micronesia | Spatial Prioritisation | 1 | 0 | 1 | 1 | 0 |
| Systematic conservation assessment for the Mesoam | Sarkar, S; Sanchez-Cordero, V; Londono, MC; Fulle | SCP | academic | 10 countries Mesoamerica: see comment box | Spatial Prioritisation | 1 | 0 | 0 | 1 | 0 |
| Systematic Conservation Planning for Groundwater E | Asmyhr, MG; Linke, S; Hose, G; Nipperess, DA | SCP | academic | Australia | Spatial Prioritisation | 1 | 0 | 1 | 1 | 0 |
| Systematic conservation planning in floodplain fis | Chiaravalloti, RM | SCP | academic | Brazil | Spatial Prioritisation | 1 | 0 | 1 | 1 | 0 |
| Systematic conservation planning in the eastern En | Delavenne, J; Metcalfe, K; Smith, RJ; Vaz, S; Mar | SCP | academic | UK, France | Spatial Prioritisation | 1 | 0 | 1 | 1 | 1 |
| Systematic Conservation Planning in the Face of Cl | Schloss, CA; Lawler, JJ; Larson, ER; Papendick, H | SCP | academic | US | Mixed Management | 1 | 1 | 1 | 1 | 1 |
| Systematic conservation planning in the Mediterran | Maiorano, L; Bartolino, V; Colloca, F; Abella, A; | SCP | academic | Italy | Spatial Prioritisation | 1 | 1 | 1 | 1 | 0 |
| Systematic site selection for multispecies monitor | Carvalho, SB; Goncalves, J; Guisan, A; Honrado, J | SCP | academic | Portugal | Spatial Prioritisation | 1 | 0 | 1 | 1 | 1 |
| Systematically designating conservation areas for | Lin, YP; Lin, WC; Wang, YC; Lien, WY; Huang, T; H | SCP | academic | Taiwan | Spatial Prioritisation | 1 | 1 | 1 | 1 | 0 |
| Targeting areas for Reducing Emissions from Deforestation and forest Degradation (REDD+) projects in Tanzania | Lin, LW; Sills, E; Cheshire, H | MCDA | academic | Tanzania | Spatial Prioritisation | 1 | 1 | 1 | 1 | 0 |
| Targeting climate diversity in | Heller, NE; Kreitler, J; | SCP | academic | US | Spatial Prioritisation | 1 | 1 | 1 | 1 | 0 |

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|--|--|-------|-----------------------|-------------------------------------|------------------------|---|---|---|---|---|
| conservation planni | Ackerly, DD; Weiss, SB; | | | | | | | | | |
| Targeting Global Protected Area Expansion for Impe | Venter, O; Fuller, RA; Segan, DB; Carwardine, J; | SCP | academic | global | Spatial Prioritisation | 1 | 0 | 1 | 1 | 1 |
| The Biodiversity Forecasting Toolkit: Answering t | Drielsma, M; Ferrier, S; Howling, G; Manion, G; T | SCP | academic | Australia | Mixed Management | 1 | 1 | 0 | 1 | 0 |
| The effect of target setting on conservation in Ca | Wiersma, YF; Sleep, DJH" | SCP | academic | Canada | Spatial Prioritisation | 1 | 0 | 1 | 1 | 0 |
| The efficacy of combined educational and site management actions in reducing off-trail hiking in an urban-proximate protected area | Hockett, KS; Marion, JL; Leung, YF | AM | conservation practice | US | Mixed Management | 0 | 1 | 1 | 1 | 0 |
| The Grain of Spatially Referenced Economic Cost an | Sutton, NJ; Armsworth, PR" | SCP | academic | US | Spatial Prioritisation | 1 | 0 | 1 | 1 | 0 |
| The influence of planning unit characteristics on | Nhancale, BA; Smith, RJ" | SCP | academic | South Africa, Mozambique, Swaziland | Spatial Prioritisation | 1 | 1 | 1 | 1 | 0 |
| The plans they are a-changin': More frequent itera | Cheok, J; Pressey, RL; Weeks, R; VanderWal, J; St | SCP | academic | Fiji | Spatial Prioritisation | 1 | 0 | 1 | 1 | 0 |
| The role of scale in designing protected area syst | Kendall, BE; Klein, CJ; Possingham, HP" | SCP | academic | Africa | Spatial Prioritisation | 1 | 0 | 1 | 1 | 0 |
| The sensitivity of gap analysis to conservation ta | Vimal, R; Rodrigues, ASL; Mathevet, R; Thompson, | SCP | academic | France | Spatial Prioritisation | 1 | 0 | 0 | 1 | 0 |
| The Value of Using Feasibility Models in Systemati | Tulloch, AIT; Tulloch, VJD; Evans, MC; Mills, M" | SCP | academic | Australia | Mixed Management | 1 | 1 | 1 | 1 | 1 |
| To exclose nests or not: structured decision making for the conservation of a threatened species | Cohen, JB; Hecht, A; Robinson, KF; Osnas, EE; Tyre, AJ; Davis, C; Kocek, A; Maslo, B; Melvin, SM | SDM | academic | US | Population Management | 1 | 1 | 0 | 1 | 1 |
| Toward a Conceptual Framework for Blending Social | Pasquini, L; Twyman, C; Wainwright, J" | SCP | academic | South Africa | Spatial Prioritisation | 0 | 0 | 1 | 0 | 0 |
| Toward adaptive management of coastal MPAs: The influence of different conservation targets and costs on the design of no-take areas | Abecasis, D; Afonso, P; Erzini, K | mixed | academic | Portugal | Spatial Prioritisation | 1 | 1 | 1 | 1 | 0 |
| Towards a systematic conservation plan for the Ara | Holness, S; Knight, M; Sorensen, M; Ramadan, Y; O | SCP | academic | Arabic Peninsula | Spatial Prioritisation | 1 | 0 | 1 | 0 | 0 |
| Towards strategic offsetting of biodiversity loss | Kujala, H; Whitehead, AL; Morris, WK; Wintle, BA" | SCP | academic | Australia | Mixed Management | 1 | 1 | 1 | 1 | 1 |

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|---|---|-------|-----------------------|-------------|------------------------|---|---|---|---|---|
| Trade-off analysis of ecosystem service provision in nature networks | Vogdrup-Schmidt, M; Strange, N; Olsen, SB; Thorsen, BJ | MCDA | academic | Denmark | Mixed Management | 1 | 0 | 1 | 1 | 1 |
| Trade-offs in carbon storage and biodiversity cons | Reside, AE; VanDerWal, J; Moran, C" | SCP | academic | Australia | Spatial Prioritisation | 0 | 1 | 1 | 1 | 1 |
| Two-step adaptive management for choosing between two management actions | Moore, AL; Walker, L; Runge, MC; McDonald-Maden, E; McCarthy, MA | AM | academic | New Zealand | Population Management | 1 | 0 | 1 | 1 | 1 |
| Uncertainty, Robustness, and the Value of Information in Managing a Population of Northern Bobwhites | Johnson, FA; Hagan, G; Palmer, WE; Kemmerer, M | AM | conservation practice | US | Mixed Management | 1 | 1 | 1 | 1 | 0 |
| Understanding and Finding Solutions to the Problem | van der Burg, MP; Jenni, KE; Nieman, TL; Eash, JD; | SDM | conservation practice | US | Threat Abatement | 1 | 1 | 1 | 0 | 0 |
| Understanding the effects of different social data | Karimi, A; Tulloch, AIT; Brown, G; Hockings, M" | SCP | academic | Australia | Spatial Prioritisation | 0 | 0 | 1 | 1 | 1 |
| Use of decision analysis interviews to support the sustainable use of the forests in Finnish Upper Lapland | Mustajoki, J; Saarikoski, H; Marttunen, M; Ahtikoski, A; Hallikainen, V; Helle, T; Hypponen, M; Jokinen, M; Naskali, A; Tuulentie, S; Varmola, M; Vatanen, E; Ylisirnio, AL | MCDA | conservation practice | Finland | Mixed Management | 0 | 1 | 1 | 1 | 0 |
| Use of Inverse Spatial Conservation Prioritization | Kareksela, S; Moilanen, A; Tuominen, S; Kotiaho, | SCP | conservation practice | Finland | Spatial Prioritisation | 1 | 1 | 1 | 1 | 1 |
| Use of optimization algorithms to prioritize prote | Mehri, A; Salmanmahiny, A; Mirkarimi, SH; Rezaei, | SCP | academic | Iran | Spatial Prioritisation | 1 | 0 | 1 | 1 | 0 |
| Use of Structured Decision Making to Identify Monitoring Variables and Management Priorities for Salt Marsh Ecosystems | Neckles, HA; Lyons, JE; Guntenspergen, GR; Shriver, WG; Adamowicz, SC | mixed | conservation practice | US | Mixed Management | 1 | 1 | 1 | 1 | 1 |
| Use of structured decision-making to explicitly incorporate environmental process understanding in management of coastal restoration projects: Case study on barrier islands of the northern Gulf of Mexico | Dalyander, PS; Meyers, M; Mattsson, B; Steyer, G; Godsey, E; McDonald, J; Byrnes, M; Ford, M | SDM | conservation practice | US | Restoration | 1 | 1 | 1 | 1 | 1 |
| Using Bayesian Population Viability Analysis | Green, AW; Bailey, LL | AM | academic | US | Restoration | 1 | 1 | 1 | 1 | 1 |

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|--|---|-------|-----------------------|------------------------------|------------------------|---|---|---|---|---|
| to Define Relevant Conservation Objectives | | | | | | | | | | |
| Using counterfactuals to evaluate the cost-effectiveness of controlling biological invasions | McConnachie, MM; van Wilgen, BW; Ferraro, PJ; Forsyth, AT; Richardson, DM; Gaertner, M; Cowling, RM | mixed | academic | South Africa | Threat Abatement | 0 | 1 | 1 | 1 | 0 |
| Using globally threatened pelagic birds to identify | Dias, MP; Opper, S; Bond, AL; Carneiro, APB; Cuth | SCP | academic | Tristan da Cunha archipelago | Spatial Prioritisation | 1 | 1 | 1 | 1 | 0 |
| Using modeling tools for implementing feasible land | Fernandes, JP; Freire, M; Guiomar, N; Gil, A" | SCP | academic | Portugal | Mixed Management | 1 | 0 | 1 | 1 | 0 |
| Using multi-species occupancy models in structured | Sauer, JR; Blank, PJ; Zipkin, EF; Fallon, JE; Fall | SDM | conservation practice | US | NA | 0 | 1 | 0 | 1 | 0 |
| Using multivariate statistics to explore trade-off | Harris, LR; Watts, ME; Nel, R; Schoeman, DS; Poss | SCP | academic | South Africa | Spatial Prioritisation | 1 | 1 | 1 | 1 | 1 |
| Using Optimal Land-Use Scenarios to Assess Trade- | Adams, VM; Pressey, RL; Alvarez-Romero, JG" | SCP | conservation practice | Australia | Spatial Prioritisation | 1 | 1 | 1 | 1 | 1 |
| Using river-scale experiments to inform variable releases from large dams: a case study of emergent adaptive management | Watts, RJ; Ryder, DS; Allan, C; Commens, S | AM | conservation practice | Australia | Restoration | 0 | 1 | 0 | 1 | 0 |
| Using Short-Term Monitoring Data to Achieve Goals in a Large-Scale Restoration | Hagen, D; Evju, M | AM | conservation practice | Norway | Restoration | 0 | 0 | 0 | 1 | 0 |
| Using simulation modeling to inform management of invasive species: A case study of eastern brook trout suppression and eradication | Day, CC; Landguth, EL; Bearlin, A; Holden, ZA; Whiteley, AR | AM | academic | US | Threat Abatement | 0 | 1 | 0 | 1 | 0 |
| Using species distribution modeling to improve co | Zhang, MG; Zhou, ZK; Chen, WY; Slik, JWF; Cannon, | SCP | academic | China | Spatial Prioritisation | 1 | 1 | 0 | 0 | 0 |
| Using stochastic multi-criteria acceptability analysis methods in SEA: an application to the Park of Trasimeno (Italy) | Rocchi, L | MCDA | conservation practice | Italy | Spatial Prioritisation | 0 | 1 | 1 | 1 | 0 |
| Using Strategic Adaptive Management to Facilitate Implementation of Environmental Flow Programs in Complex Social-Ecological Systems | Conallin, J; Campbell, J; Baumgartner, L | AM | conservation practice | Australia | Restoration | 1 | 1 | 0 | 0 | 0 |
| Using Structured Decision Making to Help Implement | Gregory, R; Long, G | SDM | conservation practice | Canada | Mixed Management | 1 | 1 | 1 | 1 | 1 |

| | | | | | | | | | | |
|--|---|-------|-----------------------|--------------------------|------------------------|---|---|---|---|---|
| Using Structured Decision Making to Manage Disease | Mitchell, MS; Gude, JA; Anderson, NJ; Ramsey, JM; | SDM | conservation practice | US | Population Management | 1 | 1 | 1 | 1 | 1 |
| Using the Bayesian Network Relative Risk Assessment Process to Evaluate Management Alternatives for the South River and Upper Shenandoah River, Virginia | Johns, AF; Graham, SE; Harris, MJ; Markiewicz, AJ; Stinson, JM; Landis, WG | AM | academic | US | Threat Abatement | 0 | 1 | 1 | 1 | 0 |
| Using threat maps for cost-effective prioritization of actions to conserve coastal habitats | Giakoumi, S; Brown, CJ; Katsanevakis, S; Saunders, MI; Possingham, HP | CE | academic | Greece | Restoration | 1 | 1 | 1 | 1 | 0 |
| Value of adaptation in water protection - Economic impacts of uncertain climate change in the Baltic Sea | Ahlvik, L; Hyytiainen, K | AM | academic | Baltic Sea | Threat Abatement | 0 | 1 | 1 | 1 | 0 |
| Value-based ecosystem service trade-offs in multi-objective management in European mountain forests | Langner, A; Irauschek, F; Perez, S; Pardos, M; Zlatanov, T; Ohman, K; Nordstrom, EM; Lexer, MJ | MCDCA | academic | Spain, Austria, Bulgaria | NA | 0 | 0 | 1 | 1 | 1 |
| Variable retention silviculture in Tasmania's wet forests: ecological rationale, adaptive management and synthesis of biodiversity benefits | Baker, SC; Read, SM | AM | conservation practice | Australia | Threat Abatement | 0 | 1 | 0 | 1 | 0 |
| Vital sites and actions: an integrated framework | Overton, JM; Walker, S; Price, R; Stephens, RTT; | SCP | academic | New Zealand | Threat Abatement | 1 | 1 | 0 | 0 | 0 |
| Waiting can be an optimal conservation strategy, | Iacona, GD; Possingham, HP; Bode, M" | SCP | academic | Australia, Paraguay | Mixed Management | 1 | 1 | 1 | 1 | 1 |
| When do conservation planning methods deliver? Qua | Langford, WT; Gordon, A; Bastin, L" | SCP | academic | NA | Spatial Prioritisation | 1 | 0 | 1 | 1 | 0 |
| When do conservation planning methods deliver? Qua | Langford, WT; Gordon, A; Bastin, L" | SCP | academic | Australia | Spatial Prioritisation | 1 | 0 | 1 | 1 | 0 |
| When do we need more data? A primer on calculating the value of information for applied ecologists | Canessa, S; Guillera-Arroita, G; Lahoz-Monfort, JJ; Southwell, DM; Armstrong, DP; Chades, I; Lacy, RC; Converse, SJ | AM | academic | Italy | Population Management | 1 | 0 | 0 | 1 | 0 |

| | | | | | | | | | | |
|---|---|-------|-----------------------|-------------|------------------------|---|---|---|---|---|
| When do we need more data? A primer on calculating the value of information for applied ecologists | Canessa, S; Guillera-Arroita, G; Lahoz-Monfort, JJ; Southwell, DM; Armstrong, DP; Chades, I; Lacy, RC; Converse, SJ | AM | academic | theoretical | Mixed Management | 1 | 1 | 0 | 1 | 0 |
| When experts disagree (and better science won't help) | Gregory, R; Long, G; Colligan, M; Geiger, JG; Lase | mixed | conservation practice | US | Mixed Management | 1 | 1 | 1 | 1 | 0 |
| Which species, how many, and from where: Integrating habitat suitability, population genomics, and abundance estimates into species reintroduction planning | Malone, EW; Perkin, JS; Leckie, BM; Kulp, MA; Hurt, CR; Walker, DM | MCDA | academic | US | Mixed Management | 1 | 0 | 0 | 1 | 1 |
| Which uncertainty? Using expert elicitation and expected value of information to design an adaptive program | Runge, MC; Converse, SJ; Lyons, JE | mixed | Conservation practice | US | Mixed Management | 1 | 1 | 0 | 1 | 1 |
| Zoning of Hangzhou Bay ecological red line using GIS-based multi-criteria decision analysis | Wang, CY; Delu, P | MCDA | academic | China | Spatial Prioritisation | 0 | 1 | 1 | 1 | 0 |

Appendix III: Supplementary Materials for chapter 4

Supplementary material S4.1: changes made after pilot

Table S3. 1: Changes made after the pilot phase to the coding scheme.

| Variable | Pilot categories | Updated categories | Reason |
|---|--|--|---|
| Applied conservation / academic | Implemented Suggested academic | Implemented Suggested Scientific applied Scientific theoretical | Applied academic studies were often categorized as implemented, because academic was linked to theoretical |
| Spatial scale | State/county level | Scrapped | Too often unclear if locations were truly rolled out over the whole state/county, better to classify as local or regional |
| Threat | | Some explanation for land use change, human use, harvest and system medication added | Confusion about difference of harvest and system change for e.g. water extraction for irrigation, and if this fits to agriculture, harvest or system change |
| Realm | Terrestrial, marine, freshwater and combinations | Option added for "not mentioned" | To make clearer if entry was forgotten or decided to be NA |
| Type environmental/ economic/social/other objective | Codes 1 -5 | Added : 6: increase | Seemed to be too frequent to be "other" |

The variable related to implementation was collapsed to "applied conservation" and "academic" and the biodiversity related variable was further collapsed in studies that used the dataset, because of low agreement in the intermediate categories (Beher, Treml, and Wintle 2024 ,Beher et al 2024, in prep, equivalent to chapter 2 and 3 in this thesis).

Supplementary material S4.2: calculations for figures

Figure 4.1: average of 4 pairs: TRUE / FALSE entries between each additional rater compared to main rater for 21 examples for each variable, before and after discussion:

Each rater has the same (TRUE) or different (FALSE) entry in each of the 21 examples for each variable, which is expressed as value between 0 and 21 in column T_F. In a dataframe with columns *rater*, *variable*, *before/after*, *T_F*. Percent agreement is calculated in line 68 in code: `fig1_comb$pp <- 100/21 * fig1_comb$T_F`

Figure 4.2:

a): all pairwise comparison (each additional rater vs main rater) averaged for each variable. Line 113 in code (sum of all TRUE entries for each rater and each variable, then take average across 5 raters for each variable)

Rare: variables were coded with "FALSE" more than 50% (>52 out of 105)

frequent: variables were coded with "FALSE" less than 20% (< 21 out of 105)

b) all variables averaged for each rater

line 147 in code: (sum of all TRUE entries for each rater and each variable, then take average across all variables for each rater)

Figure 4.3,4.4,4.5: kappa and percent agreement with irr package: all combinations of groups between 1-4 additional raters – maybe Steve can check code and we need to discuss the difference between calculating agreement in random groups vs. agreement in a comparison of people/groups with main rater? The first aims at reproducibility, the second at validity/quality of codes the main rater produced?

Supplementary material S4.3: agreement with main rater before and after discussion rounds



Figure S3. 1: average agreement across all pairs of additional raters compared to the main rater, before and after each of the 6 rounds of group discussions. Discussed examples were n= 1 during the first discussion, and between 3-5 in all other discussions.

Supplementary material S4.4: comparison of different metrics

Table S3. 2: Metrics for agreement: kappa for individual raters and all raters, alpha for all raters, and percent agreement before and after discussion. The percent agreement after discussion differs drastically for some variables from kappa or alpha.

| variable | kappa R1 | kappa R2 | kappa R3 | kappa R4 | kappa all | alpha all | pp before | pp after |
|-------------------------|----------|----------|----------|----------|-----------|-----------|-----------|----------|
| count actions | 0.2 | 0.2 | 0.3 | 0.1 | 0.3 | 0.3 | 14.3 | 81.0 |
| continent | 0.9 | 0.8 | 1.0 | 1.0 | 0.9 | 0.9 | 85.7 | 95.2 |
| cost | 0.6 | 0.6 | 0.5 | 0.7 | 0.6 | 0.6 | 57.1 | 85.7 |
| count objectives | -0.1 | 0.2 | 0.1 | 0.1 | 0.2 | 0.2 | 4.8 | 85.7 |
| country | 0.8 | 0.9 | 0.9 | 0.8 | 0.8 | 0.8 | 71.4 | 100.0 |
| economic objective | 0.6 | 0.5 | 0.4 | 0.7 | 0.5 | 0.5 | 57.1 | 90.5 |
| environmental objective | 0.4 | 0.1 | 0.7 | 0.7 | 0.3 | 0.3 | 52.4 | 100.0 |
| feasibility | 0.3 | 0.1 | 0.3 | 0.0 | 0.2 | 0.2 | 14.3 | 95.2 |
| implementation | 0.1 | 0.6 | 0.6 | 0.5 | 0.4 | 0.4 | 57.1 | 90.5 |
| socioeconomic obj | 0.6 | 0.6 | 0.3 | 0.8 | 0.5 | 0.5 | 52.4 | 95.2 |
| other objective | -0.1 | 0.0 | -0.1 | 0.0 | 0.0 | 0.0 | 85.7 | 100.0 |
| primary framework | 0.8 | 0.8 | 0.8 | 0.8 | 0.8 | 0.8 | 57.1 | 100.0 |
| sensitivity presence | 0.1 | 0.1 | 0.2 | 0.0 | 0.1 | 0.1 | 4.8 | 57.1 |
| sensitivity | 0.5 | 0.6 | 0.8 | 0.8 | 0.5 | 0.5 | 66.7 | 100.0 |
| social objective | 0.1 | 0.3 | 0.2 | 0.3 | 0.4 | 0.4 | 38.1 | 71.4 |
| spatial scale | 0.3 | 0.4 | 0.5 | 0.5 | 0.4 | 0.4 | 19.0 | 66.7 |
| biodiversity | 0.5 | 0.8 | 0.5 | 0.5 | 0.6 | 0.6 | 57.1 | 85.7 |
| realm | 0.4 | 0.3 | 0.4 | 0.5 | 0.4 | 0.4 | 33.3 | 81.0 |
| threat | 0.4 | 0.2 | 0.3 | 0.3 | 0.3 | 0.3 | 28.6 | 90.5 |
| threat presence | 0.3 | 0.4 | 0.8 | 0.6 | 0.5 | 0.5 | 33.3 | 85.7 |
| tradeoff | 0.2 | 0.5 | 0.0 | 0.4 | 0.3 | 0.3 | 23.8 | 81.0 |
| management | 0.7 | 0.3 | 0.9 | 0.9 | 0.6 | 0.6 | 76.2 | 95.2 |
| socioeconomic objective | 0.2 | -0.2 | 0.3 | 0.1 | 0.2 | 0.2 | 47.6 | 100.0 |

Appendix IV: Supplementary Materials for chapter 5

Supplementary material S5.1 Summary statistics and details of impact metrics

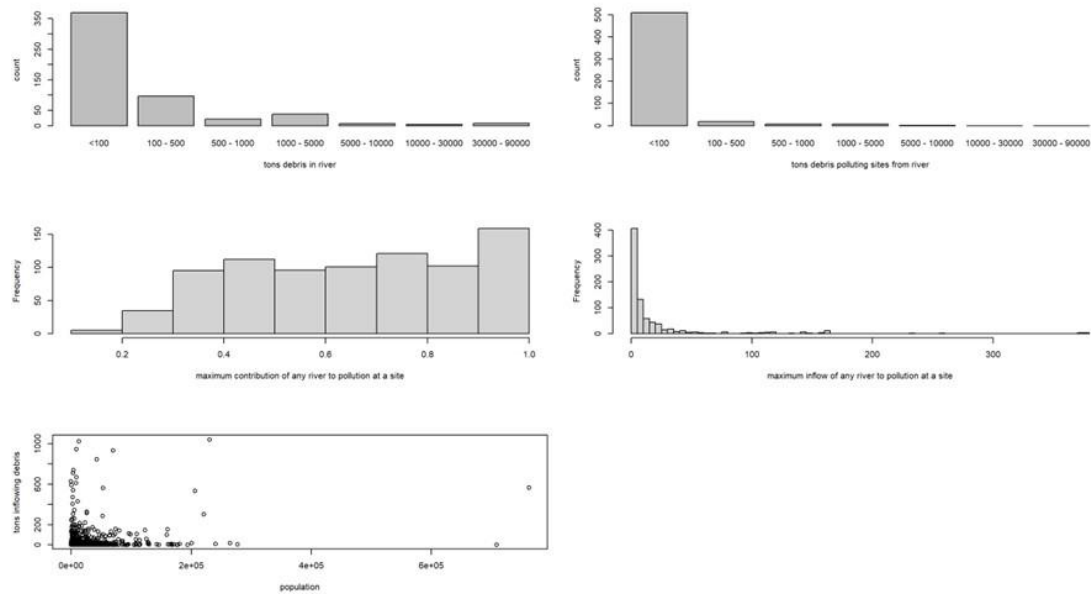


Figure S4. 1: Summary statistics for all impact metrics. Panel A shows a histogram of volume in each river (Eq4), panel B a histogram of total downstream pollution (Eq3), panel C the volumetric impact at receiving sites (Eq2), panel D the relative impact at receiving sites (Eq1), and panel E the correlation between inflowing debris and population density at the receiving site.

Details on calculating general impact metrics

1. [t] Impact at source river:

Eq₄: Source river pollution [t] = load of plastic debris of source river_i

2. [t] Downstream impact across all sites:

Eq₃: Impact across all receiving sites [t] = Σ inflow from source river_i
across all receiving sites_{j;n}:

3. [%] Fraction of the river load that pollutes sites across system:

$$100 / eq_4 * eq_3$$

4. [n] Sites impacted by this source:

Count of receiving sites for each source locations in adjacency matrix

5. [km²] Area impacted (across all sites):
Sum of area in shapefile with selected site IDs from general metric 4.
6. [n] Sites this source is the main source of pollution:
Frequency of source locations linked to the maximum value at each receiving site based on adjacency matrices

Details on calculating environmental impact metrics

1. [t] Volumetric impact downstream, see Eq2 in section 2.4:
Eq₂: Impact receiving site [t] = inflow from river_i at receiving site_j
2. [%] Reduction in pollution across sites & area:
Eq₁: Relative impact receiving site [%] = inflow from river_i at receiving site_j / total inflow from all rivers_{i:n} at receiving site_j *100
3. [n] Sites with reduced pollution:
General metric 4 split for different habitat types
4. [km²] Area with reduced pollution:
General metric 5 split for different habitat types

Details on calculating social impact metrics

1. [n] Impact of a river on number of people within 8 km² vicinity:
Select ID of all receiving sites for each source location and sum up population zonal statistics linked to these IDs

2. [n] River as main source of pollution for number of people within 8 km² vicinity:
Select ID of all receiving sites and sum up population zonal statistics, but only for IDs of main sources

Details on calculating feasibility related impact metrics

1. [n] Technical feasibility: number of source rivers with large contribution to site pollution, width of estuary:
Filter source locations in connectivity matrix above a certain percent contribution to inflow of debris at individual destination sites from connectivity matrix
2. [n] Political feasibility: number of EEZ impacted:
Count intersecting EEZ polygons in EEZ with selection of endpoints of trajectories from each river in GIS software

Supplementary material S5.2 Parallel ranking of source rivers for all metrics

The parallel ranking (Table S5.1) reveals that rivers contributing the largest fraction of the pollution that impacts downstream sites (ranking highest for total downstream impact across all receiving sites, Table S5.1, column 3) did not rank high for other objectives. However, several rivers ranking high for high pollution at individual downstream sites (columns 7,9 and 11) also ranked high for multiple other objectives. Many of the 30 rivers carrying the highest volume of plastic debris impacted a large number of sites to a lesser degree but were not the main contributor of inflow for any of the most polluted sites (Tables S5.1 & S5.2). The rivers that carry a high load and also rank high for environmental or social impact can be further evaluated by comparing the different metrics on type and

magnitude of impact to enable better judgment on the relative difference between the ranks (Table S5.2). The selection of options to compare in more detail is to a certain degree subjective and depends on the values of the decision makers and the weight they want to give to specific objectives. For example, river #255 ranks only high for 6 out of 12 objectives, but if coral reefs seem to be of high value, the most important pollution source should be included in the more detailed assessment. River #298 is an example of a source that ranks high for many objectives and is not included for further detailed analysis because it appears consistently in lower ranks than rivers Song Hau (#95) and Irrawaddy (#29).

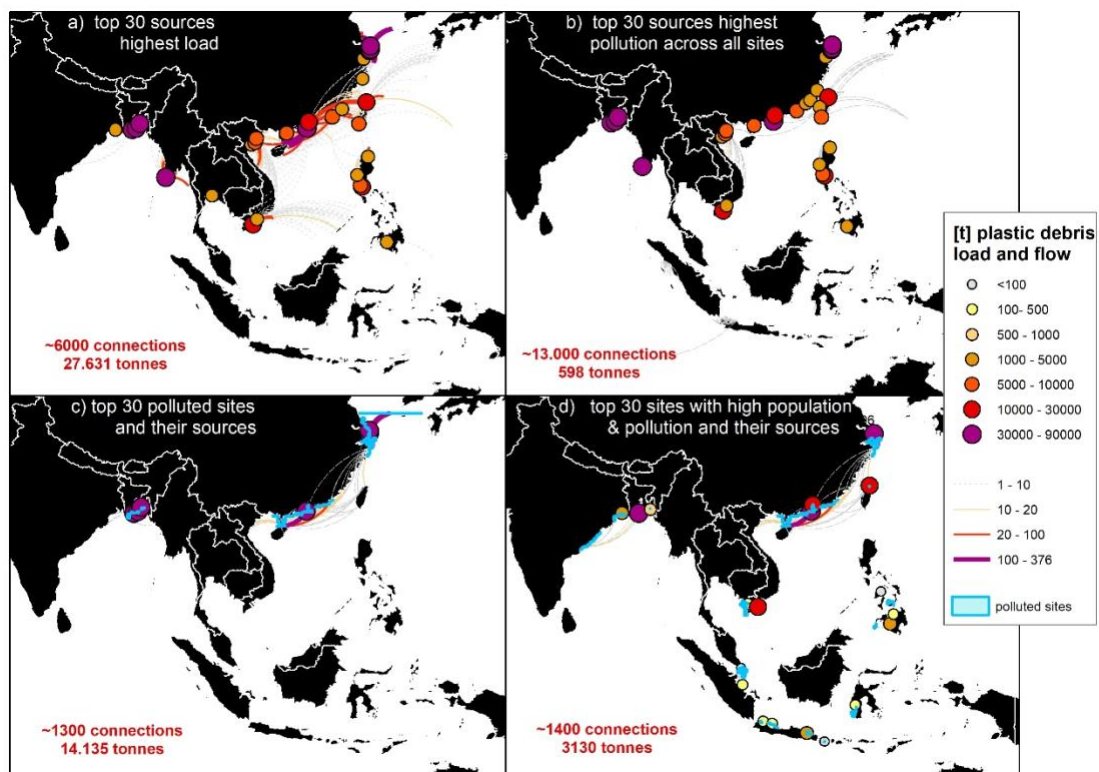


Figure S4. 2: Top 30 sources of plastic debris from ranking for different objectives, with connections to downstream receiving sites. Volume at source (a), top sources regarding total downstream impact in volume across all sites (b), top sources regarding highest volumetric impact at the most polluted downstream sites (c), top sources regarding volumetric impact at most polluted downstream sites relative to population density (d).

Table S4. 1: Parallel ranking of river IDs for multiple objectives and metrics, enabling the identification of clean-up locations that would benefit multiple objectives. Each column shows the top 30 source river IDs for one metric, ranked from 1-30. Blue fields in heading highlight social objectives, green fields environmental objectives. Color code highlights the number of co-benefits, with darker colors for river IDs that rank high for several metrics. Bold text = high ranks for 8 out of 12 metrics, light green fields = high ranks for 9 out of 12 metrics, medium green fields = high ranks for 10 out of 12 metrics, dark green fields = high ranks for 11 out of 12 metrics. River 255 ranks only for 6 objectives but is the most important source of pollution for coral reefs.

| Rank | 1: Eq1: relative impact on downstream site [%] | 2: Eq2: volumetric impact on downstream site [t] | 3: Eq3: total downstream impact across all sites [t] | 4: Eq4: impact at source / load in river [t] | 5: Eq5a: volumetric impact on downstream site [t], discounted for population | 6: Eq5b: relative impact on downstream site [%] discounted for population | 7: Eq6a: volumetric impact on most polluted downstream reefs | 8: Eq6b: volumetric impact on all downstream reefs | 9: Eq7a: volumetric impact on most polluted downstream Marine Protected Area | 10: Eq7b: volumetric impact on all downstream Marine Protected Areas | 11: Eq8a: volumetric impact on most polluted downstream Key Biodiversity Area | 12: Eq8b: volumetric impact on all downstream Key Biodiversity Areas |
|------|--|--|--|--|--|---|--|--|--|--|---|--|
| 1 | 243 | 195 | 196 | 195 | 146 | 146 | 255 | 255 | 197 | 197 | 195 | 16 |
| 2 | 273 | 196 | 197 | 196 | 196 | 196 | 146 | 146 | 15 | 15 | 196 | 17 |
| 3 | 278 | 197 | 195 | 197 | 195 | 195 | 298 | 298 | 196 | 196 | 16 | 195 |
| 4 | 76 | 146 | 146 | 146 | 197 | 197 | 95 | 95 | 146 | 146 | 17 | 196 |
| 5 | 288 | 16 | 15 | 15 | 149 | 149 | 126 | 29 | 123 | 123 | 15 | 15 |
| 6 | 541 | 17 | 255 | 16 | 255 | 255 | 29 | 323 | 122 | 95 | 29 | 29 |
| 7 | 311 | 15 | 16 | 17 | 17 | 17 | 174 | 126 | 95 | 122 | 208 | 241 |
| 8 | 384 | 29 | 29 | 29 | 208 | 208 | 25 | 507 | 126 | 126 | 241 | 208 |
| 9 | 471 | 255 | 17 | 255 | 95 | 95 | 78 | 373 | 88 | 88 | 223 | 31 |
| 10 | 245 | 149 | 208 | 149 | 16 | 16 | 447 | 174 | 298 | 298 | 31 | 223 |
| 11 | 531 | 95 | 123 | 95 | 15 | 15 | 27 | 25 | 87 | 87 | 99 | 368 |
| 12 | 330 | 208 | 126 | 208 | 123 | 123 | 373 | 27 | 208 | 447 | 162 | 99 |
| 13 | 29 | 123 | 95 | 123 | 162 | 162 | 507 | 78 | 263 | 353 | 447 | 447 |
| 14 | 329 | 140 | 162 | 140 | 223 | 223 | 442 | 447 | 282 | 507 | 368 | 162 |
| 15 | 247 | 126 | 149 | 126 | 9 | 9 | 323 | 442 | 447 | 208 | 183 | 197 |
| 16 | 177 | 162 | 223 | 162 | 80 | 80 | 380 | 243 | 507 | 90 | 174 | 174 |
| 17 | 284 | 257 | 122 | 257 | 29 | 29 | 223 | 277 | 501 | 263 | 123 | 183 |
| 18 | 246 | 223 | 263 | 223 | 140 | 140 | 245 | 276 | 90 | 501 | 197 | 123 |
| 19 | 507 | 189 | 160 | 189 | 126 | 126 | 248 | 354 | 471 | 471 | 361 | 361 |
| 20 | 146 | 241 | 257 | 241 | 474 | 474 | 276 | 245 | 296 | 500 | 39 | 39 |
| 21 | 529 | 122 | 241 | 122 | 177 | 177 | 309 | 380 | 323 | 282 | 203 | 203 |
| 22 | 537 | 263 | 298 | 160 | 263 | 263 | 287 | 223 | 353 | 296 | 442 | 442 |
| 23 | 368 | 99 | 168 | 263 | 257 | 257 | 329 | 309 | 418 | 323 | 298 | 298 |
| 24 | 34 | 80 | 170 | 99 | 183 | 183 | 243 | 329 | 500 | 86 | 369 | 369 |
| 25 | 9 | 177 | 140 | 80 | 19 | 19 | 335 | 248 | 376 | 376 | 146 | 146 |
| 26 | 241 | 9 | 125 | 177 | 170 | 170 | 354 | 335 | 86 | 34 | 173 | 173 |

| | | | | | | | | | | | | |
|----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| 27 | 263 | 168 | 215 | 9 | 442 | 442 | 52 | 287 | 34 | 535 | 76 | 351 |
| 28 | 95 | 298 | 173 | 168 | 298 | 298 | 334 | 474 | 56 | 241 | 357 | 76 |
| 29 | 318 | 170 | 99 | 298 | 99 | 99 | 500 | 500 | 241 | 418 | 343 | 357 |
| 30 | 27 | 173 | 189 | 145 | 122 | 122 | 471 | 52 | 535 | 56 | 351 | 343 |

Table S4. 2: Contextual information for some of the 30 receiving sites with the highest total inflow of plastic debris. Orange cells highlight variability in inflow (column Flows) from sources within the same estuary, dark blue cells highlight high social benefit from a smaller estuary, albeit stretched over a long area of coastline (coast) without any mapped reefs (reef), marine protected areas (mpa) or key biodiversity areas (kba).

Abbreviated info on habitat values in second last column. For the full list of top 30 polluted sites see Table S5.1.

| Rank Main source name | Information on receiving site | | | | Information on main sources of pollution | | | | Information on values | |
|----------------------------------|-------------------------------|------------------------------|-----------------------|----------------------------|--|------------------------|---------------------------|---------------------|---|-----------------------------|
| | Site ID | Site area [km ²] | Pollution at site [t] | Count of polluting sources | Main three sources | Fractions [t] | River load [t] | Flows [t] | Mapped ecological value and area [km ²] | People within 8 km vicinity |
| 1 Yangtze | 675 | 6272 | 1041 | 101 | 196, 197, 195 | 0.36, 0.34, 0.24 | 82921, 82921, 82921 | 373, 355, 261 | coast (6272 km ²) | 230.609 |
| 2 Yangtze | 647 | 2688 | 1023 | 42 | 196, 197, 195 | 0.36, 0.36, 0.26 | 82921, 82921, 82921 | 376, 373, 271 | coast (99 km ²) mpa (67 km ²) coast + mpa (65 km ²) coast + bio (65 km ²) mpa + bio (5 km ²) coast + mpa + bio (91 km ²) | 13.077 |
| 3 Yangtze | 662 | 256 | 945 | 46 | 195, 196, 197 | 0.39, 0.36, 0.23 | 82921, 82921, 82921 | 371, 348, 224 | bio (149 km ²) | 8800 |
| 11 Modao-men Shidao | 906 | 10.944 | 567 | 140 | 146, 149, 140 | 0.47, 0.17, 0.06 | 59003, 21698, 8440 | 268, 98, 38 | coast (10.944 km ²) | 763.172 |
| 17 Ganges | 591 | 2624 | 404 | 16 | 197, 196, 195 | 0.67, 0.28, 0.03 | 82921, 82921, 82921 | 271, 119, 13 | mpa (1870 km ²) | 2575 |
| 19 Ganges | 947 | 1792 | 325 | 27 | 15, 16, 13 | 0.49, 0.48, 0.01 | 35420, 35420 1915 | 160, 158, 4 | coast (171 km ²) coast + mpa (3 km ²) coast + bio (274 km ²) coast + mpa + bio (<1 km ²) | 25.794 |
| 20 Ganges | 946 | 640 | 312 | 26 | 16, 15, 17 | 0.51, 0.47, 0.01 | 35420, 35420 35420 | 160, 147, 1 | bio (442 km ²) | 25.897 |
| 25 Modao-men Shidao | 146 | 64 | 254 | 78 | 146, 145, 162 | 0.99, 0.00, 0.00 | 59003, 2775, 7622 | 252, 1, 0.1 | coast (64 km ²) | 1532 |
| 45 Bay of Manila | 1256 | 1600 | 159 | 47 | 255 257 256 | 0.73, 0.19, 0.04 | 25992, 7314, 1798 | 117, 31, 7 | coast (317 km ²) coast + reef (2 km ²) coast + mpa (<1 km ²) coast + bio (<1 km ²) coast + mpa + bio (<1 km ²) | 28.715 |

Supplementary material S5.3: Metrics for highly polluted sites and their sources of pollution

Many of the most polluted sites receive inflow from multiple rivers but seem to have one or few dominant sources (Table S5.2, column count of polluting sources and flows). Only some of the most polluted sites have either larger areas of environmental value or high population density (Table S5.2).

Of the 542 potential sites within rivers available for site selection in our case study, only 32 contributed more than 100 tonnes to the accumulating plastic debris across all receiving sites. An inflow of debris was found for 4,008 receiving sites, and the volume of plastic debris arriving at each site varied substantially. 1,770 sites received less than 100 kg, and 2,925 sites received less than 1 tonne of plastic debris. Only 703 sites received between 1 to 10 tons of plastic debris, 380 sites between 10 and 100 tonnes of pollution, 77 sites received between 100 and 1000 tonnes of plastic debris, and two sites received more than 1,000 tonnes of plastic debris (Table S5.1, Table S5.2). Hundreds of sites received a large contribution of the incoming debris from one main source. Half of the 30 most polluted receiving sites did not contain any mapped areas of value, 14 of these located along the coastline, and one at the border of the modeled seascape. None of the 30 most polluted sites contained any reef, 13 contained key biodiversity areas, and 6 contained marine protected areas. The size of receiving sites in terms of the number of cells was not related to the volume of debris arriving, as a third of the 30 most polluted sites were single model cells. Sites with a high probability of receiving a large volume of debris were mostly sites in the direct vicinity of a source river. There was no correlation between the inflow of plastic debris to receiving sites and the coastal population density (Figure S4. 1).

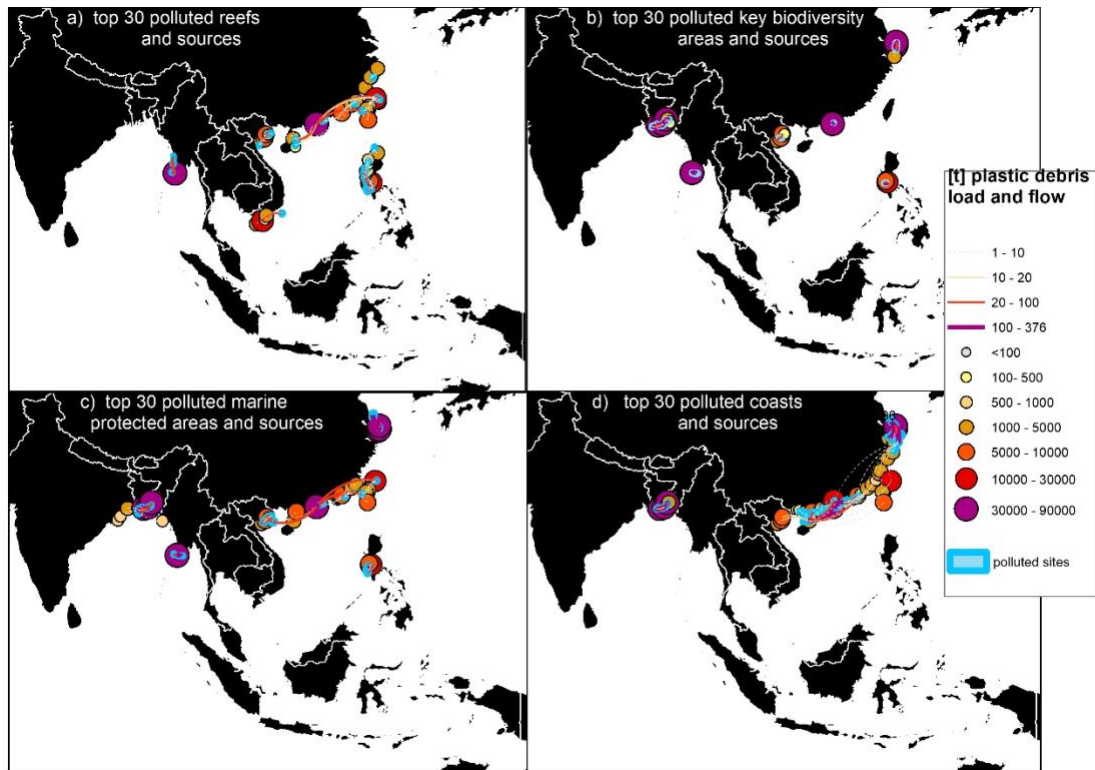


Figure S4. 3: The top 30 most polluted sites for each ecological value and general coastline, with the main sources of pollution.

Supplementary material S5.4: Sensitivity of metrics to different model scenario settings

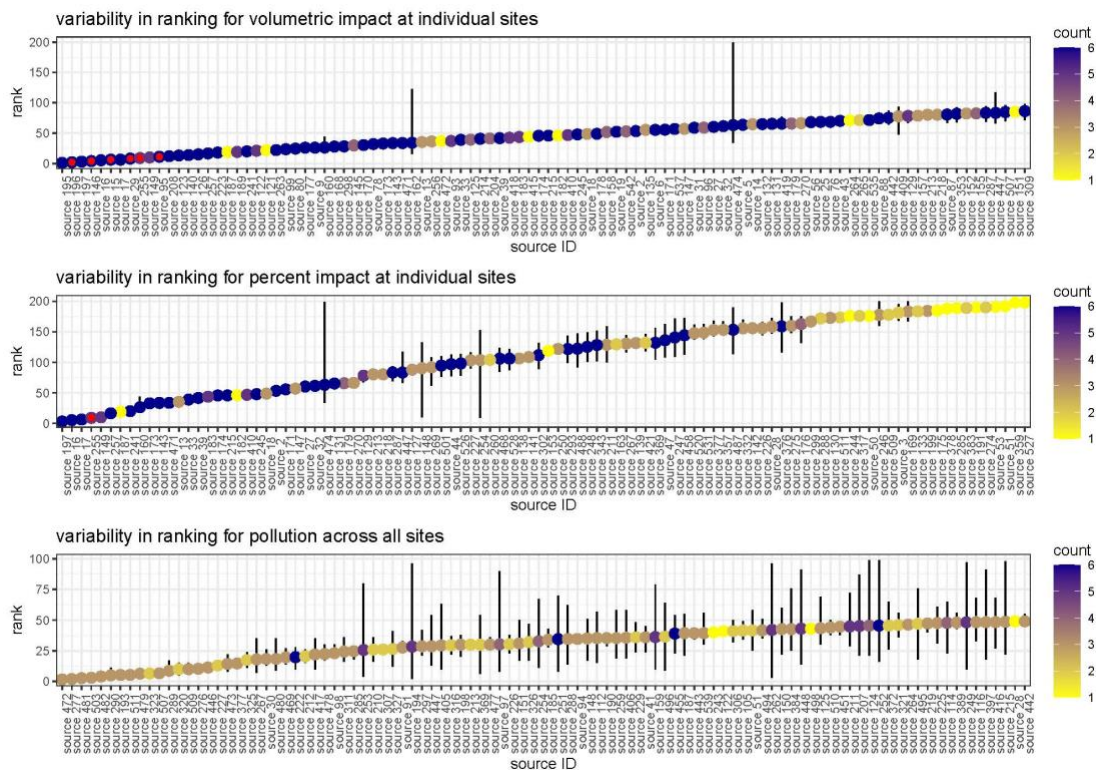


Figure S4. 4: Variability in ranking in the first 100 ranks based on variability in the reduction of variability in reduction in volume of inflow (Eq. 2, top panel, relative inflow (Equation 1, middle panel)) and variability in volume of debris in the source river (Eq. 3, bottom panel), across 6 different scenarios (shallow and deep currents, high and average load of plastic debris in rivers, high and low settlement rates). A count of 6 indicates that a high rank is robust under the full range of parameters across all scenarios, while a count of 1 indicates that a source is only ranking among the top 100 under a narrow range of conditions. Error bars indicate the magnitude of variability in ranks across all scenarios.

Appendix V: reviewer comments and responses for manuscript “10 years of decision-making for biodiversity conservation actions: A systematic literature review”

Letter of submission to Conservation Science and Practice

Dear Dr. Murcia,

I am pleased to submit the manuscript “10 years of decision-making for biodiversity conservation actions: A systematic literature review” and hope you are interested in publishing our work in Conservation Science and Practice.

Current attempts to halt and reverse the decline of biodiversity and ecosystem services seem to be failing on large scales. One of the potential reasons for this could be the decision processes themselves and the lack of uptake of key decision elements for reducing the risk of failure after implementation. Drawing on over 400 publications, we have quantified how often different decision support frameworks and tools include key decision elements, in particular, a quantitative objective, a clear theory of change, consideration of socio-economic constraints, sensitivity analysis and deliberation on trade-offs.

We have previously submitted this manuscript to Conservation Letters and Conservation Biology. In both instances, reviewers have provided helpful comments and suggested we resubmit to Conservation Science and Practice after we address existing reviewer concerns and suggestions.

A primary concern of reviewers was our framing of the study, the representativeness of our sample and the classification scheme we used to characterise how individual studies addressed key elements within decision support frameworks and tools.

Reviewers from Conservation Letters were mainly concerned about the initial framing. They had seen the label of “best practice” based on the use of all listed key elements as too judgmental and pointed out that quantitative evidence for the direct link between decision processes and quality of outcomes is limited. We agree that evidence about the link between decision support frameworks and the quality of decisions is limited. However, decision science is based on strong theoretical principles that have led to its adoption in a wide variety of settings including economics, health and defence (Wintle et al. 2011). We reframed our study by rewriting the introduction and discussion and dropping the label of “best practice”, now focussing on our collected data that documents how often the use of key elements has been described in applications of different decision support tools and frameworks, and inferring what this may mean for conservation management.

We have also added examples of our classification approach to the main text and Supplementary Material to illustrate our classification rules and to avoid confusion among readers about their implementation.

Conservation Biology reviewers had a different set of concerns, possibly driven by an unfortunate lack of access to the Supplementary Material. Most details (and apparent omissions from the main text) that were criticized for being missing were available in the Supplementary Material. To reduce the length of the main text we placed methodological details that were not directly relevant to the results in the Supplementary Material. We still believe this to be justified but would, of course, be willing to bring specific information back into the main text if you think it is necessary and the word limit allows for it.

Reviewers had conflicting views about the representativeness of our literature sample. We argue that over 400 papers are a good sample. Although we can

understand the concern that an analysis of grey literature might produce different results, we have addressed this in discussion. Based on our results, we do not see how a grey literature search would lead to fundamentally different outcomes and argue that the peer-reviewed literature remains a primary evidence base. In our study, we made a specific distinction between theoretical papers and evidently applied examples in our classification. About a third of our sample consisted, according to our classification criteria, of conservation practice examples. The use of key decision support elements was more strongly related to the use of specific frameworks than to the context of conservation practice vs academic examples. Hence, we believe concern about the representativeness of our sample to be unwarranted. We have added this line of reasoning to our discussion.

Finally, we addressed a reviewer's concern that our search terms excluded some important decision-aiding frameworks by checking WoS for terms they recommended but did not find any new descriptions of conservation decisions. We reflect that we have a (good) sample of the conservation science literature that covers the uses of primary frameworks and tools described in Schwartz et al. 2018 and Bower et al. 2018.

In addition to addressing reviewer comments, we made minor changes throughout the text for clarity and flow, and added some additional references, all in tracked changes or marked up with a comment.

This submitted work has not been published and is not under consideration for publication elsewhere, all authors have approved this submission, and all persons entitled to authorship have been named. All data and code are made available on figshare (<https://doi.org/10.6084/m9.figshare.17205713.v1>).

Please find below a detailed response to all reviewer comments we received through our submissions to Conservation Letter and Conservation Biology. We

hope to demonstrate that we dealt with all concerns and hope for a publication with Conservation Science and Practice.

With best regards,

Jutta Beher

Conservation Biology: Response of editor and comments of reviewers

Authors responses to editor and reviewers' comments in blue

Editor's comments

27-Jan-2022

Dear Ms. Beher,

Thank you for submitting your manuscript "10 years of decision-making for biodiversity conservation actions: A quantitative literature review" (21-774) to Conservation Biology. I have received three thorough, constructive reviews and the comments and recommendation of the North American Regional Editor, Professor Resit Akçakaya. The full set of comments is pasted below.

All three reviewers appreciated the focus and motivation for this submission. Unfortunately, all three also noted significant concerns regarding the framing of the study and the assumptions underlying the analyses and recommended major revision or rejection. On the basis of the reviews and recommendations, I must decline the manuscript.

However, the study is well motivated and if you can provide evidence that the sample is representative of the true population of conservation decision making, or if you can define better the relevance of the sample, I encourage you to submit a revised manuscript that includes appropriate caveats, perhaps to our companion journal, Conservation Science and Practice. Thanks again. Best of luck in publishing your work and in applying your insights to inform the practice of conservation.

Sincerely,

Mark Burgman

Editor in Chief, Conservation Biology

Regarding the highlighted requests from Mark Burgman above (in yellow), please see paragraphs starting at line 48, 149, 206, 223, 352, 384, 433, 458, 497, 519, 533, regarding evidence of the representativeness of our sample in this letter, and line 521 in the manuscript, where we expanded our discussion to cover caveats of the study, including the question of representativeness.

All changes in the manuscript are tracked in mark up.

Regional editor's comments

Comments to the Author:

This study presents a major review of literature on conservation decisions. Although the reviewers recognize the importance of the topic, and appreciate the effort that has gone into this analysis, they have also identified fundamental shortcomings, and expressed serious concerns.

One main issue is that, as partially acknowledged by the authors, academic publications on conservation decisions are not necessarily representative of the decisions made in conservation.

We fully agree that peer reviewed publications on conservation decisions are not necessarily representative of decisions made in conservation. However, peer reviewed publications are an important lens to use when investigating questions of decision quality, as this pool of examples is the most accessible set of examples to scientific scholars. Publications and references to publications are the building blocks of knowledge, and what scientists publish and cite informs not only the academic debate but is also used among politicians and managers to argue for (or against) applications in the real world.

We also would like to point out that we have tried to address the concerns about representativeness already by categorising publications into groups depending on the explicit mentioning of any implementation or collaboration with decision-makers who are eager to use the work. We found that a third of the sample contained a statement that the study resulted either in implementation or was a collaboration with decision-making authorities. We therefore believe that the database we have built provides an important insight into the type of decision problems conservation scientists work on, as well as the decision-elements that they include or not include.

Another major issue is the assumption that all decisions in conservation require the same set of key elements. In addition, reviewers also questioned the specific framework and key elements that this study has focused on, and other aspects of the methods.

We would like to question the criticism to apply insights from decision science to conservation decisions. See also comment and response in line 107ff. Even though

there will always be arguments for or against the use of specific elements during a decision process, it is important to acknowledge that no element should be omitted without a good reason. We have framed our study not around the argument that all elements have to be at all times included, but to be aware that some frameworks seem to be more effective than others to push users to consider them. This insight alone can have important implications, especially when people who use these frameworks do not have themselves deeper knowledge about decision-science. The decision to include or not include a specific element that had been highlighted in decision science as important should be a conscious decision and not the consequence of being unaware. We address comments regarding these topics in lines 107, 149, 223, 362, 433, 458, 497, 519 and 533 .

Reviewer 1

Comments to the Author

The abstract should include the time period of the literature review, making it relevant to the manuscript title.

We have included the time period in to the abstract (line 24), we agree that this improves effective screening.

Line 48-51. This reviewer thinks that the authors should provide a brief exposition on this in the manuscript. The Abstract says “it has been demonstrated that decision-makers can increase the chances of achieving conservation aims” but there is no discussion of this in the manuscript (with citations to empirical research). Readers will be interested in how the existence of sound decision-making elements improve outcomes?

We have provided this information in the Supplementary Material, in particular, the importance of each element, including several references, and hope that it will be available for reviewers in case another round of review is necessary. In addition, we have slightly reworded the sentence and provided more information with references in the introduction in line 61ff.

Line 48 and Lines 96-101. What is the intent of ensuring that all key elements are “utilized” in decision-making? We must not assume that every decision requires each key element to achieve desired outcomes (see Figure 1 in Keeney 2004, DOI: 10.1287/deca.1040.0009). A quality decision can be reached by only considering a sub-set of necessary elements, as needed. It should be clear that failure to explain some elements in a research study does not limit the study’s credibility in any way unless there is more information to make that determination, such as postmortem revelations like hidden objectives or irrational thinking. The authors could be biasing the analysis if they assume that research studies without all elements is faulty or of lower quality in any way. This is where examples would be very useful to accompany related discussion points in the Discussion section. Recognizing that publications frequently omit key decision elements doesn’t necessarily infer poor quality decisions. The examples in the submitted manuscript are shallow and cursory.

As per previous comment, we assume this comment stems from the unfortunate situation that reviewers did not have access to the Supplementary Material. We have outlined there in detail why each element is important and needs to be considered. We agree that there might be examples that do not require each element for specific reasons, but we believe firmly that these are exceptions and authors should highlight the circumstances that make the specific element obsolete.

While we agree that more specific examples could help readers understand the choice of elements better, we need to still be concise in our manuscript and are bound by a word limit. Our paper is not a review on decision theory but draws upon well-established principles. We have included multiple references for the evidence base of decision science in general (for example, line 61 ff), as well as documentation of the consequences of neglecting each of these elements in conservation decision-making (line 118 ff). While we agree that the figure in Keeney 2004 states that not all elements turn out to play an important role to resolve a decision, it does not state at all that these elements should not be thought about during the decision-making process. Decision science advises to think about these elements to assess their importance, and to avoid regretting in hindsight to not have thought about them during the planning. A well-documented decision process should be transparent about the details that were deemed relevant for each element in the decision, so that other people can understand the decision. If the rationale for a decision can't be understood, the value of the description of the process is reduced. Our review aims to provide an overview on how well the different frameworks lead to transparent and complete descriptions of decisions, that can be useful for others to learn from. We have also added references that support the line of evidence that attention to process and key elements will likely improve outcomes for conservation, including Kellon et al. 2011 (line 73), Rose et al. 2019 (line 74), Watermayer et al. (line 70),

Lines 56-57. The following passage (Lines 57-66) does not affirm this statement. For example, it should be clear how SDM utilizes a distinct step in decision-making because this reviewer cannot affirm this line of thinking.

I apologise, but I am not sure I understand the comment.

Lines 51-66 & Table 1. This reviewer wants to know why the authors chose the frameworks to review. They do not clarify why the frameworks were chosen other than to suggest that they are common. Stating that they are “frequently used” or “common” is insufficient and can severely limit the discussion points (see below example of the narrow view of SDM worldwide). Systematic Conservation Planning or SCP addresses only one type of decision problem, namely the reserve design problem. This has been foundational to mathematical programming studies in Australia. Adaptive Management is an extension of decision making, meaning that it can be applied after (or in some cases as part of) SCP, SDM, MCDA, or CEA, meaning that it is not explicitly comparable to the others. SDM is largely a North American concept and is intentionally flexible to include SCP problems and MCDA & CEA analyses. Likewise, MCDA & CEA are strictly analytical approaches to evaluate trade-offs, which is only one key element of a decision process. The Schwartz paper missed the mark on these distinctions and why they are not really comparable. This reviewer wonders why these frameworks were chosen and, hence, why other frameworks that explicitly address other types of decision problems or other elements were eliminated from consideration? Explicitly stating the assumptions up-front and their limitations in Discussion is warranted

We acknowledge that there are many other ways of making decisions, which are possibly also relevant to conservation decisions. The frameworks we included have been referenced as common tools to aid decisions in conservation in other publications, and we believe our large sample size confirms that these tools are indeed used to aid decision making in conservation. A review on the details of the decision process across these tools is in our view a timely and useful investigation, as it has not been done, and could have important implications on conservation planning. Search for other frameworks in our initial search as well as in additional searches based on the few suggestions from reviewers did not find additional

studies that describe a decision process in conservation. We describe in detail that the included frameworks and tools have been developed for specific purposes in mind (see Table 1 in the manuscript). A certain degree of overlap is to be expected, as all intend to help people make decisions about conservation problems. We have allowed for multiple entries during the coding to reflect if several frameworks or tools have been combined. We disagree with the statement that these frameworks and tools are not comparable. Our evidence base shows clearly that all of them are used as stand-alone decision aid to make a decision in the context of a complex conservation problem. Our figure 3 shows clearly that all frameworks and tools get applied to some extent to the different types of conservation problems. Our clear findings and the large sample size confirm in our view that the evaluation through the lens of decision science is justified, because the lack of rigour in decisions has been discussed in many publications, for example, see Game et al 2013 (and line 129 ff in the manuscript). The amount of work to review and classify over 400 publications was considerable, and we believe we have covered a lot of ground, with sighting over 1200 publications in detail. We have coded all examples with classifications that apply to multiple frameworks and tools. We regret that the reviewer has not given more detail on the specific names of the frameworks that he believes were missing.

Table 1. What is meant by “without compromising objectives” under CEA? It is this reviewer’s understanding that all objectives, including but not limited to costs, can be considered in a CEA.

We mean by this sentence that objectives other than cost exist, and are not compromised, as CEA is aiming to find the most cost-effective way to meet the objective. We have added “other than cost” to avoid confusion.

Line 50. Robin Gregory is the first of many authors of the SDM book. Please revise this and all remaining citations and the reference.

We apologise for this and have updated the entry in our reference software and in all references throughout the manuscript.

Line 61-63. Include citation for this statement.

We are unsure why such a general statement would need an own reference after we summarized decision science, frameworks, tools and key elements in the previous paragraphs. The sentence “This recognizes that each decision context may require a suite of different detail in each broad phase. While vagueness within decision support options provides flexibility to account for context, it can lead to unintended neglect of the fundamental needs of each key decision element” is somewhat also covering the differences between the tools which the reviewer stated in his previous comment.

Lines 67-73 and Table 2. Gregory’s SDM book is not a fundamental decision theory text. If the authors wish to keep this citation, suggest eliminating the word “fundamental.” In addition to clarifying why the frameworks were chosen (see above), the authors should be clear about their assumptions on choosing the five crucial elements of a decision process. I don’t have access to the Supplemental material, but there should be some discussion about their assumptions in the main text. For example, this reviewer does not affirm that documenting constraints is a crucial element for all decisions. The authors suggested some examples of constraints are costs or feasibility (Line 93), which is inconsistent with how they are used in the Gregory book and other foundational decision theory texts as objectives. Table 2 uses the phrase “socio-economic considerations” instead of constraints, which is inconsistent. Foundational decision theory texts use the term “objectives” to call out all dimensions of a

decision process, whether they are financial, social, ecological, etc. The authors are potentially creating a distinction that doesn't exist in the foundational decision literature, which can lead to confusion. Further, dealing with constraints is only a sub-heading of Gregory's book (Section 7.3.4), which is principally focused on whether there are targets or limitations for any objectives that require careful consideration. .

We thank the reviewer for alerting us to the lack of nuance in the text. We have added "in the context of conservation" to the reference to make a distinction to the more classical fundamental decision theory texts (line 103). We believe access to the Supplementary Material provides ample explanation of why the elements we included in our review are important. We acknowledge that without having had the opportunity to look at these sections, questions about our motivation can arise. Regarding the language around objectives, constraints and considerations, we believe there is a linguistic hierarchy here, that we did not spell out. To become an objective during decision-making, there needs to be consideration, and the specific way an objective is addressed depends on the objective function used, which can be defined as a constraint, or a target or other quantifiable expression (see Nicholson 2006 about Objectives for multiple-species conservation planning which we cite in the section of objectives).

Additionally, Gregory's book is organized around the Problem-Objectives-Alternatives-Consequences-Tradeoffs or PROACT framework (Hammond et al. 1999, Smart Choices). In addition to PROACT, there are other frameworks that provide other crucial elements, such as the "logically correct reasoning" or "commitment to action" elements of decision quality (see Matheson & Matheson 1998, The Smart Organization; or any decision quality papers by Carl Spetzler, or Spetzler's book Decision Quality: <https://sdg.com/decision-quality-book/>). Were they considered?

We appreciate the suggestion of additional decision science frameworks, however, we chose frameworks that were to our knowledge commonly used in the conservation sciences. We could not find any entries in the WoS core catalogue that would fit our objective to find examples of biodiversity conservation decisions with the suggested key words “PrOACT”, “logically correct reasoning” or “commitment to action”.

We acknowledge that Robin Gregory did not invent the wheel, but rather introduced an important framework into the context of biodiversity conservation. We have made this clearer by adding “in the context of conservation” in line 103.

We would also like to point out that the key elements we use in our assessment align well with the decision quality indicators on the suggested website. The decision framing is reflected by our quantitative objectives as well as socio-economic considerations, the alternatives are an inherent part of the selected studies (decisions for alternative management actions), relevant and reliable information is captured by the sensitivity and scenario analyses, sound reasoning is captured by the clear theory of change, and understanding potential outcomes is reflected in the trade-off analysis (see <https://sdg.com/wp-content/uploads/2016/01/Decision-Makers-Rights.pdf>). Commitment to action is in our case not relevant, as we focused on the decision process. To a certain extent, commitment to action is captured in our classification of level of implementation.

Line 68 “against which to evaluate conservation publications.” The reader has not been introduced to the frame of this paper yet. Suggest creating a new paragraph to set up the present literature review study, taking into consideration the above comments.

While an alternative structure could surely also work, we would prefer to keep the details of the literature review in the methods section.

Line 118. What does “adequate detail” mean here? Can the authors provide an example of a publication that was eliminated based on insufficient detail?

Adequate detail means that the paper gave enough detail to understand what the decision was about, and what information was taken into consideration during the decision process. Finding an example would be possible but would require sighting the >600 papers again that were sorted out during screening, and the gained benefit for clarity in the text likely does not justify the workload of doing that. We have added “to understand the decision process” (now line 159) to the sentence and hope that this help to understand the sentence. If this suggestion is seen as crucial I can invest the time.

Line 119-121. Again, an example of a publication that described multiple decisions would bring clarity to the review.

We are happy to give Canessa et al. 2016 as an example in the text in line 163.

Lines 147-149. This reviewer does not understand the distinctions that are being made between real-world and academic. A structured decision process is intended to provide useful insights into a decision, not necessarily to take action or implementation. There is a distinction missing here and likely relates back to why Adaptive Management is dissimilar from the other frameworks presented. This reviewer and many others have published studies on how a structured decision process clarified decision insights in real-world contexts. Although these decision insights have led to real decisions, the publications largely exist clarify the assumptions and modeling included in the process leading up to a decision. It appears that these would be labeled “academic,” which doesn’t make a lot of sense. Please clarify.

We are sorry that the reviewer did not understand our distinction between “academic” and “conservation practice” (previously named “real world”) examples. We described in Table 2 that “conservation practice” examples included a statement in the text that the decision described had either already led to implementation or had been conducted in collaboration with management authorities. A statement about the level of implementation or collaboration with decision makers in a publication is the only way readers (and authors of literature reviews) can interpret the context of a case study regarding likely impact on real world decisions. We acknowledge that this method has shortcomings, which we also already address in the discussion in our section on limitations. We are not sure how to improve what we have written and done but are of course open to more specific suggestions.

Lines 119-121 and Figure 2a. If a publication described two different frameworks, such as SCP and CEA, how were they evaluated? Many publications using the SDM framework have included MCDA and CEA analyses, which is why the choice of frameworks in this study is confusing.

We have the category “mixed” which indicates that a mix of frameworks were used. We thought this was self-explanatory, but have now added “, or “mixed” if more than one was used” in Table 2.

Lines 176-177. How can a publication discuss a decision process without acknowledging the objectives for that decision? In the other half of examples, or examples where objectives were not described, what was evaluated? What were the actions trying to achieve (without stating objectives)? How was performance evaluated under different sensitivity scenarios (without stating objectives)? How were tradeoffs between decision options evaluated (without stating objectives)? Examples of this result would be good to include.

We explain in more detail what type of objectives were considered as “clear” in the Supplementary Material S1. The examples that were classified for missing a clear objective did either not describe what they wanted to achieve in detail or were limited to target specific threats without having a clear aim what the objective for the biodiversity of value (such as species or habitat) would or should be. We understand that an example could be helpful. We have added Briceno et al in line 426 in the discussion part of the manuscript.

Examples for missing quantitative objective:

- 1) Choulak et al. prioritise wetlands for prioritisation, without any information on how much wetlands needs to be protected.
- 2) Briceno et al. compare interventions against poaching for yellow shouldered parrots, but do not provide any objective of to what level of poaching need to be reduced to keep the population at viable levels.
- 3) Koehn et al. provide information on how to make trade-offs between conservation and use of a threatened fish species, but do not set any quantitative objective for the conservation objective, which is in line with the lack of final trade-off, leaving these details to decision-makers that might want to use their method.

Lines 195-197. Again, how can a CEA study not include quantitative objectives? What would represent the “effectiveness” part of the CEA in these ‘conservation’ studies? Without examples, this paper can be very confusing to readers.

Thank you for bringing to our attention that the wording could be confusing. As our review is about conservation decisions, we were looking for quantitative objectives that were related to conservation outcomes, based on a clearly

articulated theory of change. We have edited the sentence in line 252 of the manuscript to “quantitative objectives for the biodiversity value that was supposed to benefit from the management” to be clearer. We agree that an example is helpful to understand, and have added examples in addition in line 425 ff in the discussion. To further illustrate here some more details:

1) Martin Otega present a waterquality study that is supposed to benefit waterfowl, but does not set any quantitative objective regarding waterfowl, only for pollution reduction without any clear description on how changes in pollution reduction impact the species.

2) Bouma present a sediment runoff study that is supposed to benefit the GBR, but do not refer to any specific species or ecological target, only present runoff abatement costs. They acknowledge explicitly the uncertainty around the reduction of TSS pollution and GBR health and stay very vague about the actual ecological benefits that would be expected.

3) Johnson et al describe the control of invasive lizards, without a quantitative objective for the biodiversity that should benefit from this control.

Line 218 and Figure 3. What is meant by “mixed” on the x-axis? According to the text, it appears that mixed means management strategy (e.g. spatial prioritization, restoration, etc.), but why is it compared to the five frameworks in Figure 3a.

See our response in line 281 in this document. We have edited Table 2 to make it clearer that “mixed” refers to the use of multiple frameworks.

Lines 269-270. As stated earlier, this paper does not evaluate all key elements of decision science. Suggest clarifying assumptions in the methods and replacing

“that did not apply key elements of decision science” to “did not apply the elements evaluated in this study.”

We have edited the sentence In line 339 in the manuscript to: But the bulk of academic and applied studies that we evaluated in this study that document decisions do not apply all of the key elements [...]

Lines 277-279. This reviewer is confused with this statement. SDM is a framework that applies decision analysis, a well-established process that is over 70 years old, to environmental management decisions. Environmental applications of decision analysis existed for decades prior to naming them “SDM.” Likewise, MCDA and CEA are both based on decision science and over 70 years old as well. Classical Adaptive Management (based on Carl Walters’ foundational text) is also based on decision science concepts developed in the 1950s. As you can see, some readers might be confused by this statement.

We can see how our wording can lead to confusion. We have edited the sentence in line 355 to

Of the decision support frameworks we considered, structured decision making is the most recently developed framework, and therefore draws on the most complete suite of insights from decision science.

Lines 281-284. What are the potential shortcomings affecting decision-making and how did this literature review provide insights? If the authors are referring to the very short list on Lines 91-95, this reviewer doesn’t see the connection between these challenges and the literature review results.

We have given more detail on the consequences of not using these particular elements in the Supplementary Materials. Not having had access to this

information was likely the cause of this comment. We could add some detail back into the discussion to make the link clearer. At the moment we refer to the Supplementary Material and address shortcomings linked to the key elements in the process of decision making in line 129 ff in the main text, as well as several new marked up examples in the discussion, mentioned in previous comments in this document.

Lines 286-288. Does this statement infer that a lack of key elements in a published study represents a shortcoming in decision making? This reviewer cannot affirm this based on this study without examples from the reviewed set of studies. The inferences made on Lines 308-311 and 388-391 relate to this and a related comment above.

We had tried our best to remove any judgmental language from the manuscript, and do not intend this sentence to be a judgment, we mean it as we wrote it: we discuss the potential reasons to use or not use these elements, and what this might have for negative consequences. We believe that is a valuable exercise, and this was the core motivation to do this study. We personally believe the use of elements is likely linked to the quality of decision processes but had strongly opposing views in past reviews. We had reworked the framing of the study to take judgmental wording out and instead just describe the findings and discuss potential consequences, without a binary judgment of good vs. bad. Of course, we cannot prevent readers to interpret the discussion of possible consequences as a general judgment, but again, this is not our intention. We have added several examples in results and discussion to illustrate the type of problem when key elements have not been included transparently in the studies.

Line 421 (and Lines 109-112). This study also contrasts with the trends found in Huang et al. 2011 (DOI: 10.1016/j.scitotenv.2011.06.022), which begs the question of

how an “environmental problem” or “conservation-related decision-context” was defined in the Web of Science search. If “biodiversity conservation” was a significant determinant to excluding publications (Line 424), then it should be stated in the methods section. Other significant determinants might be the potentially limited search for the five frameworks, which are not all globally accepted. For example, it makes sense that studies from North America largely implemented SDM because SDM (as a phrase used to describe a framework) was developed by scientists from British Columbia and the United States. Other publications of the exact same framework (ProACT), yet under the heading of “decision analysis,” may be present in much higher numbers everywhere else in the world, including Europe. This is a limitation of both the methods applied and inferences the authors can make.

We believe this comment stems as well from the apparent unfortunate situation that the Supplementary Material was not made available to the reviewers. We have provided the full search terms that state that we used key words to filter for biodiversity and conservation related context. We also like to disagree with the conclusion of the reviewer that “North America largely implemented SDM”. Although SDM studies were mainly from the US and Canada, other frameworks were much more frequently used in these countries, and SDM was also used in Australia. As mentioned in an earlier reply in line 223 ff, our subsequent check in WoS for ProACT did not return any conservation related publications.

Lines 437-440. If the Koehn & Todd 2012 paper mentioned tradeoffs but did not evaluate tradeoffs, how was it included in the list?

We included the example of Koehn et al to show how difficult a judgment on classification could be, and how important clear rules during the classification task

are. The paper describes a decision process with a focus on nature conservation. They describe how to make a trade-off, but do not give a final recommendation of a best management option. We assessed all elements for their inclusion based on decision rules in our classification scheme, which we have described as transparent as possible, and this study was an example on the situation that an element can be mentioned in a study but gets classified as not being included. Any classification scheme will have such challenges, and we document one of these here in a very transparent way. We are not sure what the reviewer does not understand, or which list they refer to.

Lines 458-461. Agreed and would suggest also that, in addition to inspiration, that scientific literature is a good place to understand how fundamental guidance is used in different decision contexts.

We are glad the reviewer agrees that our study makes sense and will contribute to the understanding how fundamental guidance on decision making is used in different decision contexts.

Reviewer 2

Comments to the Author

GENERAL COMMENTS

This paper describes a review of conservation decision making approaches from a sample of the published literature. I think in general, this is a VERY important topic that needs to be carefully studied. But this paper seems to have some fatal flaws that would make it at best not helpful and at worst fundamentally misleading to publish.

I have major concerns about the basic premise of looking in the academic literature to develop a sample of conservation project decisions. In my experience, the vast majority of conservation decisions are made by practitioners who work for protected areas, conservation NGOs, or community groups and would never think to publish their work in a scientific journal. So it seems to me that at best, this is a highly biased sample of conservation decisions that (for better or worse) skews towards academically-minded implementors. And I wrote the above BEFORE I even got to the section in which the authors state that 2/3 of their sample cases are “academic” as opposed to “real-world.” Can the authors provide evidence that their sample actually represents the population of conservation practice beyond the unsatisfactory arguments in the “Representativeness of Results” section? Because if not, then I don’t think it’s appropriate to draw conclusions about this wider practice.

We would like to note that this is in direct contrast to the opinion of reviewer 1, who states that “that scientific literature is a good place to understand how fundamental guidance is used in different decision contexts”.

We acknowledge that using white literature as a sample to discuss decision-making for conservation in general can be viewed as contentious. However, the conservation scientific community depends on these publications to discuss and broaden the knowledge of how decision about conservation projects can and should be made. A similarly large sample of grey literature that covers that many countries and types of conservation problems would have been an enormous task. We also would like to repeat that we addressed these limitations by specifically coding for indication that any publication was linked to a conservation practice project. Our comparison between the differences of implementation context and frameworks shows that the frameworks have a larger impact on the use of key decision elements than the explicit statements that a project was

implemented or done in collaboration with a management authority. This should give confidence that the differences we found are linked to the instructions of the particular frameworks, and that these results are of interest to the users of these frameworks, both academics as well as all the other more applied groups that work outside of academia.

We also are not sure in which way the reviewer questions that our sample of over 100 examples of “real world” (now “conservation practice”) decisions is not representative. For example, do they mean in terms of frameworks used? Or do they believe there will be differences in the type of conservation problem and the strategies to approach them in examples from the grey literature? It would have been interesting to learn what other frameworks were believed to be more dominant outside of academia to enable an additional WoS search, as we did for the suggestion of “ProACT”.

My second set of concerns has to do with the authors’ definition of good decision making. The “five crucial elements of a robust decision process” seem to be somewhat haphazardly pulled from Gregory et al; I personally could think of several equally important elements. And even if we accept these elements, the authors seem to make a potentially tautological argument being made by using this Structured Decision Making text to define the elements of good decision making and then concluding that the Structured Decision Making examples in their study best fulfil these elements.

We have dedicated an extensive section in the Supplementary Materials that gives evidence and reference to the many studies that have focused on these elements in conservation decisions, and the consequences when they are omitted. We therefore disagree that our selection is “somewhat haphazardly pulled” from Gregory et al. and believe this is another unfortunate consequence

of not having had access to the Supplementary Material. As we have acknowledged in the discussion, Gregory et al. have contributed the most recent framework of the collection of decision support that are used in conservation, and has leaned strongly on decision-scientific texts, which makes it likely that people that use this particular framework follow more likely guidance from decision science than when other frameworks are used.

DETAILED COMMENTS

Line 2: I assume the authors mean to write “A quantitative literature REVIEW”? I personally think that given the biased nature of the sample (see below), it is misleading to say that this is a “quantitative” review.

We apologise that this important word has been lost during the upload and have added it to the title again. We are also happy to change the title to “a systematic literature review”. However, we are not aware of any review that gives an overview of more than 466 examples in this detail and think quantitative would be a correct description of our work.

Line 37: The authors state “It is not possible to determine whether the strategies developed to stem biodiversity decline are flawed or sound but implemented at too small a scale with inadequate resources.” While this statement may be true if we want to precisely quantify the relative proportion, I think it’s pretty obvious that the truth is some combination of the two. I would find some way to reword this sentence to be less declarative.

We agree that the truth likely lies in between, it was not our intention to create the impression it is either one or the other. We have changed the sentence in line 55 in the manuscript to “It is not possible to determine to which extent the strategies...”

Line 42: This “call for greater attention” has been going on for decades now.

Indeed, and unfortunately it has not been answered yet, what has sparked our motivation to do our review.

Lines 67-74: How were these five elements identified compared to others? Off the top of my head, I can think of other seemingly equally important elements such as “understand the situation,” “assess available evidence for different options” and “monitor, evaluate, and adapt” among others.... The authors cite Gregory (2012) but that book lists 7 key questions that need to be addressed, which include some of the missing elements that I identified above and then 6 steps in a structured decision making process.

As stated in the response to several other comments (see, for example, line 91ff, 107ff, 206ff, 352ff, 384ff, 458ff), we believe access to the Supplementary Material section on the importance of these elements could have prevented this comment. We also would argue that “understanding the situation” is more or less equivalent to having a clear concept of cause and effect (which is our threat category), “assess available evidence for different options” is the same or at least very similar to conducting a scenario or sensitivity analysis around different options, and “monitor evaluate and adapt” comes AFTER a first decision has been made. The insights from monitoring can then be used again as input into a consecutive decision and can inform either the quantitative objective (insight that for example a larger threshold is needed), or another factor has been overlooked (which links into the assumption of cause and effect), or other issues like cost or feasibility were detected as problems.

Line 67 and Line 548: Gregory should be Gregory et al. – there are 6 co-authors.

We apologise for this truncated literature reference and have edited our database and updated the references in the manuscript accordingly.

Line 69: Should “publications” be “decisions” or some other word? Seems nonsensical here.

We refer to the database of publications that we have evaluated. We have updated the wording to “published descriptions of conservation focused decision processes” to be clearer (line 105), thank you for alerting us that clarity could be improved here.

Line 128: Per my general comment above, it’s a bit of false precision to document accuracy in classifying the sample when the underlying sample is likely incredibly highly biased.

We are not sure if the reviewer is of the opinion that peer reviewed publications should not be used for conservation related reviews because they are primarily written by academics? We are very transparent about the limitations and have provided the category of implementation context to account for potential large difference between more academic and more applied work. As stated above, the differences we found between frameworks were more obvious than between the implementation categories. We therefore believe that our study still provides very relevant information for anyone who works in conservation science and deals with different decision-aiding tools. We agree that the number of examples of different frameworks and decision contexts are not evenly distributed, but we do not agree that this makes the data irrelevant, the differences in the sample size is part of the results that we discuss.

Line 146: The fact that 2/3 (!!) of the sample examples are “academic” and not “real-world” even more reinforces my point about the biased nature of this sample. Why would you include these “academic” examples in the sample?

We are not sure why the reviewer believes that academic examples of conservation decisions are not relevant. Many of these studies are done out of the motivation to provide guidance and inspiration for practitioners on how they can make better decisions.

We also believe that not every uneven distribution is necessarily a bias that makes the whole dataset unusable. On the contrary, we were positively surprised that almost a third of the studies in the academic literature stems actually from applied contexts.

One objective was to find out if the context drives differences in how often elements get explicitly addressed, or if these differences are rather linked to the different decision-aiding tools that are used. As our study clearly shows, the second is the case. We believe this is an important insight.

Line 227: Isn't systematic conservation planning basically just a method for doing spatial prioritization??

All decision-supporting tools help to make prioritisations. SCP has a focus on spatial decisions. We are not sure what the question is, or why this is a problem. We have included several common frameworks to cover different aspects of conservation problems, and decisions about the placement of conservation areas is one important decision context.

Line 277: The statement that since SDM is the only recently developed framework, it is therefore the only one fully based on insights from decision

science is a bit misleading. The other frameworks that I am familiar with have gone through multiple iterations and have incorporated key elements from decision science. Furthermore, there is an inherently tautological argument here in that the authors define their key elements for good decision making based on a seminal SDM text (Gregory et al.) and then ‘surprise’ find that SDM fulfils the most of these elements. If they had defined their elements based on some other approach, it seems likely those other approaches would have scored higher....

We disagree with the interpretation that we have taken our elements from SDM. As outlined above, these elements are part of decision-science, and have been evaluated in many studies (as explained in the section on the Supplementary Material), often dated before SDM entered the stage. We believe the reviewer misinterpreted the overlap between elements in SDM with key element from decision science as evidence that we took the set of elements from Gregory et al.

Line 281: Given the biased sample and the tautological arguments, not sure the authors really can claim “We believe our results provide great insights into the potential shortcomings affecting decision-making, and highlight opportunities for more transparent reporting of important decision elements in publications.”

We hope we have provided enough arguments in responses in lines 48, 107, 149, 206, 223, 352, 362, 384, 433, 458, 497, 519, 533, 716, and 739, to make the case that our results are relevant, and our sample is representative.

Line 338: It seems a bit weak to say there are few examples of Adaptive Management success stories and then only cite references from 2006 and 2012 – and those from Gregory who works on SDM. There has been a huge explosion of adaptive management work in the past decade. Likewise, the “recent” review was published in 2013?!

We are not the first authors to point out that Adaptive Management is unfortunately not often used to its full potential. We merely point out that it can be done well, and Gregory is one of the authors who has demonstrated this. We have checked for each framework if the use of elements changes over time and did not find any clear effect. We admit that we did not engage in a full extensive statistical analysis to test for a change over time for the use of AM. Unfortunately, the “most recent review” was the most recent review that we found. If the reviewer is aware of a more recent one, it would have been helpful to reference it, so we could have included a more recent publication.

Line 411: I appreciate that the authors try to look at the representativeness of their results which is my main critique of this work. But I’m not convinced by the arguments here. At best, they argue that 1/3 of their papers are “real-world” and that their observed frequency of publications that use Multi-Criteria-Decision-Analysis is similar to another academic review. But how does their sample compare the actual population of conservation actions, projects, or programs??

This is a great question, but without a review on grey literature, which has been to our knowledge not done yet, we are not sure how to answer it. This is one of the reasons why we have started with the peer reviewed literature, as it is available, searchable, and in the English language. Other published reviews of the white literature on similar topics have made implications on conservation outcomes and have been published in prestigious journals. We therefore disagree that only grey literature can be used to provide useful information about conservation science and practice.

Table 1. As the authors point out in the text, Multi-Criteria-Decision-Analysis and Cost-Effectiveness Analysis are just methods that can be incorporated in the other

approaches. It's not clear to me that it is really appropriate to rate/study them in the same way as the others.

As there are many examples that use these decision-aiding tools as stand-alone decision help to inform the choice of conservation management actions, we were of the opinion that this justifies their inclusion. In contrast to the many examples we found for Cost-effectiveness and Multi Criteria Decision analysis, Horizon Scanning and Strategic Foresight, which have been described as highly relevant by Schwartz et al., did not return any examples in our search. We therefore believe our review is, in addition to the insights into the use of decision-theoretical elements, also a reality check of what type of examples of decision processes can be found within a systematic literature search.

Table 2. I think “actions and threats” should actually be characterized as “appropriate situation analysis” or something like that.

We have explained in our infamous Supplementary Material why we use the description of explicit threats as a shortcut to classify for an understanding of cause and effect/ the problem context. This comment is also in direct contrast to a previous comment of this reviewer when he suggest that “understanding the context” would be missing from our list of elements (we have pointed out in our reply that we believe this is captured in our threat category).

Reviewer 3

Comments to the Author

General comments

This is an interesting manuscript, which reviews relevant information for conservation decision making based on data extraction from a large sample of publications and therefore of broad interest. The text is concise, perhaps too concise in many places. The results are unsurprising but present interest.

I have concerns on the repeatability of the process and the lack of incorporation of systematic review reporting standards such as PRISMA or ROSES. In addition, while I recognise that non-English and grey literature are comparatively difficult to include, the authors don't even mention these additional sources of information until late in the discussion.

We have provided a full description of our search terms in the Supplementary Material and cite the PRISMA statement by Moher et al (2009) as the basis for our work. We are happy to pull it back into the main manuscript, but this could bring us above the word limit .

Overall, I found the manuscript to be rather dry and perhaps insufficiently linked with the real-world applications that it refers to. For me it remains unclear reading this why practitioners should be looking into a multi-step decision making process as you suggest, even if you implicitly criticise those publications as being academic rather than conservation practice applied. In many places it reads like a -the process of decision making is imperfect- manuscript which is useful but hardly surprising or exciting for a practitioner.

We believe that by providing evidence of the many negative consequences that have been documented and linked to missing key decision elements during the planning in the introduction, and providing quantitative evidence of which framework is more often than others missing particular steps, we equip practitioners with information that allows for additional scrutiny and awareness

during the planning with any of the frameworks. Knowing what is often forgotten helps to pay extra attention and avoid making the same mistake as others.

I also found the use of the “five element” quite difficult to follow given that you only refer to those elements once in the introduction and then use only this syntagm to refer to them throughout the entire results section (including figures) without much referring to their meaning. I also did not find the figures to be particularly useful from that point of view. I appreciate it would be additional work but perhaps a more detailed breaking down of the various elements by types of publications might be more insightful as well as some kind of re-stating those so that they are at hand when interpreting the results.

We hope the examples we added after reviewer comments from Conservation Biology have improved clarity.

The text is well written but needs a bit of polishing as there are small things to edit (e.g. line 431).

We replaced the second “Overall” with “Total” and have given the full text another careful read. We have tracked changes of all edits.

I agree with the conclusions but again, they are fairly bland and general.

We are glad to hear the reviewer agrees with the conclusions.

Some detailed comments:

Line 37- This seems to be an important justification of the study but I find it vague and unsupported. There are many conservation examples where the actions and strategies were effective but were implemented at insufficient scale to

significantly alter the status of the threatened population. See for instance Schmidt et al. 2019 Biol.Cons. They can also be both at insufficient scale and implemented with adequate resources. Threatened species have very different scales of occupied habitat and thus the scale of required implementation can vary immensely. I suggest you detail and qualify this statement.

We believe what we have written reflects exactly what the reviewer mentions. We have added “to which extent” to the sentence to make clearer that we do not mean a binary classification of good vs bad decisions, but a scale with multiple important aspects.

Line 69- conservation publications is too vague. Presumably decision making processes in conservation publications or similar.

We have been trying to stay under word limit and have therefore settled in some cases on a brief description instead of a detailed one. We are happy to use more detailed descriptions throughout, if the word limit is not an issue, and have changed the phrase to “published descriptions of conservation focused decision processes”.

Line 67-74 Perhaps refer here and draw parallels to the biodiversity conservation goals from Maron et al. 2021 since you already mention them.

We would have loved to draw more direct links between Maron et al. and our work, however, while the subject is very similar, they write about very different aspects, so a direct link is very hard to create, apart from backing up the call for more rigour in decision making processes with a reference.

Line 80- minor point but you could cite a more up to date versions of the project rather than from 5 years ago

We are glad that got brought to our attention, we added the 2020 version of Sutherland et al. to the references.

Line 108- you should provide more methodological details here on the protocol in line with recommended practice. Extraction protocol checks, double verifications, etc.

We have provided a full description of our search protocol in the Supplementary Material, as well as a table with details on the number of publications filtered through the extraction and screening process, and full detail of the coding scheme. We also have described the rationale for our search and the judgment on fitting context of a focus on biodiversity conservation. Even though we did not have the means to employ multiple people with the main extraction task of studies (this review was done as part of a PhD project without additional funding available), we went to great length and effort to test the classification protocol, with an investment of AUD 10,000 and multiple people working over more than 6 months together to meet and discuss judgments. We believe this exceeds the effort made in many published systematic reviews and are not sure what else to provide on top of that.

The comment might be another consequence of not having had access to the Supplementary Material. We believe although important, the amount of detail would be too much to include in the main body of text, hence our decision to provide it in the Supplementary Material.

Line 136 – why only 25? It is well below the recommended 10% proposed by others for extraction verification.

Our protocol for verification of the produced data was extensive in terms of time and budget, and we believe that this justified a smaller than usual sample. We

added a description to the Supplementary Material: Three raters were in the mid or end phase of their Bachelor degree, and one rater was in in the final stages of his Master degree. Available funds (~AUD 10.000) were used as a primary stopping rule and all raters were paid for individual coding and discussions with a standard hourly rate until the money was used up. The moderate sample size of 25 papers is justified as a reasonable sample in light of budget and time constraints (Simmons, Nelson, and Simonsohn 2011).

Line 297 – but such failing are inherently implied rather than demonstrated given that you assume them from the failure to consider or report the inclusion of the various elements?

That is correct. There is no way we could prove that elements were not used, as we can only extract from the text what is reported. So we can quantify how often elements were reported, and discuss if large differences in reporting between frameworks might indicate that these elements might likely be also less often used. Our intention is to raise awareness, that people who are using these frameworks are at least conscious that they create the impression that elements were not used, when they do not include them in their reporting. The discussion explicitly states in line 501: “There is a range of potential scenarios in which the use of all elements may not be necessary or possible. For example, we could not assess if conservation scientists used key elements but did not adequately describe the details, or presented them only in supplementary materials.”

Line 318 agreed but it does not mean such threats will not arise in future years

We strongly believe that future potential and not well understood threats should always have a lower priority in conservation planning than already existing, pressing and well understood threats. Of course, we agree that everything can always change rapidly, in which case priorities will (hopefully) change.

Line 377 see also Tamano et al. 2021 in PlosBiology showing the very unequal distribution of non-English conservation literature across the globe as well as possible solutions

Thank you for the suggestion, we have added Tamano et al and Hannah et al. to the reference of Konno et al in line 484.

Line 458-461 I am not sure what you mean here. Scientific literature is rarely considered as a whole, as you have as part of a quantitative review but there are numerous individual examples that fit the aims and scope of providing guidance on decision-making.

We completely agree with this, this was exactly the motivation for our review – to provide some overview on how elements of decision making are described in different decision-aiding frameworks and tools, to inform people who most likely look at/for few papers and hope they can use them as guidance. Knowing that many AM papers do describe much less often specific elements than other frameworks, and it is not guaranteed that any random AM paper lives up to the potential of the framework. It will take extra care to find quality examples, and this is an important insight and caveat for anyone who uses references to inform their own work.

We explicitly stated in the results and discussion that great examples exist for all frameworks, but the frequency of description makes it more or less likely to end up with one of these when searching for any publication with a specific framework.

Conservation Letters: Response of editor and comments of reviewers

Please note that some of the responses and edits in the following section have been made obsolete after edits based on the subsequent review for Conservation Biology (above section)

Editor's comments

20-Apr-2021

Dear Ms Beher:

Thank you for the recent submission of your manuscript entitled "10 years of decision-making for biodiversity conservation actions: A quantitative literature review on objectives, trade-offs, constraints and confidence as pathway to improving decision-processes" (CONL-21-0039) to Conservation Letters.

You can see that we've been able to secure two excellent reviews, and they agree that the manuscript isn't ready for publication. They raise three important issues:

First, the paper is quite hard to read. There are errors (typographic & grammatical) throughout the text. The figures and tables have no captions. The language is often definitionally loose. And the writing can be very hard to read, and needs a strong revision for readability.

We have rewritten large parts of introduction and discussion to tighten up the language and increase readability.

Second, the framing of the paper is largely around "outcomes", but the analysis is mainly about "process". I realise that the authors recognise this (they mention it specifically in the discussion), but there is ambiguity throughout the paper. The

first reviewer recommends (and I concur) that the article could be reframed as a analysis of whether decisions follow best-practice processes, and leave the issue about whether this improves outcomes for another analysis.

We always intended to focus on the process, however, based on the well-founded assumption that robust processes increase the chance of good outcomes. We have clarified some sections to avoid creating the impression that robust processes guarantee good outcomes.

For example, line 49ff

Recent publications call for more attention to fundamental principles in conservation plans to increase the chances to achieve needed conservation outcomes (Maron et al. 2021; Leclère et al. 2020). A quantitative assessment of current decision-making for conservation actions can identify the level of uptake of important criteria from decision science, which is the basis for discussing possible ways to improve particular types of planning.

For example, line 109ff

The focus on five criteria that have been identified as particularly crucial (Carwardine et al. 2019; Wilson et al. 2006) provides the opportunity to evaluate current decision-making practices in the field of conservation and discuss implications.

For example, line 182 (rewording of heading to focus on process and not outcome)

1.2 An assessment of the level of uptake of five important criteria in conservation related decision-making processes

Third, the methods may have problems. One referee looked at a few of the papers and disagrees with your classifications. I had a quick look at one of the articles, and I agree with their conclusion. That's a real problem. I realise that flexible and accurate categorisation criteria (and categories themselves) are difficult to create, but unless a diverse readership can come to the same conclusions as you did, the results will not be useful or credible.

We acknowledge that we have not described in enough detail how categories were determined. We have added detail to explain some of the decision rules, as we can see how some papers can seem to be misclassified when not being aware of the precise rules, particularly around trade-offs. As trade-offs were often mentioned, but not integrated in the decision process, we decided to have a clear presence absence rule of a trade-off WITHIN the decision process instead of having to make a judgement of how much of a mentioning of trade-offs is enough to classify as present. One of the papers you mention (Koehn et al), is all about trade-offs, but does not come to a final conclusion, and was therefore classified as not including a trade-off. On the other hand, Chades et al is using a cost/benefit comparison to come to final conclusion, and is therefore classified as present. We did not differentiate between cost and other environmental, social or economic objectives for trade-offs, any weighing of different objectives against each other was considered a trade-off. We also included additional detail on the difficulties of linguistic categories and agreement on written context, as some readers might not be aware that disagreement when judgment is involved can be surprisingly common among highly trained experts. We agree it would be most important to create categories that would allow a wide readership to come to the same conclusions, however, believe that is a difficult task, and our strict rules that minimised subjective judgments should provide clear instructions, albeit can't avoid the fact that some disagreement on details is to be expected.

Specific changes include:

More detail on rules in Table 2 and following description (line 224ff)

3) Socio-economic considerations Are socio-economic objectives included?

Only examples that included a specific objective regarding social or economic factors that were considered in the choice between options were classified as “socio-economic objectives present”

5) Trade-offs Are trade-offs between different objectives described and explored?

Only examples that used trade-offs to make a final choice between options were classified as “trade-off present”

It is unfortunately common that even highly trained experts frequently come to different conclusions when faced with the same evidence (Kahneman et al. 2021). Unwanted variability in judgments can have a greater impact than biases, but is much less studied. This so-called “noise” is therefore to be expected when classifying text, and can be explored through quantifying variability

Additional detail in the discussion line 537 ff

The classification of text is not a trivial task, as different judgment on the same issues is common among experts (Kahneman et al. 2021). Making a judgment on the use of a specific criteria can be difficult. For example one publication (Koehn and Todd 2012) focus on the importance of trade-offs in the text, and describe it with theoretical examples, but do not use it for a final decision, while a second text (Chades et al) mentions trade-offs only briefly, but presents a figure that

shows that they based their choice of action on information from a trade-off analysis in form of a cost-benefit curve. To avoid judgments based on feeling, for example if the subject has been given enough room, we decided to code a trade-off only as present when it was clearly used for a final choice of action. This is a clearer condition, as it does not need subjective judgment on how much description is enough, and where to draw the line when trade-offs are described, but not used. In general, we were only able to classify written content, and in many cases criteria might have played a role in the decision, but were not described in the publication.

If you can deal with these concerns, I would like to offer you the option of transferring your manuscript to the Society for Conservation Biology's new Open Access journal, Conservation Science and Practice. Choosing to have your manuscript transferred to Conservation Science and Practice has two advantages. First, it will remain under consideration within the Society for Conservation Biology family of journals. No reformatting will be required and any reviews already completed will be transferred with the manuscript, meaning that you may be given the option of revising and re-submitting based on current reviews. Transferred manuscripts will be assigned a handling editor from Conservation Science and Practice who will receive all prior manuscript correspondence. Manuscripts with decisions prior to review will be examined by a handling editor to determine the suitability to Conservation Science and Practice. However, Conservation Science and Practice is committed to a sound science model of publication where all studies reviewed as scientifically sound will be accepted for publication, irrespective of perceived generality or novelty of approach. Please let me know if you would like us to transfer your manuscript to Conservation Science and Practice. Alternatively, you can email the editor-in-chief of Conservation Science and Practice, Mark W. Schwartz directly (mwschwartz@ucdavis.edu).

Thank you for considering Conservation Letters for the publication of your study. The journal welcomes the submission of future manuscripts from you and your colleagues.

Sincerely,

Michael Bode, Senior Associate Editor

School of Mathematical Sciences

Queensland University of Technology

Brisbane, Queensland, Australia

Reviewer 1

Comments to the Author

This paper provides a systematic review of how comprehensively key decision analysis criteria are used in published conservation prioritisation studies. I agree that academic literature should be leading by example in terms of including the right decision criteria. The paper could be useful, but in its current form it fails on a few points.

First the paper is not easily readable, there are some inconsistencies in terminology and some unscientific ways of describing methods and outcomes. There are many missing words in sentences and mis-used tenses. The paper needs a thorough edit. A few examples of problematic language are below but this is not comprehensive.

- The title doesn't read well – should it be “as a pathway”?

We have changed the title to include all five criteria, and deleted the part that implies that improvement is necessary in general, to address some reviewer concerns. We hope the new title is also free of grammatical issues.

10 years of decision-making for biodiversity conservation actions: A quantitative literature review on objectives, trade-offs, threats, constraints and confidence

- When “context” is used it should probably be contexts, since each paper is a single context and its used to describe multiple contexts. Or say “a context” for singular. E.g. “Systematic Conservation Planning in academic context” – should be “contexts” or “in an academic context”.

We have changed context to plural, or added an article, apologies for the mistake, the English and German grammar indeed have some differences.

- “... what also points to persisting threats that are not mitigated under the implemented management.” Please rewrite this one and others with similar grammatical issues

We have reworded the sentence [line 144] to

“These examples highlight the importance of including explicit assumptions about the link between threats and actions in planning documents to enable evaluations of success and failure (Pressey, Weeks, and Gurney 2017).”

- When talking about potential pitfalls, phrases like “not thinking about” “not spending enough time” “nobody has tried to” are not scientifically appropriate ways of describing the situation. It isn't about the amount of time, or

the lack of thinking, or trying – it is about whether the criteria is adequately incorporated into the problem framing.

We have rephrased the sentence to omit potential reasons for omitting specific criteria and instead focus on the absence of the criteria alone [line 72].:

“Examples include failing to identify meaningful objectives (Bond, Carlson, and Keeney 2008; Game, Kareiva, and Possingham 2013), missing links between actions and threats (Kuempel et al. 2019), not including constraints like costs or feasibility (Symes et al. 2016), or not conducting a sensitivity analysis (Runge et al. 2016; Larson et al. 2016; Sutton and Armsworth 2014; Mazor et al. 2014).”

- “Combined presence of criteria was much less frequent...” Not sure how this is true, since almost all the papers combined some criteria?

Thank you for bringing to our attention that this wording is not clear enough to understand what we aim to communicate. We have rephrased the sentence [line 249] to: “The more criteria were combined, the less examples were found”.

- “If conservation science wants to improve and inform robust conservation management, decision-science has to be taken more seriously...” (personifying the field of conservation science, does not read well)

Thank you for this suggestion, we have changed the wording (line 581) to

If conservation scientists and practitioners want their publications to improve and inform robust conservation management, decision-science has to be taken more seriously,

- "In the end, all we can control is the planning..." (disagree, all this needs to be integrated with on-ground efforts and not done in silos...and this is an odd way of putting things)

We have rephrased this sentence to be clearer that we understand the planning process as a driving force of management, not a separate process. We do however believe strongly that effective management will benefit from a robust planning process that considers costs, impact on society/economy, uncertainty, and a clear conceptual model on how the management action will produce a positive outcome for conservation. If these criteria are not anticipated in the planning, they will certainly have to be considered when plans get implemented by staff on ground [line 589].

“A comprehensive plan that creates feasible and realistic strategies on how to implement management actions on the ground can minimize the risk of failure by including key criteria. Robust decision processes should be of high priority when time and budgets are as limited as in the effort of conserving our fast disappearing natural heritage on this planet.”

- Why are there so many truncated titles of papers in the SI table, yet some seem to have the full title included?

We apologise for the truncated titles, however, this is unfortunately the way the results get exported by Web of Science. We believe the provided format is, although not pretty, enough to enable readers to identify publications. Cleaning up the list would require to open every publication and copy-pasting and formatting the title, which would be very time consuming and not provide any benefit to the reader. However, it is deemed to be a criteria for publication, we can invest the required hours.

Third, the scope of the paper and its conclusions are not clear or interpreted with enough depth to improve the field of conservation prioritisation.

- Decision science is actually the science of how people do and should make decisions. The paper is focusing on one part of decision science which is ideal structuring of decisions for analysis. Presumably the paper is focusing on prioritisation (ie when decision need to be made amongst a range of potential options), rather than planning (what is needed to manage all assets), but this isn't clear. The terms conservation planning, conservation management, conservation decision making are used interchangeably, to mean the same thing. The people who are undertaking these studies are not doing decision making, but decision analysis.

We apologise for not having provided enough description to communicate our approach in a clear way. We have added some detail to explain that our literature search was explicitly targeting detailed descriptions of how a decision was made in a conservation context, no matter if a case study in an academic context that tried to show how decisions should be made in general, or in a real world context that only wanted to document one particular process. We also changed wording throughout to make clear that we refer to decision-making as the specific part of a planning process in which actions get prioritised among options.

Line 194

This review used a systematic review protocol (Moher et al. 2009) through a keyword search of the Web of Science targeting literature published between 2009 and 2018 with the aim to identify descriptions of planning processes that aim to decide on a management strategy that seems most suitable to addresses a specific environmental problem.

We also have added detail in our definition of decisions (as choices between available options, informed by the evaluation of evidence in a planning process).

Line 71

Decision-making is the act of making an informed choice between available options, based on the evaluation of available evidence in a planning process.

- I was unable to locate table and figure captions. A useful figure to add would be one that shows the different kinds of conservation decision problems, and which ones tended to include each of the criteria – not just the % of criteria they include. Have things improved over time, e.g. based on the dates of the publications?

We apologise that the captions got lost in the process, we have added them in again.

Finally, I did a couple of quick checks on the analysis for a few papers I am familiar with and not sure the analysis is getting it right. Could these be checked? It is important to get these right or the very scientists you will be seeking to cite this work and use its recommendations would be put off.

Thank you for bringing to our attention that we have not provided enough detail around our coding procedure. Please see our response to comment #2 on the first page

A criteria was coded as present if:

1) objectives: clearly stated as objective and described how it is used in decision process

2) link between action and threat: By management of what type of threat is the objective achieved? example PA: explicitly stated in which way the PA is creating impact (over mitigating a particular threat) ☒ avoid mistake to assume MPA would protect from pollution, or PA would protect from invasive species or climate change

3) socio-economic consideration: included as objective and considered within the described decision process, not before or after decision/outside of paper

4) trade-off: trade-off not only mentioned or explained how to do it, but actually used to commit to and explain a choice (this is a conservative coding, as this leaves out all studies that explain how a trade-off can be made, without actually making a final commitment to a particular option)

- In the abstract point 2 is about linking an action to a benefit, but in the analysis this criterion switches to being focused on the action abating a threat. I find the threat criteria weaker – first because papers like Venter et al. come up as not having linked action to threat, yet they are expanding PA's which would protect places from habitat loss. Secondly, it is legitimate to have an objective that focuses on creating a benefit, rather than abating a threat (although admittedly usually this is through abating a threat, it doesn't always need to be articulated this way).

Thank you for bringing this up – we acknowledge that we need to add more detail in the text to clarify under which conditions assumptions on benefits without including specific threats is a problem, and when not. The reason we tracked not only envisioned benefits (stated as quantifiable objective) but also threats, stems from the known shortcomings of many planning protocols and implemented management actions. Particularly in protected area planning the blanket assumption that including a parcel of land in a protected area will deliver benefits

is highly contested, as many examples have shown, from lack of management to the fact that often land is gazetted as protected that is not threatened from clearing as it is for example very high and steep or of poor soil quality, to many restoration projects that fail due to existing threats that would need to be addressed for any restoration efforts to be successful etc. We have added references that discuss these problems, as well as additional text. See for example:

Line 131

Decision makers must be able to justify, through assumptions of cause and effect, how they expect their chosen action to create the expected benefit.

Line 146

In addition, there is a general bias in the location of protected areas towards sites that are not threatened by land conversion (Joppa & Pfaff 2009). These examples highlight the importance of including explicit assumptions about the link between threats and actions in planning documents to enable not only meaningful outcomes but also evaluations of success and failure (Pressey, Weeks, and Gurney 2017).

Line 491

Still, although it has been shown that the locations of protected areas are biased towards places that do not face a threat of land conversion over ten years ago (Joppa and Pfaff 2009), it is still not common practice to include a clear description of threats in systematic conservation planning.

- The trade-off criterion appears a bit problematic too. To my understanding trade-offs are considered by Koehn et al and Donoso et al. – in fact it is the entire focus of the paper. Trade-offs not considered by Chades et al other than the cost vs benefit trade-off – this so not a multiple benefit trade-off, which seemed to be what the authors were looking for.

We apologise for not having provided enough detail to fully understand the coding rules. We have added more text as well as used Koehn and Chades as examples to explain how the coding rules work. We also added a section in the discussion, as our coding rules are likely to result in conservative estimates of the use of trade-offs. However, we do believe that clear coding rules that reduce subjective judgment as much as possible are most important. See also response to comments in line [309 ff and 826 ff] in this response letter.

- I am also not convinced on the criteria for academic vs real world - the PTM papers addressed are split between these categories but having been involved with all these studies, the designated categories do not reflect any real difference between them. In any case the term 'real world' is generous... maybe the categories should be "academic", "applied" and "implemented"?

Thank you for your comment. We started with four categories (scientific academic, applied academic, suggested, implemented), and collapsed them into two categories (academic and real-world (now conservation practice)) based on low agreement with the other raters in our reproducibility test. We acknowledge that more explanation is needed and have added a section in the discussion. As with all coding rules, we preferred with a hard and clear line of an explicit statement (that a plan was either in collaboration with a management authority or had been already implemented) to minimise subjective judgment and interpretation by raters. We are aware that the published texts won't always

capture the true context, as authors might not be aware that detailed description of the level of implementation is important, so the description won't always match up with the actual story.

Line 555

In general, we were only able to classify written content, and in many cases criteria might have played a role in the decision, but were not described in the publication.

Reviewer 2

Comments to the Author

The manuscript “10 years of decision-making for biodiversity conservation actions: A quantitative literature review on objectives, trade-offs, constraints and confidence as pathway to improving decision-processes” takes a systematic quantitative literature review approach to catalogue and analyse peer reviewed and grey literature conservation planning processes. Broadly the database and the potential questions that can be asked are rigorous and high value. However, I am not convinced the right questions are being asked of this data or that the conclusions are supported by the data. The findings largely make sense but are not all unexpected. Essentially the findings support a broad conclusion that processes are being used in the contexts they were originally designed for in ways that match the process steps as broadly described and supported. For example the authors find that systematic conservation planning is broadly used for spatial design of protected areas and that SCP rarely includes threat-action links. This makes sense – SCP was designed to support spatial prioritization of protection.

And threat-action links are not included by design because there is a sound basis and belief that habitat loss is the primary threat and that protected areas broadly stop this.

We have added a section in the intro/discussion to elaborate under which conditions a missing link between action and threat can become a problem (see reply to reviewer comment in line [222]).

Similarly the authors find that adaptive management and structured decision making are commonly used for species management and threat abatement – contexts that these two processes were largely designed to directly address. Structured decision making tends to include all five criteria the authors recorded and this matches the steps ascribed in this process. The authors find adaptive management less frequently includes socio-economic considerations, but I strongly suspect this is a residual of how they have recorded socio-economic considerations and how common approaches to adaptive management such as the Open standards are built to consider humans. Humans and socio-economic considerations are embedded in the process rather than a singular criteria that might be discussed or quantified.

We agree with the reviewer that many reasons can lead to the situation that socio-economic factors are not reported in publications. However, we strongly believe that it is worth evaluating how frequently publications report on having used explicit socio-economic objectives in the planning, and if the frequent lack of reporting – regardless if constraints have been considered but were not reported, or constraints were really not considered in the planning – is a problem as it creates the IMPRESSION that socio-economic constraints are not important, or not worth reporting. If these criteria play a role when these frameworks are used,

but are invisible in the published literature, can the literature be considered a good place to look for examples to inform decisions?

[...]

I give these examples as obvious ones where looking at the results I went yep that's about right, but also yep, but not sure about the 'so what'. And in the discussion, I disagreed with the authors inferences around needing to have all five criteria in all processes to make them 'best practice'. They've neglected to think through fit for purpose and context as well as whether the literature and real world even supports that having all five criteria is a sensible measure of process quality. Solutions to these shortcomings could be to revise the framing (primarily a major revision of introduction and discussion),

We acknowledge that our framing around "best practice" might have been too bold, we have changed the language and wording around the objectives of the review – our main aim is to illuminate how often these important elements of decision-making are reported, and discuss if the lack of them in the literature are likely to cause problems.

[...]

or to ask other questions of the data (which could be very fruitful but would require more work from the authors).

Detailed comments on these two options are provided below:

- Framing– The authors broadly (and fairly boldly) suggests that lack of outcomes is related to planning processes. However their references are theoretical in nature with no applied papers that have demonstrated that

shortfalls in on ground outcomes relate to a lack of particular criteria or steps within a planning process. The framing also conflates issues of why a planning process may result in outcomes – 1) that a best practice planning process is more likely to result in implementation of conservation actions,

2) that best practice planning process is more likely to result in high impact conservation actions. Both are plausible (although I doubt either is supported by academic studies as only a handful of studies have interrogated the relationship between planning processes and actual outcomes) but they are conflated in a simplistic statement that a planning process should have all five criteria the authors have identified and that by doing so they will result in better outcomes.

We apologise to have created the impression that we believe good decision-making process guarantees good outcomes. Our intention was to argue that good process increases the chance to achieve good outcomes. The field of decision science exists based on the well-proven assumption that robust procedures make in general a difference to outcomes. We have clarified this in the following sections:

[...]

- Choice of five criteria – each criteria independently makes sense as a useful step in many (but arguably not all) contexts.

We acknowledge that there are always exemptions when the context makes the use of specific criteria difficult or impossible, we do however believe strongly that insights from decision science that informs decisions in business, medicine, military and other parts of society do also apply to conservation decisions. The decision elements we evaluate are well established to play an important role

within prioritisation processes. They are also reflected in the step-wise approach of most frameworks we consider.

But not even the references the authors have used have been so bold as to say all five must be in all processes and that the absence of a particular criteria means a process is flawed or not best practice.

We have changed the language to describe the presence and absence of criteria with less judgment, see also reply to comment above in line

[...]

The criteria are largely theoretical, discussed in the literature independently and most have been suggested long after the planning processes were developed and described so inclusion of these types of criteria will be ad hoc in nature and fluid depending on context because they are not hard wired into the planning process steps as designed. As such it's not reasonable to expect all five to appear in good or even best practice style plans.

Thank you very much for your question – the fact that many frameworks have been around for longer than the insight from decision science on how to incorporate specific criteria was one of the motivational factors that sparked this study. We strongly believe that it is important to evaluate how different frameworks fare in terms of these important criteria and discuss if the lack of description (or even use) might be a problem. We included a sentence in the introduction to make this clearer, and also reframed our wording of the main question to reduce judgment and just focus on how informative published examples of conservation decisions are on 5 different important decision criteria.

[...]

It's also likely that processes that have touched on each may not clearly articulate this in outward facing plan documents. For example trade-offs and socio economic considerations may well be part of the engagement process and decisions are made that acknowledge trade-offs but hugely unlikely that a plan would clearly articulate this in a public facing that that says who lost what or who won out. As an example

– the Great barrier reef re-zoning used a systematic conservation planning process and included humans throughout and clearly considered socio-economics but the papers don't always clearly articulate this as they focus on reporting how the biodiversity values were mapped and considered. The planning process also considered trade-offs amongst groups particularly through submissions and spatial revisions, but documents would never frame this as a trade-off analysis. The GBR is a gold standard process. It's not perfect but it's one of the best documented examples we have in the literature. But if I had to guess a priori the documents would have been assessed as having 2-3 criteria at best (no threat-action links, no trade-off analysis, probably no socioeconomic considerations).

Thank you for bringing up the GBR as an example. We strongly believe the GBR planning procedure was suffering of some of the issues we raise in the introduction. Despite being hailed as the gold standard, the zoning process left out important constraints, which were added afterwards and without tracing back the impacts on the quantitative objectives and metrics, and if these were still achieved. It is unfortunately a great example of how zoning can lead to weak outcomes in the end, and the point we want to make with the paper. When trade-offs are not transparently described, it is not possible to evaluate the plans for effectiveness. Unfortunately the GRB is also a great example for the fact that putting a protected area in place is by no means a guarantee that ecosystems are protected from decline.

We have added a short section in the discussion in line 341 of the manuscript. “The rezoning of the Great Barrier Reef is a famous example of this particular problem in protected area planning. Shortly after the plans had been made public, critical voices highlighted the limited benefits in terms of protection from threats to biodiversity, due to the spatial exclusion of industry-relevant areas (Devillers et al. 2015). While planning without a clear conceptual link between the intensity of threats in spatial planning units minimizes opportunity costs and facilitates implementation by reducing conflicts with resource users, protected areas become biased towards locations that are exposed to limited or no threats.”

- Questions to ask of the database - It’s reasonable to catalogue what processes considered what criteria but I believe a different question and framing of interpretation of the figures is needed. For example we can ask ‘did the expected criteria in each process based on their prescribed steps match what we found in practice’, ‘is there evidence that practitioners are choosing the right process for their context (eg based on guidance from Schwartz et al 2018 around choosing right process for questions being asked)’ or ‘is there evidence that including more of these criteria in the process leads to higher likelihood of implementation or better outcomes once implemented (not sure if the authors database recorded outcome variables to answer this but would be a very interesting question to ask if they did)

Thank you very much for suggesting alternative questions to ask of the database. We have followed your suggestion to reframe sections throughout the manuscript to step away from judgment and stick to evaluation of presence absence of criteria. Unfortunately we think answering the questions of the chosen processes are “right” for the context of the problem would require a much higher amount of subjective judgment, and a new set of criteria against which to measure the produced codes of “right’ or “wrong”. Attempts of matching out comes to

processes have been made, but most failed due to lack of data, as we have cited in the introduction. As our database consists of descriptions of planning processes, not reports of monitoring after implementation, this questions is out of scope for us, although we agree it will stay one of the most important questions to try to answer.

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Appendix VI: Reviewers comments of “Decision-science navigates trade-offs between environmental and socio-economic objectives for marine debris mitigation”

Editor’s letter

Dear Mrs Beher

Manuscript PC24057, entitled 'Decision-science navigates trade-offs between environmental and socio-economic objectives for marine debris mitigation', which you submitted to Pacific Conservation Biology, has been reviewed. The comments of the reviewers and of the Associate Editor who handled the paper are appended below.

As you'll see, everyone is positive about your manuscript, while also making some recommendations as to how it could be improved. Therefore, I invite you to respond to the comments below and revise your manuscript.

In completing your revision, please note:

1. Should you disagree with any comment, please explain your reasons in the cover letter accompanying your revision.
2. Where further references are suggested, please check them carefully and add them if you feel that they are relevant. If you disagree with the relevance of the references, you are not obliged to cite them.

Thank you for submitting your manuscript to Pacific Conservation Biology; I look forward to receiving your revision. Instructions on how to revise your manuscript are included at the end of this letter.

Sincerely,

Dr Mike Calver
Editor, Pacific Conservation Biology
ali@theeditorialhub.com

Associate Editor's comments to author

Associate Editor

Comments to the Author:

We have now received two positive reviews for your manuscript. Both authors are generally quite positive about the quality and novelty of the manuscript, but have recommended minor revisions.

Reviewers' comments to author

Reviewer: 1

Comments to the Author

The topic of this manuscript is of high interest to scientists, policymakers, and coastal managers. The authors' research describes a social-ecological approach to improve site selection for marine debris interception & clean-up across a large geographic scope.

Below, I offer some specific comments and indicate potential areas for

clarification.

Abstract/Introduction

Marine debris management can involve multiple actions at different points along the life-cycle of marine debris/plastic, i.e., from reduction in production to recycle/reuse/proper disposal to interception/clean up after debris has entered the environment. The management action focus of this manuscript is the removal of plastic debris before it flows into the seas (i.e., interception/clean-up).

However, at points a reader may be confused as to the scope of actions being addressed in the paper. For clarity, I recommend providing examples of 'marine plastic mitigation' (Ln123) and ensuring terms are consistent throughout the manuscript.

Methods

Ln 153-165. The costs of removal were not included in the analysis, yet this is often a key deciding factor for feasibility of implementation. I suggest including an explanation as to why this was not a factor considered, as well as including this limitation (and implications on the decision outcomes) in the discussion (4.3 Constraints and uncertainty).

Ln 198-200. While using population density as a proxy for social value is reasonable, does this 'undervalue' less densely populated areas. How heavily weighted does population density end up being in the analysis?

Ln 307-309 and Ln 790-796. Unfortunately, the data on debris load in rivers is very limited for Southeast Asia. The only observational data from Asia used to calibrate the global river plastics input model developed in Lebreton et al. 2017 is from the Yangtze River. And these observational data are described as 'outliers'. The limitations of the modeled debris load in rivers from Lebreton et al. 2017 that

underpins this study should be expanded upon.

Discussion.

Ln. 766-796. In addition to the other study limitations that I recommend addressing above, another limitation that may be mentioned is that the study did not integrate social values based on community input. For example, Bangladesh may hold a different habitat in higher value (e.g., mangroves) than China or other heavily coral-reliant societies. Inclusion of those other valued habitats would likely alter the ranking outcomes.

An assumption is that clean-up strategies are effective and can remove large fractions of debris. The effectiveness of a strategy will vary greatly depending on resources, physical conditions and the types and amounts of debris.

Reviewer 2

Comments to the Author

1. The methodology would benefit from more detailed explanations regarding the specific criteria used to rank different intervention sites. While the SDM framework is highlighted, it would be more insightful to include precise details on how stakeholders' preferences were quantified and the weight assigned to different factors. Additionally, the metrics of success for the selected interventions are not fully defined, making it difficult to gauge the long-term effectiveness of these strategies.

2. While the article provides a solid framework for addressing plastic pollution, it would benefit from including comparisons to similar frameworks or methodologies that have been employed in other regions. Specifically, the

authors should consider citing relevant studies that provide similar decision-making frameworks for plastic mitigation strategies, such as the following:

Marine Pollution Bulletin studies: <https://doi.org/10.1016/j.marpolbul.2024.116853>,
<https://doi.org/10.1016/j.marpolbul.2021.112258>.

Ocean and Coastal Management:

<https://doi.org/10.1016/j.ocecoaman.2024.107149>.

Regional Studies in Marine Science: <https://doi.org/10.1016/j.rsma.2024.103596>.

These references will enhance the scientific rigor and situate the current study within the broader literature on marine debris mitigation.

3. The conclusion section could be condensed and made more precise. It currently reads as a repetition of the discussion points rather than a summary of key findings and policy recommendations. For example, the conclusion could more clearly articulate the practical applications of the SDM approach and provide direct recommendations for policymakers and local governments on how to prioritize sites for clean-up efforts.

General Recommendations:

Ensure that all sections, particularly the methods and results, are as detailed as possible to make the study more replicable.

Streamline the conclusion and focus on practical takeaways for policymakers and environmental managers

Appendix VII: Positionality Statement

I am of white European heritage and come from a middle-class family background in Germany, which brought a number of unearned privileges, such as free access to education, including university. My parents, as well as my elder brother, attended university before me, although I am the first biologist in the family, and the first family member to finish a PhD. I have worked in several countries as an environmental scientist after I graduated from university in Germany, and before commencing my PhD (Germany, Switzerland, Australia), mainly in international research groups, which have all shaped my understanding of and way of conducting research. I started learning English in school in Germany when I was 12 years old.

Appendix VIII: Published chapter 3, 4, and 5

REVIEW

10 years of decision-making for biodiversity conservation actions: A systematic literature review

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John Hodgson Scholarship; Research Training Program Scholarship Australia

Abstract

Decision science emphasizes necessary elements required for robust decision-making. By incorporating decision science principles, frameworks, and tools, it has been demonstrated that decision-makers can increase the chances of achieving conservation aims. Setting measurable objectives, clearly documenting assumptions about the impact of available actions on a specific threat or problem, explicitly considering constraints, exploring and characterizing uncertainty, and structured deliberation on trade-offs have been identified as key elements of successful decision-making. We quantify the extent to which these five elements were utilized in published examples of decision making in conservation in both academic and conservation practice between 2009 and 2018. We found that less than 50% of identified examples included all five elements, with differences in the degree of decision science applied across five commonly used decision support approaches: adaptive management (AM), systematic conservation planning (SCP), structured decision making (SDM), multi-criteria decision analysis, and cost-effectiveness analysis. Example applications that utilized the SDM framework were limited in numbers but used on average more than 50% of the five key elements we considered. Although SCP and AM constituted the majority of examples, they were more prevalent in academic studies rather than management applications. SCP and AM examples were widespread in protected area planning, threat abatement, and restoration. Strong geographic bias exists in documented conservation activities that deploy all five decision science elements.

KEYWORDS

adaptive management, conservation planning, cost-effectiveness analysis, decision theory, multi-criteria decision analysis, structured decision making, systematic conservation planning

1 | INTRODUCTION

Despite the substantial effort and investment into the conservation of species and ecosystems, biodiversity loss is accelerating (C. N. Johnson et al., 2017). The

list of threatened species keeps growing, with over a million species threatened by extinction, and many species expected to be lost within two decades (Díaz et al., 2019; WWF 2020). Global assessments have identified comparatively few successful management

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examples that led to the down-listing of species' extinction risk (Bolam et al., 2021; Hoffmann et al., 2010). Most national and international environmental strategies fall short of their nominal targets and many report worsening trajectories for monitored species (McDonald et al., 2015; Secretariat of the Convention on Biological Diversity, 2020; Tittensor et al., 2014). It is not possible to determine to which extent the strategies developed to stem biodiversity decline are flawed or sound, or whether they are implemented at too small a scale or with inadequate resources. If important insights from decision-science are neglected during planning, the risk of failure and the possibility of perverse or unintended consequences increases (Bode et al., 2015; Devillers et al., 2015; Game et al., 2013; Hervé et al., 2016; Renwick et al., 2015). Existing evidence across multiple disciplines including medicine and public policy including environmental policy shows that structured processes based on decision science lead to a better understanding of the problem at hand, sound evaluation of available options, and the trade-offs between them (Arvai et al., 2001; Bekker et al., 2003; Herek et al., 1987; Schafer & Crichlow, 2002). Principles of decision science have been used to assess other aspects of conservation applications, such as ecological indicators (Watermeyer et al., 2021). Recent publications call for greater attention to be given to fundamental principles in conservation plans to increase the chances of achieving urgently needed conservation outcomes (Adams et al., 2019; Kellon & Arvai, 2011; Leclère et al., 2020; Maron et al., 2021; Rose et al., 2019).

1.1 | Decision support approaches used in conservation

A range of decision support approaches and tools exist to guide conservation decisions (Acosta et al., 2016; Bower et al., 2018; Schwartz et al., 2018). Frequently used frameworks include systematic conservation planning (SCP), adaptive management (AM), and structured decision making (SDM), and frequently used stand-alone prioritization concepts include multi-criteria decision analysis (MCDA) and cost-effectiveness analysis (CE). These differ in key aspects (Table 1) due to their evolution and use in different contexts. Moreover, the use of any given framework or approach does not ensure that all of the key elements of sound decision-making are incorporated in any given decision (Game et al., 2013; Gregory et al., 2012; Kahneman & Tversky, 1984; Wilson et al., 2006; Wilson et al., 2007).

Each of the five commonly used options in Table 1 utilizes distinct steps in the decision-making stage of planning processes. These steps aim to ensure important elements are included to decrease the risk of not meeting objectives (Nicholson & Possingham, 2006). Most frameworks describe steps at a high level, such as defining objectives or developing alternatives. This recognizes that each decision context may require a tailored approach or tool to be used in each phase. While vagueness within decision support options provides flexibility to account for context, it can lead to unintended neglect of the key steps.

Based on fundamental decision theory texts in the context of conservation (Gregory et al., 2012), we identify

TABLE 1 Frameworks and prioritization concepts that are frequently used to support decisions for conservation management strategies.

| Framework/ prioritization concept | Key aspects | Key reference |
|---|--|---|
| Systematic conservation planning | <ul style="list-style-type: none"> – Spatially explicit planning for protected areas – Map as output – Based on selection of distinct planning units | Margules and Pressey (2000); Moilanen et al. (2009) |
| Adaptive management | <ul style="list-style-type: none"> – Monitoring information used to adjust repeated decisions – Experimental set up – Learning about effect of management intended | Keith et al. (2011) |
| Structured decision making | <ul style="list-style-type: none"> – Importance on clarifying decision problem and eliciting appropriate objectives and metrics – Explicit comparison of alternatives – Often with transparent quantification of trade-offs | Gregory et al. (2012) |
| Multi-criteria decision analysis | <ul style="list-style-type: none"> – Focus on relative importance of different objectives – Scoring, weighting, and summation of different criteria and/or objectives to rank options | Adem Esmail and Geneletti (2018) |
| Cost-effectiveness analysis | Consideration of cost without compromising objectives other than cost: comparison based on return of investment | Wilson et al. (2009) |

TABLE 2 Assessed categories that were classified within this literature review.

| Five elements for robust decision-making | Classification (presence/absence) |
|--|---|
| Objectives | Are environmental objectives quantitatively expressed? |
| Actions and threats linked in a theory of change | Is there a clear link to a threatening process? Examples were classified based on Salafsky et al. (2008). As conservation actions aim in most cases to mitigate existing threats that cause a decline or deterioration, we focused on the inclusion of a specific threat as proof of an existing theory of change in the decision-making process. |
| Socioeconomic considerations | Are socioeconomic objectives included? Only examples that included a specific objective regarding social or economic factors that were considered in the choice between options were classified as “socioeconomic objectives present.” |
| Sensitivity and uncertainty analyses | Are sensitivity or scenario analyses done to test for effects of uncertainty? |
| Trade-offs | Are trade-offs between different objectives described and explored? Only examples that used trade-offs to make a choice between options were classified as “trade-off present.” |
| Four descriptive factors | Multiple entries possible |
| Decision support option | Five frameworks and prioritization strategies, or “mixed” if more than one was used (Table 1) |
| Context | If collaboration with management authorities or implementation were explicitly described: “conservation practice”, if not: “academic” |
| Type of management | Five types of proposed management actions based on Salafsky et al. (2008) |
| Location | Country in which proposed management was located |

five crucial elements of a robust decision process against which to evaluate published descriptions of conservation focused decision processes: (1) identify clear objectives, (2) identify measures of anticipated impacts of planned actions with a clear theory of change, (3) document financial and social constraints, (4) characterize uncertainties and conduct sensitivity or uncertainty analysis, and (5) characterize and measure trade-offs. Evidence of the importance of these five decision elements is discussed in more detail in Supplementary Material S1 in Data S1. The five critical elements of decision making that we highlight here have been highlighted as critical in decision-making among wildlife managers (Fuller et al., 2020).

1.2 | Evaluating decision processes in conservation

Recent studies that identify the factors leading to success and failure of decisions made in conservation management include strong recommendations for evidence-based conservation (Sutherland et al., 2020; Sutherland et al., 2004), the creation of data repositories (<https://www.miradishare.org/ux/home>, <https://www.conservationevidence.com>, <https://marinescp.jcu.io>), and reviews that provide an overview of conservation management effectiveness (Bayraktarov et al., 2016; Geldmann et al., 2018; McIntosh

et al., 2018). Attempts to quantify the effectiveness of implemented conservation plans by measuring outcomes have largely failed to produce definitive findings due to mixed evidence (Edgar et al., 2014), data paucity (McIntosh et al., 2018), and high variability between conservation contexts (Lester et al., 2009). However, the importance of sound decision-making is widely accepted (Butt et al., 2020; Carwardine et al., 2019; Visconti & Joppa, 2015; Wilson et al., 2006). The damaging effects of neglecting elements of good decision-making during planning are well documented. Failure to identify meaningful objectives (Bond et al., 2008; Game et al., 2013), missing theory of change as link between actions and threats (Kuempel et al., 2019), failure to include constraints such as costs or feasibility (Symes et al., 2016), or failure to conduct sensitivity analysis to evaluate uncertainty (Larson et al., 2016; Mazor et al., 2014; Runge et al., 2016; Sutton & Armsworth, 2014) can lead to suboptimal or counter-productive decisions. A systematic assessment of decision-making for conservation actions can identify the degree to which the key elements of sound decision-making are being utilized in conservation planning and management.

Here we provide a comparative and quantitative review of the extent to which the elements of decision-making are utilized in published work on conservation decisions problems. Our review is based on 466 examples drawn from the peer-reviewed literature and provides insight into the types of conservation decisions that

benefit from the application of all elements set out in decision theory. We discuss the elements of decision-making that might need to be bolstered to produce more robust conservation decisions and better outcomes.

2 | METHODS

2.1 | Data collection

We use a systematic review protocol (Moher et al., 2009) through a keyword search of the Web of Science, targeting literature published between 2009 and 2018. Our goal was to find documents describing decision-making that selects a strategy from a range of options to address a specific environmental problem. A search was conducted in December 2018, using the term “decision-making” and five common decision-aiding frameworks (Bower et al., 2018; Schwartz et al., 2018) and prioritization methods (Supplementary Material S2 in Data S1). Our search yielded 7106 publications, which were subsequently screened for a conservation-related decision-context, resulting in 1218 publications that were read in detail. Of these, 466 examples described a decision process of prioritizing management strategies in adequate detail to understand the decision process, and information on five decision elements and four descriptive factors was collected from each (Table 2). If a publication described examples of different decisions, each individual decision was recorded as one example (see, e.g., Canessa et al., 2016). If case-studies were referred to with citation, they were excluded to avoid redundancy. Horizon Scanning and Strategic Foresight (Cook et al., 2014) had been initially included in the search but were not part of the analysis as no example was found that described a conservation-related decision between available management options.

Table S3 in Data S1 provides full information on the coding scheme. All code and data are available on figshare (<https://doi.org/10.6084/m9.figshare.17205713.v1>).

2.2 | Reliability of data classification

Several measures were taken to improve clarity of categories and to identify errors and variation in the data classification. Extraction of qualitative information from text is not free from bias and errors (Marcoci et al., 2019; McHugh, 2012). It is common that highly trained experts come to different conclusions when faced with the same evidence (Kahneman et al., 2021). Such unwanted variability in judgments can have a greater impact than bias. This variability is to be expected when classifying text

and can be explored by quantifying variability across multiple raters. We assessed the reliability of the extracted data using 25 examples (Supplementary Material S4 in Data S1). Percent agreement between four additional raters and the lead author was well above conventional thresholds of 75% for inter-rater-reliability-testing for all categories. The error rate of the main rater was lower than the additional raters.

3 | RESULTS

3.1 | A profile of conservation decisions

Our quantitative analysis included 466 examples (Tables S5 and S9 in Data S1). About a third of the 466 examples described either a collaboration with authorities that were interested in finding a solution to a particular conservation problem or partial or full implementation at the time of publishing (128 examples, referred to as “conservation practice” in the following). Two thirds (338 examples) have been conducted without any indication that decisions were implemented by a practitioner, manager, or agency (referred to as “academic” in the following). The numbers of examples for different decision support approaches were biased toward SCP (212) and AM (106), while all other, as well as mixed approaches, contributed 29–47 examples each (Figure 2, Table S5 in Data S1).

We found a clear difference in how often the five key decision elements were used overall and in combination. The description of only one of the elements was rare in both academic and conservation practice contexts. In academic contexts, the combination of three or four elements was more than twice as likely as the combination of two or five elements. In conservation practice contexts, numbers of examples that combined two, three, four, or five elements were similar (Figure 1). In total, less than half of all examples (211 examples: 52% of conservation practice and 37% of academic examples) used more than three of the important decision elements in combination. The relative frequency of examples with five elements was slightly higher in conservation practice contexts. When three elements were combined, trade-off, link to threat through a theory of change and socioeconomic constraints were more often missing than quantitative objectives or sensitivity analysis. When four elements were combined, 95 examples excluded trade-offs and 21 linking to a threat through a theory of change, while the other elements were less often missing. Only 27% of all examples explicitly documented deliberation on trade-offs. Each of the other elements was described in 70%–84% of examples.

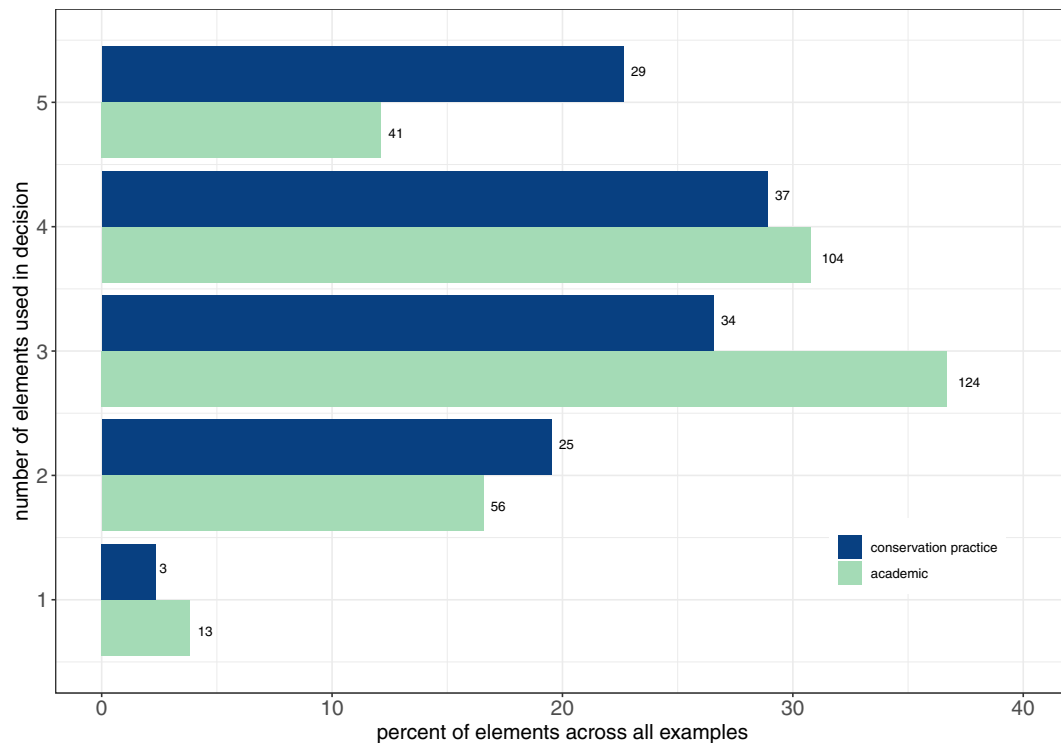


FIGURE 1 Number and proportion of key decision elements that are described in academic and conservation practice contexts.

We found clear differences when comparing how often specific decision support options were used in academic or conservation practice contexts and how often each used the five different elements (Figure 1 and Figure 2). AM was the most often used decision support approach in conservation practice contexts and the second most often used in academic contexts (Figure 2). Only a few of these examples used all five decision elements in combination, and a large fraction used only two or three elements. Quantitative objective and socioeconomic objectives were not described in approximately half of the academic and conservation practice examples.

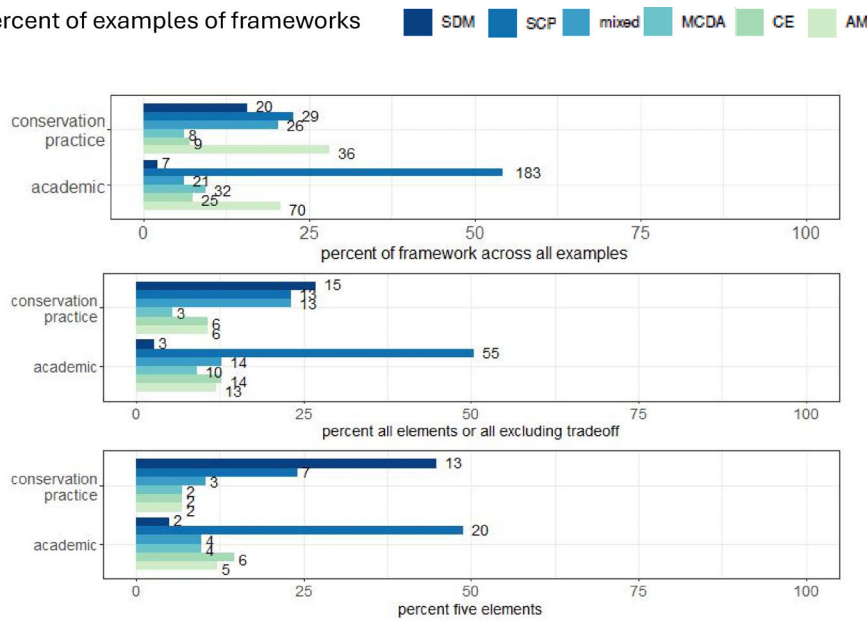
SCP comprised the largest fraction of examples in academic studies (Figure 2a). Half of these examples did not describe a clear link to a threat through a theory of change, and a third did not include any socioeconomic objectives (Figure 2c). There were far fewer examples of SCP in conservation practice contexts, and in those examples, a relatively low proportion clearly described a theory of change that links management to a threat and conducted sensitivity analysis. In contrast, a higher proportion of applications considered documented socioeconomic objectives (Figure 2c). A higher fraction of SCP examples used five elements in conservation practice contexts than in academic contexts. At the same time, almost a quarter of the conservation practice examples for this framework used only one or two elements (Figure 2b).

SDM was the only framework that was used predominantly in a conservation practice setting (74%), while over 60% of examples of each of the other decision support strategies were set in an academic context (Figure 2a). Conservation practice examples of SDM had high inclusion rates for all elements. Academic examples of SDM included socioeconomic objectives less often (Figure 2c).

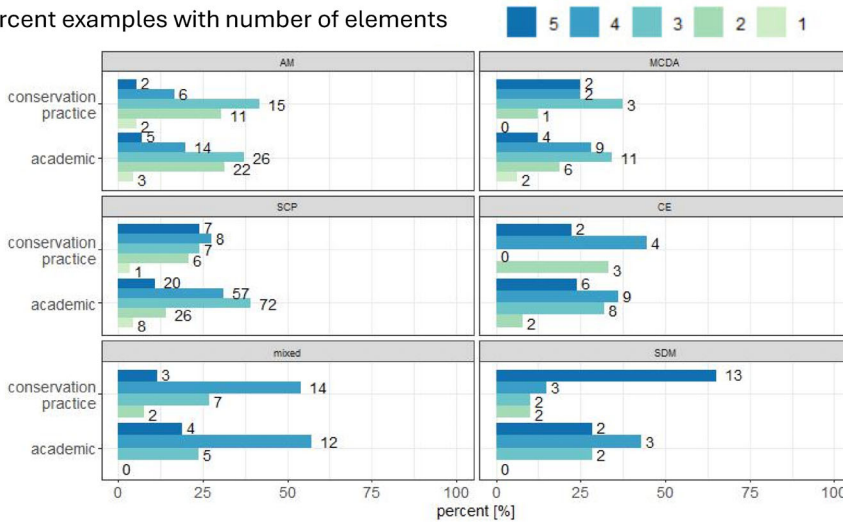
Compared to other decision support options, examples of MCDA rarely articulated a quantitative objective in both conservation practice and academic contexts. About a third of academic examples that used CE did not describe quantitative objectives for the biodiversity value that was supposed to benefit from the management, and a third of conservation practice examples that used CE did not describe any sensitivity analysis or other exploration of uncertainty.

SDM described all five elements in 28% of examples, compared to 24% of CE examples, 19% examples with mixed decision support, 15% of SCP examples, 12% of MCDA examples, and 7% of AM examples (Figure 2a). To account for the rare use of trade-offs, we tested a relaxed condition for including them, with similar results (Figure 2a). There was no visible temporal trend for the frequency of using four or five elements in any of the frameworks (Supplementary Material S6 in Data S1).

(a) Percent of examples of frameworks



(b) Percent examples with number of elements



(c) Percent examples with type elements

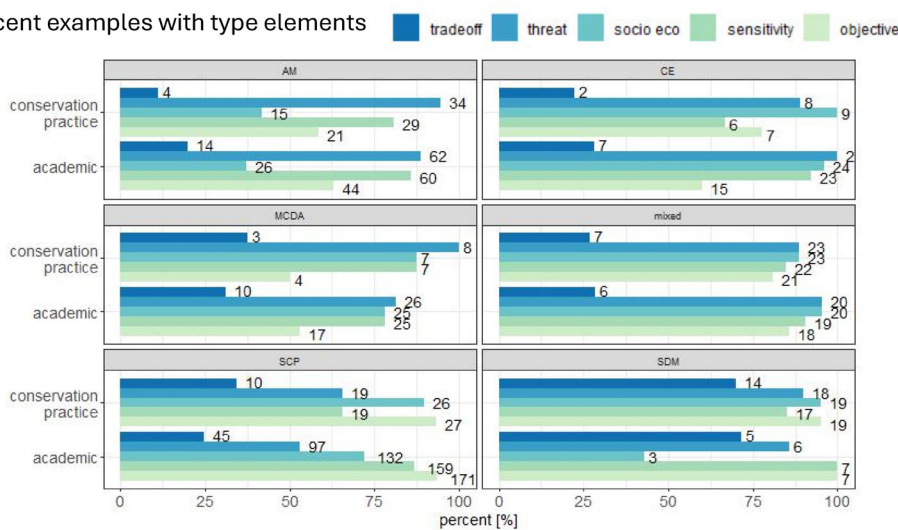


FIGURE 2 (a) The use of frameworks in conservation practice and academic contexts in general (top row) and in examples that use all elements (bottom row). The middle row shows the examples that use either all elements or exclude only trade-offs. The x-axis shows percent within each group of academic and conservation practice examples. Each bar is labeled with the number of examples. (b) The use of elements within each framework in conservation practice and academic contexts. The x-axis shows percent within each framework of academic and conservation practice examples. Each bar is labeled with the number of examples. (c) The use of specific elements within each framework in conservation practice and academic contexts. The x-axis shows percent within each framework of academic and conservation practice examples. Each bar is labeled with the number of examples.

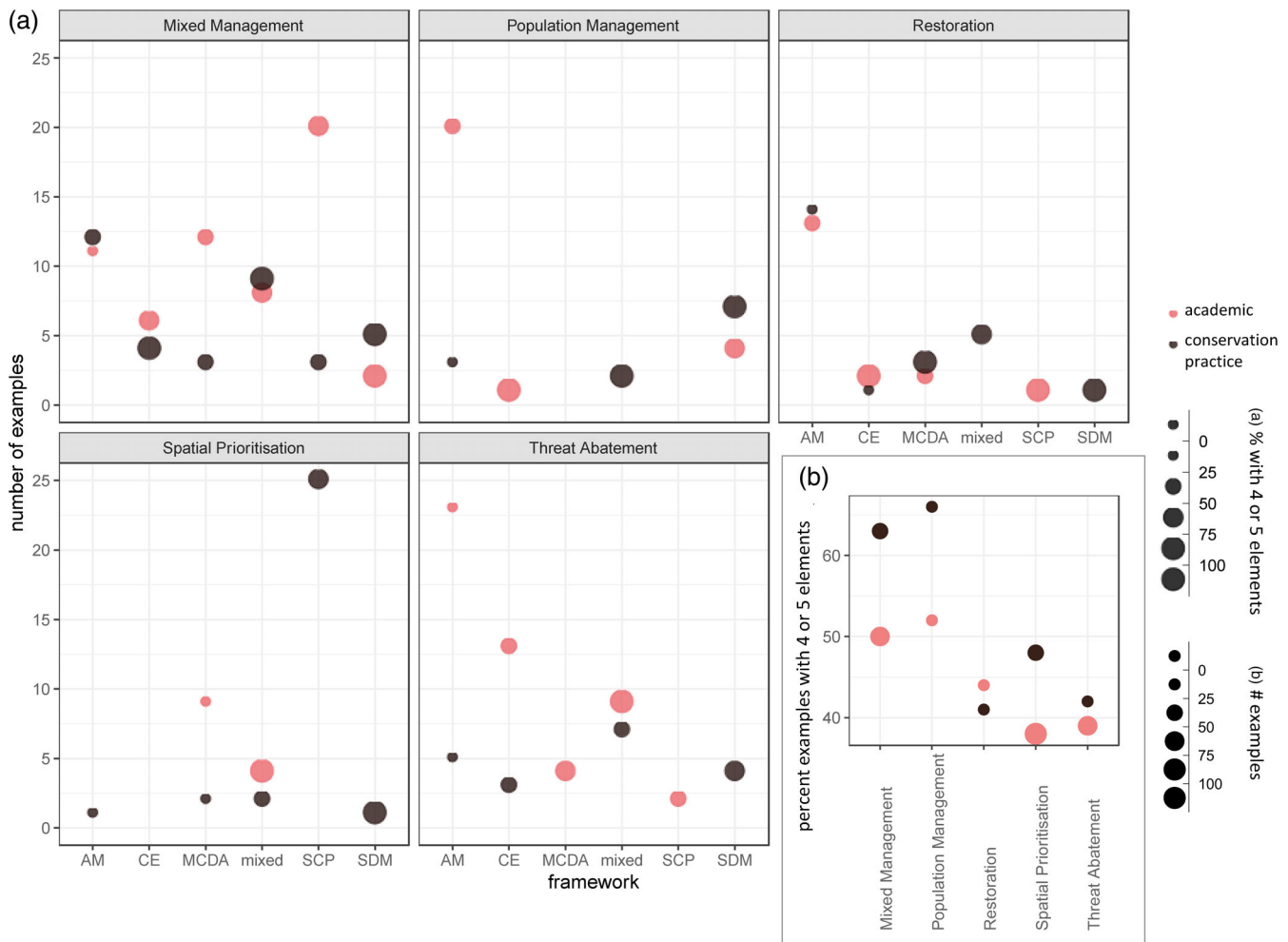


FIGURE 3 Panel (a): Bubble plot of how often different frameworks were used in academic and conservation practice examples for different types of management. The y-axis shows the number of examples, while the size of the points represents the fraction [%] that used four or five elements. Note that in order to visualize differences in the numbers along the y-axis, the high number of examples that use systematic conservation planning for spatial prioritization is only shown in panel (b). Panel (b): The frequency of using all five elements within different management types ranges from 38% to 66%, with spatial prioritization and threat abatement in academic contexts at the lower end and population management and mixed management in conservation practice context at the higher end.

3.2 | Application of all elements of decision-making within different types of conservation problems

Particular frameworks were preferred for specific types of conservation problems. Several patterns emerged in the analysis of how often more than three elements were included in each type of management in conservation practice and academic contexts (Figure 3).

Decisions were made most often within preselected management strategies (see different panels in Figure 3). Only about a quarter of all examples (95 out of 466) considered more than one management strategy in the decision-making process (“mixed” box in Figure 3a). The majority of examples considered options for one predetermined strategy exclusively (202 spatial prioritization

[including protected area planning], 70 threat abatement, 42 restoration, and 27 population management). The most common mixed combinations were spatial prioritization and restoration (26 examples), threat abatement and population management (14 examples), and threat abatement and restoration (13 examples). Seventeen examples did not match the five management categories.

Some frameworks were found more often for a specific type of management than other frameworks (differences of height of bubbles in each panel): While examples for mixed management can be found for all frameworks, spatial prioritization was most often conducted with SCP, and most decisions on restoration were made within an AM framework.

Some frameworks were utilized differently in academic and conservation practice contexts (see difference

in height for each color): mixed management examples in academic contexts used most often MCDA and SCP, but mixed management examples in conservation practice contexts used all other frameworks more often. Examples for population management and threat abatement in academic contexts used most often AM, while the same type of management in conservation practice contexts used frequently other frameworks.

Some types of management were particularly prone to decision-making with a low number of decision elements (smaller points that are higher up along the *y*-axis in each panel and lower points in plot 3b). For example, restoration and mixed management examples used AM often in both conservation practice and academic contexts, but these examples included four or five elements at a lower rate than MCDA or mixed approaches. Academic population management examples used most often AM, with a lower frequency of using four or five criteria than among the fewer examples of CE or SDM. Population management examples used mixed frameworks or SDM as often in conservation practice contexts as AM and included four or five elements more frequently. Panel b in Figure 3 shows that decision-making for threat abatement and restoration was more prone to omit two or more elements both in academic and conservation practice contexts, and spatial prioritization in academic examples used least often more than three of the key elements.

To be sure the likelihood of including all elements was influenced by specific decision support options and not driven by specific authors, particularly for decision support options with fewer examples, a coauthor network was created for all examples that used five elements. The network (Figure S7 in Data S1) shows a high diversity of authors in general for all decision support options, with one large network of authors of academic examples who are connected through the Centre of Excellence for Environmental Decisions in Australia.

3.3 | Geographic distribution of examples and use of decision elements

Although examples of conservation decisions existed for over 80 countries across all continents, the location of the examples was biased toward the United States and Australia. The two countries provided more than a third of all examples overall, as well as for academic and conservation practice contexts individually (Figure S8 in Data S1). Academic examples were found for 52 countries and conservation practice examples for 33 countries. However, there were only six countries with more than two conservation practice examples, and no conservation

practice examples were found for most African, Middle Eastern, and Latin American countries.

4 | DISCUSSION

We have shown that robust conservation decisions according to standards of decision science exist across all decision support options in academic and applied contexts. But the bulk of academic and applied studies that document decisions that we evaluated in this study do not apply all of the key elements of decision science, or at least did not report them. We found differences in the use of decision elements between decision support tools in academic and applied contexts and across different management activities. Our results imply that problems that stem from omitting specific key elements, including risking further species' declines when the planning lacks quantitative and ecological meaningful objectives (Carwardine et al., 2009; Game et al., 2013; Pfab et al., 2011), implementing actions that do not address the key threats (Bayraktarov et al., 2016; Devillers et al., 2015), or creating socioeconomic problems when not acknowledging the human context during the planning (Bode et al., 2010; Wittemyer et al., 2008), are likely to be common across the conservation discipline.

Of the decision support frameworks we considered, SDM is the most recently developed framework, and therefore draws on the most complete suite of insights from decision science. Although applications of SDM most often included many elements, they were also the most underrepresented in our database and almost exclusively from the United States. We believe our results provide great insights into the potential shortcomings affecting decision-making and highlight opportunities for more transparent reporting of important decision elements in publications.

The type of decision support that was used during decision-making contributed more to the differences in the uptake of key elements than whether the activity was academic or applied. There were clear signs that some conservation management strategies are most likely to be at risk of failing to achieve ecologically meaningful benefits due to a propensity to omit key elements of the decision-making process.

4.1 | Consequences of limited consideration of decision elements in protected area planning

It has been shown over 10 years ago that the locations of protected areas are biased toward places that do not face

a threat of land conversion (Joppa & Pfaff, 2009), and many publications have discussed the shortcomings of protected areas as a tool to protect biodiversity (Barnes et al., 2018; Cooke et al., 2023; Mora & Sale, 2011; Naumann et al., 2021; Pressey et al., 2017). These discussions focus particularly on threatening processes, and if and how they are included in the planning. Our results show that it is still not common practice to include a clear description of key threats and the expected mechanism of mitigation in publications of SCP. Similar evidence has been published in an EU context (Hermoso et al., 2022).

If our results are representative of SCP in the real world, many of the protected areas could have limited potential to protect biodiversity from existing threats if they were implemented because lower opportunity costs cause a bias toward prioritizing areas with low or no threat pressure. The rezoning of the Great Barrier Reef is a famous example of this particular problem in protected area planning. Shortly after the plans had been made public, critical voices highlighted the limited benefits in terms of protection from threats to biodiversity, due to the spatial exclusion of commercial fishing areas (Devillers et al., 2015). While planning without a clear conceptual link between the intensity of threats in spatial planning units minimizes opportunity costs and facilitates implementation by reducing conflicts with resource users, protected areas become biased toward locations that are exposed to limited or no threats.

The low rate of socioeconomic objectives in academic studies could be explained by the focus on specific aspects with the aim to show novel approaches in SCP. However, the frequent lack of any sensitivity or scenario analysis in a third of applied examples indicates that addressing uncertainty is not widely considered when making decisions for a protected area. This may lead to conservation area designs that are susceptible to failure of key assumptions about, for example, the location of key species habitats, or how species may respond to changing climates (Moilanen et al., 2006).

4.2 | Consequences of limited use of the full potential of AM for threat abatement and restoration

The lack of quantitative objectives and socioeconomic objectives has been stated as one of the most common mistakes in conservation decision-making (Game et al., 2013). The fact that these key decision elements are often missing in documentation of AM might have broader implications for many restoration and threat abatement projects, as the clear majority of examples that we found for these management

strategies used AM for decision support. If AM is primarily used to monitor changes in real-time and practices “learning by doing,” often without clear ecological objectives (Carwardine et al., 2009), it is questionable if these projects have the capacity to deliver the intended conservation outcomes (Gregory et al., 2006; Riley & Gregory, 2012). An example from our survey is Briceño et al. who compare interventions against poaching for yellow shouldered parrots but do not provide any quantitative objective regarding the level that poaching needs to be reduced to keep the population at viable levels (Briceño-Linares et al., 2011). The lack of quantitative objectives was also common in decisions based on CE, where often only threats were targeted, without a clear measure of how a reduction of a threat would benefit a species or habitat. Examples included improving water quality to benefit waterfowl with no quantitative objective for the waterfowl (Martin-Ortega et al., 2015), sediment reduction for the Great Barrier Reef without any quantitative objective for reef-related biodiversity (Bouma et al., 2011), or control of an invasive species without a quantitative objective for biodiversity that would benefit from the control (F. A. Johnson et al., 2017). The plain fact that CE is a means to find the best ratio between costs and benefits might explain why targets were often not articulated in more detail, but it highlights how easily important elements of the decision process can get overlooked.

Developing effective AM plans is challenging, resulting in few success stories (Gregory et al., 2006; Riley & Gregory, 2012). Similar to our findings, a recent review of AM found few applied AM projects compared to academic studies (Westgate et al., 2013). The review also suggested that often decisions makers used the ‘adaptive management’ label when the actual approach did not meet the standards of the theory behind it. This may also explain the low number of described elements in our results (Figures 2 and 3).

Restoration attempts reportedly have a low success rate and often neglect socioeconomic criteria or considerations of threats in a theory of change (Bayraktarov et al., 2016; Suding, 2011; Wortley et al., 2013). Restoration is a key conservation activity worldwide and is fundamental to achieving global biodiversity framework goals (CBD, 2022; Fischer et al., 2021; Strassburg et al., 2020). A greater emphasis on a rigorous decision process, particularly under AM, seems to be a promising pathway to improve success rates.

4.3 | Different preferences of decision support options in applied versus academic examples

SCP and AM are not necessarily the most common decision-aiding support options in the conservation

practice, despite their popularity within academic case studies. The dominance of these decision support options in academic contexts might obfuscate important other questions and problems that applied conservation managers are interested in. The misalignment might be partly caused by the ease with which some tools can be used to work on well-established and intellectually interesting problems, like the use of Marxan for the minimum-area/maximum-coverage in spatial planning, or the use of Bayesian-Belief-Systems and Value-of-Information in AM. The high proportion of SDM in conservation practice might be an indication of the usefulness of processes that are more closely linked to decision science in applied contexts.

4.4 | Spatial patterns in decision approaches

Examples in which all five critical elements of decision making were applied were strongly biased toward Australia and the United States. Recent literature reviews on biodiversity confirm the persisting bias in publications toward very few countries, which do not match with the distribution of biodiversity (Di Marco et al., 2017; Wilson et al., 2016). Data gaps in meta-analyses are likely not stemming from a lack of research, but rather from language barriers that prevent existing literature from being visible in major English online repositories (Amano et al., 2023; Amano et al., 2021; Hannah et al., 2024; Konno et al., 2020).

Efforts such as summaries for particular management types are an effective way to make existing efforts visible (Bayraktarov et al., 2020) but are needed on a much larger scale. In the current state, the literature on decision processes for conservation management seems to paint a very limited picture of conservation management decisions around the world.

4.5 | Reasons for limited uptake

Conservation science is not limited to realistic planning but also aims to progress methods and theoretical concepts or reports new data. Therefore, a certain amount of literature on decision processes, particularly in academic contexts, is expected to focus on the nuances of specific novel aspects of a complex decision instead of reporting in detail on the whole process. However, we also found a large fraction of applied examples with low numbers of critical decision elements. This indicates that insights from decision-science have not yet become standard in decisions that inform conservation practice, or at least are not reported in the published documents that

describe practices. There is a range of potential scenarios in which the use of all elements may not be necessary or possible. For example, we could not assess if conservation scientists used key elements but did not adequately describe the details or simply failed to present them. One reason for not using some elements is the inherent trade-off between resources spent at planning, including decision-making, and resources spent on action (Buxton et al., 2020). In many cases, conservation actions are opportunistic (Meir et al., 2004; Pressey & Bottrill, 2008), and decisions have to be made quickly, or budget and expertise do not allow for a detailed decision-making phase. For example, the deliberation on trade-offs between multiple objectives can easily become complex and time-consuming. Involving stakeholders to scope out additional objectives and discuss trade-offs requires time, resources, and additional skills of facilitation and maneuvering group dynamics, which adds to the complexity of a more narrowly framed problem context. Scoping and running additional ensembles and sensitivity analyses is similarly time and resource consuming. Although these reasons are compelling arguments for the necessary balance between feasibility and rigor, we believe it is most important to acknowledge the importance of key elements during decision-making and to be transparent on the reasons when omitting them. That way, the conservation community would facilitate understanding and best practice, and make it easier to evaluate successes and failures.

4.6 | Representativeness of results

It could be questioned if the 466 examples that we identified in this review are representative of the comprehensive literature on academic and applied decisions on conservation management actions. There are likely many published examples of decision processes that do not include the phrase “decision-making” in the main text, and only a small fraction of existing gray literature is synthesized into peer-reviewed publications. However, the identification of 128 conservation practice examples in a sample drawn from a database of peer-reviewed literature was much higher than we expected when considering the often cited and controversially discussed “implementation gap” (Sunderland et al., 2009). Additionally, the use of key decision support elements was more strongly related to the use of specific frameworks than to the context of applied conservation practice versus academia. Hence, we believe our sample to be representative of the broad range of contexts, including genuine applications.

The number of identified publications that utilize MCDA is similar to a recent review (Adem Esmail &

Geneletti, 2018). In contrast to Esmail et al., we did not find a strong dominance of locations in Europe, with similar numbers of examples in the United States. This difference might stem from our focus on management actions for biodiversity conservation, which excluded a larger number of site-selection studies for industrial purposes. Another difference is the higher rate of sensitivity or uncertainty analysis, with 80% of examples in our review including some sort of sensitivity or uncertainty analysis, while Esmail et al. reported rates under 60%. A dominance of academic examples for SCP is supported by earlier assessments (Knight et al., 2008; Kullberg & Moilanen, 2014), but also contrasted by a recent survey that found similar numbers of examples, but where most were intended for implementation (Sinclair et al., 2018). Overall, we felt that the total numbers of papers and different frameworks can, compared to these other studies, be considered as a representative sample.

Classifying text is not a trivial task, as a different judgment on the same issues is common among experts (Kahneman et al., 2021). Even though we developed and tested instructions for choosing categories during the coding phase, making a judgment on the use of a specific element based on descriptive text is difficult. For example, one publication (Koehn & Todd, 2012) focused on the importance of trade-offs, and described it with theoretical examples, but did not use it for a final decision. A second paper (Chadés et al., 2015) mentioned trade-offs only briefly, but presented a figure that showed that they based their choice of action on information from a trade-off analysis in the form of a cost–benefit curve. To avoid difficult subjective judgments, such as coding the inclusion of trade-offs based on the judgment if it has been described in “enough” detail, we decided to code a trade-off only as present when it was clearly used to inform the final choice of management strategy. This is a clearer condition, as it did not need subjective judgment on how much description is enough and where to draw the line when trade-offs were described (sometimes in great detail) but were not used. We acknowledge that we were only able to classify what was described in the text. In many cases, key elements might have played a role in the decision but were not described in the publication and could therefore not be coded. Published documents about decisions that do not describe all key elements that were used are unfortunately not very useful to inform readers on how the decision was made and how rigorous the process was, despite the text’s potential usefulness for other matters. Our results suggest that it is common practice among conservation scientists and practitioners to omit key decision elements frequently in their decision-making processes, or to at least not include them in descriptions of these processes. If this is true, the

scientific literature is not a good place to look for fundamental guidance for decision-making processes but can only provide additional inspiration when it comes to novel approaches or specific details in the decision process.

4.7 | Conclusion

If conservation scientists and practitioners want their publications to improve and inform management strategies, decision processes should be based on insights from decision-science, and the use of key decision elements should be reported more transparently and comprehensively. The intent of our study is to encourage the conservation community to embrace the discussion and use of these five elements of robust decision-making, and to report transparently about factors that hinder their inclusion in decision-processes. Academic studies need to increase the focus on decision-making strategies and management types that are common in applied contexts. Some specific circumstances do not allow the inclusion of all elements due to lack of data, time constraints, or other means, but decision-makers need to be aware of the increased risks that they invite through a less rigorous decision-making process. While outcomes of conservation actions are most often uncertain due to the inherent complexity of natural systems and their inherent uncertainties, the process of decision-making can be used to judge the quality of the decisions being made (Hammond et al., 1998; Riley & Gregory, 2012). Such a process leads to the creation of feasible and realistic strategies for the implementation of management actions on the ground. Time and budgets are limiting existing efforts to protect our fast-disappearing natural heritage on this planet. Robust decision processes should be a high priority when people make choices about the course of action that is most promising to change the ongoing trend of loss of biodiversity. Finally, in order to understand and learn from the current state and trajectory of applied conservation management on a global level, there is a need to translate existing descriptions of conservation decisions from other languages into the English-speaking literature. We recommend that decision-makers seek detailed instructions beyond publications in the field of conservation to be able to employ rigorous practice during the decision-making process when planning for the conservation of biodiversity.

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CONFLICT OF INTEREST STATEMENT

The authors declare no conflicts of interest.

DATA AVAILABILITY STATEMENT

All data and code are made available on figshare (<https://doi.org/10.6084/m9.figshare.17205713.v1>).

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SUPPORTING INFORMATION

Additional supporting information can be found online in the Supporting Information section at the end of this article.

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RESEARCH ARTICLE

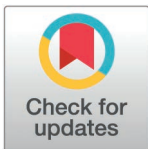
Group discussions improve reliability and validity of rated categories based on qualitative data from systematic review

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Abstract

The number of literature reviews in the fields of ecology and conservation has increased dramatically in recent years. Scientists conduct systematic literature reviews with the aim of drawing conclusions based on the content of a representative sample of publications. This requires subjective judgments on qualitative content, including interpretations and deductions. However, subjective judgments can differ substantially even between highly trained experts that are faced with the same evidence. Because classification of content into codes by one individual rater is prone to subjectivity and error, general guidelines recommend checking the produced data for consistency and reliability. Metrics on agreement between multiple people exist to assess the rate of agreement (consistency). These metrics do not account for mistakes or allow for their correction, while group discussions about codes that have been derived from classification of qualitative data have shown to improve reliability and accuracy. Here, we describe a pragmatic approach to reliability testing that gives insights into the error rate of multiple raters. Five independent raters rated and discussed categories for 23 variables within 21 peer-reviewed publications on conservation management plans. Mistakes, including overlooking information in the text, were the most common source of disagreement, followed by differences in interpretation and ambiguity around categories. Discussions could resolve most differences in ratings. We recommend our approach as a significant improvement on current review and synthesis approaches that lack assessment of misclassification.

Introduction

The number of reviews in the fields of ecology and conservation has increased dramatically in recent years. Reviews take science to a meta-level that is needed

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to transcend the focus and unique circumstances of individual studies, enabling generality. When researchers conduct a review, they search the published literature with a specific question in mind and often use a rubric or filter to find publications that contain relevant content for the question they want to answer. General guidelines for conducting reviews and other meta-analyses aim to facilitate unbiased and repeatable results and include recommendations for asking a second and sometimes subsequent researcher(s) to go through the same process of selecting or interpreting texts using a subsample of included publications and compare the judgments that were being made [1].

A standard part of the methodology when conducting a review is to extract data from the existing literature. While systematic and other structured reviews often classify content into categories, which is most often done by judging content based on a coding scheme, narrative reviews make judgments on content in a rather informal way, possibly drawing more on subjective intuition or interpretation without a standardized protocol. Unfortunately, making judgments about content is not a trivial task, and misclassification can easily occur [2,3]. If error or bias are not detected during peer review, the impact on the field of science could be substantial and long lasting, as even retracted studies continue to collect citations [4,5]. The citation report from Reuters Web of Science for systematic or literature reviews in the field of ecology and conservation shows a steady increase of reviews with an average citation rate of 76 and an h-index of 326 as of June 2021, restricted to reviews and journals with focus on biology and ecology and based on the search terms “systematic review” OR “literature review” AND “ecology” OR “conservation”. As reviews are rarely replicated and are, on average, more than twice as often cited as other publications, it is important to ensure the reliability and validity of the coding categories used. Unfortunately, this is not common practice: for example, only three in the 26 most cited and none of the 24 most recent publications that we found in our Web of Science search reported completion of any reliability checks or even stated the general importance of doing so.

Content analysis differentiates between three types of content that differ in the amount of interpretation a reader must do. These types are manifest (coding based on pure detection), latent pattern (coding based on detection plus additional cues) and projective content (coding that requires deduction) [6]. Classification that goes beyond manifest content brings subjective judgments into the process and, hence, uncertainty. Processes that include subjective judgment in addition to pure detection require validation and need to be reliable because of the risk of errors being made during interpretation of different cues in the text. When additional cognitive tasks beyond detection of words are involved in a classification task, for example, interpreting the context in which a word is used and making a judgment based on this interpretation if a specific condition is met, additional possible sources of mistakes or misinterpretation are introduced. General recommendations for reliability tests suggest the use of multiple raters in the process of coding in order to produce reliable data [7–9]. Information on agreement is commonly used during a testing phase to identify problems like unclear categories in the coding scheme and, based on parallel coding of a smaller subset, as an indicator for the reliability of the whole data set.

Multiple metrics [10,11] have been developed to assess rate of agreement between raters as a proxy for reliability. Although reliability is a prerequisite for validity, reliability metrics cannot inform about the validity of tested data [10]. There is a difference between how often people produce the same code (reliability) and how often raters give the best possible answer compared to the actual content of the source (validity). Therefore, agreement that is based on misclassification can increase reliability but at the same time decrease validity and, in the worst case, will make people trust data that does not reflect the actual content of the coded texts.

Unfortunately, testing for validity is difficult. While an objective standard exists for manifest content, against which any rating can be compared (for example, presence/absence like counting the frequency of a word, or testing for a substance in a blood sample), an objective standard in the form of an uncontroversial agreement on interpretation does not exist for latent pattern or projective content and needs to be constructed (for example, the use of a word in a specific context, or the contribution of a detected substance to a health problem). The construction of any standard for latent pattern and projective content requires a certain amount of human judgment, which is inherently subjective, and the resulting standard can, therefore, never be fully objective. The practice to designate the main rater as a point of reference is common [12] but has been questioned because assumed expertise has often been shown to be unjustified when tested [13]. Therefore, a thorough, rigorous process for accounting for subjectivity and error is needed.

The situation that an objectively perceived correct interpretation is unknown and all that can be used is a well-informed subjective judgment is very similar to the context of expert judgment [14,15] and expert elicitation [16]. Therefore, measures that are used to improve data quality in these areas of research, particularly the use of group discussions, seem to be promising tools for testing the validity of coded data in content analysis.

The positive impact of group discussion on agreement between independent raters has been described in the field of medicine [17]. More recent research on expert judgment and elicitation has shown that the reliability and accuracy of judgments usually benefit from an exchange of thoughts and assumptions of individual raters in a group setting [14,18–22]. Even though many of these examples focus on estimation of quantitative data in natural sciences and risk analysis, similar recommendations can also be found in the social sciences regarding qualitative data [12], specifically the importance of discussion during rating exercises when there is “*great sensitivity not only to obvious meanings but also more subtle meanings, and where coders have different levels of knowledge in this regard*” [7]. In the context of business decisions, discussions have been identified as more important than rigorous process [23]. In addition to biases, which represent directional errors, errors that appear as unwanted variability in judgment of people who must choose between options have been termed ‘noise’ and are often surprisingly high across many professions despite extensive education and training [24]. Here, we consider *mistakes* as errors that create noise and use the term *error rate* when referring to the frequency of these mistakes.

Reading scientific publications is intellectually demanding because their comprehension requires knowledge of the used terminology and concepts in the context of the relevant discipline. Knowledge held by individuals will be similar across scientists from a particular field but will differ in breadth, depth, nuances, and school of thought. In addition to the differences in expertise and the ever-present chance of making simple mistakes, scientists are subject to different kinds of biases when making judgments, both on their own and when in groups. Protocols have been developed that enable people to make judgments with as little bias as possible [19]. To capture the widest possible range of knowledge and subjective judgment, it is important to give individuals the chance to make initial judgments on content on their own. Independent judgments protect from biases introduced through human interaction, such as groupthink and dominance. However, to mitigate biases that matter in individual thought processes, such as availability bias or confirmation bias, feedback and discussion of assumptions and evidence are required.

By facilitating a group discussion after each rater has completed a coding task individually, individual and group relevant biases can be addressed, while unintended disagreement can be corrected when the raters themselves believe they made a mistake and only true disagreement based on convictions is retained. Where misclassification has occurred due

to simple mistakes, it is likely that raters, if given the chance to correct their mistakes, will be able to resolve some disagreements, while new disagreements might be discovered. At the same time, insights into the error rate of individual raters can be gained by quantifying how often raters change their coding decisions, for each category within all rated texts, after discussion. The resulting data would likely be more reliable and more accurate than without such an assessment of evidence for produced codes.

Building on insights from expert judgment as well as social sciences, we describe a case study that trials a combined assessment of reliability and validity of coded data in three steps: By linking conventional parallel coding (step 1) to a subsequent reflection by the raters on their ratings (step 2), followed by a group discussion (step 3), we are able to measure the rate of change due to errors, or changed beliefs. The analysis of these rates of change in agreement produces metrics that go beyond raw initial agreement rates. These metrics include the percent agreement on categories before and after group discussions and error rates for individual raters and variables. The results allow insights into both reliability and validity of the produced codes.

We demonstrate the application of this protocol using 25 published papers that report on conservation decision processes, coded for a structured literature review on conservation decisions [25]. We demonstrate rater learning by comparing error rates and rates of persistent disagreement using five raters who engaged in individual reading/coding followed by group discussions over a 12-month period.

Methods

To assess the impact of group discussion on the quality of categorical classification of text, we drew on a published dataset of decision-making processes for conservation management [25]. The study sampled the peer-reviewed literature with several search strings to find published texts on conservation management decisions that were derived through a prioritization process. The first author coded all texts for several variables and respective categories, requiring some degree of interpretation, and provided quantitative summaries of these categories as results. The group discussions were used as a means to validate the quality of the codes, with the author (in the following referred to as “main rater”) facilitating the experiment and comparing their own ratings and arguments with a group after independent parallel coding.

Workflow

25 publications were randomly selected from a pool of 466 publications [25], while being stratified across subgroups based on citation rate to include publications with highly cited and rarely cited publications in the experiment. Five raters coded in parallel categories for 23 variables (Table 1) using the provided coding scheme (Supplementary material S1A and S1B Table) and participated afterwards in a group discussion with the option to revise their codes following conversation. All raters were students of environmental sciences with a focus on conservation. Three raters were in the mid or end phase of their Bachelor’s degree, and one rater was in the final stages of his Master’s degree. Available funds were used as a primary stopping rule and all raters were paid for individual coding and discussions with a standard hourly rate until the money was used up. The moderate sample size of 25 papers is justified as a reasonable sample in light of budget and time constraints [26].

To provide some introduction and training, five publications were used in a pilot study to familiarize raters with the task and to test the clarity of categories within the coding scheme, which resulted in adjustments to the coding scheme where raters reported difficulties (Table S2).

The rest of the experiment consisted of parallel coding of categories for 23 variables for each of 21 publications (one publication overlapped with the pilot) by the same four additional raters. The work was split up into several sessions with a duration of a few hours each to allow raters to remember the details of the rated publications for the group discussion, before rating the next set of publications. Six rounds of coding were needed to work through all publications, each consisting of individual rating of text followed by a group discussion. The first round included one publication, all other rounds

Table 1. The 23 variables and the number of possible category codes within them. Combinations of options were coded by entering multiple codes separated by a comma.

| | Variable | Label | Type | Possible categories (in addition to NA) |
|-------------|---|--|-----------|---|
| 1 | Context of decision | implementation | nominal | 2 options |
| 2 | Framework used | framework | nominal | 6 options |
| 3 | Country | country | nominal | 186 options |
| 4 | Continent | continent | nominal | 5 options |
| 5 | Spatial scale | spatial scale | ordinal | 6 options |
| 6 | Type of management | management | nominal | 5 options |
| 7 | Threat type | threat | nominal | 11 options |
| 8 | Threat presence | threat present | nominal | Checkbox (presence/absence) |
| 9 | Species | species system | nominal | 14 options |
| 10 | Realm | realm | nominal | 3 options |
| 11 | Type socio-economic considerations | socioeconomic | nominal | 7 options |
| 12 | Inclusion of socio-economic considerations | Socioeconomic present | nominal | Checkbox (presence/absence) |
| 13,14,15,16 | Type environmental, social, economic and other objectives | environmental obj social obj economic obj other obj | nominal | Each 2 options |
| 17 | Count objectives | count objectives | numerical | 4 options |
| 18 | Count of options for decision | count actions | numerical | 4 options |
| 19 | Tradeoff included | tradeoff | nominal | Checkbox (presence/absence) |
| 20 | Sensitivity analysis presence | sensitivity present | nominal | Checkbox (presence/absence) |
| 21 | Sensitivity analysis type | sensitivity | nominal | 9 options |
| 22 | Cost included | cost | nominal | 4 options |
| 23 | Feasibility included | feasibility | nominal | 2 options |

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included 3–5 publications. Before the group discussion, the individual ratings were compared, and a list of disagreements was sent out to raters to assist with their preparation for the discussion, with a first option to correct for obvious misclassification. This measure was introduced because the first discussion took more than three hours for one publication, and this change allowed us to successfully reduce the discussion time to one hour per publication, as revisiting the text and confirming evidence for codes was the largest time sink.

The discussions focused on disagreements on any classification. For each category with different classifications from different raters (for example, classification “invasive species” and “pollution” in variable “threat”), each rater shared their evidence from the text on which their judgment was based, as well as any related assumptions. The raters shared their codes for each category in each paper by reading out aloud to create an overview of the range of entries, confirm agreement and discuss existing disagreements. Raters had a second option to adjust their codes during the discussion. The disagreements that remained after code revision opportunities were regarded as true disagreements.

Group effects like dominance and group-think were counteracted by having a first round of individual rating to collect the full range of individual codes and reminding raters during the ensuing group discussion that agreement was not a necessary outcome. The distinction between unintentional misclassification and genuine disagreements over interpretation was repeatedly explained, and counterarguments and true disagreement were encouraged. The discussion was facilitated to make sure everyone was heard, and three different types of questions were asked:

1) Can you provide evidence from the text to justify your code?

2) Do arguments for different interpretations of text exist?

- a. Is the coding consistent with instructions?
- b. Is the coding consistent with other coding entries (e.g., ticking the box for the presence of socio-economic objectives might mismatch with empty related fields)?

3) Have we already discussed similar codes, and is our argumentation consistent?

All data were edited during discussions in Microsoft Excel. One csv file with all codes before each discussion session and one csv file with adjusted codes after the session was created for processing and analysis in R [27], specifically packages *tidyverse* [28], *reshape* [29], *stringr* [30] and *stringi* [31]. Data and code are publicly available on figshare [https://doi.org/10.6084/m9.figshare.26889553.v1].

Studies in which the outcome is a quantitative measure often summarize agreement with Fleiss' *kappa* (in the following referred to as "kappa"), which is a percent agreement measure which accounts for agreement by random chance, for example, when raters have to decide between two categories that are placed next to each other on a quantitative scale. However, our data do not contain many numerical or ordinal variables, hence random agreement was not likely to occur. In addition, metrics like Cohen's kappa, Fleiss' kappa, Krippendorff's alpha or Scott's pi all make the assumption that coding decisions by raters are made independently [10,11]. Our use of a group discussion in the process would violate this assumption. Because of this, and because our data are predominantly nominal and similar to student assessments [32], we decided to tailor our analysis to the data and use percent agreement to calculate metrics of reliability and validity.

We produced two different types of information: first, percent agreement as a measure for reliability of the coding as a procedure that is subject to individual judgment, and second, the frequency with which raters changed their mind about their initial entries as a measure of how trustworthy the code from individual raters was compared to the other raters, and how trustworthy the codes for individual variables were compared to the other variables. This method aims at reducing disagreement based on error, while retaining true disagreements based on interpretation of the categories or the text itself.

Following McHugh (2012), the average percent agreement between the main rater and other raters was calculated as a measure of reliability, and a proxy for the consistency of codes across raters [33]. The average agreement was calculated by first calculating percent agreement for each variable across all coded texts before and after group discussion in pairs between the main rater and each of the other raters, which resulted in four values of percent agreement. The average of these four values was used as a measure of misclassifications and true disagreement on latent content from qualitative text.

The rate of change in coding after discussion was used as a measure of validity, regarding how often the raters thought their own codes to be accurate after having been exposed to a range of interpretations. A measure of confidence regarding collected data is not new, as, for example, Hanea (2017) and Hemming (2018) both incorporated a measure of confidence of individuals who participate in producing estimated data values [14,20]. They asked people to estimate four values, data best estimate, bounds around the estimate, and a value for a self-assessed level of confidence. Their measure of confidence gives information about the intrinsic belief of the rater in their own accuracy. In contrast to their intrinsic measure of confidence, we created a more objective measure of confidence that indicates if a rater's data is robust when tested against other raters, based on how often individual raters change their rating. Our measure of confidence gives information on the ability of each rater to produce codes that are unlikely to be changed when ratings and the underlying evidence in the rated text are scrutinized by others. We recorded the frequency of changed ratings after discussion for all raters across all variables. The resulting set of metrics were (see calculations in S3):

- a. The main rater's average error rate and standard deviation can be used as a measure for the likely validity of the full data set (which is coded by the main rater only)

- b. Error rates and standard deviation of individual raters are an indication of the importance of multiple raters by providing insight into between-rater variation in error rates and standard deviations. If most additional raters have a significantly lower error rate compared to the main rater, it can serve as an important warning sign regarding the quality of the data set that has been produced by the main rater.
- c. Error rates for the categories within the 23 individual variables, averaged across all raters, can guide interpretation and adjustments of data for further use, such as collapsing categories when error rates are high.

We accounted for two potential sources of uncertainty: (i) frequency of categories and (ii) numbers of additional raters. The relative frequency of variables (*prevalence*) can influence the rate of agreement. The comparison of agreement rates between variables that were frequently encountered, and variables that were rarely encountered during the rating can be difficult [34]. We, therefore, compared the metrics for two-factorial subsets of the data for categories for variables that were coded in more than 50% of the produced codes across all raters (frequent subset) and less than 20% of the produced codes (rare subset). The precision of averaged estimates depends on sample size and number of raters and has been shown to improve with increasing numbers of additional raters [8,35]. We tested for the effect of number of coders by calculating percent agreement for all possible main rater/additional rater pairs and averaged the values for all permutations of one, two, three or four of the additional raters. The acceptable level of agreement depends on the purpose. For important decisions a minimum of 90% is suggested, with 80% tolerable in many other settings [36,37].

Recommended thresholds for different agreement rates to pass a reliability test are given in the literature, for example, 60% for kappa [1] or 80% for Krippendorff's alpha [38]. However, generally accepted methods to derive context-relevant acceptable thresholds that warrant drawing conclusions from the data have not been established, and the choice of a threshold is always somewhat arbitrary [9,39]. Here, we consider a percent agreement of > 80% as acceptable.

Results

We found that group discussion led to a clear increase in percent agreement for all variables (Fig 1) and, by implication, a higher reliability of the coded findings. This pattern was particularly strong for the variables with a high frequency of multiple, combined entries, like multiple threats, species, socio-economic objectives, type of management or type of sensitivity analysis. More than half of the 23 variables showed an initial percent agreement (Step 1) of less than 80%. All variables except for *type of sensitivity* and *species/system* passed this threshold after the group discussion (Step 2), with 18 out of 23 variables above 90% agreement and 6 variables 100%. This means almost all disagreement was resolved through discussion (Fig 1). This was not only the case on average but a repeated pattern through all rounds of coding (Fig S4). The improved percent agreement after discussion leads to different conclusions about the reliability of individual variables and categories than the use of kappa or alpha (Table in S5), with 8 categories that would fail the reliability test based on kappa, overlooking that most reasons for disagreement were based on unintended mistakes, and an agreement rate of over 90% after these were detected during discussion.

All raters, including the main rater, changed some codes for at least some categories after the discussions, which allowed the calculation of an error rate for raters and variables (Fig 2). These error rates were compared and used as a measure of validity of answers in the full data set. Most variables with a higher average error rate also had a larger standard deviation, indicating that not all raters made mistakes, while the variable "type of sensitivity analysis" showed a high error rate and small standard deviation, indicating that all raters made many mistakes. The main author kept, on average, almost 90% of their codes unchanged, with a lower average error rate and smaller standard deviation than the additional raters, indicating good quality of coding.

Our sensitivity analysis did not find a clear effect of the frequency of different variables (Fig 2). We found a clear effect of the number of additional coders on the rate of agreement when calculating percent agreement across all possible combinations of raters, while calculating kappa across the same combinations of raters did not show any impact of the

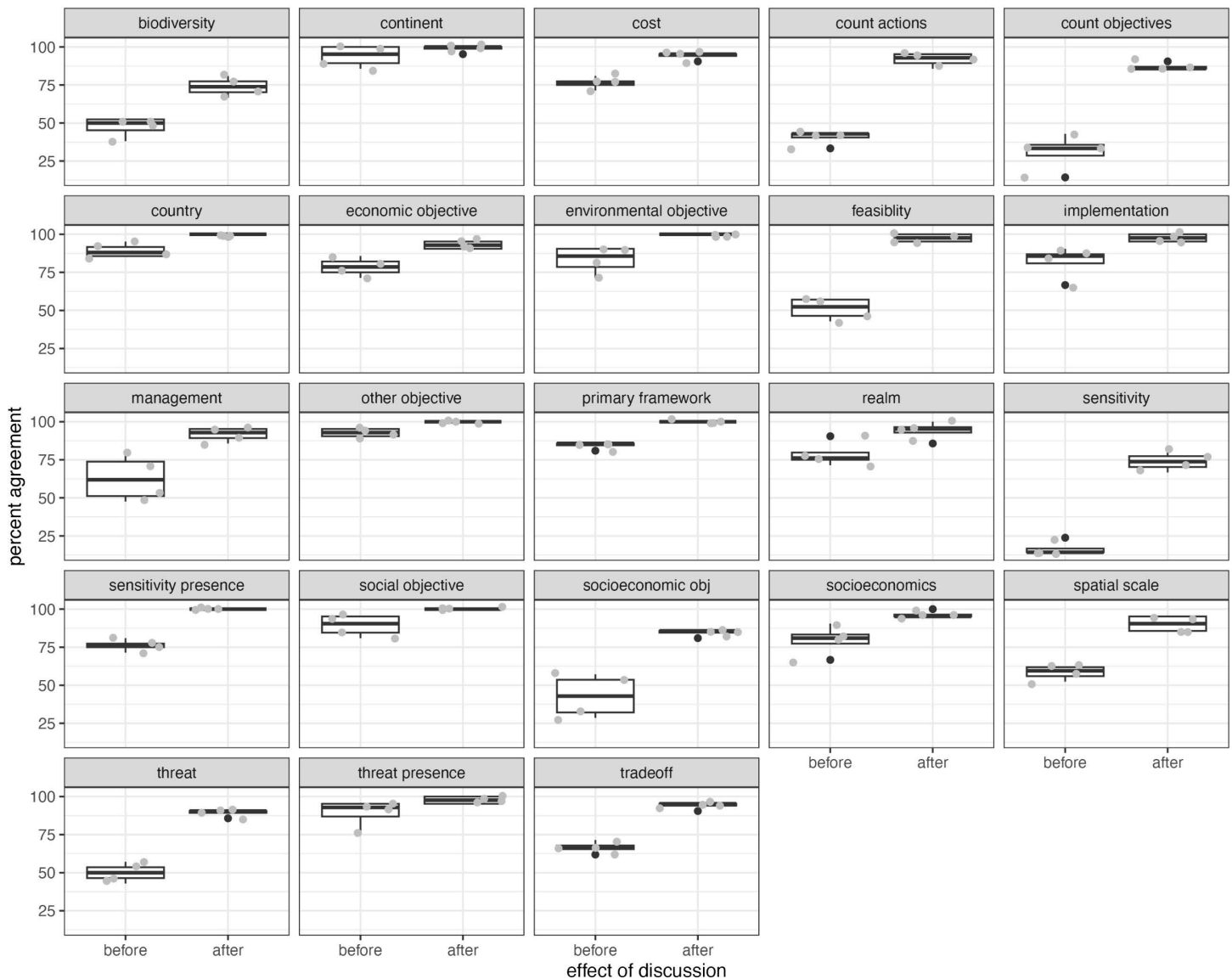


Fig 1. Percent agreement between the average group of four raters and the main rater for 23 variables before and after group discussions for 21 publications after the pilot. The effect of group discussion to remove misclassification and retain true disagreements is clear for all variables. Black dots show outliers, while grey dots display all data via jittering. Note that jittering allows to see all points by pushing them apart, in some cases beyond the accurately located outliers in black.

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size of the groups except for increased variance, reflecting the larger number of possible rater combinations to compare to each other (Fig 3 - 5). We also did not find any indication of an improvement in the error rate or rate of agreement over the period of the study.

Most variables would fail the inter-rater-reliability test with the use of kappa, with many values below the recommended threshold of 0.6 (Fig 3), reflecting the low percent agreement rates before discussion (Fig 4). Identification of unintended mistakes through group discussion led to overall higher agreement rates, in clear contrast to results with kappa (Fig 5).

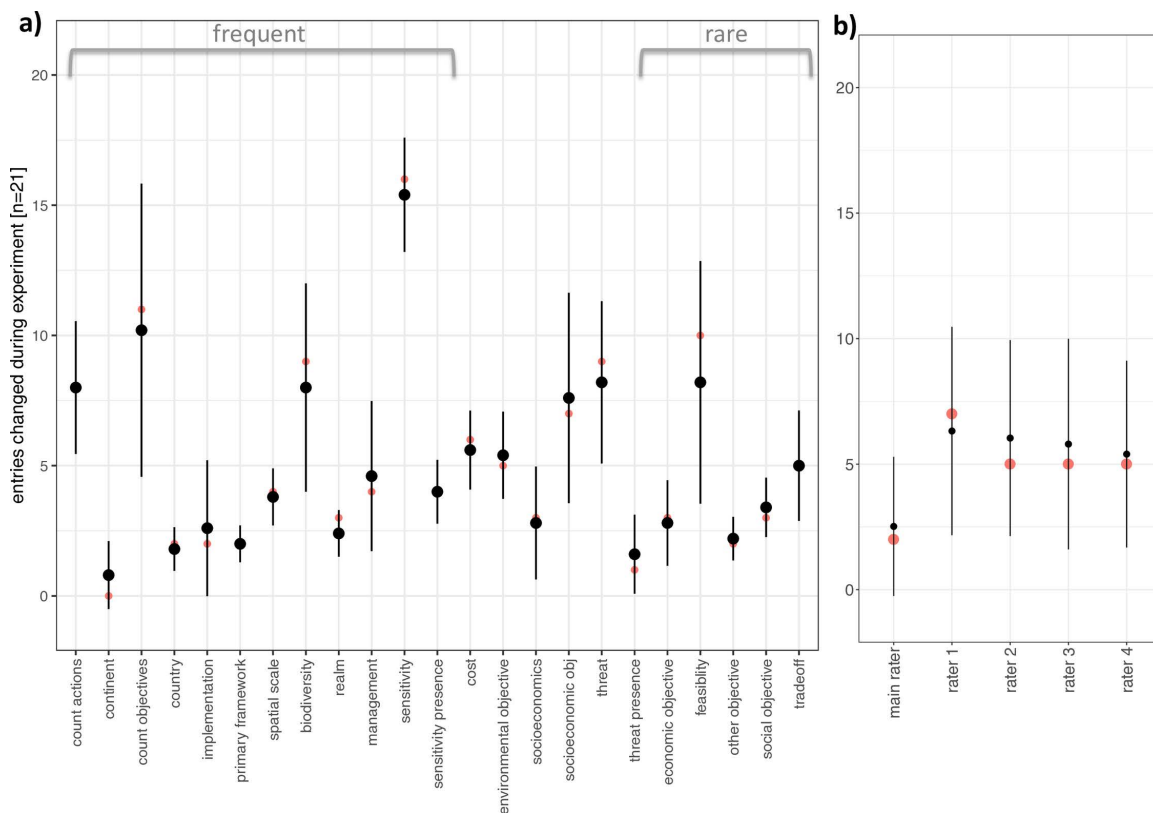


Fig 2. Average and standard deviation of the frequency of unchanged ratings for each variable across all five raters (a) and each rater across all 21 variables (b). Medians are shown in red. Variables that were present in more than 50% of codes were considered frequent, and variables present in less than 20% of codes were considered rare.

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Discussion

Humans who make judgments on content make subjective interpretations, mistakes, and have biases, as all these are inherent traits of human thought processes. Our experiment shows that this subjectivity plays a large role, as the overall agreement between raters was low before discussions (Fig 1). However, we also found that agreement dramatically increased following conversation, with an average increase in agreement across all questions of 43% (from 45% to 88% agreement) following discussion. In over 50% of cases, full agreement was achieved following discussion. That is because disagreements arising from mistakes or misunderstandings of text were corrected when raters were given the chance to discuss their judgments and underlying reasoning and evidence with others. Discussion resulted in reduced misclassifications but retention of true disagreements. Our method of pilot assessment and calibration through discussion provides an easy and intuitive way to gain insights into the reliability and validity of literature assessments by reducing unintended variability [24].

What does this tell us about the general process of doing a narrative, structured or systematic literature review? Although guidelines acknowledge the importance of testing reliability [1,9], they do not go into detail about different testing options, and do not provide guidance on how to stem the substantial additional workload and investment that is usually needed to recruit multiple raters. Strategies of rigorous process, testing categories and training raters are suggested to improve the chance of objectively agreeable judgments. However, our results suggest that finding agreement through

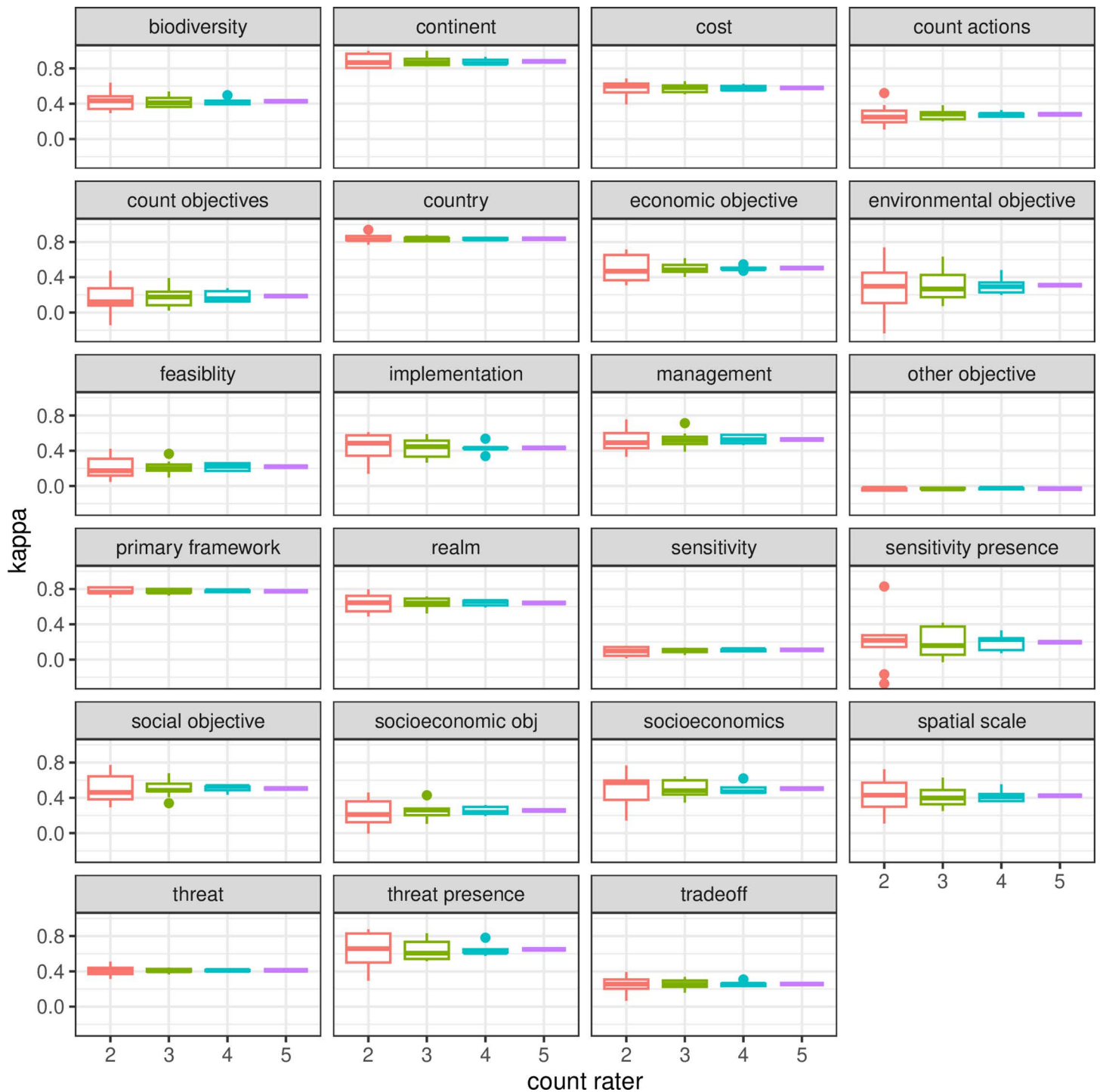


Fig 3. The calculation of kappa for all possible groups of 2,3,4 or 5 raters did not reveal any impact of group size on pre-discussion agreement.

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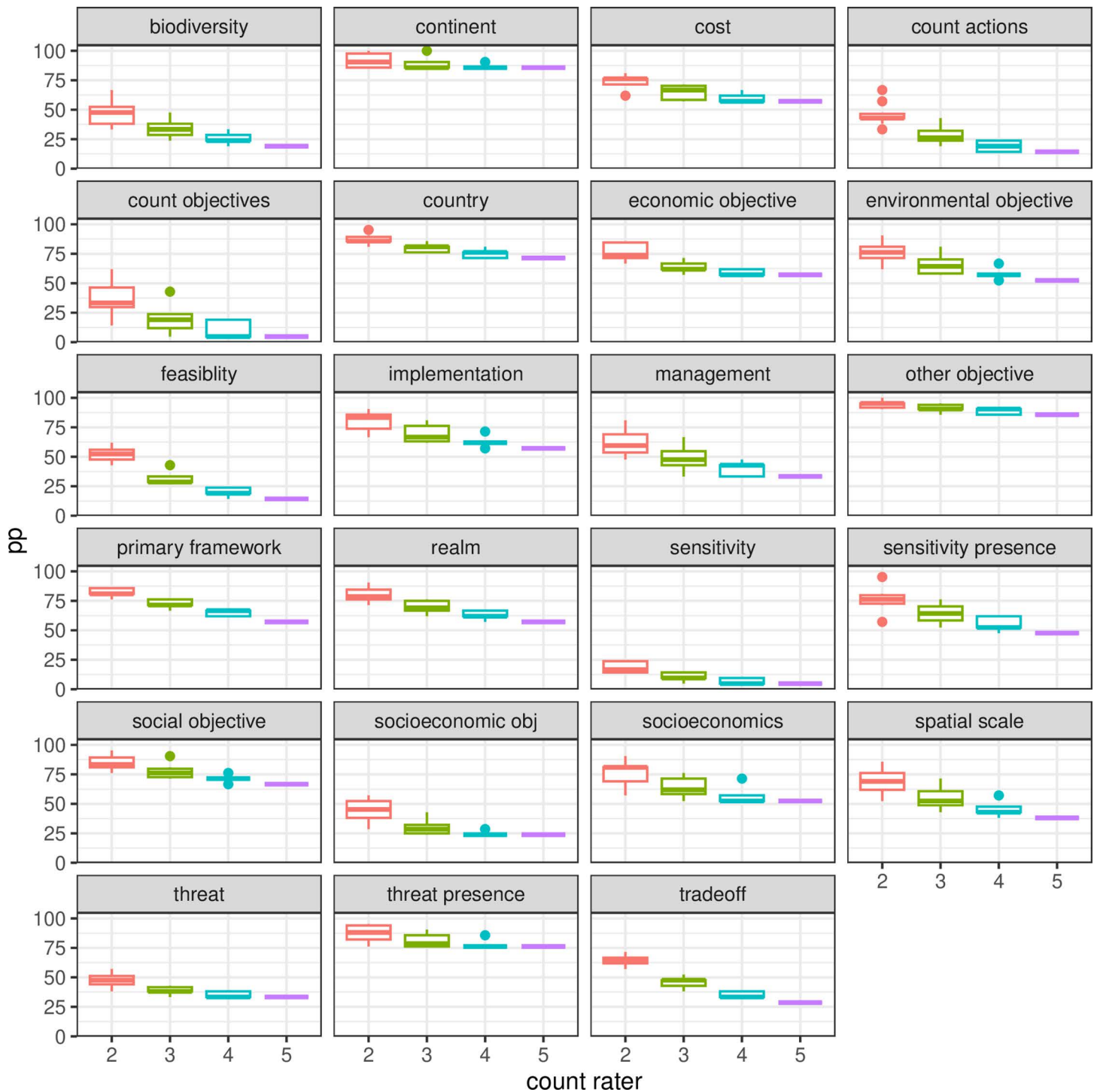


Fig 4. The calculation of percent agreement for all possible groups of 2,3,4 or 5 raters showed that percent agreement was lower for more raters, which is different to findings for coding of quantitative estimates, where the main across all raters is more likely to converge to the accurate value (Marcoci et al. 2019).

<https://doi.org/10.1371/journal.pone.0326166.g004>

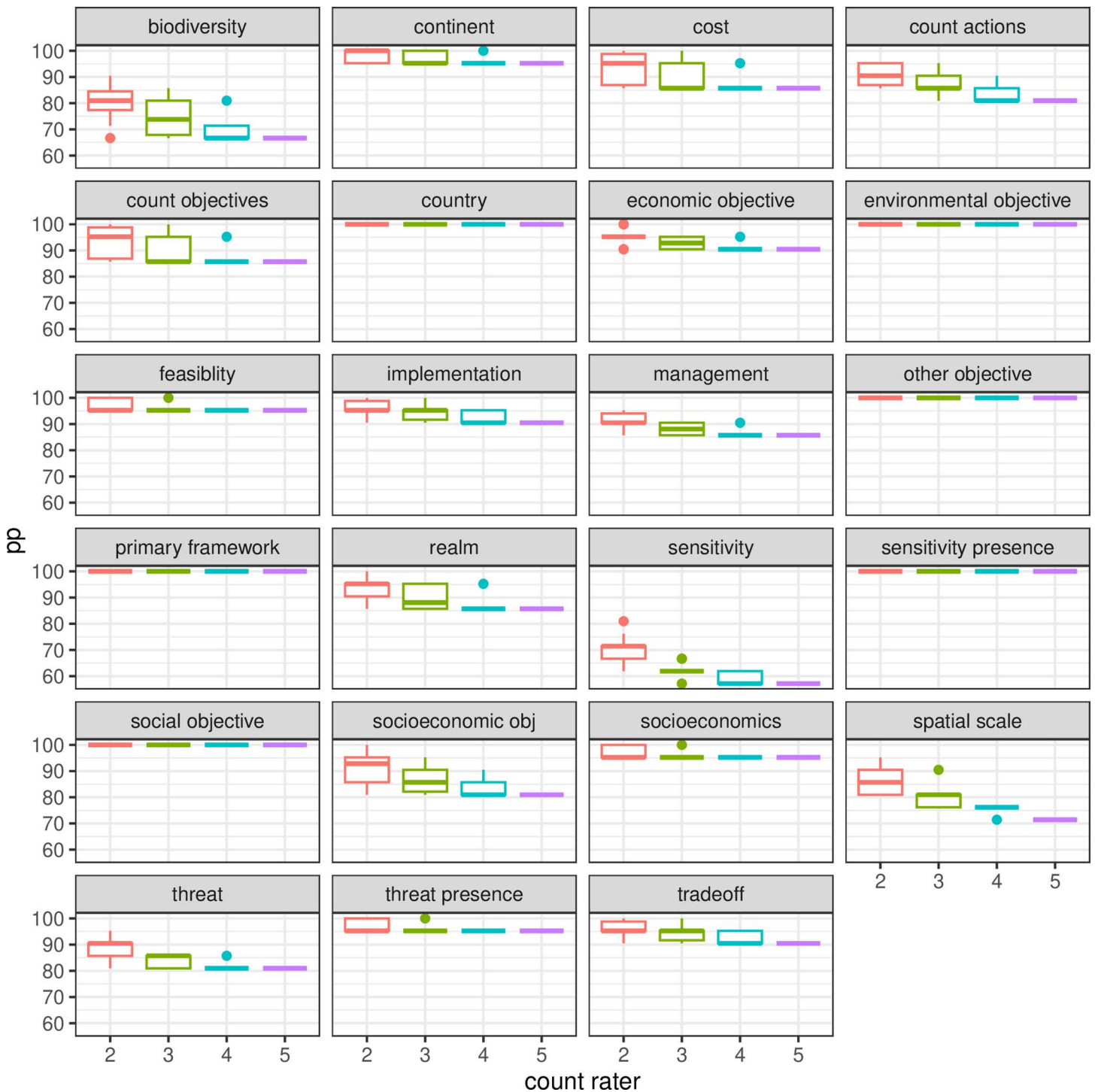


Fig 5. Percent agreement across all combinations of raters still shows a negative trend for larger groups after the discussion, albeit with overall elevated agreement rates for all variables.

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conversation is very effective in solving problems, including spelling mistakes and oversights, which are unlikely to be overcome with the standard strategies.

Our experiment demonstrates that the opportunity to discuss judgments not only increases agreement between raters but also gives insights into error rates of individuals, which can inform about rater quality. Science relies on narrative, structured and systematic reviews to build broader understanding of patterns and concepts. Scientists who undertake a review need to be aware of the potential large error rate they might have when judging texts, especially when judgment and interpretation of context in addition to the detection of plain presence of specific words is required. Being aware that review processes are inherently subjective processes should encourage scientists to calibrate their own reliability by exposing themselves and their rubrics to the critical feedback of others during the review process. We all strive for accurate insights when doing reviews, but without the help of others, it is not possible to find out if we made mistakes in our judgments.

A reliability-checking process which relies on calculating kappa to see how reliable coding is between raters *but does not engage in discussions to interrogate why raters might have disagreed* will not be able to distinguish unintended mistakes from actual, earnest differences in interpretation. Mistakes create unwanted variability on the individual level, obfuscating the detection of legitimate differences in interpretation. Identifying these mistakes makes it possible to detect and address problems, including ambiguities in the coding scheme or difficulty of the rated content.

We therefore believe our method to be better equipped to assess the overall quality of text-derived qualitative literature analysis than metrics that evaluate initial agreement, such as kappa or alpha, which account for chance [10]. For example, 8 variables that would fail the interrater test by using kappa show over 90% percent agreement rate after discussion, indicating the high rate of unintended mistakes (Table S5). This is particularly the case when ratings are made beyond manifest content (for example, coding based on pure detection of specific words) and are subsequently used for quantitative summaries and synthesis of qualitative information. As this is the case for many literature reviews, and these syntheses are highly cited and influential, the additional information that provides a quality-check is worth obtaining.

There were three different types of causes for disagreement: disagreement by mistake, disagreement due to ambiguity in categories, and disagreement due to ambiguity in the content that was to be classified. We discuss each of these and the implications for reliability and validity in the following.

Mistakes were the most common reason for disagreements, rather than fundamental disagreements of interpretation Agreement rates increased drastically after the opportunity to correct mistakes after exchange (Fig 3 and 5). The most frequent underlying causes tended to be forgetting to check tickboxes, entering the wrong code number, and overlooking text. The benefit of discussions to flag mistakes was very clear but time-consuming. We were able to improve time efficiency considerably by building some interdependencies and overlap into the coding scheme. Doing so allowed us to check for inconsistencies and flag errors in raters' answers prior to discussions. For example, a question that asked whether socio-economic objectives were present was somewhat redundant, given that another question asked raters to identify the "type of socio-economic objective" present in the study. But the combination made it often possible to detect missing entries, and raters could be given the chance to fill in their gaps and join the discussion with complete codes.

Mistakes were often caused by difficulties in sustaining attention during reading. Coding for variables that required picking up multiple cues in different passages of the text created significant challenges for raters and led to disagreement between raters. For example, there was high agreement between raters about whether sensitivity analysis had occurred in the analyzed texts. However, there was low agreement about what the specific types of sensitivity analysis were. In most cases, multiple descriptions of how uncertainties were explored were mentioned throughout manuscripts, and there were rarely dedicated concise sections in the analyzed texts. Discussions revealed that the most common cause of rater disagreements for this variable seemed to arise from raters simply overlooking cues within the text, and not from lack of clarity in the writing. This could have been caused by a lack of understanding on the part of the raters about the subject matter in the texts, such that they could not discern correct answers from the available cues, or plain mistake by skimming or not focusing enough while reading.

A second cause of disagreement was an inherent ambiguity of categories

This was the case when coding categories may not have been clear or specific enough such that an unambiguously correct rating exists. Despite inbuilt mitigation via testing codes in a pilot and collapsing problematic categories, some residual ambiguity usually remains. An unfortunate characteristic of classification schemes that are founded on linguistic terminology is an inherent “fuzziness”, which results in a lack of clear demarcation between different categories [40], inviting ambiguity. Semantic ambiguity in the available classification options presented to raters can introduce uncertainty and errors in answers they provide. For example, “mangroves” were classified as an individual species, trees, or a type of ecosystem by different raters. In another study, “native woodlands” were classified as forest or ecosystem by different raters, and there were different opinions on whether “unspecified locations in Victoria” were best classified as local or regional spatial scale, as both interpretations seemed plausible [41]. Although the discussion proved helpful in explaining the underlying cause of disagreement in the case of ambiguous categories, it did not help to resolve disagreement in all cases. Identifying for which variables this is an issue can help to refine the rating scheme and interpret the results.

Our pilot phase of the inter-rater-reliability testing had the objective of mitigating existing ambiguity as far as possible. We expected that we would be able to minimize the issue but not remove ambiguity completely, due to the inherent fuzziness of linguistic categories. Our results, therefore, confirm that even though ambiguity in coding schemes can rarely be removed completely, a pilot phase that aims to detect issues can minimize problematic codes.

Some texts were difficult to rate due to under-specificity in the text itself, requiring interpretation of content

Our findings support evidence that different readers package qualitative content in different ways when tasked with classification, despite overall agreement on broader themes [42].

Some interpretation was easier when raters had advanced knowledge of mathematics, ecology or decision theory, but some cases relied on purely subjective interpretation. For example, one text described several distinct species and taxa, such as waterbirds, in the introduction, but it remained unclear if these species were considered in the case study or just used as a reference for similar studies [43]. The discussion among raters could not clarify if the case study included data on waterbirds or only broader ecotypes because the underlying text was not specific enough, and no one could bring forward clear evidence for one case or the other. In a similar example, disagreement remained over whether “non-target species” in a plan for wild pig control were best classified as fauna or not because, although an example with other animal species was given, it was possible to imagine that some of the control activities would have an impact on vegetation [44].

Discussion and identification of frequent mistakes enabled the identification of problematic categories. In our study, seven of the 23 variables were coded with a high error rate, a low initial agreement rate and a higher standard deviation than other variables (Fig 2). Most of these seven variables (species, count of action, count objectives, type of threat, presence of feasibility, type of sensitivity analysis, and type of socio-economic objective) were more difficult for some raters than for others, although a general underlying cause for the divergence in rating is hard to determine. The exception is the variable “type of sensitivity”, which can be identified as the only variable that was difficult for all raters, indicated by the high change of mind and low standard deviation. Collapsing categories can sometimes be the only solution to accurately code such a problematic variable. For example, it was often the case that raters had only detected a subset of the evidence in the texts regarding the variable *type of sensitivity analysis* and realized, once made aware of relevant descriptions in the text, that they had not paid enough attention and needed to add missing categories to their ratings, which led to high agreement after discussion. Another example was the broader agreement that uncertainty had been explored in one of the texts [45], but raters could not settle on one classification for the relevant parts in the text as different interpretations seemed plausible to choose the category of different values of parameters, different models, scenarios for different actions, differences of given scores, or a combination of these methods. The reduction to a presence/absence code when disagreement affects only nuances within a specific variable can serve as a more cautious and reliable replacement, albeit incurring a loss of information.

The main benefit of comparing different raters' error rates was to be able to make a judgment on the coding quality of the main rater

The main rater coded a much larger number of texts that could not all be included in a parallel coding stream due to time and cost constraints. But the comparison of error rates gave confidence in the untested codes because, on average, all additional raters had a similar error rate and changed their codes more often than the main author. In the hypothetical case that the main rater has a higher error rate, this information could flag concerns about the quality of the codes. In the case that there is no main rater and different raters code similar fractions of the sampled texts with some overlap, our method can identify raters that perform worse or better than others. This helps to make a judgment on the reliability and quality of the produced codes. If variables that have high error rates in all combinations of raters are detected, categories can be collapsed or dismissed. See S2 for examples of collapsed categories in our study that were identified during the pilot phase.

High heterogeneity of qualitative content in papers, as was the case in our study, makes it difficult to create the opportunity for training and learning

Training and learning ahead of rating have been important and well-proven mechanisms to increase accuracy of ratings for quantitative estimations [46]. The rationale that training can prepare sufficiently for rating procedures, and a time- and budget-intensive discussion after rating is therefore not necessary, might be posed as an objection to our proposed method. In the context of quantitative estimates, learning occurs more readily when quantities are repeatedly estimated in a consistent problem context, such as assessments of symptoms of a particular condition in health or assessments based on quantitative ecological or economic data [46,47]. In these settings, multiple rounds of feedback on estimated quantities enable raters to calibrate themselves through learning.

However, there are important differences between quantitative and qualitative codes, especially when content that needs to be rated is very heterogeneous.

While the repeated activity of estimating quantities seems a straightforward method to hone a specific skill, the required concentration to read long texts and pay careful attention to multiple qualitative categories and variables is a very different challenge. Our results have shown that most disagreement stems from a lack of focus and careless mistakes but very rarely from a misunderstanding of key concepts or a lack of knowledge that could be bolstered through training. A decreasing error rate over time would indicate that raters improve in accuracy by doing the same task repeatedly over time. While evidence has been collected to back up training as a tool in quantitative estimates [18,46], we could not detect such a decrease in error rates and, therefore, cannot confirm that raters improved their coding of nominal variables beyond manifest content by coding the same categories repeatedly over time (Fig S4). We also did not find that agreement was impacted by the frequency with which a variable was encountered. We interpret this as further evidence that training exercises with very heterogeneous data might be suboptimal compared to group discussions.

The lack of clear demarcation between classifications might also play a role in explaining why we could not detect any evidence of learning in the form of improved accuracy over time, even though some texts dealt with similar conservation context regarding specific groups of animals or threats. If the heterogeneity of the publications diminished the chance to improve rating through learning, this has wider implications: Any commonly employed preparatory exercises or training before the actual rating will be much less effective in improving the overall quality of the codes than discussions during the rating. This is in line with evidence that outcome-based feedback does not necessarily improve the accuracy of ratings, while group-based judgment for quantitative estimates seems to be more accurate and reliable than individual judgments [46].

Because of the assumed difference in underlying cognitive mechanisms of rating quantities (a skill that can be trained and calibrated) and detecting cues in text (which depends on prolonged concentration and attention to detail), we believe there are also differences in dealing with the collected quantitative and qualitative data. A commonly

used strategy for dealing with divergent rater assessments in expert elicitation and modeling contexts is to compute answer averages [8,13,18,19,48,49]. Unfortunately, qualitative categories do not lend themselves to averaging due to their fuzziness.

Although errors in codes of qualitative categories cannot be smoothed out through aggregation as is the case for quantitative estimates, a non-mathematical smoothing effect might be produced through the sharing of arguments and evidence, which enables raters to adjust their best attempt to choose a fitting variable category code [46]. The difference between quantitative and qualitative content might also explain why we found a decrease in percent agreement with increasing group size, which is the opposite effect of numbers of raters on agreement in Marcoci et al. (2019). While our study investigated latent pattern content (detection of presence in context), Marcoci et al. investigated projective content (assessment/judgment of quality expressed through ordinal scales), which has more similarities to quantitative data and can benefit from mathematical smoothing effects.

Caveats of this study

Limited number of assessed publications and qualification of additional raters. When using the difference in error rates as an indicator of the reliability of the main rater, results will depend on the quality of the additional raters. Additional raters need to have sufficient education to understand the task and the content of the texts, and the necessary rigor for a successful rating experiment. In our case study, three raters were in the mid or end phase of their Bachelor's degree, and one rater was in the final stages of their Master's degree. The main rater was a PhD candidate. It is reasonable to assume that the main rater will likely have spent more time reading and thinking about the question and the coding scheme, as well as being emotionally more invested in a quality result. However, it is also reasonable to assume that more senior scientists that fit the profile of an additional rater for the coding task might be less often available and interested in taking part in such a time-intensive and poorly paid exercise.

The limited number of our sample of 25 coded publications gives evidence of how time- and budget-intensive an orchestrated group discussion is. We used available funds (~AUD 10,000) as a primary stopping rule, and all raters were paid for individual coding and discussions with a standard hourly rate until the money was used up. We, therefore, believe the limited sample size of 25 can be justified in light of budget and time constraints [26].

Additional aspects of inter-rater-reliability were not explored here but might provide further insights. The agreement within the group of additional raters relative to the main rater's code can be used as a guide to quality. Variables that show high agreement among the group of additional raters and low agreement between individuals and the main rater could indicate problems, while variables that show high agreement among the group of raters and high agreement with the main rater could be used as a general sign of quality (see Fig S4).

Our study does not address the challenges and possible solutions to coding mistakes and uncertainty for manifest or projective content. Future studies could seek to clarify whether multi-rater discussion and calibration improve the quality of reviews based on such data. We would anticipate that whenever the production of codes involves any type of judgment and prolonged focus, there is a strong potential to reduce mistakes and improve validity of codes through discussions of underlying assumptions and reflection on the strength of evidence provided by raters.

We were not able to examine effects that different media can have on reading and focus, with clear advantages of print media for comprehension and focus [50,51]. While future studies could test the effect of reading medium on agreement rates, our results are an important reminder to any academic that comprehension of texts requires prolonged focus and mistakes that lead to poor comprehension of content can easily happen, even for seemingly obvious things like species, methods and countries included in a study.

The progress of artificial intelligence and machine learning and its potential for automatization of qualitative judgments of texts. Since this study was conducted, machine learning and artificial intelligence applications that digest text for specific purposes have accelerated in their development and application. However, generative AI and

chatbots make mistakes, too, and suggest for example citations that do not exist or code that does not work. Such errors are often referred to as “hallucinations”. While problems like hallucinations persist and high accuracy at scale required for most academic work has not been achieved yet, programs become progressively better in text-related tasks, especially extraction of information from text [52–55]. Despite the persisting challenges, researchers see an increasing role of AI in research and for reviews in particular [56]. Future studies could compare results across human and electronic raters to assess and monitor if and when these tools will be of the needed quality to apply for contextual classification tasks.

Conclusion

Our work provides further evidence that extraction of qualitative data from free-flowing text is a demanding task and benefits from the attention of multiple people. Discussion improves agreement when multiple people interpret the same text by reducing mistakes. The positive effects of discussion on rates of agreement and patterns of error rates were clear and consistent across all variables and raters.

In light of our results, we highly recommend including a targeted inter-rater-reliability test in any classification task from text that goes beyond kappa statistics. Some issues of classification are not related to specific coder experience or skill but are inherent in free-flowing text documents, including unclear structure and terminology. Having more than one rater to compare error rates against will improve understanding of the quality of code and improve trust in quantitative and qualitative results that stem from sampling of large numbers of texts. As different types of reviews and summaries of literature are specifically part of doctoral studies, we encourage students to seek out existing additional funding sources, and Universities for providing support, to enable a systematic endorsement and best practice of conducting reviews by elevating such studies from solo enterprise to a quality checked group effort.

Supporting information

S1 File. S1A Protocol instructions. Instructions for raters on objectives of review and data entry.
(PDF)

S1 Table. S1B Table. Coding scheme cheat sheet. Full list of classification categories and explanation.
(PDF)

S2 Table. Changes made after the pilot. Details on all changes made after the pilot phase to the coding scheme including reasons.
(PDF)

S2 File. Calculations for figures.
(PDF)

S1 Fig. Average agreement across all pairs of raters compared to the main rater. S1 Fig. Average agreement across all pairs of additional raters compared to the main rater before and after each of the 6 rounds of group discussions. Discussed examples from publications were $n = 1$ during the first discussion, and between $n = 3–5$ in all other discussions.
(TIF)

S3 Table. Comparison of metrics for agreement. Kappa for individual raters and all raters, alpha for all raters, and percent agreement before and after discussion. The percent agreement after discussion differs drastically for some variables from kappa or alpha.
(PDF)

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Decision-science navigates trade-offs between environmental and socio-economic objectives for marine debris mitigation

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ABSTRACT

Context. Marine litter is a growing global problem that impacts biodiversity and human societies alike. South-east Asia suffers significant impacts due to high biodiversity, dense human populations, and large volumes of plastics entering the marine environment, primarily through rivers. **Aims.** Drawing on decision-theory principles, Structured Decision Making (SDM) can improve site selection for marine debris management by identifying the best options to reduce plastic exposure to species, ecosystems, and human populations in the marine and coastal environment, as well as an overall reduction of drifting plastic debris in the open ocean. **Methods.** We combine an SDM framework with a plastic transport model and quantify benefits for environmental and social objectives across 542 locations covering 683 rivers along the coasts of south-east Asia in the biodiversity hotspot of the Coral Triangle. We modelled and quantified metrics for the reduction in volume and flow of plastics to all downstream coral reefs, key biodiversity areas, marine protected areas, and coastal communities. **Key results.** No location is the best option across all objectives, but the multiple metrics help to navigate trade-offs across specific objectives. Despite 95% of all plastic debris remaining in circulation in the seascape after 2 months, several rivers contribute not only large volumes of plastic debris to the overall marine pollution but also large volumes of pollution downstream. **Conclusions.** The increasing pollution of the marine environment with plastic debris can only be stopped by regulating and reducing the production of plastic products. However, as long as plastic debris is still circulating in the environment, the identification of these locations where the removal of plastic pollution will deliver the best outcomes for a set of important objectives will remain an important mitigation measure. The proposed framework effectively facilitates understanding existing trade-offs and can easily be adapted to include additional metrics or objectives. Using this framework enables decision-makers to develop a tailor-made prioritisation process for clean-up interventions in their unique socio-ecological contexts. **Implications.** This new decision-science approach for identifying efficient spatial management strategies for plastic clean-up is transferable to any geography and has the capacity to enhance local-to-global plastic management.

Keywords: clean-up intervention, conservation planning, Coral Triangle, marine debris, plastic pollution, plastic transport model, river pollution, site selection, South-East Asia, Structured Decision Making.

Introduction

Plastic debris in the aquatic environment is a growing global problem. The current levels of financial costs of marine debris to national economies are significant and create an urgent need to find ways to reduce the impact of plastic pollution (McIlgorm *et al.* 2020). Damages from marine plastic to the economies across the Asia-Pacific have risen from an estimated USD1.3 billion in 2009 to USD10.8 billion in 2015 (McIlgorm *et al.* 2020). Losses of ecosystem services linked to marine plastic debris are estimated to be around 1–5% per year, which translates to USD3300–33,000 per tonne of debris, or USD500–2500 billion per year (Beaumont *et al.* 2019).

Plastic debris has been detected at every depth, from the surface down to the sediments of rivers and oceans (Williams and Simmons 1997; Cable *et al.* 2017; Lebreton *et al.* 2017; Bauer-Civiello *et al.* 2019; Choy *et al.* 2019; Barrett *et al.* 2020). Plastic debris entering the

sea generally consists of a mix of micro and macro debris, with all pieces degrading over time (Chubarenko *et al.* 2020). All size classes of marine debris have the potential to interact with species and ecosystems, including injury and death (Wright *et al.* 2013; Fossi *et al.* 2014; Hall *et al.* 2015; Wilcox *et al.* 2015; Horton *et al.* 2017; Avery-Gomm *et al.* 2018a, 2018b; Lamb *et al.* 2018; Duncan *et al.* 2021; Pinheiro *et al.* 2023). In addition to the direct impact of plastic debris, there is a range of indirect impacts on ecosystems and species (Rech *et al.* 2018a, 2018b; MacLeod *et al.* 2021), and social values, including ecosystem services and human health (Beaumont *et al.* 2019; Campbell *et al.* 2019; Ragusa *et al.* 2021; Danopoulos *et al.* 2022).

Plastic production and pollution caused by mismanaged waste are projected to increase dramatically by 2030, resulting in over 6.3 billion tonnes of plastic waste being produced (Borrelle *et al.* 2020). Of the 20 million tonnes of plastic debris currently entering aquatic systems annually, 1.15–2.41 million tonnes enter through river systems (Lebreton *et al.* 2017; Borrelle *et al.* 2020). Active waste removal will remain essential to mitigate the impact of plastic debris leaking existing waste management streams into terrestrial and aquatic environments. However, there are limited resources to implement plastic waste removal, so understanding where the most effective places are to deploy removal efforts is essential.

Many studies quantify the volume of plastic debris that enters the aquatic environment (Geyer *et al.* 2017; Lebreton *et al.* 2017; Borrelle *et al.* 2020) and identify where it accumulates within the water column (Reisser *et al.* 2015; van Sebille *et al.* 2015; Hardesty *et al.* 2017; van Sebille *et al.* 2020). Other studies address the processes of prioritising the locations to remove large volumes of debris from the open ocean most efficiently (Sherman and van Sebille 2016). However, understanding the pathways from the source to the downstream sites where pollution impacts biodiversity and society is an emerging important field of research (Tessnow-von Wysocki *et al.* 2023). Despite promising first publications (Compa *et al.* 2019; Critchell *et al.* 2019), much more work is needed to include all relevant components of the problem. To better manage the plastic problem, we need the capacity to predict the entire plastic pathway, from the source of plastic debris entering the environment to the various downstream habitat destinations where the ecological and social impacts arise. Currently, no framework exists to quantify the predicted inflow of plastic debris to specific habitats downstream of the source of debris when selecting places for clean-up actions.

National governments, non-governmental organisations (NGOs) and local communities need to identify locations where the removal of plastic debris is feasible but also where the investment of time and budget are well justified. In many regions, thousands of locations can be selected for clean-up activities across the considered seascape. Assessing them all in detail is not possible and often, specific criteria are used to narrow down the options in a strategic way. Most plastic removal projects base their clean-up site selection on local

characteristics, such as the existing volume of debris, the likelihood of waste mismanagement, local economies, and the level of support and motivation of local government (for example, <https://plasticbank.com>, <https://theoceancleanup.com>, <https://ghostdiver.com>, <https://oceanconservancy.org/trash-free-seas/international-coastal-cleanup>, <https://seabinproject.com>, <https://cleancurrentscoalition.org>, <https://www.tangaroablue.org>, <https://marinedebris.noaa.gov/our-work/prevention>, <https://cleancurrentscoalition.org>).

Unfortunately, none of these efforts use a formal prioritisation process based on sound decision-theory criteria and therefore lack the ability to consider the trade-offs between different objectives. A strategic site selection process that draws on insight from decision science can maximise positive outcomes for the environment and communities while minimising costs (time and money spent). A well designed site selection process can also capitalise on spatially explicit planning, robust decision science, and transparent risk analysis (Burgman 2005; Moilanen *et al.* 2006; Sarkar 2012; Widis *et al.* 2015; Sherman and van Sebille 2016).

The framework of Structured Decision Making (SDM) (Gregory *et al.* 2012) has been developed to guide difficult decisions for environmental management and addresses many shortcomings of *ad hoc* prioritisation procedures (Game *et al.* 2013). The framework is also one important strategy to overcome the barrier of uncertainty when trying to inform policy (Rose *et al.* 2019), offering distinct steps that provide a transparent process of value-driven prioritisation (Fig. 1). In this paper, we apply SDM and spatially-explicit plastic debris modelling to achieve three main objectives:

1. Demonstrate the power and utility of Structured Decision Making in aiding in the marine plastic debris problem,

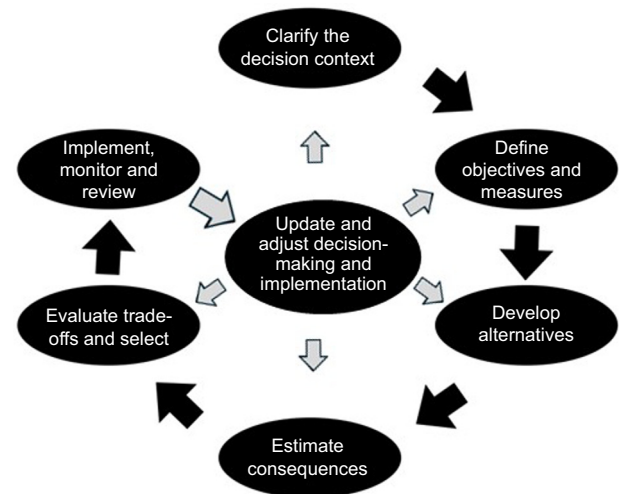


Fig. 1. Structured Decision Making follows a stepwise planning strategy with the potential to feed gained insights back into future decisions of the same type. Adapted from Gregory *et al.* (2012).

2. Create novel and quantitative metrics for evaluating the impact and feasibility of active debris removal, and
3. Illustrate this approach across the Southeast Asian seascape characterised by high biodiversity, dense human population, and high volumes of plastic pollution.

Our research provides a blueprint on how to conduct a value-based site selection process for marine plastic mitigation in the form of clean-up interventions, including multiple social and ecological objectives and navigating trade-offs and co-benefits (Keeney 1992; Halpern *et al.* 2013).

Materials and methods

We apply the six steps of Structured Decision Making (SDM) (Fig. 1) to the problem of prioritising sites for removing plastic debris before it flows into the sea through clean-up interventions at source rivers (Silva *et al.* 2021). Below, we briefly describe each step of our application of SDM and then provide more details in subsequent sections.

Scoping of the decision context

We expand the scope of current mitigation strategies that focus on volume reduction through clean-ups and include a focus on the downstream impact from specific sources. Our study is in south-east Asia, a global hotspot for population, pollution, and biodiversity. Over 90% of the global plastic discharge from rivers into the ocean comes from 122 rivers, of which the vast majority are located in this area (Lebreton *et al.* 2017). South-east Asia has also been identified as a global hotspot of oceanic plastic accumulation (Onink *et al.* 2021). The seascape around the Coral Triangle and the shoreline between the Bay of Bengal and the East China Sea (Fig. 2) is exceptionally biodiverse (Roberts *et al.* 2002). The population density in Asia is higher than in other parts of the world, and many Asian countries receive plastic imports from the international plastic waste industry, despite an often problematic waste management situation (Liang *et al.* 2021). The combination of large volumes of debris, high population density and high biodiversity creates the potential for high negative impacts. Conversely, there are also significant opportunities for interventions such as clean-ups, as well as likely trade-offs or co-benefits between environmental and socio-economic objectives. The UN listed the exploration of plastic debris trajectories within the seascape as one of the key challenges for the coming years. Furthermore, the movement and fate of plastic debris have emerged as one of the five most important research priorities for stakeholders in south-east Asia, along with environmental and socio-ecological impacts, possible solutions, description of pollution and regional policies (Omeyer *et al.* 2022).

Our methods provide a quantitative overview of the key trade-offs for possible clean-up locations, helping to navigate

the different benefits for ecological and social objectives and the political feasibility of implementation based on the geopolitical locations of source rivers and receiving sites (Galaiduk *et al.* 2020). Intercepting debris at a place with a small spatial footprint, like a river, is more cost-effective than targeting debris that has already reached the ocean (McIlgorm *et al.* 2020). As a result, The Clean Currents Coalition has launched an investment of 11 million dollars for trialling different methods to remove debris in nine rivers around the world (Silva *et al.* 2021), four of which are located in Asia.

Communication during the scoping phase of this modelling project validated the relevance of metrics and objectives for agencies that plan and conduct debris removal actions (personal communications with staff from Benioff Ocean Initiative and associated partners).

Defining objectives and metrics for site selection of mitigation actions

Clear and quantifiable objectives are essential for a targeted risk reduction of exposure of plastic debris to society and biodiversity. Candidate performance measures need to capture two relevant aspects of impact of a hazard like plastic debris, the type and the risk, in a clear and quantifiable way. The hazard type includes the presence of people and biodiversity that are susceptible to a negative impact at these sites. The likely exposure risk accrues from the volume of plastic debris and the passive transport routes from the river mouth to downstream sites.

Value-based objectives

The development of all relevant objectives require the consultation of key stakeholders in order to understand the values that matter in the decision-making process (Keeney 1992; Gregory *et al.* 2012). For example, communities likely value the onsite benefits of reduced exposure to plastic debris in their direct vicinity. However, NGOs and governments might also value comparing local impacts and ensuring equity across a larger region, and considering the feasibility of clean-up interventions as well as likely impacts downstream.

Here, we assume that the reason to mitigate marine plastic debris is to prevent a negative impact on both biodiversity and human society, while acknowledging that the feasibility of local clean-up interventions will vary for technical and political reasons. As a result, these assumptions require the development of multiple objectives.

Biodiversity is seen as valuable for its intrinsic value as well as its contribution to people in the form of ecosystem services. We defined ecological value through biodiversity and conservation-related features, such as species or habitats that are known to suffer negative impacts from plastic debris, in particular coral reefs, marine protected areas and key biodiversity areas. The related objective is to reduce the impact of plastic pollution on the currently existing features.

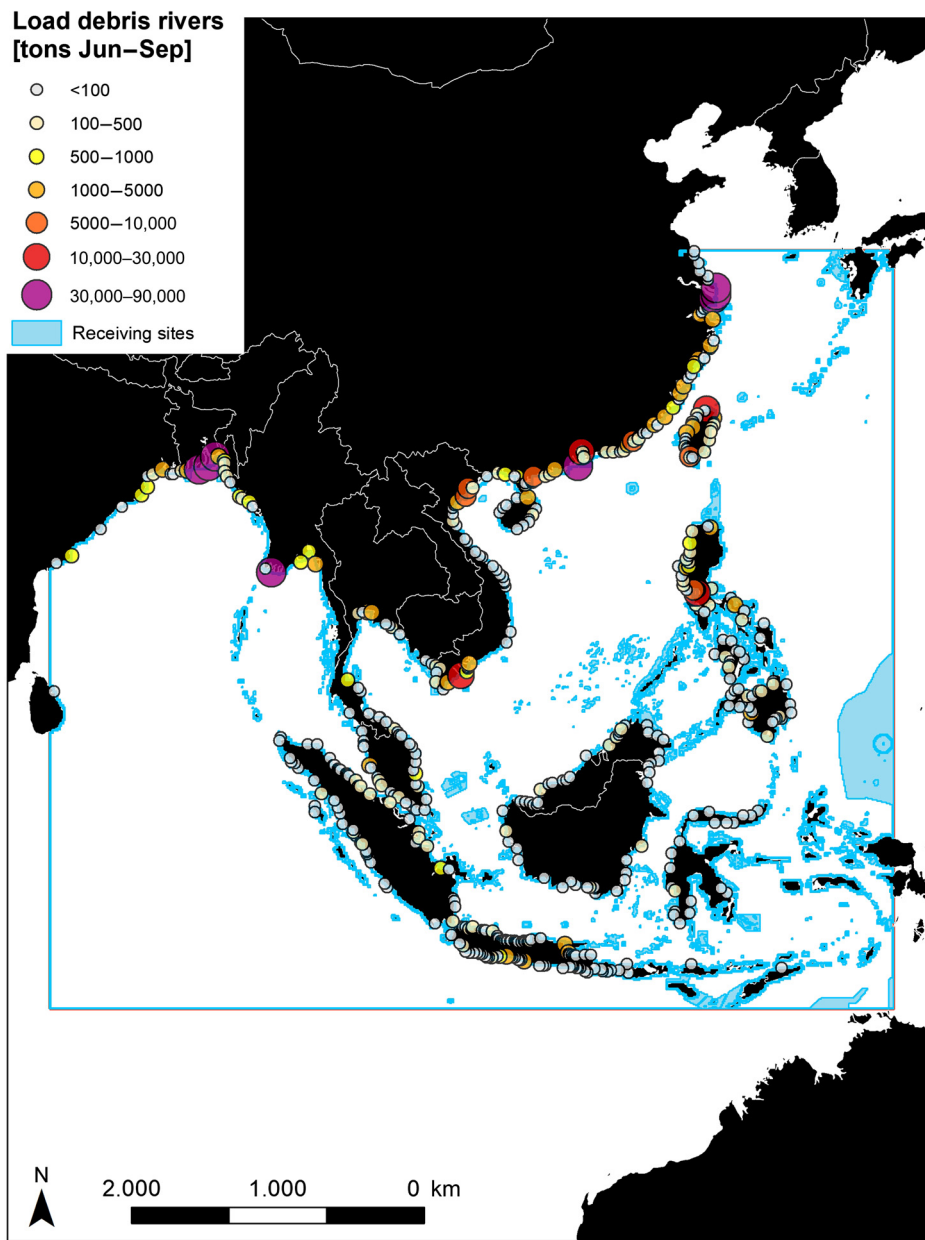


Fig. 2. Model domain in the Indian and Pacific Ocean. Receiving sites were delineated using available spatial data for coral reefs, marine protected areas, key biodiversity sites, and general coastlines (UNEP-WCMC, WorldFish, World Resources Institute, The Nature Conservancy 2010; Birdlife International 2020; UNEP-WCMC and IUCN 2021). Volumes of plastic debris in rivers (symbolised by points) were summarised from Lebreton *et al.* (2017).

Demographic groups that live in polluted areas and depend on subsistence fisheries are particularly at risk of a negative impact of plastic debris on health and well-being. Large parts of the population in the Coral Triangle and south-east Asia depend highly on coral reefs (Burke 2011). Therefore, we quantify social value using population density as a proxy (Center For International Earth Science Information Network-CIESIN-Columbia University 2017). The related objective is to reduce the impact of pollution for as many people as possible.

Regarding technical and political constraints, we included two aspects of logistics: (1) minimise the number of rivers that would need to be cleaned to reduce the volume of inflowing plastic debris; and (2) minimise the political complexity related to the number of jurisdictions that are exposed to plastic pollution from a particular source (Galaiduk *et al.* 2020).

Based on these assumptions, we adopt the objectives of ‘maximise the benefits (for each of the socio-economic and environmental metrics), while minimising the constraints

(feasibility-related metrics)' to identify source rivers where management actions and clean-ups could be implemented. We developed multiple metrics to capture the important nuances of these objectives.

Metrics for impact and feasibility

The contribution of clean-up actions towards our different objectives depends on how the impact is measured. We developed multiple metrics to capture the nuances of site-specific impacts of different clean-up locations at the source (Table 1). For site-specific impact downstream, two metrics of pollution were used: reduction expressed in total volume and expressed as a percentage. Both are needed to make an informed choice of relative benefits that a local clean-up intervention would provide. For example, when comparing two options that reduce the same amount of downstream pollution, the percentage can inform if the difference is likely of broader social and ecological relevance. At the same time, when two options provide the same percent reduction at a downstream site, the amount of volume can identify the more valuable option. As a transparent benchmark, we considered downstream impact within 2 months of plastic release, acknowledging the potential long-term benefits of reducing the volume of plastic debris at the source.

In summary, trade-offs are expected between the *percent reduction* and total *volume of reduction* of pollution impacting individual downstream sites, the *sum of all reduction across all downstream sites* and the *reduction of total plastic entering at the source*. To quantify the magnitude and type of impact that a management action can have, and identify key trade-offs, we investigated 14 different metrics across four objectives (Table 1). The exact method to calculate more complex metrics is described in section *Estimate consequences of alternative management actions* in subsection *Calculation of ecological impact*.

Develop realistic alternatives

Across our study area, we use all major river mouths as potential plastic sources and management opportunities. We only included major rivers with a minimum input of 65 tonnes per year (Lebreton *et al.* 2017) to justify investment in long-term management (Benioff Ocean Initiative 2019), which resulted in 683 rivers in the region included in the model. These 683 rivers are estimated to discharge 700,000 tonnes of plastic into the ocean between June and September of each year (Lebreton *et al.* 2017). These volumes and time periods for all rivers were included in the model. For the Rivers Ganges and Yangtze with estuaries wider than 100 km, we divided the discharge among three equidistant points along the estuary to represent the geographic variation in flow. In total, 542 source cells in the model domain contained river mouths with plastic where clean-up interventions could take place resulting in downstream impacts.

Table 1. Performance measures for different objectives that were utilised to compare the impact of different actions and identify key trade-offs.

| Objective | Metric | Sub-objective (habitat types) |
|--|--|--|
| General impact statistics | (t) Impact at source river, see Eqn 4 | |
| | (t) Downstream impact across all sites, see Eqn 3 | |
| | (%) Fraction of the river load that pollutes sites across system | |
| | (n) Sites impacted by this source | |
| | (km ²) Area impacted (across all sites) | |
| Impact for environmental objectives | (t) Volumetric impact downstream, see Eqn 2 | Reef |
| | | KBA |
| | | MPA |
| | | Coast |
| | | |
| | (%) Reduction in pollution across sites and area, see Eqn 1 | Reef |
| | | KBA |
| | | MPA |
| | | Coast |
| | | |
| (n) Sites with reduced pollution | Reef | |
| | KBA | |
| | MPA | |
| | Coast | |
| | | |
| (km ²) Area with reduced pollution | Reef | |
| | KBA | |
| | MPA | |
| Impact for social objectives | (n) Impact of a river on number of people within 8 km ² vicinity | |
| | | (n) River as main source of pollution for number of people within 8 km ² vicinity |
| Feasibility | (n) Technical feasibility: number of source rivers with large contribution to site pollution, width of estuary | |
| | | (n) Political feasibility: number of EEZ impacted |

KBA, key biodiversity area; MPA, marine protected area.

Estimate consequences of alternative management actions with a plastic transport model

To quantify the consequence of clean-up intervention at all 542 locations, we calculated the 14 impact metrics aligned with our objectives (Table 1) by tracking the passive transport of plastic debris through ocean currents from these source locations through the seascape. We developed a plastic transport

model to quantify downstream impact. We provide a more detailed description of data preparation in the Supplementary material S1.

The model domain

The model domain (Fig. 1) was divided into a grid of 721×649 cells with an 8-km \times 8-km resolution. We used publicly available spatially explicit data on reefs, protected areas and key biodiversity areas to create distinct sites of biodiversity value within the seascape (UNEP-WCMC, WorldFish, World Resources Institute, The Nature Conservancy 2010; Birdlife International 2020; UNEP-WCMC and IUCN 2021). Values for the area of all occurring features (coastline, reef, marine protected area, and key biodiversity area) were extracted for each cell, split for unique combinations of overlap, such as individual features (for example, the area covered by a reef), or any combination (for example, the area covered by a reef within a protected area). Neighbouring cells containing the same type of environmental features were aggregated to sites with a unique ID number. We included the general coastline in the delineation of sites as coastal areas function as a general sink for marine debris (Martin *et al.* 2020; Schernewski *et al.* 2020). This resulted in 4444 sites that could receive inflowing plastic debris. Of these, 617 sites contained key biodiversity areas, 1047 protected areas, 1701 reef, 2922 coastline, and 10 sites represented the borders of the modelled seascape. We assigned a social value to each site by extracting gridded population density within the boundaries of each site. We added the habitat properties and human population of a surrounding one-cell neighbourhood for each individual site to deal with the inherent limitation of cell size and placement of grid cell walls. Because of these limitations, results are not meant to be used at the scale of individual receiving sites but need to be interpreted at a more regional scale.

Plastic transport model

We developed a spatially explicit advection-transport model to quantify the impact of implementing clean-up actions at each of the 542 source rivers on pollution of the source site itself, the ocean, or downstream sites. Our model was based on: (1) the location of the rivers as the source of plastic debris; (2) the downstream sites for which inflow should be measured described in section *The model domain*; (3) the volume of debris that the source rivers discharge into the sea; (4) the characteristics of floating particles; (5) the dates of specific release events; and (6) drift time duration.

Over 70% of the debris carried by rivers to the Asian seascape each year gets discharged between May and October (Lebreton *et al.* 2017). We released a cloud of virtual plastic debris from each source river during each week of the months of June, July, August, and September for each year between 2005 and 2015, matching the time frame of the published debris data (Lebreton *et al.* 2017).

Following the release of the cloud of plastic debris, it was allowed to be transported downstream by ocean currents. We

tracked the clouds of virtual plastic debris in 3-hourly time steps through the flow field (Trembl *et al.* 2012, 2015; Waruszewski *et al.* 2018, see Supplementary material S2). Whenever any fraction of debris released from a source reached a receiving site, a connection between the source and the receiving site was recorded.

Model parameters of local-scale turbulence and the entrapment rate determined how much debris was caught on downstream habitat patches after a minimum drift time of 12 h to avoid overemphasis on settlement at the source locations. The entrapment rate included any interaction with wildlife, such as intake or entanglement, or settlement on habitats or beaches. Each simulation was stopped 60 days after the release date, and all debris ending up on downstream sites was tallied. We used a travelling period of up to 60 days to identify strong short-term impacts of pollution. A pilot run indicated travel distances over 2000 km are possible within this time frame. All recorded connections between source rivers and downstream sites of value within the tracked 60 days were recorded in a connectivity matrix and used for further analysis (see section *Calculation of ecological impact*).

Due to uncertainty in the volume of plastic inflow, entrapment rate, and the specific depth of debris in the water column during travel time in the ocean, we performed a simple sensitivity analysis with eight scenarios. Uncertainty around the volume of plastic debris in the source rivers was explored in one scenario for average and one scenario for high model estimates (Lebreton *et al.* 2017). Uncertainty around the depth of debris in the water column and the entrapment rate is a consequence of the variety of sizes and shapes of different items in a cloud of debris.

The uncertainty around the specific depth of plastic particles in the water column stems from the unknown composition of different sizes and buoyancy of plastic debris items. All size classes, from macro to nano debris, are likely to be present in the rivers at any point in time. In addition, the composition of different size classes will change over time as the shedding of smaller particles is an ongoing process. Knowledge of how particle size and shape determine the floating and mixing behaviour of individual units of debris in the water column can inform the choice of ocean current data at a specific depth (Chubarenko *et al.* 2016; Khatmullina and Chubarenko 2019). This uncertainty was explored with two scenarios: one using currents in the surface only (top 1 m), and a second using the top 25 m from the HYCOM ocean circulation model (Chassignet *et al.* 2007).

The uncertainty about how much debris was caught on downstream habitat patches was explored through one scenario assuming a higher entrapment rate of 30% per day and one scenario with a lower likelihood of 2% plastic settlement per day. The ensemble of eight scenarios produced source-to-destination links of marine debris for every release from every river for all weeks across all years.

Calculation of ecological impact

Based on the output of the advection transport model output, we calculated four metrics related to different strategies of prioritisation of clean-up interventions at source rivers (Eqns 1–4, Fig. 3).

1. Relative Impact (Eqn 1)

Prioritise source rivers that contribute large *relative* amounts of pollution to specific receiving sites by calculating the relative contribution this river made to the total pollution of any specific receiving site.

$$\text{Relative impact receiving site } [\%] = \frac{\text{Inflow from river}_i \text{ at receiving site}_j / \text{Total inflow from all rivers}_{i:n} \text{ at receiving site}_j}{\times 100} \quad (1)$$

2. Volumetric Impact (Eqn 2)

Prioritise source rivers contributing a large volume (metric tonnes) to specific receiving sites by calculating the contribution this river makes to the total pollution of any specific receiving site.

$$\text{Impact receiving site } [t] = \frac{\text{Inflow from river}_i}{\text{at receiving site}_j} \quad (2)$$

3. Total downstream Impact (Eqn 3)

Prioritise source rivers contributing a large volume to the total downstream pollution across all receiving sites by summing up arrivals across all downstream sites.

$$\text{Impact across all receiving sites } [t] = \sum \frac{\text{Inflow from source river}_i \text{ across all receiving sites}_{j:n}}{\quad} \quad (3)$$

4. Impact at source and open ocean (Eqn 4)

Prioritise source rivers with high load of debris by using available data on loads of plastic pollution in metric tonnes.

$$\text{Source river pollution } [t] = \frac{\text{load of plastic debris of source river}_i}{\quad} \quad (4)$$

We calculated each metric for the three environmental objectives (reduce the impact on reefs, protected areas and key biodiversity areas). For each source river, we could identify all downstream sites with the occurrence of each habitat type and the quantities of pollution that would accumulate there. Based on this information, we subset and ranked individual source sites for relative and volumetric impacts on each habitat type.

Calculation of social impact

We expanded on the metrics for ecological impact to calculate the expected social impact by discounting Eqns 1–3 based on the relative number of people who would benefit from reduced exposure to pollution at each receiving site. Population density data were derived from a 5-km × 5-km grid of global population densities and summed up for an 8 km buffer around each receiving site. The size of the buffer equates to an expansion of each site of one additional grid cell into all directions, under the assumption that people in poverty who depend most on fishing and other ecosystem services can access the coastline within 8 km on foot on a daily basis (Burke 2011), and people visit closer sites more likely in their leisure time than sites that require longer travelling. Population density was relativised to the maximum value across sites in the seascape (240,595 people per km² at one site). The social impact at receiving sites was calculated by multiplying impact metrics for biodiversity at these sites (metrics 1–3 above) by the relative population density within 8 km.

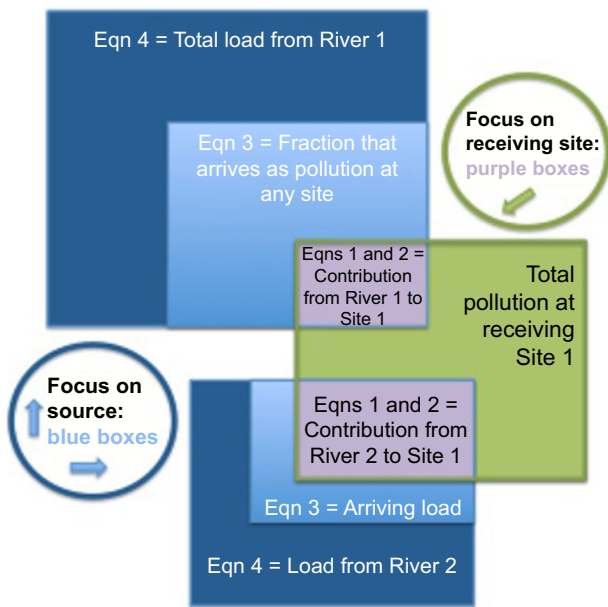


Fig. 3. Example of metrics for different strategies to reduce the impact of plastic debris. Current mitigation planning focuses on source-centric metrics (in blue). Our study highlights the importance of including metrics for a specific type of impact downstream of the source of pollution. The conceptual diagram highlights that destination-centric metrics will rank sources based on a much smaller fraction of their total pollution load by counting only the volume of pollution accumulating at places of value. Each river is modelled with a specific total load of debris (Eqn 4), of which a specific fraction arrives via passive drift at a destination site within the modelled time (Eqn 3). Most sites receive debris from multiple rivers. Therefore, the contribution of a river to a specific site can be calculated as the contribution in percent (Eqn 1) or volume (Eqn 2) of one source to the total inflow of pollution at this specific receiving site.

Feasibility related metrics

To identify which receiving sites were most feasible to manage, we used two metrics: one related to technical feasibility and one related to political feasibility. Regarding technical feasibility, we assumed that the less source rivers need to be cleaned up to reduce the inflowing plastic debris at a receiving site to a desired level, the less infrastructure and resources would be required to establish long-term management for waste removal. Therefore, we used the number of source rivers as a metric for technical feasibility.

We defined political feasibility as the *trans*-jurisdictional impact of debris dispersal and measured it by overlaying the impacted receiving sites of each source river with a map of the world's Exclusive Economic Zones (Flanders Marine Institute (VLIZ), Belgium 2019). The overlay returned the number of countries that would be involved when managing the source of plastic debris to reduce impact at individual receiving sites, which we used as metric for political feasibility.

We discuss the implications for regional and international management options under the assumption that management for polluted sites is easier when fewer rivers contribute a large fraction of the total pollution at a receiving site and the source is located in the same jurisdiction. For our case study, we used the number of main pollution sources to the most polluted downstream sites in an intermediate step for selecting the most promising locations for clean-up interventions (see Supplementary material S3 and S4). The number of countries involved in planning and implementing a clean-up at relevant sources was used as a metric in the consequence table assessing the trade-offs between the selection of most promising locations (Tables 1 and Supplementary material S3 and S4).

Summarising impact using network analysis

Most metrics needed specific parameters to be calculated, which we produced using network analysis. Our networks consist of a set of nodes representing source rivers and receiving habitats or sites, and all the connections between them representing the volume of plastic flow from sources to destinations. Each scenario returned a set of adjacency matrices that showed: (1) the probability of a connection between a source node and a receiving site downstream; and (2) the relative volume of debris that drifted from each source to each receiving location.

The different matrices were used to create the network model depicting the source-destination dynamics of plastic debris across our seascape (Urban and Keitt 2001; Tremblay *et al.* 2015). We used the package *igraph* (Csardi and Nepusz 2006) in the software R (R Core Team 2020) to complete all network analysis (Fig. 3, Eqns 1–3).

The following parameters in our impact metrics were derived from the plastic transport model (see annotated R-code on figshare and Supplementary material for more details):

1. The probability of a connection between a source point (river mouth) and a receiving site. A connection was

recorded whenever plastic particles from a source reached any receiving site location. The output is an adjacency matrix containing values for the probability of a connection. This parameter was used in the calculation for metrics regarding downstream impact in volume and percent of pollution.

2. The inflow of all debris from each source river to each individual destination site in tonnes per year. This metric was used to identify sites that receive large quantities of debris from specific rivers. The output was an adjacency matrix containing values for the strength of a connection.
3. The count of how many source rivers contribute to the pollution of each receiving site. The count was produced by summarising source locations for each receiving site from the adjacency matrices.

For the calculation of feasibility metrics, we derived:

4. The count of how many downstream sites receive inflowing debris from each source river. The count was produced by summarising destinations for each source river from the adjacency matrices.

Evaluating trade-offs to prioritise clean-up locations

The set of impact metrics allows an evaluation of the inherent trade-offs and co-benefits between the reduced impact on biodiversity, reduced impact on the coastal population, reduced inflow of debris into the ocean, and feasibility-related characteristics of clean-up sites. In order to evaluate key trade-offs and assess how assumptions and objectives impact the ranking of clean-up locations, we used a consequence table, which is a standard tool within SDM (Gregory *et al.* 2012). The table shows how well the alternative clean-up sites satisfy each objective and metric, highlighting the trade-offs across objectives. We present results from the average modelled flow across all release events in all years, depths, and settlement rates, for the average modelled load of rivers and a drift time of 60 days.

Implementation and monitoring

Through the framework presented here, managers across the seascape have the capacity to efficiently identify optimal management actions for reducing the impact of plastics. Although this sixth step is outside the scope of this study, management authorities can use the provided information, maps and concepts to understand the complexity of different options. Once they have made a choice and implemented a clean-up intervention at a site, they can re-enter the decision process with new information whenever monitoring results indicate that the expected benefits are not achieved, enabling a more adaptive management approach.

Results

Sixty days after entering the ocean during each release across all source rivers, the vast majority of the 700,083 metric tonnes of plastic debris remained adrift in the modelled seascape, 34,433 tonnes (5%) had entered receiving sites downstream, and only 641 tonnes had drifted out of the domain. The transport model identified 120,479 individual connections between source rivers and downstream sites with substantial differences in the volume of debris (Supplementary material S2 Fig. S1).

Ranking source rivers in parallel for each metric highlights not only locations that have a high impact for individual objectives but also those that rank high for multiple objectives. The parallel ranking can quickly narrow down options to a manageable quantity that deliver high impact for one or more objectives (Supplementary material S3 and S4).

Identifying locations for high impact mitigation actions

The parallel ranking and the comparison of the individual metrics for sources in general and main sources for most polluted sites in particular highlighted several sources for which clean-up interventions could provide large benefits for several objectives. In the following, we provide further detail of the decision process comparing multiple criteria for each of the following options for clean-up locations: the Modaomen Shudao Channel and the Yangtze River in China; the River Ganges in India and Bangladesh; the Irrawaddy River in Myanmar; the River Song Hau in Vietnam; and the Pasig River in the Philippines.

The Modaomen Shudao Channel in China (#146) provides co-benefits for all objectives except for the total sum of inflowing debris across all downstream sites. The channel carries the third largest load of pollution in the seascape. The three source points in the Yangtze River estuary (ID #195, 196 and 197) and the source points from the estuary of the River Ganges (#15, #16 and #17) carry the largest volume of plastic debris (impact at source, Eqn 4), but are not among the most relevant rivers for coral reefs or overall contribution to downstream pollution (Supplementary material S3).

The River Song Hau in Vietnam (#95) and Irrawaddy River in Myanmar (#29) rank highly for all objectives except for the total sum of inflowing debris across all downstream sites and either Key Biodiversity Areas or Marine Protected Areas. The Pasig River in the Philippines (#255) has the highest rank for impacting coral reefs, both for the most polluted reef site as well as pollution across all impacted reefs, and also ranks high in terms of volume of debris. Coral reefs started to appear from rank 45 of the most polluted sites (Supplementary material S4), where a small reef of 2.4 km² within a site of 320 km² in the Philippines was polluted by an annual inflow of 159 tonnes of plastic debris by the Pasig River draining into the Bay of Manila. The high value of coral reefs for biodiversity

and many coastal communities can be used to justify the inclusion of the most important source of pollution for this ecosystem despite the lower ranking for some other objectives (Supplementary material S3).

Mapping the trajectories of plastic debris from all source rivers to all downstream sites shows clear geographical patterns, with several sources standing out that impact the seascape with large volumes of debris over larger distances (Fig. 4). Tailor-made maps can help to understand the context for specific objectives. For example, mapping the top 30 sources, pathways, and impacted sites for different objectives (Tables S1 and S2 in Supplementary material S3 and S4) highlights differences and similarities between the different metrics (Fig. S2 Supplementary material S3) or habitat types (Fig. S3 Supplementary material S3).

The top 30 rivers that carried the highest load of debris (*impact at source*) were distributed in seven countries: the mainland in China, Taiwan, Thailand, India, Bangladesh, Myanmar, and the Philippines (Supplementary material S3, Fig. S2, panel a). The 30 rivers that contributed the most to downstream site pollution (*total downstream impact across all sites*) were distributed in five countries because the rivers with high load in India and Thailand were not contributing as much to downstream pollution compared to several additional rivers in China and Taiwan (Supplementary material S3, Fig. S2b). The most polluted sites (*volumetric impact*) were strongly clustered along the coast of Myanmar, Bangladesh and China, around the three rivers with the largest loads (Ganges, Yangtze, and Modaomen Shudao Channel; Supplementary material S3, Fig. S2c). In contrast, the sites with the highest combination of pollution and human density were found throughout the entire seascape (Supplementary material S3, Fig. S2d), with some important sources with less total load.

The majority of the 30 most polluted sites for reefs, marine protected areas and the general coastline were located along China's and north Thailand's coast (Supplementary material S3, Fig. S2). Important additional countries or regions were the Philippines for reefs, key biodiversity areas and marine protected areas, Myanmar for reefs, key biodiversity areas and marine protected areas, the south of Thailand for reefs, Bangladesh for all but for reefs, Myanmar for all but the general coastline, and India for Marine protected areas (Supplementary material S3, Fig. S3). Some sites with reefs, marine protected areas, and the general coastline received high loads from source rivers several hundred kilometres away. For example, #146 pollutes reefs up and down the coastline with more than 20 tonnes of debris over a distance of over 700 km and almost 60 tonnes over a distance of over 200 km. River 255 has several strong connections to reef sites with a flow between 40 and 117 tonnes.

Feasibility related metrics: discharge and benefits by country

The Yangtze River (#196) and Modaomen Shudao Channel in China (#146), the River Song Hau in Vietnam (#95), the

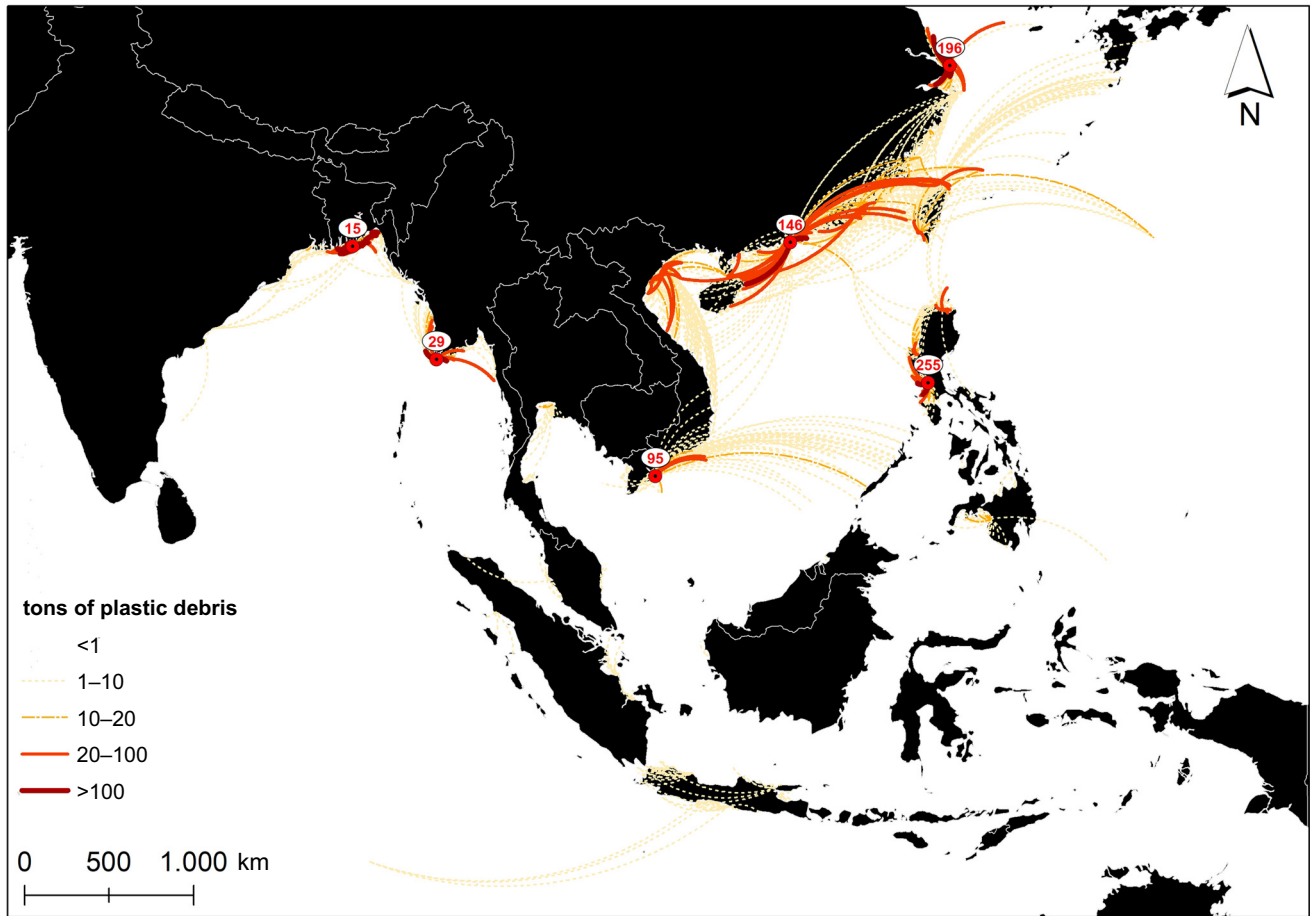


Fig. 4. Among the 542 source rivers, only a few stand out that contribute large amounts of pollution to individual downstream sites. Pollution is travelling substantial distances of several hundred kilometres within 2 months, especially along the coast of China. The six rivers that rank high for multiple objectives are all sources of the strongest pollution trajectories in the seascape, here marked up with their ID numbers. The strong pollution pathways out of the north of Vietnam are attributed to source rivers #123 and #126, which both rank high but for slightly fewer objectives than the six rivers analysed in more detail (see Table S2 Supplementary material S4).

River Ganges in India and Bangladesh (#15), the Irrawaddy River in Myanmar (#29) and the Pasig River in the Philippines (#255) all impact additional jurisdictional zones, but to very different degrees (Fig. 5). The knowledge of international connections between sources of plastic debris and impacted habitats can be a key factor in fostering collaboration and meaningful strategic regional planning not confined by borders.

For example, even though carrying one of the highest loads of debris of all rivers in the seascape, the Yangtze River pollutes only sites within two Economic Exclusion Zones (EEZs), China and South Korea, contributing large fractions to the inflowing debris at multiple sites in both countries (Fig. 5a).

The River Son Hau in Vietnam (source ID #95) seems to be a less feasible case to target clean-up actions (Fig. 5b), as the pollution from the river gets scattered across ten different jurisdictions, contributing 60–90% of the inflowing plastic debris in many individual sites. Despite the large cuts in

pollution inflow, it might not be tempting for Vietnam to invest in clean-up technology when most of the benefit is gained abroad.

Several sites in India receive 60–90% of the incoming debris from the Bangladeshi side of the River Ganges delta (source ID #15, Fig. 5c). As the River Ganges flows through both countries and the estuary stretches across the border, there might be opportunities and incentives for joint investment. If Bangladesh would aim to intercept debris at this specific location within the estuary, it could reap the most benefits within its own jurisdiction.

Meanwhile, the Pasig River (#255, Fig. 5d), draining into the Bay of Manila, primarily pollutes sites of value within the Philippines' EEZ, with only weak connections to two other EEZs. Therefore, clean-ups at this location might provide a feasible and highly beneficial opportunity for this region to reduce plastic pollution levels for the environment and people.

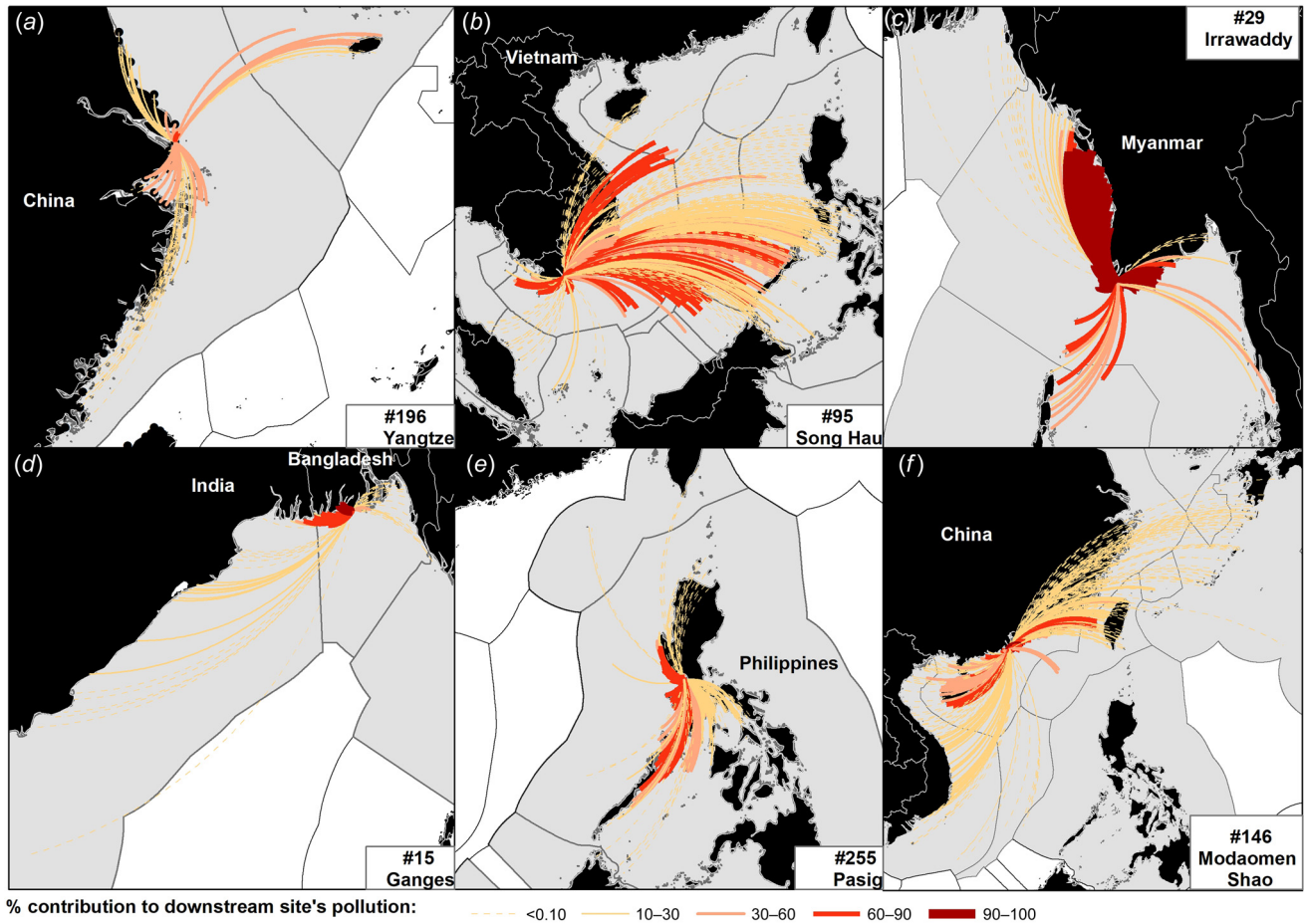


Fig. 5. The six rivers that are important for multiple objectives are shown in panels (a)–(f). The Exclusive Economic Zones affected by their downstream pollution are in grey. The percent contribution of the total inflow of plastic debris to individual downstream receiving sites can be used to identify how the benefits are distributed across different jurisdictions.

Highlighting trade-offs with a consequence table

The most promising source rivers for management can be compared across all metrics in parallel to understand the trade-offs for all objectives and type of impact (Table 2). A detailed investigation across all metrics for the six candidate rivers suggests there is no clear best or worst option and therefore requiring managers to make trade-offs based on what they consider most important. The Yangtze River carries by far the greatest volume of debris and contributes the largest volume of debris into downstream sites. If reduced at this source, it could cut downstream pollution to all key biodiversity areas by 18% and the general coastline by 15%, yet other source rivers would be better at reducing impacts on coastal populations or coral reefs. The area and number of sites that benefit is also substantially smaller than the area that would benefit from other clean-up options. A clean-up intervention at the Ganges in India could reduce pollution into Marine Protected Areas by 16% (the single best benefit to MPAs) and into Key Biodiversity Areas by 8%. Meanwhile, River Song Hau in Vietnam would be the best option to benefit

the highest number of sites (412) and the largest area overall, and also strongly benefits populations. However, these benefits are distributed over 10 nations, which might reduce the motivation of the Vietnamese government to invest in clean-up. In addition, the total volume at this source is relatively small compared to the other top-five rivers. Finally, the Pasig River and Modaomen Shao Channel rank second across multiple social and environmental objectives, as well as general statistics, however, with reduced technical challenges that are expected in the enormous estuaries of the Yangtze River and the River Ganges.

Rivers that are targeted through the Clean Currents Coalition (<https://cleancurrentscoalition.org/coalition-projects>) include the Assi River (Bangladesh: #9–18), the Song Hong River (Vietnam: #119–127), the Lat Phrao Canal (Thailand: #77–80), and the Citharum River (Indonesia: #441–442). The Assi River is a tributary to the Ganges, which appears in a high rank for all objectives except for coral reefs. However, due to the variability in debris load across the wide delta, it might be a challenging location to create targeted impacts for downstream sites.

Table 2. Consequence table comparing the top six rivers (columns) and all impact metrics (rows).

| Metric | | Habitat type | 15 River Ganges (India/Bangladesh) | 29 Irrawaddy River (Myanmar) | 95 River Song Hau (Vietnam) | 146 Modaomen Shao Channel (China) | 196 Yangtze River (China) | 255 Pasig River (Philippines) |
|-------------------------------------|--|---|------------------------------------|------------------------------|-----------------------------|-----------------------------------|---------------------------|-------------------------------|
| General impact statistics | Eqn 4: Impact at source river (t) | | 35,420 | 31,242 | 16,893 | 59,003 | 82,921 | 25,992 |
| | Eqn 3: downstream impact across all sites (t) | | 1765 | 1460 | 527 | 2945 | 5508 | 1731 |
| | Fraction of the river load that pollutes sites across system (%) | | 5 | 5 | 3 | 5 | 7 | 7 |
| | # sites impacted by this source | | 69 | 110 | 412 | 396 | 95 | 238 |
| | Area impacted (across all sites) (km ²) | | 32,768 | 31,104 | 213,056 | 163,200 | 38,656 | 113,344 |
| | # sites this source is the main source of pollution | | 18 | 75 | 175 | 82 | 35 | 106 |
| Impact for environmental objectives | Eqn 2: volumetric impact downstream (t) | Reef | <1 | 232 | 150 | 408 | 2 | 533 |
| | | KBA | 1023 | 507 | 52 | 291 | 2331 | 287 |
| | | MPA | 1138 | 227 | 121 | 508 | 634 | 368 |
| | | Coast | 1443 | 1401 | 448 | 2791 | 4444 | 1695 |
| | (% Reduction in pollution across sites and area | Reef | <1 | 8 | 5 | 14 | <1 | 18 |
| | | KBA | 8 | 4 | <1 | 2 | 18 | 2 |
| | | MPA | 16 | 3 | 2 | 4 | 9 | 5 |
| | | Coast | 5 | 5 | 2 | 9 | 15 | 6 |
| | # sites with reduced pollution | Reef | 2 | 45 | 232 | 103 | 6 | 120 |
| | | KBA | 35 | 22 | 35 | 96 | 34 | 27 |
| | | MPA | 21 | 8 | 82 | 106 | 23 | 39 |
| | | Coast | 65 | 87 | 277 | 333 | 79 | 206 |
| | (km ²) Area with reduced pollution | Reef | 256 | 5039 | 46,076 | 22,237 | 668 | 35,018 |
| | | KBA | 5970 | 3391 | 29,555 | 33,785 | 4309 | 27,624 |
| | | MPA | 7113 | 5013 | 53,262 | 27,767 | 5673 | 28,032 |
| | | Coast | 19,441 | 22,643 | 92,753 | 97,204 | 25,181 | 53,980 |
| Impact for social objectives | Impact on # of people within 8 km ² vicinity | | 1,677,428 | 335,997 | 3,455,702 | 7,615,236 | 1,671,724 | 1,970,634 |
| | Main source of pollution for # of people within 8 km ² vicinity | | 421,905 | 155,384 | 673,479 | 2,213,270 | 654,750 | 846,403 |
| Feasibility | Technical feasibility | Only used for preselection based on downstream sites with highest pollution | | | | | | |
| | Political feasibility: # EEZ impacted | | 3 | 3 | 10 | 9 | 2 | 3 |

KBA, key biodiversity area; MPA, marine protected area.

Detailed benefit analysis for six potential high-impact rivers identified in Table S3 and Fig. 4. The consequences and trade-offs are clearly identified in this quantitative information on plastic debris pollution at the source and downstream sites for all different environmental and social objectives.

Dark blue, best options for each metric; mid blue, second best options for each metric, light blue third best option for each metric. Technical feasibility is greyed out as it was used during preselection of most promising options.

Variability of ranks across different model parameters

We assessed the variability in the first 100 ranks based on rivers with high flows to a receiving site (*volumetric impact*, Eqn 2), rivers contributing high fractions of the inflowing plastic pollution at a receiving site (*relative impact*, Eqn 1) and rivers causing high inflow of plastic debris across all receiving sites (*total downstream impact*, Eqn 3) across six 'sensitivity' scenarios (shallow and deep currents, high and low settlement rate, mean and high estimates for modelled load of debris in rivers). Ranks based on the *volumetric impact* were stable across the first 100 ranks (Eqn 2, Supplementary Material S5 top). Most rivers appeared in the first 100 ranks in all scenarios and had low or no variability in these ranks. All six rivers appeared in the top ranks. Variability among ranks based on the *relative impact* (Eqn 1, Supplementary Material S5 middle) was higher, many rivers appeared only in some of the scenarios in the first 100 ranks, and only one of the rivers we examined appeared in the first 100 ranks. Variability among the first 100 ranks for the *total downstream impact* (Eqn 3, Supplementary Material S5 bottom) was highest, with most rivers only ranking in the first 100 ranks in few of the scenarios, and none of the selected rivers appeared in these top ranks. The results suggest that planning based on the flow of volume from source rivers to receiving sites might be the most robust metric when considering a range of likely parameters in the model.

Discussion

An important aspect of the SDM process is the well-defined metrics that show the nuances of different objectives with a clear and transparent method to navigate the trade-offs between them. As expected, prioritizing different objectives and metrics lead to different priority source sites for management. We found three main types of trade-offs for marine debris management in south-east Asia: (1) reducing total plastic vs reducing impact at specific downstream sites; (2) reducing the downstream impact on social vs environmental outcomes; and (3) reducing impact *per se* vs the feasibility (political and technical) of implementation. Each of these main trade-offs are described further, below.

The first trade-off is between reducing the volume of circulating debris in the open ocean vs reducing negative impacts in specific places of value. Within our model, approximately 5% of virtual plastic settles in destination habitat after 2 months, roughly matching estimates from previous studies, considering that only 1% of marine plastic debris is believed to be bound in surface waters (Eunomia Research & Consulting Ltd 2016). Therefore, targeting clean-up at locations carrying a high load to reduce the accumulation of large volumes of pelagic pollution seems to be a reasonable strategy. However, there are trade-offs with

the downstream site-specific priorities. Several rivers that carry the highest volumes of pollution do not rank high for many other places or habitats of value. When the aim is to reduce the overall volume of marine debris and plastic pollution in general, regulating production in general seems to be a more feasible approach than trying to intercept large volumes along their trajectories after they enter the environment, as there is a direct correlation between production of plastic and plastic pollution (Cowger *et al.* 2024). Improvement of waste management infrastructure has emerged as a priority in national policies in the seascape, confirming the risk of repeated leakage of retrieved debris (Arifin *et al.* 2023). Indeed, the rivers we assessed in detail due to their large benefits for multiple objectives were located in China, Vietnam, and the Philippines, which ranked along with Indonesia as countries with the most mismanaged waste material (Jambeck *et al.* 2015). This introduces the risk that removal of debris is only temporary. At the same time, some rivers that are the main sources of pollution for specific sites or coastal populations are not necessarily among the rivers with the highest load in general, but management of these sites would have additional benefits that go beyond the amount of removed debris.

The second key type of trade-off is between reducing the impact across competing values (e.g. social vs environmental) at downstream sites. A clean-up intervention at River Song Hau would provide some of the greatest benefits to the coastal population as well as the numbers and area of downstream sites, especially coral reefs and marine protected areas (MPAs). However, this option provides much lower benefits for more ecologically meaningful metrics such site-specific plastic inflow (volume or percent) than a clean-up at the Irrawaddy River, Modaoemen Shao Channel or Pasig River. A clean-up at the River Ganges would provide the best ecological meaningful benefits to MPAs and key biodiversity areas (KBAs) but some of the lowest benefits to reefs and human populations. A clean-up at the Pasig River would provide the highest reduction of percent and volume of plastic debris inflow to coral reefs, but at the same time, provide some of the lowest benefits to KBAs and marine protected areas among the assessed options. Despite the necessity for decision makers to navigate the trade-offs between competing objectives, the transparent and quantitative comparison of consequences makes this decision-making process clear and equitable, enabling a strategic investment into the most appropriate location and action.

The third general trade-off is between the best outcome across all or most objectives regarding downstream benefits vs the most feasible implementation (least political and technical challenges). Two rivers (Ganges and Yangtze) with the highest volume of debris would be clear priorities, yet provide lower benefits to coastal populations or coral reefs than several other options. These two rivers would also be technically challenging due to their wide estuaries stretching over hundreds of kilometres. However, they should also be

politically feasible and tractable as the pollution destinations from these top sources are largely contained within their own Exclusive Economic Zone. In contrast, the source River Song Hau (Vietnam) or Modaomen Shao Channel (China) contribute plastic pollution to many downstream nations, making the source-destination impact management less politically feasible and motivating. Collaborations that account for these types of burden sharing of costs at the source relative to the downstream benefits will be key to achieving impacts on a meaningful ecological scale, as is the case regarding other cross-jurisdictional ecological challenges (Clark *et al.* 2023).

Implications of our study for identified priorities in the management of marine plastic debris in the Asian seascape

Movement patterns, dispersal pathways, and accumulation zones, as well as their variability, are highlighted as a current important knowledge gap and priority areas of research for marine plastic pollution in Asia (Omeyer *et al.* 2022). The urgent need to quantify expected impacts on several marine habitats and coastal populations, which could serve as a proxy for ecosystem services and degradation of seafood safety, is identified as another key area of research. Our study does not only provide workable examples and analysis pathways for the identified priorities, we also showcase how a rigorous framework can be applied to identify intervention locations with high impact for a combination of objectives, including the consideration of the geopolitical role of countries. In the following, we put our study in context of several countries.

For example, Indonesia experiences increasing environmental pressures and costs of marine plastic debris in the Coral Triangle and is one of the first nations to have a National Action Plan on marine plastic pollution. However, there seem to be no clear priorities or set processes for the selection of clean-up locations yet, and only few studies have investigated sources and trajectories of marine debris pollution that arrives in its jurisdiction (Purba *et al.* 2019).

Several rivers in Indonesia have been among the top source rivers of marine plastic debris in different studies (Lebreton *et al.* 2017; Meijer *et al.* 2021), and population and consumption growth, as well as severe problems with waste management, predict a worsening of plastic pollution in the future (Lestari and Trihadiningrum 2019). Published modelling for Jakarta suggests outgoing debris floats into the Indian Ocean, while incoming debris comes from Java, Sumatra, Kalimantan, and the Gulf of Thailand (Iskandar *et al.* 2021). In our study, several rivers in Indonesia ranked as high priorities for two objectives (contribution to site pollution and pollution that impacts people).

In Vietnam, only 10–15% of plastic waste gets recycled, with a generation of 3.7 million tonnes of plastic annually (Veettil *et al.* 2023). The government is dedicated to reducing the inflow of debris into the sea by 75% by 2030 and banning single-use plastics. The national strategy on marine debris

management lists the monitoring and assessment of important sources of marine plastic debris as a key objective (VASI (Vietnam Administration of Seas and Islands) 2020). The River Song Hau in Vietnam emerges as one of the most impactful intervention locations for the largest number of sites and overall area that could benefit from a reduced inflow of plastic debris in our study. Other studies mention mangroves and seagrasses as important sinks of plastic debris. These additional habitat types could be integrated in the same way as the reefs, MPAs and KBAs in our analysis, which might identify additional rivers as a priority for clean-up actions than the ones we identified here (Harris *et al.* 2021; Veettil *et al.* 2023). We only have included area of extent as a parameter in our analysis, but habitat quality (e.g. based on environmental criteria) is often a key factor in prioritisation process for conservation. If information on the relative quality of habitats exists, it can be easily added as a relative weighting factor.

In the absence of national monitoring data, the national waste management in the Philippines is based on international estimates (Alindayu *et al.* 2023). Our results indicate that the management of inflow to coral reefs can be managed to a high degree by national actions; for example, intercepting pollution at the river mouth of the Pasig River, which could at the same time contribute to the collection of local data (Alindayu *et al.* 2023). Manila Bay was identified as the location with the highest accumulation of debris in a recent sampling effort, confirming the modelled hotspot (Gomez *et al.* 2023).

Thailand relies on mainly voluntary measures, which currently fail to mitigate the growing problems of plastic waste, and the country is not set up to provide commercial plastic recycling facilities (Marks *et al.* 2020). Transboundary partnerships are key to enabling effective policies and strategic action on the growing plastic waste problem (Marks *et al.* 2020). Our study showed clearly that not every clean-up intervention at a river with a high pollution load would provide the same direct short-term reduction of debris inflow at downstream sites of value. Learning how to assess direct benefits for different objectives could be an additional motivation for countries to invest in interception technologies at the source and inform international collaboration. Even though we did not explore a particular river from Indonesia or Thailand in full detail, the data and methods provided would make it easy to assess all options in the same way.

Improvements in the decision-making process for selecting clean-up sites

Compared to other methods that offer guidance during multi-objective prioritisation procedures for conservation management, such as portfolio theory (Beyer *et al.* 2018) or Pareto Ranking (Chollett *et al.* 2022), SDM has the advantage that it instructs decision-makers to investigate the information behind calculated ranks. A critical aspect in the context of

mitigation options for marine plastic debris pollution is that SDM encourages decision makers to spend time developing a clear scope of the problem and relevant objectives and metrics. Exploring and defining different values and objectives produces relevant information about the different types of impact a clean-up effort can have beyond the removed volume of debris. This process helps to understand that multiple quantitative metrics are needed to fully understand the breadth of potential impacts and the related trade-offs for different clean-up locations. The importance of considering multiple metrics instead of single indicators to capture the different dimensions of the ecological context has been stated in other conservation contexts (Adams *et al.* 2021; Wyborn and Evans 2021).

The results of our case study highlight for the first time how important deliberation on different values, objectives and metrics is in the context of marine plastic debris by showing that the choice of different performance measures leads to a different ranking of clean-up locations. Our case study provides clear concepts for decision makers and planners to expand the current predominant focus on removing large volumes of debris by adding considerations on direct benefits to species and habitats downstream. As most species and ecosystems suffer from multiple impacts, reducing plastic pollution might bolster their ability to withstand other threats (Côté *et al.* 2016).

Constraints and uncertainty

Our study has several constraints for informing site selection for debris management. For informing real world management, additional analysis would be needed to explore a number of uncertainties, particularly model uncertainty and input parameter uncertainty (Regan *et al.* 2002; Rounsevell *et al.* 2021). The three main caveats in our analysis are model resolution, the physics of plastic dispersion in the water column, and plastic debris volumes at the sources.

The choice of data describing the ocean currents influences results because they are the driving force behind measuring trajectories. The first constraint of the HYCOM model is its resolution of 10 km², which limits detail for the passages between islands throughout the Coral Triangle and does not account for tidal forcing or other small-scale aspects of ocean currents. Reruns with alternative current data in higher resolution would be required to quantify variation in results based on the choice of current data and might also provide better information on the differences we found in trajectories coming from different locations within the estuaries of the Yangtze River and the River Ganges. Particularly for coastal zones, additional exploration of the impact of resuspension rates at beaches and other shallow coastal zones would be needed to explore the robustness of the results.

The second constraint of our model regarding the physics of plastic dispersion includes the considered parameters for movement. While our model includes advection and dispersion,

we have not accounted for windage, sinking, settling, beaching, refloating or biofouling and degradation that might change physical properties like size and shape over time, which in turn affect drift behaviour (Chubarenko *et al.* 2016; Khatmullina and Chubarenko 2019; van Sebille *et al.* 2020).

The third constraint is the reliance on one dataset on debris load in rivers. We could have tested alternative data sets, as done in other studies investigating the settlement of plastic debris (Meijer *et al.* 2021). Because we wanted to focus our study on the concept, it seemed more appropriate to include a general approach to investigating the robustness of results than adding detailed sensitivity and scenario testing of the chosen models and parameters that have been addressed elsewhere (Simons *et al.* 2013; Treml *et al.* 2015; Jones *et al.* 2016; Schlaefer *et al.* 2022).

Costs are a key factor in decision making, however, they differ across different countries based on currency, costs of materials, salary costs and the size and type of intervention that is chosen for intercepting debris (Silva *et al.* 2021). Willingness to pay studies are one example of already existing data on environmental costs in the region (Suryawan and Lee 2024; Suryawan *et al.* 2024a, 2024b). Alternatively, expert elicitation could provide an avenue to produce and use cost related data in a real-world application. Costs, as well as estimates for effectiveness of different interception technologies, can be added to the consequence table as a row but should be transferred into a comparable unit, for example purchasing power parity. For transparency, all impact metrics should be reported in real-world quantitative units (e.g. tonnes, km²) in order to be comparable across all alternative site locations.

The utility of prioritising locations for local clean-ups in a global context

Removing plastic debris that has already entered circulation pathways is a temporary and local mitigation strategy and is not comparable to a long-term strategy based on policies and regulations that can reduce the overall inflow into the environment (Bergmann *et al.* 2023; Cowger *et al.* 2024). Considering the socio-economic realities of increasing production and high rates of waste mismanagement, the production of new plastics needs to be reduced and regulated dramatically (Diana *et al.* 2022a; Stoett 2022). This is particularly important in countries with high waste exports, such as Japan, the United States or the Netherlands (Basel Action Network 2021). As the problem of pollution is linked to the mismanagement of waste, trade flows are an important aspect of the problem. A contentious report focusing on Asian countries was retracted because the aspect of international trade and hence the actual polluters were not reflected in the methods used, creating a misleading narrative (The Guardian 2022). Illegal trade (Interpol 2020) to countries with high rates of mismanaged waste, such as an estimated 70% for

Thailand (Marks *et al.* 2020), creates doubts that salvaged volumes of debris will not enter the environment again.

An international movement to create a legally binding treaty to end plastic pollution by 2024, along with waste management and regulation, have been highlighted as an important avenue for change in impacted countries such as the Philippines, Indonesia, Malaysia, or China (Eisma-Osorio 2021; Yin 2021; Kamaruddin *et al.* 2022; UNEP 2022a). However, negotiations among countries on the exact details of the treaty are slow and influenced by industry (Diana *et al.* 2022a, 2022b; CIEL 2024). Despite the initiative, the production, use and disposal of conventional fossil fuel-based plastics are increasing and are forecast to grow to 19% of the global carbon budget until 2040 (Law *et al.* 2020; UNEP 2022b; Lee and Volvovici 2024). The growing production and waste streams drastically reduce the expected effectiveness of clean-ups, and the impacts on human health and the environment can be substantial (Human Rights Watch 2022).

Conclusions

Without more fundamental regulatory measures, any local management focusing on the clean-up of marine debris is likely to be dwarfed by the predicted growing inflow of mismanaged plastic waste into aquatic and terrestrial systems. However, as long as plastic debris from waste streams is likely to enter the environment, intercepting trajectories to downstream sites with high social or environmental value gains more weight than just removing high volumes, as removal is likely to be only temporary.

Our study highlights how SDM could be used to identify and navigate key trade-offs in the mitigation of multiple impacts of marine plastic debris. The insight into the variability of the most important social, technical, political, and environmental consequences of each possible intervention site demands rigorous thinking but also offers transparent and logical prioritisation. While it is unlikely to identify a clear 'best' river to mitigate pollution, the use of SDM guides decision-makers to identify meaningful metrics that reflect their values and provides a robust and intuitive process to understand the consequences of any site selection compared with the alternatives.

There are several important aspects to consider before our framework would be fit for application:

1. All important and interested stakeholders in the planning region should be invited or consulted. Our study provides some suggestions, but each planning context requires revisiting who should be invited and consulted during the scoping and planning.
2. Similarly, the set of important objectives and metrics to consider would need to be confirmed or updated based on the relevant socio-ecological context and specific values of the involved stakeholders. For example, metrics could be added or modified with local information on the relevance

to their management goals, such as including the social value of small fishing villages that provide food to the region.

3. Data and models used in the analysis should reflect the most up-to-date options and best practices for the purpose. For example, since the time of our analysis, more accurate estimates of plastic debris in rivers have become available for the Asian seascape, and field-based observational data should always be considered where appropriate to produce more accurate estimates for pollution flows and impact on biodiversity (van Emmerik *et al.* 2019; Owens and Kamil 2020; Seo and Park 2020; Fauziah *et al.* 2021; Meijer *et al.* 2021; Iskandar *et al.* 2022; Roman *et al.* 2022). The hydrodynamic model to simulate plastic transport should reflect the seascape as accurately as possible, and ensembles could improve accuracy of predicted pathways and uncertainty.
4. The sensitivity analysis to explore uncertainty in the results should be based on the priorities of decision makers and the used data and models.
5. In summary, while our study should provide a clear conceptual framework and highlight likely regional priority areas for intervention, implementation will likely happen on the regional or national level, and revisiting and adjusting each step with the most relevant content for the specific socio-political and environmental context is highly advisable.

Supplementary material

Supplementary material is available [online](#).

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Data availability. Data and code used to produce results are available on figshare (<https://doi.org/10.6084/m9.figshare.26491714.v1>).

Conflicts of interest. The authors declare that they have no conflicts of interest.

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